Bryant City Council

Boswell Municipal Complex - City Hall Court Room

210 SW 3rd Street

YouTube: https://www.youtube.com/c/bryantarkansas

Powered by Froala Editor

Date: August 19, 2025 - **Time:** 6:30 PM

Invocation

Pledge of Allegiance

Call to Order

Approval of Minutes

1. July 29, 2025 Regular Minutes - Unapproved minutes

- Unapproved Council Meeting Minutues July 29 2025.pdf

Presentations and Announcements

2. Grant Updates - Presented by Rebecca Kidder, Grant Coordinator

- Grant Documentation 2025.pdf

Public Comments

Old Business

New Business

Finance

3. Finance Report - Month ending July 31, 2025

Approval and acceptance of the finance report for the month ending July 31, 2025.

- Financial Report for period ending July 31 2025.pdf

4. Resolution 2025-32 - A resolution providing for the adoption of an amended budget for the City of Bryant for the twelve month period beginning January 1, 2025 and ending December 31, 2025.

Desires to amend said Budget for Fiscal Year 2025.

- Resolution 2025-32 Budget Adjustment.pdf

5. Ordinance 2025-7 - An ordinance levying a tax on all Personal property in the City of Bryant, Saline County,

Arkansas, for the purpose as provided by law.

A tax of 3.2 mills on the dollar for the city purposes be and is hereby levied on all Personal property within the corporate limits of the City of Bryant, Arkansas.

- Ordinance 2025-7 Personal Property Millage 2024.pdf

6. Ordinance 2025-8 - An ordinance levying a tax on all Real property in the City of Bryant, Saline County, Arkansas, for the purpose as provided by law.

A tax of 3.2 mills on the dollar for the city purposes be and is hereby levied on all Real property within the corporate limits of the City of Bryant, Arkansas.

- Ordinance 2025-8 Real Property Millage 2025.pdf

7. Draft Audit and Tax Services Contract

- COB Uniform Contract Forvis Mazars_DRAFT.pdf

8. Resolution 2025-33 - A resolution authorizing the Mayor of Bryant, Arkansas to enter into a contract with the Computer Hut DBA Pinnacle IT for Network Monitoring Services; and for other purposes.

- Resolution 2025-33 Network Monitoring Services Contract with Pinnaple IT.pdf

City Attorney

9. Ordinance 2025-9 - An ordinance authorizing the Mayor of the City of Bryant, Arkansas to enter into an agreement with Pafford Medical Services for the provision of Ambulance Services; declaring an emergency; and for other purposes.

Desires to enter into an agreement with Pafford Medical Services to provide such services within the city limits and to participate in regional cooperation in EMS delivery.

- Ordinance 2025-9 Franchise Agreement with Pafford.pdf

10. Resolution 2025-34 - A resolution authorizing the Mayor of the City of Bryant, Arkansas, to enter into an Operational Cost Sharing Agreement with Saline County for the Saline County Detention Center; and for other purposes.

The City of Bryant and Saline County are authorized to enter into agreements to share the reasonable and actual operational costs of housing city prisoners in the county jail.

- Resolution 2025-34 Operational Cost Sharing Agreement with Saline Co. Detention Center.pdf

Planning & Development

11. Resolution 2025-35 - A resolution adopting the Saline County Multi-Jurisdictional Hazard Mitigation Plan for Bryant, Saline County Arkansas

Certain areas of Saline County are subject to periodic flooding and other natural and man-caused hazards with the potential to cause damages to people's properties with the area; and the Bryant City Council desires to prepare and mitigate for such circumstances.

- Resolution 2025-35 Adopting Hazard Plan.pdf

Public Works

12. Ordinance 2025-10 - An ordinance of the City of Bryant City Council adopting a Wastewater Master Plan and supporting its implementation.

Adoption of the Wastewater Master Plan, which includes a Capital Improvement Plan, is essential for guiding future investments, policy decisions, and actions to ensure the long-term sustainability and resilience of the city's wastewater practices.

- Ordinance 2025-10 Wastewater Master Plan.pdf

Council Comments

Mayor Comments

Adjournments

Bryant City Council Meeting Minutes
July 29, 2025 - 6:30 PM

Boswell Municipal Complex - City Hall Court Room 210 SW 3rd Street Bryant, Arkansas
YouTube: https://www.youtube.com/c/bryantarkansas

UNAPPROVED MINUTES

A prayer was led by Council Member Roedel and the Pledge of Allegiance was led by Mayor Treat.

Call to Order- Mayor Treat at 6:30 pm.

Roll Call –
Present: Walter Burgess, Butch Higginbotham, Jon Martin, Lisa Meyer, Jack Moseley, Jordan O'Roark and Wade Permenter.
Absent: Rob Roedel
Quorum Present.
City Attorney Ashley Clancy and City Clerk Mark Smith were also present.

Approval of Minutes

1. **Approval of May 24, 2025 Council Meeting Minutes** [YT 3:20]
   Motion to approve - Council Member Meyer, Second by Council Member Jack Moseley.
   Voice Vote. Motion Passed.

Presentations and Announcements

2. **Animal Control Grants and Update** – Presented by Tricia Power, Animal Control Director [YT 4:30]
   Director Power gave an update on grants her department had been awarded including a "$1000 Return to Owner" grant and a "$5000 Partner Up" grant. The Bryant Shelter was also named "Best Animal Shelter" by Saline Courier readers.

3. **Municipal Funding Committee** – Council Member Lisa Meyer [YT 6:00]
   Council Member Meyer reported that the Committee has been listening to the citizens and they have concluded that the Storm Water project will need to be scaled back. Additional methods of funding will need to be secured. The funding portion has been tabled as the Committee continues their other work.

No Public Comments

New Business

Finance – Presented by Joy Black, Director

4. **Finance Report - Month ending June 30, 2025** [YT 8:10]
   Approval and acceptance of the finance report for the month ending June 30, 2025.
   Director Black indicated that the budget is still on forecast.
   Motion to accept - Council Member Martin, Second by Council Member O'Roark.
   Voice Vote. Motion Passed.

5. **Resolution 2025-28** - A resolution providing for the adoption of an amended budget [YT 11:55]

for the City of Bryant for the twelve month period beginning January 1, 2025 and ending December 31, 2025.
Motion to adopt - Council Member Martin, Second by Council Member Moseley.
Voice Vote. Motion Passed.

6. **City of Bryant Annual Comprehensive Financial Report for 2024** [YT 13:00]
Approval and acceptance of the Annual Comprehensive Financial Report.
Motion to accept - Council Member Burgess, Second by Council Member Meyer.
Voice Vote. Motion Passed.

City Attorney- Presented by Ashley Clancy

7. **Resolution 2025-29**- A resolution to recognize the Arkansas 250 Commission as it begins its work to celebrate Arkansas's rich two-hundred-fifty-year history from the signing of the Declaration of Independence on July 4, 1776, through July 4, 2026. [YT 27:40]
Motion to approve - Council Member Martin, Second by Council Member Meyer.
Voice Vote. Motion Passed.

Human Resources- Presented by Charlotte Rue, Director

8. **Ordinance 2025-5** - An ordinance to amend ordinance no. 2011-27 to provide that the salaries of elected officials shall be based upon the most recently adopted salary study rather than a JESAP study; and for other purposes. [YT 28:45]
Motion to suspend the rules and read first, second and third reading by title only - Council Member Martin, Second by Council Member Higginbotham.
Voice Vote. Motion passed.
Ordinance read by the Mayor.
Motion to adopt by Council Member Meyer, second by Council Member O'Roark.
Roll Call Vote. YES: Burgess, Higginbotham, Martin, Meyer, Moseley, O'Roark, Permenter.
ABSENT: Roedel.
Motion Passed 7-1.

9. **Resolution 2025-30** - A resolution regarding an updated compensation policy handbook for the City of Bryant. [YT 32:35]
Motion to approve - Council Member Martin, Second by Council Member Moseley.
Voice Vote. Motion Passed.

Parks and Recreation- Presented by Matt Martin, Assistant Director

10. **Resolution 2025-31** - A resolution of the City Council of Bryant, Arkansas, accepting the donation of property from Joyce Boswell to be utilized by the Bryant Parks Department and designated as Joyce Boswell's desire to donate certain real property to the City of Bryant for public use and benefit. [YT 33:20]
Motion to approve - Council Member Meyer, Second by Council Member Moseley.
Voice Vote. Motion Passed.

Planning and Development – Presented by Ashley Clancy

11. **Ordinance 2025-6** - An Ordinance to Establish and Lay Off Bryant Municipal Property Owners Multipurpose Improvement District No. 137 (Midland Road Estates Subdivision), and Declaring an Emergency. [YT 35:00]

Open Public Hearing 7:03 pm
No comments
Close Public Hearing 7:04 pm

Attorney Terry Jensen was present on behalf of the Improvement District.
Motion to suspend the rules and read first, second and third reading by title only - Council Member Higginbotham, Second by Council Member Meyer.
Voice Vote. Motion passed.
Ordinance read by the Mayor.
Motion to adopt by Council Member Higginbotham, second by Council Member Meyer.
Roll Call Vote. YES: Burgess, Higginbotham, Martin, Meyer, Moseley, O'Roark, Permenter.
ABSENT: Roedel.
Motion Passed 7-1.
Motion to add an Emergency Clause by Council Member Higginbotham, Second - Council Member O'Roark.
Roll Call Vote. YES: Burgess, Higginbotham, Martin, Meyer, Moseley, O'Roark, Permenter.
ABSENT: Roedel.
Motion Passed 7-1.

Council Comments

Council Meyer appreciates the Mayor and Public Works for the completion of the drainage project on LaCross Drive.

Adjournment
Motion to Adjourn- Council Member Burgess, Second by Council Member Martin at 7:09 pm.

CITY OF BRYANT

2025 awarded grants

ALCOA TO MILLS PARK TRAIL & RENOVATION

Metroplan TAP Grant
Project: Construction cost overrun and asphalt overlay of the Mills Park Trail.

Awarded: $320,000 **Match: $129,264.35**

CITY OF BRYANT LIFE-SAVING AED PROJECT

Blue & You Foundation
Project: Purchase of an automated external defibrillator (AED).

Awarded: $2,090

BULLETPROOF VEST REIMBURSEMENT

Arkansas Association of Chiefs of Police
Project: Reimbursement for bulletproof vests purchased for the Police Department.

Awarded: $750

HILLDALE-MIDLAND CONNECTOR TRAIL

Metroplan STBG
Project: Trail design cost overrun.

Awarded: $180,000 **Match: $45,000**

BRYANT PARKWAY TRAIL CONSTRUCTION

Metroplan CPRG
Project: Construction costs for the multi-use trail over I-30.

Awarded: $1,760,000 **Match: $352,000**

APPLICATIONS SUBMITTED

FIRE DEPARTMENT SCBA UNITS

Assistance to Firefighters Grant

Project: Applied to purchase 40 SCBA units, including harnesses, two cylinders each, and face pieces to enhance safety.

Applied For: $458,733.45

Match: $45,873.35

BISHOP PARK LIGHTS*

ArDOT Transportation Alternatives Program

Project: Applied to install 32 light fixtures throughout Bishop Park to enhance visibility, safety, and evening use of the park.

Applied For: $238,064

Match: $59,516

PD MENTAL HEALTH, WELLNESS, & FAMILY SUPPORT INIATIVE

LEMHWA Grant

Project: Applied to hire a full-time mental health counselor to support Bryant PD personnel and their families.

Applied For: $193,750

POLICE DEPARTMENT HIRING PROGRAM

COPS Hiring Program Grant

Project: Applied to add four new officer positions with federal support covering a portion of their salary and benefits over a three-year period.

Applied For: $500,000

Match: $440,368

BISHOP PARK LIGHTS*

AR Community Assistance Grant Program

Project: Applied to install 32 light fixtures throughout Bishop Park to enhance visibility, safety, and evening use of the park.

Applied For: $238,064

Match: $59,516

ALCOA 40 PARK FIELD LIGHTS

AR Community Assistance Grant Program

Project: Applied for new field lights for the lacrosse field and two softball fields at Alcoa 40 Park.

Applied For: $420,000

Match: $105,000

Financial Statements

July 2025

General - Executive Summary
Revenue & Expenditures

July 2025

	Annual Budget	YTD Budget	January	February	March	April	May	June	July	August	September	October	November	December	Actual YTD Total	Favorable (Unfavorable) Variance	Annual Budget Remaining
Revenues:																	
General	20,238,450	11,805,763	1,751,586	1,513,983	1,526,134	2,180,640	2,051,069	1,715,134	1,681,013	0	0	0	0	0	12,419,559	613,796	7,818,891
Administration	8,981,630	5,239,284	788,327	651,835	664,869	745,133	1,096,719	662,940	698,775						5,308,597	69,313	3,673,033
Community Development	676,800	394,800	68,529	42,951	34,063	34,823	61,260	76,343	52,651						370,620	(24,180)	306,180
Animal Control	713,452	416,180	57,625	58,030	58,188	57,778	62,705	62,310	59,131						415,768	(413)	297,684
Court	743,420	433,662	65,047	54,451	61,534	130,481	52,587	51,775	103,976						519,851	86,189	223,569
Parks	2,491,525	1,453,390	187,096	182,120	196,236	199,552	254,899	251,197	216,533						1,487,632	34,242	1,003,893
Fire	4,333,338	2,527,781	355,583	357,292	357,463	359,351	378,644	363,762	357,736						2,529,830	2,050	1,803,508
Police	2,298,285	1,340,666	229,379	167,304	153,782	653,522	144,256	246,808	192,211						1,787,262	446,596	511,023
Total Revenues	**20,238,450**	**11,805,763**	**1,751,586**	**1,513,983**	**1,526,134**	**2,180,640**	**2,051,069**	**1,715,134**	**1,681,013**	**-**	**-**	**-**	**-**	**-**	**12,419,559**	**613,796**	**7,818,891**
Expenditures:																	
General	20,688,050	12,068,029	2,319,166	1,510,629	1,718,697	1,609,235	1,685,360	1,678,244	1,511,360	-	-	-	-	-	12,032,692	35,337	8,655,358
Administration	1,216,888	709,851	130,487	41,426	229,091	94,429	73,699	44,754	99,663						713,548	(3,697)	503,339
Community Development	866,251	505,313	108,866	72,331	59,098	81,764	65,130	61,176	51,081						499,447	5,866	366,804
Animal Control	975,198	568,866	95,214	77,486	68,653	73,810	65,844	98,451	66,765						546,222	22,644	428,977
Court	727,827	424,566	61,141	64,321	54,373	44,430	68,077	60,093	55,530						407,966	16,600	319,861
Parks	3,370,415	1,966,076	302,302	254,093	300,577	370,133	247,422	360,963	297,199						2,132,689	(166,613)	1,237,726
Fire	6,068,625	3,540,031	746,603	438,338	457,412	433,468	460,580	453,405	433,823						3,423,628	116,403	2,644,997
Police	7,462,846	4,353,327	874,553	562,635	549,493	511,202	704,608	599,402	507,299						4,309,192	44,135	3,153,654
Total Expenditures	**20,688,050**	**12,068,029**	**2,319,166**	**1,510,629**	**1,718,697**	**1,609,235**	**1,685,360**	**1,678,244**	**1,511,360**	**-**	**-**	**-**	**-**	**-**	**12,032,692**	**35,337**	**8,655,358**
Excess (Deficit) of Revenues over Expenditures	**(449,600)**	**(262,266)**	**(567,580)**	**3,353**	**(192,563)**	**571,405**	**365,709**	**36,890**	**169,653**	**-**	**-**	**-**	**-**	**-**	**386,866**	**578,459**	**(836,466)**

Change of
$47552.82 inc to exp

Street - Executive Summary
Revenue & Expenditures

	Annual Budget	YTD Budget	January	February	March	April	May	June	July	August	September	October	November	December	Actual YTD Total	Favorable (Unfavorable) Variance	Annual Budget Remaining
Revenues:																	
Street	4,231,260	2,115,630	381,308	321,970	306,404	372,490	989,410	334,126	331,099						3,036,807	921,177	1,194,453
Total Revenues	**4,231,260**	**2,115,630**	**381,308**	**321,970**	**306,404**	**372,490**	**989,410**	**334,126**	**331,099**	**-**	**-**	**-**	**-**	**-**	**3,036,807**	**921,177**	**1,194,453**
Expenditures:																	
Street Operating	4,150,028	2,075,014	336,972	248,306	213,203	228,319	235,361	217,013	267,121						1,746,296	328,718	2,403,732
Street Capital	84,103	42,051	-			182,396	253,589	143,263	42,576						621,824	(579,773)	(537,722)
Total Expenditures	**4,234,131**	**2,117,065**	**336,972**	**248,306**	**213,203**	**410,716**	**488,950**	**360,276**	**309,697**	**-**	**-**	**-**	**-**	**-**	**2,368,120**	**(251,055)**	**1,866,010**
Excess (Deficit) of Revenues over Expenditures	**(2,871)**	**(1,435)**	**44,336**	**73,663**	**93,201**	**(38,226)**	**500,460**	**(26,150)**	**21,401**	**-**	**-**	**-**	**-**	**-**	**668,686**	**1,172,232**	**(671,557)**

Water - Executive Summary
Revenue & Expenditures
July 2025

	Annual Budget	YTD Budget	January	February	March	April	May	June	July	August	September	October	November	December	Actual YTD Total	Favorable (Unfavorable) Variance	Annual Budget Remaining
Revenues:																	
500-0900-4XXXs	5,418,285	3,160,666	369,105	398,861	407,473	372,592	410,725	417,836	459,959						2,836,551	(324,115)	2,581,734
Total Revenues	**5,418,285**	**3,160,666**	**369,105**	**398,861**	**407,473**	**372,592**	**410,725**	**417,836**	**459,959**	-	-	-	-	-	**2,836,551**	**(324,115)**	**2,581,734**
Expenditures:																	
500-0900-5XXXs	4,864,777	2,837,786	431,205	377,886	384,282	525,342	366,301	388,551	473,803						2,947,371	(109,585)	1,917,406
500-0900-58XX Capital	1,785,567	1,041,581	-	71,816	(64,316)	24,141	(26,336)	191,216	28,341						224,862	816,719	1,560,705
Total Expenditures	**6,650,344**	**3,879,367**	**431,205**	**449,702**	**319,966**	**549,483**	**339,965**	**579,767**	**502,144**	-	-	-	-	-	**3,172,233**	**707,134**	**3,478,111**
Excess (Deficit) of Revenues over Expenditures	**(1,232,059)**	**(718,701)**	**(62,100)**	**(50,841)**	**87,507**	**(176,892)**	**70,760**	**(161,931)**	**(42,186)**	-	-	-	-	-	**(335,682)**	**(1,031,249)**	**(896,377)**

Wastewater - Executive Summary
Revenue & Expenditures

	Annual Budget	YTD Budget	January	February	March	April	May	June	July	August	September	October	November	December	Actual YTD Total	Favorable (Unfavorable) Variance	Annual Budget Remaining
Revenues:																	
510-0950-4600	-	0							-						-	0	-
500-0950-4XXX/510-0950	5,840,000	3,406,667	501,135	509,520	504,933	480,156	512,581	489,231	512,114						3,509,669	103,002	2,330,331
510-0950-4623	1,099,500	641,375						603,412	32,860						636,272	(5,103)	463,228
Revenues	**6,939,500**	**4,048,042**	**501,135**	**509,520**	**504,933**	**480,156**	**512,581**	**1,092,643**	**544,974**	-	-	-	-	-	**4,145,941**	**97,899**	**2,793,559**
Expenditures:																	
510-0950-5XXXs	5,152,593	3,005,679	429,257	346,677	339,733	352,584	275,843	386,444	376,541						2,507,078	498,601	2,645,515
510-0950-58XX's Capital	2,542,583	1,483,173		143,988	(66,731)	661,577	(609,541)	343,046	123,177						595,517	887,657	1,947,066
Total Expenditures	**7,695,176**	**4,488,853**	**429,257**	**490,665**	**273,002**	**1,014,161**	**(333,698)**	**729,490**	**499,718**	-	-	-	-	-	**3,102,595**	**1,386,258**	**4,592,581**
Excess (Deficit) of Revenues over Expenditures	**(755,676)**	**(440,811)**	**71,878**	**18,855**	**231,931**	**(534,006)**	**846,279**	**363,153**	**45,256**	-	-	-	-	-	**1,043,346**	**(1,288,358)**	**(1,799,022)**

Stormwater - Executive Summary
Revenue & Expenditures

	Annual Budget	YTD Budget	January	February	March	April	May	June	July	August	September	October	November	December	Actual YTD Total	Favorable (Unfavorable) Variance	Annual Budget Remaining
Revenues:																	
515-0140 on bills	324,800	189,467	27,616	26,329	27,106	27,349	28,215	25,983	27,917						190,515	1,048	134,285
515-0140-4XXX ARPA/reimbur	-	0													-	-	-
Total Revenues	**324,800**	**189,467**	**27,616**	**26,329**	**27,106**	**27,349**	**28,215**	**25,983**	**27,917**	-	-	-	-	-	**190,515**	**1,048**	**134,285**
Expenditures:																	
080-0140-Street Related	636,685	371,400	57,546	44,399	43,565	54,740	39,916	47,193	42,129						329,489	41,911	307,196
515-0140-Capital	1,439,786	839,875	-	11,892	(11,892)	20,039	11,961	475,036	(507,036)						-	839,875	1,439,786
Total Expenditures	**2,076,471**	**1,211,275**	**57,546**	**56,291**	**31,673**	**74,779**	**51,877**	**522,229**	**(464,907)**	-	-	-	-	-	**329,489**	**881,786**	**1,746,982**
Difference																	
Excess (Deficit) of Revenues over Expenditures	**(1,751,671)**	**(1,021,808)**	**(29,930)**	**(29,962)**	**(4,567)**	**(47,430)**	**(23,662)**	**(496,246)**	**492,824**	-	-	-	-	-	**(138,974)**	**(880,738)**	**(1,612,697)**
Check Digits/Transfers	5,840,000	3,406,667	501,135	509,520	504,933	480,156	512,581	489,231	512,114						3,509,670	103,003	2,330,330
Compare to last page fund 500	(1,232,059)	(718,701)	(62,100)	(50,842)	87,507	(176,892)	70,760	(161,931)	(42,186)	0	0	0	0	0	(335,683)	383,018	(896,376)

City Sales & Use Tax (Three Cent Sales Tax)

	January	February	March	April	May	June	July	August	September	October	November	December	YTD Total	
2011	838,829	1,036,222	750,597	789,903	882,126	852,639	876,781	882,602	874,371	888,881	884,298	846,277	10,403,526	
2012	861,185	1,067,401	805,450	893,549	1,029,730	927,500	967,355	970,081	881,285	943,937	**927,061**	884,848	11,159,382	7.27%
2013	930,471	1,087,258	866,467	922,534	1,006,764	964,906	983,742	985,949	898,138	958,546	927,035	888,383	11,420,192	2.34%
2014	963,538	**1,021,873**	**808,370**	**903,239**	1,033,766	**894,179**	1,006,970	**963,548**	950,648	971,548	976,553	954,234	11,448,466	0.25%
2015	**901,561**	1,162,729	817,653	956,557	1,103,469	1,043,758	1,098,929	1,118,196	1,075,314	1,120,300	1,074,631	1,012,371	12,485,468	9.06%
2016	1,002,072	1,202,594	885,470	976,896	1,135,189	**920,742**	**1,072,236**	**1,068,443**	1,097,107	**1,084,466**	1,089,853	1,035,963	12,571,031	0.69%
2017	1,047,642	1,291,007	966,327	987,020	**1,129,225**	1,051,411	1,166,069	1,105,701	**1,088,135**	1,111,557	**1,088,240**	**1,018,661**	13,050,995	3.82%
2018	1,063,307	1,295,841	969,264	**939,761**	1,245,252	1,093,015	1,195,341	1,240,049	1,179,113	**1,056,462**	1,099,036	1,093,013	13,469,452	3.21%
2019	1,162,181	1,323,467	1,043,677	1,027,608	**1,205,192**	1,190,014	1,258,250	1,257,197	**1,140,531**	1,243,134	1,155,335	1,157,926	14,164,513	5.16%
2020	1,183,215	**1,157,716**	1,085,494	1,086,993	1,259,760	1,254,769	1,356,933	1,434,834	1,373,873	1,330,458	1,460,079	1,387,558	15,371,683	8.52%
2021	1,384,300	1,648,283	1,323,761	1,149,770	1,663,928	1,570,489	1,526,745	1,567,875	1,457,964	1,442,486	1,461,326	1,472,039	17,668,967	14.94%
2022	1,526,292	1,718,945	1,351,358	1,298,432	**1,607,146**	**1,536,274**	1,593,433	1,659,393	1,643,537	1,546,075	1,624,905	1,473,834	18,579,623	5.15%
2023	1,552,955	1,810,466	1,448,484	1,417,543	1,698,816	1,646,626	1,677,458	1,670,302	1,652,549	1,679,085	**1,604,032**	1,554,571	19,412,887	4.48%
2024	1,593,536	**1,751,154**	**1,442,324**	1,531,558	1,736,500	1,680,318	**1,669,796**	1,806,847	1,672,254	**1,637,162**	1,658,770	1,606,949	19,787,169	1.93%
2025	1,600,530	1,799,355	1,464,454	1,526,120	1,850,560	1,710,294	1,727,227						11,678,540	-39.84%
Difference	6,994	48,202	22,130	(5,438)	114,060	29,976	57,431	(1,806,847)	(1,672,254)	(1,637,162)	(1,658,770)	(1,606,949)	(7,734,347)	
	0.44%	2.75%	1.53%	-0.36%	6.57%	1.78%	3.44%	-100.00%	-100.00%	-100.00%	-100.00%	-100.00%	-39.09%	

The chart below shows how the 3% sales tax above is allocated for 2025.

1% GF	533,510	599,785	488,151	508,707	616,853	570,098	575,742	0	0	0	0	0	3,892,847
1/8 Parks	**66,689**	**74,973**	**61,019**	**63,588**	**77,107**	**71,262**	**71,968**	**0**	**0**	**0**	**0**	**0**	**486,606**
3/8 Fire	200,066	224,919	183,057	190,765	231,320	213,787	215,903	0	0	0	0	0	1,459,818
4/8 Bond	**266,755**	**299,893**	**244,076**	**254,353**	**308,427**	**285,049**	**287,871**	**0**	**0**	**0**	**0**	**0**	**1,946,423**
Animal 10%	53,351	59,979	48,815	50,871	61,685	57,010	57,574	0	0	0	0	0	389,285
Parks 10%	**53,351**	**59,979**	**48,815**	**50,871**	**61,685**	**57,010**	**57,574**	**0**	**0**	**0**	**0**	**0**	**389,285**
Fire 25%	133,378	149,946	122,038	127,177	154,213	142,525	143,936	0	0	0	0	0	973,212
Police 25%	**133,378**	**149,946**	**122,038**	**127,177**	**154,213**	**142,525**	**143,936**	**0**	**0**	**0**	**0**	**0**	**973,212**
Street 30%	160,053	179,936	146,445	152,612	185,056	171,029	172,723	0	0	0	0	0	1,167,854
Total	1,600,530	1,799,355	1,464,454	1,526,120	1,850,560	1,710,294	1,727,227	0	0	0	0	0	11,678,540
Divided by 3	533,510	599,785	488,151	508,707	616,853	570,098	575,742	0	0	0	0	0	3,892,847
Budgeted at	565,052	565,052	565,052	565,052	565,052	565,052	565,052	565,052	565,052	565,052	565,052	565,052	6,780,624
Diff.	(31,542)	34,733	(76,901)	(56,345)	51,801	5,046	10,690	(565,052)	(565,052)	(565,052)	(565,052)	(565,052)	(2,887,777)

July 2025

Governmental Funds Cash Reserves

Updated 2/7/25 In red review for DRAFT Reserve Plan

120 days cash = $6.9M

			Days
001	Gen Operating Acct	5,535,034	**96**
002	Sales Tax Fund	3,335,128	**58**
005	Designated Tax	1,815,283	**32**
		10,685,445	**186**
Springhill Fire Department (see page 8)		-	**0**
Emergency Telephone Service (See details below)		(482,122)	**-8**
		10,203,323	**177**

*$42500 in 001-0430-4740 to be earmarked for future use

90 days payroll	3,681,504	**(45,55,183,186,113)**
Debt Reserve	2,787,718	
Capital Reserve	2,000,000	
Grant Reserve	750,000	
Contingency Reserv	1,000,000	
Total	10,219,222	

	Designated
Administration	0
Animal Control	342,912
Parks	226,933
Fire	516,400
Police	729,038
Courts	0
Totals	1,815,283

Emergency Telephone Service

Beginning Balance (as of January 1, 2025)	$	482,122
2025 Revenue (Act 001-0610-4650)	$	-
2025 Expenses (Act 001-0610-5650)	$	-
Current Balance as of this report ending date	**$**	**482,122**

120 days cash = $1.6M updated 2/7/25

080	Street Operating Acct	1,235,429	
005	Street Designated Tax	637,126	
		1,872,555	**140**
	Capital	-	

90 days b.payroll	569,173
Capital Reserve	1,000,000
Grant Reserve	250,000
Contingency Reserv	1,000,000
Total	2,819,173

515	Stormwater Cap Cash	721,135

90 days payroll	
Capital Reserve	1,000,000
Grant Reserve	250,000
Contingency Reserv	1,000,000
Total	2,250,000

Utility Cash Reserves

July 2025

Updated 2/7/25
120 days cash = $2.9Mil no capital

Funds:				
	500	Water Fund	1,813,104	
	550	Impact Fee Funds	91,080	
			1,904,184	**79**

Reserved - Fixed Assets Infrastructure	500-0900-5816	1,342,528	**56**
Reserved - Vehicles	500-0900-5808	65,000	**3**
Reserved - Fixed Assets	500-0900-5824	487,000	**20**
		1,894,528	**78**
		Difference	**0**

In red review for DRAFT Reserve Plan

Debt Reserve 525	1,724,721
90 days b. payroll	408,262
Capital Reserve	1,000,000
Grant Reserve	0
Contingency Reserve	1,000,000
Total	4,132,983

Depreciation Expense Estimate

139 a piece if averaged

Updated 2/7/25
120 days cash = $1.7 Mil

510	Wastewater Fund	2,724,686	
555	Impact Fee Funds	88,700	
		2,813,386	**199**

Reserved - Fixed Assets Infrastructure	510-0950-5816	2,155,614	**152**
Reserved - Vehicles	510-0950-5808	289,858	**20**
Reserved - Fixed Assets Equipment	510-0950-5810	155,006	**11**
Reserved - Fixed Assets	510-0950-5824	780,000	**55**
		3,380,478	**239**
		Difference	**-40**

Debt Reserve 606	268,827
90 days b. payroll	615,808
Capital Reserve	1,000,000
Grant Reserve	0
Contingency Reserve	1,000,000
Total	2,884,635

City Wide Reserve Goals

Debt Reserve	4,781,265
90 days b. payroll	5,274,748
Capital Reserve	6,000,000
Grant Reserve	1,250,000
Contingency Reserve	5,000,000
Total	22,306,014
	20,571,128
Shortfall	1,734,885

	BANK	Pooled Cash GL 999	Pooled Cash Bank, 999	Balance Sheet Cash	End Bank Balances	Outstanding Checks and other/adj	Outstanding Deposits		2025 Debt Pmts P&I in red below	
General Fund, 001*	RR	5,535,034	26,790,135	5,536,034	26,983,472	249,551	56,214	(1,000)		
Sales Tax Fund, 002		3,335,128		3,335,128				0	405,221	
Franchise Fees, 003		4,699,939		4,699,939				0		
Designated Tax Fund, 005		2,452,409		2,452,409				0		RR8
Electronic Fund, 010	RR			803,537	842,172	38,635		0		RB6
Parks 1/8 Sales Tax, 045		350,033		350,033				0	250,649	FS4
Amend 78 Govt Debt, 167	RR			1,536,672	1,536,672			0		FH
Animal Control Donation,020		27,684		27,684				0	95,246	
Act 833 of 1991 Fire, 051		120,664		120,664				0		
Fire 3/8 Sales Tax Fire, 055		764,627		764,627				0	70,182	
Act 918 of 1983 Police, 061		77,197		77,197				0		
Act 988 of 1991 Police, 062		51,354		51,354				0		
Federal Drug Control PD, 066	RR			29,256	29,256			0		
State Drug Control PD, 068	RR			39,627	39,627			0		
Street Fund, 080		1,235,429	130,958	1,235,429	130,958			0		
Street Amend 78, fund 82	FH			564,245	564,245			0		
Street Bond 2023 Rev 182	RB			286,221	286,221			0		
Street Bond 2023 DSR 183	RB			598,998	598,998			0	515,210	
Street Bond 2016 DS, 185	FS			344,066	344,066			0		
Street Bond 2016 DSF, 186	FS			331,651	331,651			0	636,919	
Street Bond Constru 2023, 188	RB			1,257,216	1,257,216			0		
Act 1256 of 1995 Court, 030	RR			1	1			0		
Act 1809 of 2001 Court, 031		47,441		47,441				0		
LT Govt Capital Assets, 090				0				0		
2016 SU Bond Spc Red, 110	RB			9,152	9,152			0		
2016 SU Bond DSR, 113	RB			742,409	742,409			0	576,381	
2016 SU Bond Fund, 114	RB			1,380,364	1,380,364			0		
LT Govt Debt, 165				0				0		
Water Fund, 500*	RR	1,813,104	330,302	1,813,704	330,302			(600)		
Wastewater Fund, 510	RR	2,724,686	29,055	2,724,686	29,055			0		
Stormwater Cap Fund 515		721,135		721,135				0		
Enterprise Depreciation 525		1,724,721		1,724,721				0	845,123	
Water Impact Fund 550		91,080		91,080				0		
Wastewater Impact Fund 555		88,700		88,700				0		
2024B WW Bond, 535	RR			280,758	280,758			0		
2017 W/WW Bond, 604	FS			160,314	160,314			0		
2017 W/WW DSR, 606	FS			268,827	268,827			0	238,631	
W/WW Infrastructure Fee, 620		1,420,086		1,420,086				0		
Totals		27,280,451	27,280,451	35,915,364	36,145,737	288,186	56,214	(1,600)	0	Review each month
									3,633,562	

Banks	Funds	Bank Acts
Regions Reg	27	9
Regions Bonds	6	6
First Sec Bonds	4	4
First Horizon Amend 78	1	1
Total	38	20

ACA 14-403-506

	Lia/Donatior	AR
Administration	1,220	0
Animal Control	67,740	0
Parks	114	0
Fire	217	0
Police	2,400	1,851
Courts	0	0
Totals	71,691	1,851

4,781,265 (1,147,704)

*Change Drawer amounts in Depts 120 and 200 of $200 and depts 300 and 430 of $300 equals $1000 difference, and $610 on fund 500

** The Shading above denotes the six groups on the following six pages of balance sheets, General Govt, Public Safety, Streets, Courts/Long Term Govt, Enter., E. Debt

Started 5/6/25

Governmental Funds			Earmarked
90 days payroll	3,681,504		
Debt Reserve	2,787,718		
Capital Reserve	**2,000,000**		
Grant Reserve	750,000	2025 ARDOT TAP, April25 Council	59,516
		Hilldale/Midland Trail Overrun/ROW Jun25 Cour	45,000 *
		Alcoa40 lighting ACAG Jun25 Council	106,000
		COPS Hiring Jun25 Council	440,419
Contingency Reserve	1,000,000		
Total	10,219,222		

Street Fund			
90 days b.payroll	569,173		
Debt Reserve	0	in with Govermental currently	
Capital Reserve	**1,000,000**		
Grant Reserve	250,000	2026 MetroSTBG Pky Trail, Jun25Council	440,000
Contingency Reserve	1,000,000		
Total	2,819,173		

Stormwater Fund			
90 days payroll	0	None currently in 515 Fund	
Debt Reserve	0	Currently no stormwater debt	
Capital Reserve	**1,000,000**		
Grant Reserve	250,000	2026 MetroSTBG Pky Trail Jun25 Council	190,000
Contingency Reserve	1,000,000		
Total	2,250,000	Total	1,280,935

Water Fund		Earmarked
Debt Reserve 525	1,724,721	
90 days b. payroll	408,262	
Capital Reserve	**1,000,000**	
Grant Reserve	0	
Contingency Reserve	1,000,000	
Total	4,132,983	

Wastewater Fund		
Debt Reserve 606	268,827	
90 days b. payroll	615,808	
Capital Reserve	**1,000,000**	
Grant Reserve	0	
Contingency Reserve	1,000,000	
Total	2,884,635	

City Wide Reserve Goals		
Debt Reserve	4,781,265	See prior page over 1 year reserved
90 days b. payroll	5,274,748	
Capital Reserve	**6,000,000**	
Grant Reserve	1,250,000	(30,935) Shortage from Contingency
Contingency Reserve	5,000,000	
Total	22,306,014	
0	20,571,128	
Shortfall	1,734,885	See Debt is over 1 year reserved

Tying to Capital Dep Schedules CIP in Budget Book

* Changed from 44800 to 45000 on 8/12/25

Note: As we move into 2026 the plan is to remove the monthly pages 5 and 6 and replace them with this page. In prepration for that I am moving Springhill Fire Dept here as well and moving the Lib/Donations/AR from 14-403-506 to page 7. Open for discussion.

Springhill Fire Department Summary

Beginning Balance (as of January 1, 2025)	$	220,000
2025 Revenue (Act 001-0510-4152)	$	28,267
2025 Expenses (Act 001-0510-5XXX all)	$	4,842
Current Balance as of this report ending date	**$**	**243,425**

Pooled Cash Report

Bryant, AR

For the Period Ending 7/31/2025

ACCOUNT #	ACCOUNT NAME	BEGINNING BALANCE	CURRENT ACTIVITY	CURRENT BALANCE
CLAIM ON CASH				
001-0000-1001	Claim on Cash	5,037,181.46	497,852.27	5,535,033.73
002-0000-1001	Claim on Cash	3,324,437.35	10,690.32	3,335,127.67
003-0000-1001	Claim on Cash	4,670,564.53	29,374.51	4,699,939.04
005-0000-1001	Claim on Cash	2,441,718.77	10,690.32	2,452,409.09
020-0000-1001	Claim on Cash	27,684.14	0.00	27,684.14
031-0000-1001	Claim on Cash	43,953.66	3,487.50	47,441.16
045-0000-1001	Claim on Cash	348,696.18	1,336.79	350,032.97
051-0000-1001	Claim on Cash	122,644.31	(1,980.30)	120,664.01
055-0000-1001	Claim on Cash	760,617.50	4,009.37	764,626.87
061-0000-1001	Claim on Cash	75,853.92	1,342.64	77,196.56
062-0000-1001	Claim on Cash	50,832.65	521.25	51,353.90
080-0000-1001	Claim on Cash	1,219,580.19	15,849.24	1,235,429.43
500-0000-1001	Claim on Cash	2,095,317.33	(282,213.45)	1,813,103.88
510-0000-1001	Claim on Cash	3,191,468.02	(466,781.73)	2,724,686.29
515-0000-1001	Claim on Cash	693,218.68	27,916.67	721,135.35
525-0000-1001	Claim on Cash	1,680,652.64	44,067.98	1,724,720.62
550-0000-1001	Claim on Cash	88,080.00	3,000.00	91,080.00
555-0000-1001	Claim on Cash	88,200.00	500.00	88,700.00
620-0000-1001	Claim on Cash	1,249,157.80	170,928.25	1,420,086.05
TOTAL CLAIM ON CASH		27,209,859.13	70,591.63	27,280,450.76
CASH IN BANK				
Cash in Bank				
999-0000-1000	Cash General Fund	26,629,040.53	161,094.36	26,790,134.89
999-0000-1031	Cash Street Fund	221,460.85	(90,502.73)	130,958.12
999-0000-1032	Cash Revenue Water Fund	330,302.29	0.00	330,302.29
999-0000-1033	Cash Water Operating Fund	29,055.46	0.00	29,055.46
TOTAL: Cash in Bank		27,209,859.13	70,591.63	27,280,450.76
TOTAL CASH IN BANK		27,209,859.13	70,591.63	27,280,450.76
DUE TO OTHER FUNDS				
999-0000-2500	Due to Other Funds	27,209,859.13	70,591.63	27,280,450.76
TOTAL DUE TO OTHER FUNDS		27,209,859.13	70,591.63	27,280,450.76

Claim on Cash	27,280,450.76	**Claim on Cash**	27,280,450.76	**Cash in Bank**	27,280,450.76
Cash in Bank	27,280,450.76	**Due To Other Funds**	27,280,450.76	**Due To Other Funds**	27,280,450.76
Difference	0.00	**Difference**	0.00	**Difference**	0.00

ACCOUNT #	ACCOUNT NAME	BEGINNING BALANCE	CURRENT ACTIVITY	CURRENT BALANCE
ACCOUNTS PAYABLE PENDING				
001-0000-2001	Accounts Payable Pending	(954.26)	954.26	0.00
002-0000-2001	Accounts Payable Pending	0.00	0.00	0.00
003-0000-2001	Accounts Payable Pending	0.00	0.00	0.00
005-0000-2001	Accounts Payable Pending	0.00	0.00	0.00
020-0000-2001	Accounts Payable Pending	0.00	0.00	0.00
031-0000-2001	Accounts Payable Pending	0.00	0.00	0.00
045-0000-2001	Accounts Payable Pending	0.00	0.00	0.00
051-0000-2001	Accounts Payable Pending	0.00	0.00	0.00
055-0000-2001	Accounts Payable Pending	0.00	0.00	0.00
061-0000-2001	Accounts Payable Pending	0.00	0.00	0.00
062-0000-2001	Accounts Payable Pending	0.00	0.00	0.00
080-0000-2001	Accounts Payable Pending	0.00	0.00	0.00
500-0000-2001	Accounts Payable Pending	0.00	0.00	0.00
510-0000-2001	Accounts Payable Pending	0.00	0.00	0.00
515-0000-2001	Accounts Payable Pending	0.00	0.00	0.00
525-0000-2001	Accounts Payable Pending	0.00	0.00	0.00
535-0000-2001	Accounts Payable Pending	0.00	0.00	0.00
550-0000-2001	Accounts Payable Pending	0.00	0.00	0.00
555-0000-2001	Accounts Payable Pending	0.00	0.00	0.00
620-0000-2001	Accounts Payable Pending	0.00	0.00	0.00
TOTAL ACCOUNTS PAYABLE PENDING		(954.26)	954.26	0.00
DUE FROM OTHER FUNDS				
999-0000-1551	Due From General Fund	954.26	(954.26)	0.00
999-0000-1552	Due From Sales Tax Fund	0.00	0.00	0.00
999-0000-1553	Due From Franchise Fees Fund	0.00	0.00	0.00
999-0000-1554	Due From Designated Tax Fund	0.00	0.00	0.00
999-0000-1555	Due From Animal Control Donation	0.00	0.00	0.00
999-0000-1556	Due From Act 1809 of 2001 Court Auto	0.00	0.00	0.00
999-0000-1557	Due From Park 1/8 SalesTax O & M	0.00	0.00	0.00
999-0000-1558	Due From Act 833 of 1991 Fire	0.00	0.00	0.00
999-0000-1559	Due From Fire 3/8 SalesTax	0.00	0.00	0.00
999-0000-1560	Due From Act 918 of 1983 Police	0.00	0.00	0.00
999-0000-1561	Due From Act 988 of 1991 Emerg Veh	0.00	0.00	0.00
999-0000-1562	Due From Street Fund	0.00	0.00	0.00
999-0000-1563	Due From Revenue Fund - Water & WW	0.00	0.00	0.00
999-0000-1564	Due From Water Operating Fund	0.00	0.00	0.00
999-0000-1565	Due From Stormwater Utility Fund	0.00	0.00	0.00
999-0000-1566	Due From Depreciation - WW	0.00	0.00	0.00
999-0000-1567	Due From Sub-Div Impact WW	0.00	0.00	0.00
999-0000-1568	Due From Impact - Water	0.00	0.00	0.00
999-0000-1569	Due From Impact - WW	0.00	0.00	0.00
999-0000-1571	Due From Infra Fee	0.00	0.00	0.00
TOTAL DUE FROM OTHER FUNDS		954.26	(954.26)	0.00
ACCOUNTS PAYABLE				
999-0000-2000	Accounts Payable	(954.26)	954.26	0.00
TOTAL ACCOUNTS PAYABLE		(954.26)	954.26	0.00

AP Pending	0.00	**AP Pending**	0.00	**Due From Other Funds**	0.00
Due From Other Funds	0.00	**Accounts Payable**	0.00	**Accounts Payable**	0.00
Difference	0.00	**Difference**	0.00	**Difference**	0.00

Bryant, AR

Balance Sheet
Account Summary
As Of 07/31/2025

Category	535 - 2024B Sewer Construction Fund	604 - W/WW Ref Rev 2017 Bd Fr	606 - W/WW Ref Rev Bonds 2017 DSR	620 - 10/2023 Infrastrure Fee W/WW	Total
Asset					
A01 - Cash & Equivalents	280,758.44	160,313.50	268,826.95	1,420,086.05	2,129,984.94
Total Asset:	**280,758.44**	**160,313.50**	**268,826.95**	**1,420,086.05**	**2,129,984.94**
Liability					
L80 - Long Term Liabilities	280,758.44	0.00	0.00	0.00	280,758.44
Total Liability:	**280,758.44**	**0.00**	**0.00**	**0.00**	**280,758.44**
Equity					
Q30 - Equity	0.00	60,408.15	262,250.00	841,946.79	1,164,604.94
Total Total Beginning Equity:	**0.00**	**60,408.15**	**262,250.00**	**841,946.79**	**1,164,604.94**
Total Revenue	0.00	142,887.67	6,576.95	1,181,551.27	1,331,015.89
Total Expense	0.00	42,982.32	0.00	603,412.01	646,394.33
Revenues Over/Under Expenses	**0.00**	**99,905.35**	**6,576.95**	**578,139.26**	**684,621.56**
Total Equity and Current Surplus (Deficit):	**0.00**	**160,313.50**	**268,826.95**	**1,420,086.05**	**1,849,226.50**
Total Liabilities, Equity and Current Surplus (Deficit):	**280,758.44**	**160,313.50**	**268,826.95**	**1,420,086.05**	**2,129,984.94**

Bryant, AR

Balance Sheet
Account Summary
As Of 07/31/2025

Category		500 - Water Fun	510 - Wastewater Fun	515 - Stormwater Utili	525 - Depreciation - WW	550 - Impact - Water	555 - Impact - WW	Total
Asset								
A01 - Cash & Equivalents		1,813,703.88	2,724,686.29	721,135.35	1,724,720.62	91,080.00	88,700.00	7,164,026.14
A10 - Receivables		713,534.42	32,859.94	0.00	0.00	0.00	0.00	746,394.36
A30 - Fixed Assets		17,154,601.74	20,202,959.23	5,037,558.02	0.00	0.00	0.00	42,395,118.99
A50 - Other Assets		65,604.81	341,426.28	0.00	0.00	0.00	0.00	407,031.09
	Total Asset:	**19,747,444.85**	**23,301,931.74**	**5,758,693.37**	**1,724,720.62**	**91,080.00**	**88,700.00**	**50,712,570.58**
Liability								
L01 - Current Liabilities		810,696.38	642,775.00	0.00	0.00	0.00	0.00	1,453,471.38
L80 - Long Term Liabilities		8,032,182.71	6,591,996.96	0.00	0.00	0.00	0.00	14,624,179.67
	Total Liability:	**8,842,879.09**	**7,234,771.96**	**0.00**	**0.00**	**0.00**	**0.00**	**16,077,651.05**
Equity								
Q30 - Equity		11,240,247.62	15,024,163.69	5,567,578.59	1,428,058.81	61,366.00	52,500.00	33,373,914.71
	Total Total Beginning Equity:	**11,240,247.62**	**15,024,163.69**	**5,567,578.59**	**1,428,058.81**	**61,366.00**	**52,500.00**	**33,373,914.71**
Total Revenue		6,352,805.81	4,152,555.40	191,114.78	296,661.81	29,714.00	36,200.00	11,059,051.80
Total Expense		6,688,487.67	3,109,559.31	0.00	0.00	0.00	0.00	9,798,046.98
Revenues Over/Under Expenses		**-335,681.86**	**1,042,996.09**	**191,114.78**	**296,661.81**	**29,714.00**	**36,200.00**	**1,261,004.82**
	Total Equity and Current Surplus (Deficit):	**10,904,565.76**	**16,067,159.78**	**5,758,693.37**	**1,724,720.62**	**91,080.00**	**88,700.00**	**34,634,919.53**
	Total Liabilities, Equity and Current Surplus (Deficit):	**19,747,444.85**	**23,301,931.74**	**5,758,693.37**	**1,724,720.62**	**91,080.00**	**88,700.00**	**50,712,570.58**

Bryant, AR

Balance Sheet
Account Summary
As Of 07/31/2025

Category	030 - Act 1256 of 1995 Court	031 - Act 1809 of 2001 Court Auto	090 - Long Term Governmental Capital Asset Fund	110 - Special Redemp - 2016 Bond	113 - Debt Service Reserve Fund	114 - 2016 Bond Fund	165 - Long Term Governmental Debt Fund	Total
Asset								
A01 - Cash & Equivalents	1.08	47,441.16	0.00	9,151.58	742,409.38	1,380,364.00	0.00	2,179,367.20
A30 - Fixed Assets	0.00	0.00	66,030,257.18	0.00	0.00	0.00	0.00	66,030,257.18
A50 - Other Assets	0.00	0.00	0.00	0.00	0.00	0.00	5,574,868.12	5,574,868.12
Total Asset:	**1.08**	**47,441.16**	**66,030,257.18**	**9,151.58**	**742,409.38**	**1,380,364.00**	**5,574,868.12**	**73,784,492.50**
Liability								
L01 - Current Liabilities	0.00	0.00	0.00	0.00	0.00	0.00	371,433.00	371,433.00
L80 - Long Term Liabilities	0.00	0.00	0.00	0.00	0.00	0.00	59,289,764.63	59,289,764.63
Total Liability:	**0.00**	**0.00**	**0.00**	**0.00**	**0.00**	**0.00**	**59,661,197.63**	**59,661,197.63**
Equity								
Q30 - Equity	1.08	36,727.96	64,534,566.25	4,179.97	742,409.38	910,297.35	-54,086,329.51	12,141,852.48
Total Total Beginning Equity:	**1.08**	**36,727.96**	**64,534,566.25**	**4,179.97**	**742,409.38**	**910,297.35**	**-54,086,329.51**	**12,141,852.48**
Total Revenue	266,200.66	25,502.75	0.00	1,304,971.61	18,498.14	1,975,334.60	0.00	3,590,507.76
Total Expense	266,200.66	14,789.55	-1,495,690.93	1,300,000.00	18,498.14	1,505,267.95	0.00	1,609,065.37
Revenues Over/Under Expenses	**0.00**	**10,713.20**	**1,495,690.93**	**4,971.61**	**0.00**	**470,066.65**	**0.00**	**1,981,442.39**
Total Equity and Current Surplus (Deficit):	**1.08**	**47,441.16**	**66,030,257.18**	**9,151.58**	**742,409.38**	**1,380,364.00**	**-54,086,329.51**	**14,123,294.87**
Total Liabilities, Equity and Current Surplus (Deficit):	**1.08**	**47,441.16**	**66,030,257.18**	**9,151.58**	**742,409.38**	**1,380,364.00**	**5,574,868.12**	**73,784,492.50**

Bryant, AR

Balance Sheet
Account Summary
As Of 07/31/2025

Category	080 - Street Fun	082 - Street Amend 78	182 - 2023 Improvement Revenue Bond Fund	183 - 2023 Street Bond DSR	185 - Street Bond 2016 DS	186 - Street Bond 2016 DSR	188 - 2023 Improvement Fund	Total
Asset								
A01 - Cash & Equivalents	1,235,429.43	564,244.75	286,221.28	598,998.07	344,066.48	331,650.59	1,257,215.90	4,617,826.50
Total Asset:	**1,235,429.43**	**564,244.75**	**286,221.28**	**598,998.07**	**344,066.48**	**331,650.59**	**1,257,215.90**	**4,617,826.50**
Liability								
L01 - Current Liabilities	-71,497.64	0.00	0.00	0.00	0.00	0.00	0.00	-71,497.64
Total Liability:	**-71,497.64**	**0.00**	**0.00**	**0.00**	**0.00**	**0.00**	**0.00**	**-71,497.64**
Equity								
Q30 - Equity	685,433.47	0.00	289,616.27	598,852.94	493,728.01	324,793.75	1,820,518.46	4,212,942.90
Total Total Beginning Equity:	**685,433.47**	**0.00**	**289,616.27**	**598,852.94**	**493,728.01**	**324,793.75**	**1,820,518.46**	**4,212,942.90**
Total Revenue	3,036,806.52	1,000,230.15	292,235.01	14,823.69	364,768.66	8,092.08	38,297.45	4,755,253.56
Total Expense	2,415,312.92	435,985.40	295,630.00	14,678.56	514,430.19	1,235.24	601,600.01	4,278,872.32
Revenues Over/Under Expenses	**621,493.60**	**564,244.75**	**-3,394.99**	**145.13**	**-149,661.53**	**6,856.84**	**-563,302.56**	**476,381.24**
Total Equity and Current Surplus (Deficit):	**1,306,927.07**	**564,244.75**	**286,221.28**	**598,998.07**	**344,066.48**	**331,650.59**	**1,257,215.90**	**4,689,324.14**
Total Liabilities, Equity and Current Surplus (Deficit):	**1,235,429.43**	**564,244.75**	**286,221.28**	**598,998.07**	**344,066.48**	**331,650.59**	**1,257,215.90**	**4,617,826.50**

Bryant, AR

Balance Sheet
Account Summary
As Of 07/31/2025

Category	020 - Animal Control Donatio	051 - Act 833 of 1991 Fire	055 - Fire 3/8 SalesTax	061 - Act 918 of 1983 Police	062 - Act 988 of 1991 Emerg Veh	066 - Federal Drug Control	068 - State Drug Control	Total
Asset								
A01 - Cash & Equivalents	27,684.14	120,664.01	764,626.87	77,196.56	51,353.90	29,256.18	39,626.94	1,110,408.60
Total Asset:	**27,684.14**	**120,664.01**	**764,626.87**	**77,196.56**	**51,353.90**	**29,256.18**	**39,626.94**	**1,110,408.60**
Liability								
L01 - Current Liabilities	28,273.22	0.00	0.00	0.00	0.00	0.00	0.00	28,273.22
Total Liability:	**28,273.22**	**0.00**	**0.00**	**0.00**	**0.00**	**0.00**	**0.00**	**28,273.22**
Equity								
Q30 - Equity	0.00	103,578.21	788,067.38	67,798.08	44,678.00	29,256.18	42,250.81	1,075,628.66
Total Total Beginning Equity:	**0.00**	**103,578.21**	**788,067.38**	**67,798.08**	**44,678.00**	**29,256.18**	**42,250.81**	**1,075,628.66**
Total Revenue	0.00	20,208.80	1,459,817.49	9,398.48	6,675.90	0.00	1,908.00	1,498,008.67
Total Expense	589.08	3,123.00	1,483,258.00	0.00	0.00	0.00	4,531.87	1,491,501.95
Revenues Over/Under Expenses	**-589.08**	**17,085.80**	**-23,440.51**	**9,398.48**	**6,675.90**	**0.00**	**-2,623.87**	**6,506.72**
Total Equity and Current Surplus (Deficit):	**-589.08**	**120,664.01**	**764,626.87**	**77,196.56**	**51,353.90**	**29,256.18**	**39,626.94**	**1,082,135.38**
Total Liabilities, Equity and Current Surplus (Deficit):	**27,684.14**	**120,664.01**	**764,626.87**	**77,196.56**	**51,353.90**	**29,256.18**	**39,626.94**	**1,110,408.60**

Bryant, AR

Balance Sheet
Account Summary
As Of 07/31/2025

Category		001 - General Fund	002 - Sales Tax Fund	003 - Franchise Fees Fund	005 - Designated Tax Fund	010 - Electronic Tax	045 - Park 1/8 SalesTax O & M	167 - 2024 Amend 78	Total
Asset									
A01 - Cash & Equivalents		5,536,033.73	3,335,127.67	4,699,939.04	2,452,409.09	803,536.83	350,032.97	1,536,671.70	18,713,751.03
A10 - Receivables		1,850.50	0.00	0.00	0.00	0.00	0.00	0.00	1,850.50
A50 - Other Assets		0.00	0.00	0.00	0.00	-801,638.78	0.00	0.00	-801,638.78
	Total Asset:	**5,537,884.23**	**3,335,127.67**	**4,699,939.04**	**2,452,409.09**	**1,898.05**	**350,032.97**	**1,536,671.70**	**17,913,962.75**
Liability									
L01 - Current Liabilities		-543,264.34	0.00	0.00	0.00	1,898.05	0.00	0.00	-541,366.29
	Total Liability:	**-543,264.34**	**0.00**	**0.00**	**0.00**	**1,898.05**	**0.00**	**0.00**	**-541,366.29**
Equity									
Q30 - Equity		5,694,282.13	3,397,645.00	4,513,165.68	2,514,926.42	0.00	357,844.13	1,536,671.70	18,014,535.06
	Total Total Beginning Equity:	**5,694,282.13**	**3,397,645.00**	**4,513,165.68**	**2,514,926.42**	**0.00**	**357,844.13**	**1,536,671.70**	**18,014,535.06**
Total Revenue		12,419,558.58	3,892,846.67	967,994.83	3,892,846.67	0.00	486,605.84	0.00	21,659,852.59
Total Expense		12,032,692.14	3,955,364.00	781,221.47	3,955,364.00	0.00	494,417.00	0.00	21,219,058.61
Revenues Over/Under Expenses		**386,866.44**	**-62,517.33**	**186,773.36**	**-62,517.33**	**0.00**	**-7,811.16**	**0.00**	**440,793.98**
	Total Equity and Current Surplus (Deficit):	**6,081,148.57**	**3,335,127.67**	**4,699,939.04**	**2,452,409.09**	**0.00**	**350,032.97**	**1,536,671.70**	**18,455,329.04**
	Total Liabilities, Equity and Current Surplus (Deficit):	**5,537,884.23**	**3,335,127.67**	**4,699,939.04**	**2,452,409.09**	**1,898.05**	**350,032.97**	**1,536,671.70**	**17,913,962.75**

Bryant, AR

Budget Report
Account Summary
For Fiscal: 2025 Period Ending: 07/31/2025

		Original Total Budget	Current Total Budget	Period Activity	Fiscal Activity	Encumbrances	Variance Favorable (Unfavorable)	Percent Remaining
Fund: 001 - General Fund								
Department: 0100 - Administration								
Revenue								
Category: R15 - Taxes - Property								
001-0100-4150	State Turnback	308,400.00	308,400.00	57,867.53	205,406.15	0.00	-102,993.85	33.40 %
001-0100-4151	Saline County Treasurer	1,330,820.00	1,330,820.00	22,020.85	765,678.62	0.00	-565,141.38	42.47 %
	Category: R15 - Taxes - Property Total:	**1,639,220.00**	**1,639,220.00**	**79,888.38**	**971,084.77**	**0.00**	**-668,135.23**	**40.76%**
Category: R60 - Miscellaneous Revenue								
001-0100-4600	Miscellaneous Revenue	1,000.00	3,190.00	0.00	7,575.66	0.00	4,385.66	237.48 %
	Category: R60 - Miscellaneous Revenue Total:	**1,000.00**	**3,190.00**	**0.00**	**7,575.66**	**0.00**	**4,385.66**	**137.48%**
Category: R62 - Intergovernmental Tsfrs								
001-0100-4627	Xfer from Sales Tax	6,780,620.00	6,780,620.00	565,052.00	3,955,364.00	0.00	-2,825,256.00	41.67 %
001-0100-4629	Xfer Franchise Tax	258,600.00	258,600.00	21,550.00	150,850.00	0.00	-107,750.00	41.67 %
	Category: R62 - Intergovernmental Tsfrs Total:	**7,039,220.00**	**7,039,220.00**	**586,602.00**	**4,106,214.00**	**0.00**	**-2,933,006.00**	**41.67%**
Category: R85 - Interest Revenue								
001-0100-4850	Interest Revenue	300,000.00	300,000.00	32,284.44	223,722.35	0.00	-76,277.65	25.43 %
	Category: R85 - Interest Revenue Total:	**300,000.00**	**300,000.00**	**32,284.44**	**223,722.35**	**0.00**	**-76,277.65**	**25.43%**
	Revenue Total:	**8,979,440.00**	**8,981,630.00**	**698,774.82**	**5,308,596.78**	**0.00**	**-3,673,033.22**	**40.89%**
Expense								
Category: E01 - Personnel Expense								
001-0100-5000	Salary Expense	739,643.33	736,843.33	47,200.62	388,277.14	0.00	348,566.19	47.31 %
001-0100-5001	Elected Off. 2009-24,2011-27	338,432.00	338,432.00	25,802.11	191,322.48	0.00	147,109.52	43.47 %
001-0100-5005	SWB Reimbursement	-1,051,415.00	-1,051,415.00	-87,617.85	-613,324.95	0.00	-438,090.05	41.67 %
001-0100-5010	Overtime Expense	5,000.00	5,000.00	332.17	2,124.01	0.00	2,875.99	57.52 %
001-0100-5020	FICA Expense	84,462.38	84,462.38	5,492.60	43,668.01	0.00	40,794.37	48.30 %
001-0100-5022	Unemployment Expense	540.00	540.00	0.00	140.02	0.00	399.98	74.07 %
001-0100-5025	Worker's Comp Expense	3,000.00	3,000.00	0.00	1,678.41	0.00	1,321.59	44.05 %
001-0100-5030	APERS Expense	159,007.09	159,007.09	11,031.93	87,224.98	0.00	71,782.11	45.14 %
001-0100-5040	Health Insurance Expense	131,456.92	131,456.92	7,842.22	59,904.32	0.00	71,552.60	54.43 %
001-0100-5042	Employee Assistance Program	4,000.00	4,000.00	985.88	2,957.64	0.00	1,042.36	26.06 %
001-0100-5050	Physical & Drug Screen Exp	800.00	800.00	7.24	278.77	-20.76	541.99	67.75 %
001-0100-5054	Bring Your Own Device - Phone	300.00	300.00	25.00	175.00	0.00	125.00	41.67 %
001-0100-5055	Uniform Expense	500.00	500.00	0.00	0.00	0.00	500.00	100.00 %
001-0100-5057	Vehicle Allowance	6,000.00	6,000.00	461.54	3,461.55	0.00	2,538.45	42.31 %

		Original Total Budget	Current Total Budget	Period Activity	Fiscal Activity	Encumbrances	Variance Favorable (Unfavorable)	Percent Remaining
001-0100-5060	Travel & Training Expense	23,775.00	23,775.00	5,932.02	19,088.97	2,444.69	2,241.34	9.43 %
001-0100-5062	Travel & Training - Mayor	8,330.00	8,330.00	322.27	5,867.89	-3.65	2,465.76	29.60 %
001-0100-5063	Travel & Training - City Clerk	500.00	500.00	0.00	0.00	0.00	500.00	100.00 %
	Category: E01 - Personnel Expense Total:	**454,331.72**	**451,531.72**	**17,817.75**	**192,844.24**	**2,420.28**	**256,267.20**	**56.76%**
Category: E10 - Building & Grounds Exp								
001-0100-5102	Repairs & Maint - Building	1,500.00	1,500.00	698.82	4,911.56	229.00	-3,640.56	-242.70 %
001-0100-5104	Repairs & Maint - Grounds	5,500.00	5,500.00	0.00	1,286.81	0.00	4,213.19	76.60 %
001-0100-5110	Utilities - Electric	6,600.00	6,600.00	562.16	3,139.35	0.00	3,460.65	52.43 %
001-0100-5111	Utilities - Gas	1,000.00	1,000.00	10.17	731.03	0.00	268.97	26.90 %
001-0100-5112	Utilities - Water	1,260.00	1,260.00	100.40	716.41	0.00	543.59	43.14 %
001-0100-5115	Com Exp - Tel Landline.Interne	9,408.00	9,408.00	761.13	5,409.77	0.00	3,998.23	42.50 %
001-0100-5116	Communication Exp - Cellular	7,440.00	7,440.00	0.00	2,877.46	0.00	4,562.54	61.32 %
001-0100-5120	Insurance - Property	9,280.00	9,280.00	0.00	-799.57	0.00	10,079.57	108.62 %
001-0100-5130	Sanitation	1,080.00	1,167.42	87.42	611.94	87.42	468.06	40.09 %
001-0100-5142	Janitorial Supplies and Main	6,000.00	6,000.00	164.92	1,812.32	0.00	4,187.68	69.79 %
001-0100-5145	Tools	1,000.00	1,000.00	0.00	0.00	0.00	1,000.00	100.00 %
	Category: E10 - Building & Grounds Exp Total:	**50,068.00**	**50,155.42**	**2,385.02**	**20,697.08**	**316.42**	**29,141.92**	**58.10%**
Category: E20 - Vehicle Expense								
001-0100-5200	Fuel Expense	1,500.00	1,500.00	10.00	267.01	100.00	1,132.99	75.53 %
001-0100-5212	Service & Repair - Equipment	500.00	500.00	0.00	0.00	0.00	500.00	100.00 %
001-0100-5225	Insurance Expense - Vehicle	265.00	265.00	0.00	265.00	0.00	0.00	0.00 %
	Category: E20 - Vehicle Expense Total:	**2,265.00**	**2,265.00**	**10.00**	**532.01**	**100.00**	**1,632.99**	**72.10%**
Category: E30 - Supply Expense								
001-0100-5300	Supplies - Office	8,860.00	8,860.00	392.10	7,156.04	321.78	1,382.18	15.60 %
001-0100-5350	Postage Expense	1,400.00	1,400.00	-51.74	221.31	65.15	1,113.54	79.54 %
	Category: E30 - Supply Expense Total:	**10,260.00**	**10,260.00**	**340.36**	**7,377.35**	**386.93**	**2,495.72**	**24.32%**
Category: E40 - Operations Expense								
001-0100-5480	Dues & Subscriptions	76,212.00	76,212.00	535.39	4,758.16	321.33	71,132.51	93.34 %
001-0100-5505	Mayor's Expense	26,300.00	9,300.00	0.00	583.13	0.00	8,716.87	93.73 %
001-0100-5506	City Clerk Expense	2,500.00	2,500.00	99.00	451.63	234.00	1,814.37	72.57 %
001-0100-5515	Elections or Permit Fee Exp	13,000.00	13,000.00	0.00	12,154.66	0.00	845.34	6.50 %
001-0100-5535	Sales Tax Expense	2,500.00	2,500.00	52.00	3,805.00	0.00	-1,305.00	-52.20 %
	Category: E40 - Operations Expense Total:	**120,512.00**	**103,512.00**	**686.39**	**21,752.58**	**555.33**	**81,204.09**	**78.45%**
Category: E55 - Professional Services								
001-0100-5550	Prof Services - Acctg & Audit	12,750.00	12,750.00	8,766.00	12,950.00	0.00	-200.00	-1.57 %
001-0100-5553	Prof Services - Advertising	1,000.00	1,000.00	273.18	4,024.58	0.00	-3,024.58	-302.46 %
001-0100-5583	Prof Services - Legal	6,000.00	6,000.00	0.00	398.00	0.00	5,602.00	93.37 %
001-0100-5586	Prof Services - Other	98,350.00	101,898.75	14,722.77	49,492.60	1,721.25	50,684.90	49.74 %
001-0100-5588	Prof Services - Legal Notices	500.00	500.00	0.00	0.00	0.00	500.00	100.00 %

		Original Total Budget	Current Total Budget	Period Activity	Fiscal Activity	Encumbrances	Variance Favorable (Unfavorable)	Percent Remaining
001-0100-5589	Prof Services - Printing	100.00	100.00	0.00	0.00	0.00	100.00	100.00 %
	Category: E55 - Professional Services Total:	**118,700.00**	**122,248.75**	**23,761.95**	**66,865.18**	**1,721.25**	**53,662.32**	**43.90%**
Category: E60 - Miscellaneous Expense								
001-0100-5600	Miscellaneous Expense	100.00	6,790.00	0.00	6,773.23	0.00	16.77	0.25 %
001-0100-5608	Software - New & Renewals	18,001.00	20,701.00	9,379.61	19,161.95	2,077.06	-538.01	-2.60 %
	Category: E60 - Miscellaneous Expense Total:	**18,101.00**	**27,491.00**	**9,379.61**	**25,935.18**	**2,077.06**	**-521.24**	**-1.90%**
Category: E68 - Donation Expense								
001-0100-5680	Boys and Girls Club Contract	50,000.00	50,000.00	12,500.00	37,500.00	0.00	12,500.00	25.00 %
001-0100-5681	Sr. Adults Contract	35,550.00	35,550.00	7,500.00	22,500.00	0.00	13,050.00	36.71 %
001-0100-5682	Historic Society Contract	10,000.00	10,000.00	2,500.00	10,068.65	0.00	-68.65	-0.69 %
	Category: E68 - Donation Expense Total:	**95,550.00**	**95,550.00**	**22,500.00**	**70,068.65**	**0.00**	**25,481.35**	**26.67%**
Category: E85 - Interest Expense								
001-0100-5850	Interest Expense	3,550.00	3,550.00	552.13	4,055.68	0.00	-505.68	-14.24 %
	Category: E85 - Interest Expense Total:	**3,550.00**	**3,550.00**	**552.13**	**4,055.68**	**0.00**	**-505.68**	**-14.24%**
	Expense Total:	**873,337.72**	**866,563.89**	**77,433.21**	**410,127.95**	**7,577.27**	**448,858.67**	**51.80%**
	Department: 0100 - Administration Surplus (Deficit):	**8,106,102.28**	**8,115,066.11**	**621,341.61**	**4,898,468.83**	**-7,577.27**	**-3,224,174.55**	**39.73%**
Department: 0110 - Information Technology								
Expense								
Category: E01 - Personnel Expense								
001-0110-5060	Travel & Training Expense	9,500.00	0.00	0.00	0.00	1,650.36	-1,650.36	0.00 %
	Category: E01 - Personnel Expense Total:	**9,500.00**	**0.00**	**0.00**	**0.00**	**1,650.36**	**-1,650.36**	**0.00%**
Category: E20 - Vehicle Expense								
001-0110-5210	Service and Repair	1,000.00	1,000.00	0.00	46.68	0.00	953.32	95.33 %
	Category: E20 - Vehicle Expense Total:	**1,000.00**	**1,000.00**	**0.00**	**46.68**	**0.00**	**953.32**	**95.33%**
Category: E60 - Miscellaneous Expense								
001-0110-5604	Hardware - New & Renewals	118,000.00	28,000.00	208.92	1,423.26	587.99	25,988.75	92.82 %
001-0110-5606	IT Projects & Labor	20,000.00	20,000.00	0.00	6,752.08	-1,116.63	14,364.55	71.82 %
001-0110-5608	Software - New & Renewals	142,760.00	142,760.00	35.00	59,971.51	13,909.18	68,879.31	48.25 %
001-0110-5610	Website	92,000.00	92,000.00	17,375.00	52,642.50	17,375.00	21,982.50	23.89 %
001-0110-5612	IT Tools & Supplies	1,000.00	1,000.00	0.00	850.93	0.00	149.07	14.91 %
001-0110-5614	Copiers & Maintenance	30,000.00	30,000.00	2,310.86	18,134.56	0.00	11,865.44	39.55 %
	Category: E60 - Miscellaneous Expense Total:	**403,760.00**	**313,760.00**	**19,929.78**	**139,774.84**	**30,755.54**	**143,229.62**	**45.65%**
Category: E72 - Bond Expense								
001-0110-5840	Principal for Loans	31,150.00	31,150.00	2,300.41	15,912.09	0.00	15,237.91	48.92 %
	Category: E72 - Bond Expense Total:	**31,150.00**	**31,150.00**	**2,300.41**	**15,912.09**	**0.00**	**15,237.91**	**48.92%**
Category: E80 - Fixed Assets								
001-0110-5810	Fixed Assets - Equipment	0.00	2,313.83	0.00	0.00	10,810.00	-8,496.17	-367.19 %

		Original Total Budget	Current Total Budget	Period Activity	Fiscal Activity	Encumbrances	Variance Favorable (Unfavorable)	Percent Remaining
001-0110-5898	Capital Asset Contra	0.00	0.00	0.00	147,686.17	0.00	-147,686.17	0.00 %
	Category: E80 - Fixed Assets Total:	**0.00**	**2,313.83**	**0.00**	**147,686.17**	**10,810.00**	**-156,182.34**	**-6,749.95%**
	Expense Total:	**445,410.00**	**348,223.83**	**22,230.19**	**303,419.78**	**43,215.90**	**1,588.15**	**0.46%**
	Department: 0110 - Information Technology Total:	**445,410.00**	**348,223.83**	**22,230.19**	**303,419.78**	**43,215.90**	**1,588.15**	**0.46%**
Department: 0120 - Planning & Development								
Revenue								
Category: R10 - Taxes - Sales								
001-0120-4656	Alcohol Sales Tax Collected	125,000.00	125,000.00	15,755.05	110,245.04	0.00	-14,754.96	11.80 %
	Category: R10 - Taxes - Sales Total:	**125,000.00**	**125,000.00**	**15,755.05**	**110,245.04**	**0.00**	**-14,754.96**	**11.80%**
Category: R20 - Licenses Permits & Fees								
001-0120-4200	Act 474 Commerical SurCharge	10,000.00	10,000.00	296.87	2,030.43	-420.00	-8,389.57	83.90 %
001-0120-4206	Annex/Rezoning Fees	2,000.00	2,000.00	125.00	540.00	0.00	-1,460.00	73.00 %
001-0120-4208	Business Licenses	165,000.00	165,000.00	2,662.50	82,819.38	-187.50	-82,368.12	49.92 %
001-0120-4210	Commercial Remodel Permits	11,750.00	11,750.00	250.00	2,959.90	0.00	-8,790.10	74.81 %
001-0120-4214	Electrical Permits	80,000.00	80,000.00	1,648.96	27,782.68	-3,333.00	-55,550.32	69.44 %
001-0120-4220	HVACR Permits	62,000.00	62,000.00	3,495.66	28,768.34	0.00	-33,231.66	53.60 %
001-0120-4226	Mobile Home Permits	1,300.00	1,300.00	0.00	1,050.00	0.00	-250.00	19.23 %
001-0120-4228	New Commercial Permits	60,000.00	60,000.00	5,376.00	23,532.70	0.00	-36,467.30	60.78 %
001-0120-4230	Permits - Other	5,000.00	5,000.00	660.00	3,420.00	0.00	-1,580.00	31.60 %
001-0120-4232	Plumbing/Gas Inspections	45,000.00	45,000.00	11,234.22	24,411.36	0.00	-20,588.64	45.75 %
001-0120-4234	Re - Inspections Fees	9,000.00	9,000.00	240.00	2,660.00	0.00	-6,340.00	70.44 %
001-0120-4236	Residential Building Permits	40,000.00	40,000.00	5,787.18	23,531.96	0.00	-16,468.04	41.17 %
001-0120-4238	Residential Remodel Permits	4,000.00	4,000.00	2,793.00	3,802.56	0.00	-197.44	4.94 %
001-0120-4240	Sanitation License	250.00	250.00	0.00	0.00	0.00	-250.00	100.00 %
001-0120-4242	Sign Permits	12,500.00	12,500.00	500.00	5,150.00	0.00	-7,350.00	58.80 %
001-0120-4244	Solicitation Permits	1,500.00	1,500.00	20.00	420.00	0.00	-1,080.00	72.00 %
001-0120-4248	Storage Building Permits	5,500.00	5,500.00	517.00	2,345.20	0.00	-3,154.80	57.36 %
001-0120-4250	Subdivision Plat & Filing Fees	1,000.00	1,000.00	0.00	1,317.00	0.00	317.00	131.70 %
001-0120-4258	Alcohol Permits - Revenue	35,000.00	35,000.00	1,290.00	23,832.97	0.00	-11,167.03	31.91 %
	Category: R20 - Licenses Permits & Fees Total:	**550,800.00**	**550,800.00**	**36,896.39**	**260,374.48**	**-3,940.50**	**-294,366.02**	**53.44%**
Category: R64 - Reimbursement								
001-0120-4560	Vacant Home Clean Up	1,000.00	1,000.00	0.00	0.00	0.00	-1,000.00	100.00 %
	Category: R64 - Reimbursement Total:	**1,000.00**	**1,000.00**	**0.00**	**0.00**	**0.00**	**-1,000.00**	**100.00%**
	Revenue Total:	**676,800.00**	**676,800.00**	**52,651.44**	**370,619.52**	**-3,940.50**	**-310,120.98**	**45.82%**
Expense								
Category: E01 - Personnel Expense								
001-0120-5000	Salary Expense	464,774.16	464,774.16	30,956.60	273,390.87	0.00	191,383.29	41.18 %
001-0120-5010	Overtime Expense	500.00	500.00	317.61	1,911.73	0.00	-1,411.73	-282.35 %
001-0120-5020	FICA Expense	35,593.47	35,593.47	2,341.27	20,636.71	0.00	14,956.76	42.02 %

		Original Total Budget	Current Total Budget	Period Activity	Fiscal Activity	Encumbrances	Variance Favorable (Unfavorable)	Percent Remaining
001-0120-5022	Unemployment Expense	420.00	420.00	0.00	97.98	0.00	322.02	76.67 %
001-0120-5025	Worker's Comp Expense	1,050.00	1,050.00	0.00	3,341.37	0.00	-2,291.37	-218.23 %
001-0120-5030	APERS Expense	69,395.64	69,395.64	4,634.19	40,885.47	0.00	28,510.17	41.08 %
001-0120-5040	Health Insurance Expense	80,024.52	80,024.52	6,125.08	50,131.51	0.00	29,893.01	37.35 %
001-0120-5050	Physical & Drug Screen Exp	150.00	150.00	0.00	0.00	0.00	150.00	100.00 %
001-0120-5055	Uniform Expense	1,000.00	1,000.00	0.00	0.00	0.00	1,000.00	100.00 %
001-0120-5060	Travel & Training Expense	12,500.00	12,500.00	1,641.14	6,202.05	449.09	5,848.86	46.79 %
	Category: E01 - Personnel Expense Total:	**665,407.79**	**665,407.79**	**46,015.89**	**396,597.69**	**449.09**	**268,361.01**	**40.33%**
Category: E10 - Building & Grounds Exp								
001-0120-5103	Repairs and Maint	0.00	0.00	0.00	0.00	329.33	-329.33	0.00 %
001-0120-5110	Utilities - Electric	1,524.00	1,524.00	140.54	784.83	0.00	739.17	48.50 %
001-0120-5111	Utilities - Gas	240.00	240.00	2.54	182.75	0.00	57.25	23.85 %
001-0120-5112	Utilities - Water	324.00	324.00	25.10	179.10	0.00	144.90	44.72 %
001-0120-5115	Com Exp - Tel Landline.Interne	1,500.00	1,500.00	110.00	812.00	0.00	688.00	45.87 %
001-0120-5116	Communication Exp - Cellular	5,500.00	5,500.00	0.00	1,365.42	134.00	4,000.58	72.74 %
001-0120-5120	Insurance - Property	400.00	400.00	0.00	0.00	0.00	400.00	100.00 %
001-0120-5130	Sanitation	265.00	286.56	21.56	150.92	21.56	114.08	39.81 %
	Category: E10 - Building & Grounds Exp Total:	**9,753.00**	**9,774.56**	**299.74**	**3,475.02**	**484.89**	**5,814.65**	**59.49%**
Category: E20 - Vehicle Expense								
001-0120-5200	Fuel Expense	9,000.00	9,000.00	326.53	3,225.07	600.00	5,174.93	57.50 %
001-0120-5210	Service & Repair - Vehicle	1,000.00	1,000.00	0.00	3,903.18	-280.64	-2,622.54	-262.25 %
001-0120-5225	Insurance Expense - Vehicle	2,149.34	2,149.34	0.00	1,369.30	0.00	780.04	36.29 %
	Category: E20 - Vehicle Expense Total:	**12,149.34**	**12,149.34**	**326.53**	**8,497.55**	**319.36**	**3,332.43**	**27.43%**
Category: E30 - Supply Expense								
001-0120-5300	Supplies - Office	2,500.00	2,500.00	196.44	1,051.67	99.06	1,349.27	53.97 %
001-0120-5350	Postage Expense	2,000.00	2,000.00	39.75	314.47	70.00	1,615.53	80.78 %
	Category: E30 - Supply Expense Total:	**4,500.00**	**4,500.00**	**236.19**	**1,366.14**	**169.06**	**2,964.80**	**65.88%**
Category: E40 - Operations Expense								
001-0120-5405	Act 474 Surcharge	10,000.00	10,000.00	0.00	0.00	-833.00	10,833.00	108.33 %
001-0120-5475	Credit Card Fees	10,928.00	10,928.00	28.75	395.93	6.56	10,525.51	96.32 %
001-0120-5480	Dues & Subscriptions	23,000.00	43,000.00	0.00	39,010.00	99.30	3,890.70	9.05 %
	Category: E40 - Operations Expense Total:	**43,928.00**	**63,928.00**	**28.75**	**39,405.93**	**-727.14**	**25,249.21**	**39.50%**
Category: E55 - Professional Services								
001-0120-5553	Prof Services - Advertising	1,000.00	1,000.00	0.00	390.06	0.00	609.94	60.99 %
001-0120-5560	Vacant Home Cleanup	5,000.00	5,000.00	0.00	0.00	0.00	5,000.00	100.00 %
001-0120-5568	Prof Services - Electrical Ins	36,720.00	36,720.00	0.00	3,060.00	-2,500.00	36,160.00	98.47 %
001-0120-5571	Prof Services - Engineering	1,000.00	1,000.00	0.00	143.05	84.40	772.55	77.26 %
001-0120-5589	Prof Services - Printing	100.00	100.00	0.00	0.00	0.00	100.00	100.00 %
	Category: E55 - Professional Services Total:	**43,820.00**	**43,820.00**	**0.00**	**3,593.11**	**-2,415.60**	**42,642.49**	**97.31%**

		Original Total Budget	Current Total Budget	Period Activity	Fiscal Activity	Encumbrances	Variance Favorable (Unfavorable)	Percent Remaining
Category: E60 - Miscellaneous Expense								
001-0120-5600	Miscellaneous Expense	100.00	100.00	0.00	0.00	0.00	100.00	100.00 %
001-0120-5604	Hardware - New & Renewals	0.00	0.00	0.00	2,043.01	0.00	-2,043.01	0.00 %
001-0120-5608	Software - New & Renewals	10,000.00	19,100.00	0.00	15,249.41	164.70	3,685.89	19.30 %
	Category: E60 - Miscellaneous Expense Total:	**10,100.00**	**19,200.00**	**0.00**	**17,292.42**	**164.70**	**1,742.88**	**9.08%**
Category: E72 - Bond Expense								
001-0120-5840	Principal for Loans	44,500.00	44,500.00	3,366.26	23,284.69	0.00	21,215.31	47.67 %
	Category: E72 - Bond Expense Total:	**44,500.00**	**44,500.00**	**3,366.26**	**23,284.69**	**0.00**	**21,215.31**	**47.67%**
Category: E85 - Interest Expense								
001-0120-5850	Interest Expense	5,071.00	5,071.00	807.94	5,934.81	0.00	-863.81	-17.03 %
	Category: E85 - Interest Expense Total:	**5,071.00**	**5,071.00**	**807.94**	**5,934.81**	**0.00**	**-863.81**	**-17.03%**
	Expense Total:	**839,229.13**	**868,350.69**	**51,081.30**	**499,447.36**	**-1,555.64**	**370,458.97**	**42.66%**
	Department: 0120 - Planning & Development Surplus (Deficit):	**-162,429.13**	**-191,550.69**	**1,570.14**	**-128,827.84**	**-2,384.86**	**60,337.99**	**31.50%**
Department: 0200 - Animal Control								
Revenue								
Category: R20 - Licenses Permits & Fees								
001-0200-4202	Adoption Revenue	5,500.00	5,500.00	225.00	930.00	0.00	-4,570.00	83.09 %
001-0200-4222	Misc Revenue - Animal Control	8,000.00	8,000.00	371.12	3,077.58	0.00	-4,922.42	61.53 %
001-0200-4224	Dog License Fee	3,500.00	3,500.00	270.00	1,525.00	0.00	-1,975.00	56.43 %
001-0200-4246	Spay & Neuter Revenue	7,380.00	7,380.00	560.00	2,290.00	0.00	-5,090.00	68.97 %
	Category: R20 - Licenses Permits & Fees Total:	**24,380.00**	**24,380.00**	**1,426.12**	**7,822.58**	**0.00**	**-16,557.42**	**67.91%**
Category: R40 - Fines & Forfeitures								
001-0200-4420	Animal Control Fines	6,000.00	6,000.00	200.00	1,410.00	0.00	-4,590.00	76.50 %
	Category: R40 - Fines & Forfeitures Total:	**6,000.00**	**6,000.00**	**200.00**	**1,410.00**	**0.00**	**-4,590.00**	**76.50%**
Category: R62 - Intergovernmental Tsfrs								
001-0200-4627	Xfer Designated Tax	678,072.00	678,072.00	56,505.00	395,535.00	0.00	-282,537.00	41.67 %
	Category: R62 - Intergovernmental Tsfrs Total:	**678,072.00**	**678,072.00**	**56,505.00**	**395,535.00**	**0.00**	**-282,537.00**	**41.67%**
Category: R70 - Grant Revenue								
001-0200-4700	Grant Revenue	0.00	5,000.00	1,000.00	11,000.00	0.00	6,000.00	220.00 %
	Category: R70 - Grant Revenue Total:	**0.00**	**5,000.00**	**1,000.00**	**11,000.00**	**0.00**	**6,000.00**	**120.00%**
	Revenue Total:	**708,452.00**	**713,452.00**	**59,131.12**	**415,767.58**	**0.00**	**-297,684.42**	**41.72%**
Expense								
Category: E01 - Personnel Expense								
001-0200-5000	Salary Expense	426,898.70	426,898.70	24,751.77	216,895.24	0.00	210,003.46	49.19 %
001-0200-5005	SWB Reimbursement	94,783.00	94,783.00	7,898.58	55,290.06	0.00	39,492.94	41.67 %
001-0200-5010	Overtime Expense	12,000.00	12,000.00	146.96	2,914.75	0.00	9,085.25	75.71 %
001-0200-5020	FICA Expense	33,575.64	33,575.64	1,835.44	16,305.46	0.00	17,270.18	51.44 %
001-0200-5022	Unemployment Expense	576.00	576.00	2.80	136.75	0.00	439.25	76.26 %

		Original Total Budget	Current Total Budget	Period Activity	Fiscal Activity	Encumbrances	Variance Favorable (Unfavorable)	Percent Remaining
001-0200-5025	Worker's Comp Expense	2,700.00	2,700.00	0.00	1,588.12	0.00	1,111.88	41.18 %
001-0200-5030	APERS Expense	66,931.93	66,931.93	3,666.87	32,552.06	0.00	34,379.87	51.37 %
001-0200-5040	Health Insurance Expense	79,674.28	79,674.28	4,979.64	38,118.96	0.00	41,555.32	52.16 %
001-0200-5050	Physical & Drug Screen Exp	500.00	500.00	0.00	210.20	147.20	142.60	28.52 %
001-0200-5055	Uniform Expense	1,500.00	1,500.00	8.20	1,539.04	0.00	-39.04	-2.60 %
001-0200-5060	Travel & Training Expense	20,000.00	20,000.00	800.00	7,444.25	-265.61	12,821.36	64.11 %
001-0200-5065	First Aid Expense	200.00	200.00	0.00	28.03	0.00	171.97	85.99 %
	Category: E01 - Personnel Expense Total:	**739,339.55**	**739,339.55**	**44,090.26**	**373,022.92**	**-118.41**	**366,435.04**	**49.56%**
Category: E10 - Building & Grounds Exp								
001-0200-5102	Repairs & Maint - Building	5,000.00	5,000.00	0.00	4,766.09	0.00	233.91	4.68 %
001-0200-5104	Repairs & Maint - Grounds	5,100.00	5,100.00	557.13	1,330.24	410.65	3,359.11	65.86 %
001-0200-5110	Utilities - Electric	9,660.00	9,660.00	784.07	5,694.79	0.00	3,965.21	41.05 %
001-0200-5111	Utilities - Gas	480.00	480.00	21.82	308.84	0.00	171.16	35.66 %
001-0200-5112	Utilities - Water	1,000.00	1,000.00	60.90	458.05	0.00	541.95	54.20 %
001-0200-5115	Com Exp - Tel Landline.Interne	9,500.00	9,500.00	741.48	5,199.33	0.00	4,300.67	45.27 %
001-0200-5116	Communication Exp - Cellular	4,440.00	4,440.00	43.90	1,676.66	135.00	2,628.34	59.20 %
001-0200-5120	Insurance - Property	2,912.00	2,912.00	0.00	0.00	0.00	2,912.00	100.00 %
001-0200-5130	Sanitation	1,500.00	1,625.41	125.41	877.87	125.41	622.13	38.28 %
001-0200-5140	Supplies - B&G	500.00	500.00	0.00	88.20	0.00	411.80	82.36 %
001-0200-5142	Janitorial Supplies and Main	4,000.00	4,000.00	605.89	4,360.94	183.71	-544.65	-13.62 %
001-0200-5145	Tools	1,500.00	1,500.00	427.71	1,217.37	229.36	53.27	3.55 %
	Category: E10 - Building & Grounds Exp Total:	**45,592.00**	**45,717.41**	**3,368.31**	**25,978.38**	**1,084.13**	**18,654.90**	**40.80%**
Category: E20 - Vehicle Expense								
001-0200-5200	Fuel Expense	4,500.00	4,500.00	586.93	3,678.50	389.69	431.81	9.60 %
001-0200-5210	Service & Repair - Vehicle	3,000.00	3,000.00	797.77	2,932.96	16.76	50.28	1.68 %
001-0200-5225	Insurance Expense - Vehicle	1,873.00	1,873.00	0.00	1,872.79	0.00	0.21	0.01 %
	Category: E20 - Vehicle Expense Total:	**9,373.00**	**9,373.00**	**1,384.70**	**8,484.25**	**406.45**	**482.30**	**5.15%**
Category: E30 - Supply Expense								
001-0200-5300	Supplies - Office	2,400.00	2,400.00	68.04	576.79	0.00	1,823.21	75.97 %
001-0200-5302	Supplies - Kitchen	350.00	350.00	22.27	174.95	0.00	175.05	50.01 %
001-0200-5306	Supplies - Food Allowance	1,000.00	1,000.00	225.72	1,357.38	0.00	-357.38	-35.74 %
001-0200-5322	Supplies - Operating	6,300.00	6,300.00	268.53	596.67	-125.14	5,828.47	92.52 %
001-0200-5350	Postage Expense	100.00	100.00	37.70	214.76	70.00	-184.76	-184.76 %
001-0200-5370	Medicine Expense	15,000.00	15,504.33	1,617.88	5,818.88	-333.68	10,019.13	64.62 %
001-0200-5371	Spay & Neuter Vouchers	500.00	500.00	90.00	300.00	-40.00	240.00	48.00 %
	Category: E30 - Supply Expense Total:	**25,650.00**	**26,154.33**	**2,330.14**	**9,039.43**	**-428.82**	**17,543.72**	**67.08%**
Category: E40 - Operations Expense								
001-0200-5475	Credit Card Fees	1,500.00	1,500.00	42.79	523.98	0.00	976.02	65.07 %
001-0200-5480	Dues & Subscriptions	825.00	825.00	0.00	365.00	0.00	460.00	55.76 %
	Category: E40 - Operations Expense Total:	**2,325.00**	**2,325.00**	**42.79**	**888.98**	**0.00**	**1,436.02**	**61.76%**

		Original Total Budget	Current Total Budget	Period Activity	Fiscal Activity	Encumbrances	Variance Favorable (Unfavorable)	Percent Remaining
Category: E55 - Professional Services								
001-0200-5577	Prof Services - Incineration & Disp	4,000.00	4,000.00	695.00	1,475.00	200.00	2,325.00	58.13 %
001-0200-5589	Prof Services - Printing	500.00	500.00	27.45	322.07	0.00	177.93	35.59 %
001-0200-5592	Prof Services - Veterinarian	25,000.00	25,144.15	3,448.19	16,233.01	-4,416.83	13,327.97	53.01 %
001-0200-5593	Prof Services - Animal Care	5,000.00	5,000.00	467.49	1,200.02	0.00	3,799.98	76.00 %
	Category: E55 - Professional Services Total:	**34,500.00**	**34,644.15**	**4,638.13**	**19,230.10**	**-4,216.83**	**19,630.88**	**56.66%**
Category: E60 - Miscellaneous Expense								
001-0200-5600	Miscellaneous Expense	500.00	5,500.00	1,282.80	1,784.47	0.00	3,715.53	67.56 %
001-0200-5604	Hardware - New & Renewals	7,500.00	7,500.00	0.00	6,536.68	0.00	963.32	12.84 %
001-0200-5606	IT Projects & Labor	0.00	0.00	-137.34	0.00	0.00	0.00	0.00 %
001-0200-5608	Software - New & Renewals	2,000.00	2,000.00	137.34	1,997.82	0.00	2.18	0.11 %
	Category: E60 - Miscellaneous Expense Total:	**10,000.00**	**15,000.00**	**1,282.80**	**10,318.97**	**0.00**	**4,681.03**	**31.21%**
Category: E72 - Bond Expense								
001-0200-5840	Principal for Loans	92,230.00	92,230.00	7,068.76	48,926.90	0.00	43,303.10	46.95 %
	Category: E72 - Bond Expense Total:	**92,230.00**	**92,230.00**	**7,068.76**	**48,926.90**	**0.00**	**43,303.10**	**46.95%**
Category: E80 - Fixed Assets								
001-0200-5808	Cap Assets - Vehicles	0.00	-38,867.00	-36,867.00	1,000.00	225,725.00	-265,592.00	683.34 %
001-0200-5898	Capital Asset Contra	0.00	0.00	37,867.00	37,867.00	0.00	-37,867.00	0.00 %
	Category: E80 - Fixed Assets Total:	**0.00**	**-38,867.00**	**1,000.00**	**38,867.00**	**225,725.00**	**-303,459.00**	**780.76%**
Category: E85 - Interest Expense								
001-0200-5850	Interest Expense	10,415.00	10,415.00	1,558.68	11,465.14	0.00	-1,050.14	-10.08 %
	Category: E85 - Interest Expense Total:	**10,415.00**	**10,415.00**	**1,558.68**	**11,465.14**	**0.00**	**-1,050.14**	**-10.08%**
	Expense Total:	**969,424.55**	**936,331.44**	**66,764.57**	**546,222.07**	**222,451.52**	**167,657.85**	**17.91%**
	Department: 0200 - Animal Control Surplus (Deficit):	**-260,972.55**	**-222,879.44**	**-7,633.45**	**-130,454.49**	**-222,451.52**	**-130,026.57**	**-58.34%**
Department: 0300 - Court Revenue								
Category: R40 - Fines & Forfeitures								
001-0300-4400	Act 316 of 1991 Revenue	200.00	200.00	18.12	126.84	0.00	-73.16	36.58 %
001-0300-4412	City Attorney Reim	26,000.00	26,000.00	2,190.68	15,334.76	0.00	-10,665.24	41.02 %
001-0300-4414	Court Fines	400,000.00	400,000.00	31,216.92	275,053.28	0.00	-124,946.72	31.24 %
001-0300-4416	District Court Reim	14,000.00	14,000.00	1,181.04	8,267.28	0.00	-5,732.72	40.95 %
001-0300-4424	Judge Retirement Reim	4,700.00	4,700.00	394.84	2,763.88	0.00	-1,936.12	41.19 %
001-0300-4426	Ordinance 89-15 Revenue	23,000.00	23,000.00	1,966.60	13,766.20	0.00	-9,233.80	40.15 %
001-0300-4428	Warrant Fees	65,000.00	65,000.00	4,345.50	42,508.91	0.00	-22,491.09	34.60 %
	Category: R40 - Fines & Forfeitures Total:	**532,900.00**	**532,900.00**	**41,313.70**	**357,821.15**	**0.00**	**-175,078.85**	**32.85%**
Category: R60 - Miscellaneous Revenue								
001-0300-4600	Miscellaneous Revenue	50,520.00	50,520.00	338.41	33,763.21	0.00	-16,756.79	33.17 %
	Category: R60 - Miscellaneous Revenue Total:	**50,520.00**	**50,520.00**	**338.41**	**33,763.21**	**0.00**	**-16,756.79**	**33.17%**

		Original Total Budget	Current Total Budget	Period Activity	Fiscal Activity	Encumbrances	Variance Favorable (Unfavorable)	Percent Remaining
Category: R64 - Reimbursement								
001-0300-4640	Reimbursement RevSaline County	160,000.00	160,000.00	62,324.30	128,266.25	0.00	-31,733.75	19.83 %
	Category: R64 - Reimbursement Total:	**160,000.00**	**160,000.00**	**62,324.30**	**128,266.25**	**0.00**	**-31,733.75**	**19.83%**
	Revenue Total:	**743,420.00**	**743,420.00**	**103,976.41**	**519,850.61**	**0.00**	**-223,569.39**	**30.07%**
Expense								
Category: E01 - Personnel Expense								
001-0300-5000	Salary Expense	346,306.56	346,306.56	25,984.02	192,788.96	0.00	153,517.60	44.33 %
001-0300-5010	Overtime Expense	500.00	500.00	0.00	0.00	0.00	500.00	100.00 %
001-0300-5020	FICA Expense	26,530.67	26,530.67	1,916.01	14,311.41	0.00	12,219.26	46.06 %
001-0300-5022	Unemployment Expense	420.00	420.00	0.00	105.75	0.00	314.25	74.82 %
001-0300-5025	Worker's Comp Expense	2,165.00	2,165.00	0.00	1,935.51	0.00	229.49	10.60 %
001-0300-5030	APERS Expense	53,130.69	53,130.69	3,980.76	29,511.27	0.00	23,619.42	44.46 %
001-0300-5040	Health Insurance Expense	56,863.04	56,863.04	6,095.94	36,459.08	0.00	20,403.96	35.88 %
001-0300-5050	Physical & Drug Screen Exp	400.00	400.00	0.00	182.20	0.00	217.80	54.45 %
001-0300-5055	Uniform Expense	500.00	500.00	0.00	0.00	0.00	500.00	100.00 %
001-0300-5060	Travel & Training Expense	7,500.00	7,500.00	0.00	5,120.74	0.00	2,379.26	31.72 %
001-0300-5070	Judge - Share to State	29,000.00	29,000.00	2,405.18	16,836.26	0.00	12,163.74	41.94 %
	Category: E01 - Personnel Expense Total:	**523,315.96**	**523,315.96**	**40,381.91**	**297,251.18**	**0.00**	**226,064.78**	**43.20%**
Category: E10 - Building & Grounds Exp								
001-0300-5102	Repairs & Maint - Building	10,000.00	10,000.00	252.36	1,881.33	67.50	8,051.17	80.51 %
001-0300-5110	Utilities - Electric	6,600.00	6,600.00	562.16	3,139.37	0.00	3,460.63	52.43 %
001-0300-5111	Utilities - Gas	1,200.00	1,200.00	10.17	731.02	0.00	468.98	39.08 %
001-0300-5112	Utilities - Water	1,000.00	1,000.00	100.40	716.40	0.00	283.60	28.36 %
001-0300-5115	Com Exp - Tel Landline.Interne	3,144.00	3,144.00	377.87	2,698.09	0.00	445.91	14.18 %
001-0300-5130	Sanitation	1,080.00	1,166.25	86.25	603.75	86.25	476.25	40.84 %
001-0300-5142	Janitorial Supplies and Main	500.00	500.00	0.00	0.00	0.00	500.00	100.00 %
	Category: E10 - Building & Grounds Exp Total:	**23,524.00**	**23,610.25**	**1,389.21**	**9,769.96**	**153.75**	**13,686.54**	**57.97%**
Category: E30 - Supply Expense								
001-0300-5300	Supplies - Office	9,000.00	9,000.00	83.55	2,776.97	480.98	5,742.05	63.80 %
001-0300-5350	Postage Expense	3,000.00	3,000.00	201.75	2,865.44	70.00	64.56	2.15 %
	Category: E30 - Supply Expense Total:	**12,000.00**	**12,000.00**	**285.30**	**5,642.41**	**550.98**	**5,806.61**	**48.39%**
Category: E40 - Operations Expense								
001-0300-5480	Dues & Subscriptions	161,745.00	161,745.00	13,261.29	93,582.78	97.50	68,064.72	42.08 %
	Category: E40 - Operations Expense Total:	**161,745.00**	**161,745.00**	**13,261.29**	**93,582.78**	**97.50**	**68,064.72**	**42.08%**
Category: E55 - Professional Services								
001-0300-5553	Prof Services - Advertising	4,000.00	4,000.00	0.00	0.00	0.00	4,000.00	100.00 %
001-0300-5589	Prof Services - Printing	100.00	100.00	0.00	0.00	0.00	100.00	100.00 %
	Category: E55 - Professional Services Total:	**4,100.00**	**4,100.00**	**0.00**	**0.00**	**0.00**	**4,100.00**	**100.00%**

		Original Total Budget	Current Total Budget	Period Activity	Fiscal Activity	Encumbrances	Variance Favorable (Unfavorable)	Percent Remaining
Category: E60 - Miscellaneous Expense								
001-0300-5608	Software - New & Renewals	500.00	500.00	0.00	81.00	0.00	419.00	83.80 %
001-0300-5614	Copiers & Maintenance	2,556.00	2,556.00	212.32	1,639.00	0.00	917.00	35.88 %
	Category: E60 - Miscellaneous Expense Total:	**3,056.00**	**3,056.00**	**212.32**	**1,720.00**	**0.00**	**1,336.00**	**43.72%**
	Expense Total:	**727,740.96**	**727,827.21**	**55,530.03**	**407,966.33**	**802.23**	**319,058.65**	**43.84%**
	Department: 0300 - Court Surplus (Deficit):	**15,679.04**	**15,592.79**	**48,446.38**	**111,884.28**	**-802.23**	**95,489.26**	**-612.39%**
Department: 0400 - Parks								
Revenue								
Category: R62 - Intergovernmental Tsfrs								
001-0400-4627	Xfer Designated Tax	678,072.00	678,072.00	56,505.00	395,535.00	0.00	-282,537.00	41.67 %
001-0400-4629	Xfer Park 1/8 O & M	847,578.00	847,578.00	70,631.00	494,417.00	0.00	-353,161.00	41.67 %
	Category: R62 - Intergovernmental Tsfrs Total:	**1,525,650.00**	**1,525,650.00**	**127,136.00**	**889,952.00**	**0.00**	**-635,698.00**	**41.67%**
Category: R66 - Sale of Equipment								
001-0400-4900	Sale of Capital Assets	0.00	16,500.00	0.00	0.00	0.00	-16,500.00	100.00 %
	Category: R66 - Sale of Equipment Total:	**0.00**	**16,500.00**	**0.00**	**0.00**	**0.00**	**-16,500.00**	**100.00%**
	Revenue Total:	**1,525,650.00**	**1,542,150.00**	**127,136.00**	**889,952.00**	**0.00**	**-652,198.00**	**42.29%**
Expense								
Category: E01 - Personnel Expense								
001-0400-5000	Salary Expense	464,419.80	464,419.80	29,820.15	237,555.80	0.00	226,864.00	48.85 %
001-0400-5001	Part Time Labor	5,000.00	5,000.00	0.00	0.00	0.00	5,000.00	100.00 %
001-0400-5005	SWB Reimbursement	162,485.00	162,485.00	13,540.42	94,782.94	0.00	67,702.06	41.67 %
001-0400-5010	Overtime Expense	7,000.00	7,000.00	1,272.23	6,722.07	0.00	277.93	3.97 %
001-0400-5020	FICA Expense	36,980.44	36,980.44	2,326.40	18,325.11	0.00	18,655.33	50.45 %
001-0400-5022	Unemployment Expense	900.00	900.00	0.00	140.05	0.00	759.95	84.44 %
001-0400-5025	Worker's Comp Expense	18,400.00	18,400.00	0.00	7,785.96	0.00	10,614.04	57.69 %
001-0400-5030	APERS Expense	72,221.11	72,221.11	4,763.36	37,016.73	0.00	35,204.38	48.75 %
001-0400-5040	Health Insurance Expense	103,105.92	103,105.92	6,955.05	49,685.09	0.00	53,420.83	51.81 %
001-0400-5050	Physical & Drug Screen Exp	1,050.00	1,050.00	0.00	317.50	171.00	561.50	53.48 %
001-0400-5055	Uniform Expense	2,150.00	2,150.00	0.00	558.16	-420.07	2,011.91	93.58 %
001-0400-5060	Travel & Training Expense	10,400.00	10,400.00	985.00	4,350.95	691.18	5,357.87	51.52 %
	Category: E01 - Personnel Expense Total:	**884,112.27**	**884,112.27**	**59,662.61**	**457,240.36**	**442.11**	**426,429.80**	**48.23%**
Category: E10 - Building & Grounds Exp								
001-0400-5120	Insurance - Property	6,637.00	6,637.00	0.00	0.00	0.00	6,637.00	100.00 %
001-0400-5145	Tools	2,000.00	2,000.00	0.00	0.00	0.00	2,000.00	100.00 %
	Category: E10 - Building & Grounds Exp Total:	**8,637.00**	**8,637.00**	**0.00**	**0.00**	**0.00**	**8,637.00**	**100.00%**
Category: E20 - Vehicle Expense								
001-0400-5200	Fuel Expense	16,400.00	16,400.00	1,438.45	10,602.62	1,900.00	3,897.38	23.76 %
001-0400-5210	Service & Repair - Vehicle	1,000.00	1,000.00	0.00	2,705.79	0.00	-1,705.79	-170.58 %
001-0400-5225	Insurance Expense - Vehicle	4,916.00	4,916.00	0.00	5,842.59	0.00	-926.59	-18.85 %

		Original Total Budget	Current Total Budget	Period Activity	Fiscal Activity	Encumbrances	Variance Favorable (Unfavorable)	Percent Remaining
	Category: E20 - Vehicle Expense Total:	**22,316.00**	**22,316.00**	**1,438.45**	**19,151.00**	**1,900.00**	**1,265.00**	**5.67%**
Category: E30 - Supply Expense								
001-0400-5350	Postage Expense	500.00	500.00	30.11	199.46	70.00	230.54	46.11 %
	Category: E30 - Supply Expense Total:	**500.00**	**500.00**	**30.11**	**199.46**	**70.00**	**230.54**	**46.11%**
Category: E40 - Operations Expense								
001-0400-5535	Sales Tax Expense	500.00	500.00	0.00	37.00	0.00	463.00	92.60 %
	Category: E40 - Operations Expense Total:	**500.00**	**500.00**	**0.00**	**37.00**	**0.00**	**463.00**	**92.60%**
Category: E55 - Professional Services								
001-0400-5550	Prof Services - Acctg & Audit	5,000.00	5,000.00	0.00	1,563.00	3,437.00	0.00	0.00 %
001-0400-5586	Prof Services - Other	36,000.00	42,600.00	9,570.00	17,965.00	6,600.00	18,035.00	42.34 %
	Category: E55 - Professional Services Total:	**41,000.00**	**47,600.00**	**9,570.00**	**19,528.00**	**10,037.00**	**18,035.00**	**37.89%**
Category: E60 - Miscellaneous Expense								
001-0400-5600	Miscellaneous Expense	0.00	0.00	0.00	1,632.84	0.00	-1,632.84	0.00 %
001-0400-5604	Hardware - New & Renewals	7,000.00	7,000.00	0.00	6,653.18	0.00	346.82	4.95 %
001-0400-5608	Software - New & Renewals	19,000.00	19,000.00	0.00	14,375.00	0.00	4,625.00	24.34 %
	Category: E60 - Miscellaneous Expense Total:	**26,000.00**	**26,000.00**	**0.00**	**22,661.02**	**0.00**	**3,338.98**	**12.84%**
Category: E72 - Bond Expense								
001-0400-5840	Principal for Loans	304,650.00	304,650.00	21,891.67	151,664.97	0.00	152,985.03	50.22 %
	Category: E72 - Bond Expense Total:	**304,650.00**	**304,650.00**	**21,891.67**	**151,664.97**	**0.00**	**152,985.03**	**50.22%**
Category: E80 - Fixed Assets								
001-0400-5810	Capital Assets - Equipment	0.00	39.14	-16,460.86	0.00	0.00	39.14	100.00 %
001-0400-5898	Capital Asset Contra	0.00	0.00	16,460.86	16,460.86	0.00	-16,460.86	0.00 %
	Category: E80 - Fixed Assets Total:	**0.00**	**39.14**	**0.00**	**16,460.86**	**0.00**	**-16,421.72**	**41,956.36%**
Category: E85 - Interest Expense								
001-0400-5850	Interest Expense	37,221.00	37,221.00	4,221.41	31,126.56	0.00	6,094.44	16.37 %
	Category: E85 - Interest Expense Total:	**37,221.00**	**37,221.00**	**4,221.41**	**31,126.56**	**0.00**	**6,094.44**	**16.37%**
	Expense Total:	**1,324,936.27**	**1,331,575.41**	**96,814.25**	**718,069.23**	**12,449.11**	**601,057.07**	**45.14%**
	Department: 0400 - Parks Surplus (Deficit):	**200,713.73**	**210,574.59**	**30,321.75**	**171,882.77**	**-12,449.11**	**-51,140.93**	**24.29%**
Department: 0410 - Parks - Mills Park & Pool								
Revenue								
Category: R50 - Sale of Services								
001-0410-4500	Mills Pool-Admin/Concessions	1,000.00	1,000.00	117.00	296.00	0.00	-704.00	70.40 %
001-0410-4532	Admissions	75,000.00	75,000.00	15,894.00	62,002.00	0.00	-12,998.00	17.33 %
001-0410-4534	Pavillion Fees	15,000.00	15,000.00	625.00	7,062.50	0.00	-7,937.50	52.92 %
	Category: R50 - Sale of Services Total:	**91,000.00**	**91,000.00**	**16,636.00**	**69,360.50**	**0.00**	**-21,639.50**	**23.78%**
	Revenue Total:	**91,000.00**	**91,000.00**	**16,636.00**	**69,360.50**	**0.00**	**-21,639.50**	**23.78%**

		Original Total Budget	Current Total Budget	Period Activity	Fiscal Activity	Encumbrances	Variance Favorable (Unfavorable)	Percent Remaining
Expense								
Category: E01 - Personnel Expense								
001-0410-5001	Part Time Labor	33,000.00	33,000.00	9,976.10	14,985.95	0.00	18,014.05	54.59 %
001-0410-5020	FICA Expense	2,333.25	2,333.25	763.23	1,146.37	0.00	1,186.88	50.87 %
001-0410-5022	Unemployment Expense	0.00	0.00	19.51	29.50	0.00	-29.50	0.00 %
	Category: E01 - Personnel Expense Total:	**35,333.25**	**35,333.25**	**10,758.84**	**16,161.82**	**0.00**	**19,171.43**	**54.26%**
Category: E10 - Building & Grounds Exp								
001-0410-5102	Repairs & Maint - Building	4,000.00	4,000.00	21.73	614.16	0.00	3,385.84	84.65 %
001-0410-5104	Repairs & Maint - Grounds	6,000.00	6,000.00	74.38	1,878.21	813.76	3,308.03	55.13 %
001-0410-5105	Repairs & Maint - Pool	13,325.00	25,631.00	874.26	19,652.62	3,901.46	2,076.92	8.10 %
001-0410-5110	Utilities - Electric	10,584.00	10,584.00	1,094.18	7,393.96	0.00	3,190.04	30.14 %
001-0410-5111	Utilities - Gas	150.00	150.00	25.42	149.06	0.00	0.94	0.63 %
001-0410-5112	Utilities - Water	9,000.00	9,000.00	1,169.31	2,937.11	0.00	6,062.89	67.37 %
001-0410-5115	Com Exp - Tel Landline.Interne	2,061.96	2,061.96	185.36	1,295.33	0.00	766.63	37.18 %
001-0410-5120	Insurance - Property	4,906.00	4,906.00	0.00	0.00	0.00	4,906.00	100.00 %
	Category: E10 - Building & Grounds Exp Total:	**50,026.96**	**62,332.96**	**3,444.64**	**33,920.45**	**4,715.22**	**23,697.29**	**38.02%**
Category: E30 - Supply Expense								
001-0410-5308	Supplies - Concession	100.00	100.00	7.00	17.00	0.00	83.00	83.00 %
001-0410-5328	Supplies - Pools	17,000.00	17,000.00	3,077.60	11,372.54	2,118.90	3,508.56	20.64 %
	Category: E30 - Supply Expense Total:	**17,100.00**	**17,100.00**	**3,084.60**	**11,389.54**	**2,118.90**	**3,591.56**	**21.00%**
Category: E80 - Fixed Assets								
001-0410-5816	Capital Assets - Infrastructure	0.00	16,036.67	-3,416.98	2,431.25	15,942.33	-2,336.91	-14.57 %
001-0410-5898	Capital Asset Contra	0.00	0.00	5,848.23	5,848.23	0.00	-5,848.23	0.00 %
	Category: E80 - Fixed Assets Total:	**0.00**	**16,036.67**	**2,431.25**	**8,279.48**	**15,942.33**	**-8,185.14**	**-51.04%**
	Expense Total:	**102,460.21**	**130,802.88**	**19,719.33**	**69,751.29**	**22,776.45**	**38,275.14**	**29.26%**
	Department: 0410 - Parks - Mills Park & Pool Surplus (Deficit):	**-11,460.21**	**-39,802.88**	**-3,083.33**	**-390.79**	**-22,776.45**	**16,635.64**	**41.80%**
Department: 0420 - Parks - Midland								
Revenue								
Category: R74 - Sponsorships								
001-0420-4740	User Agre Fees/Sponsors	35,000.00	35,000.00	0.00	18,675.00	0.00	-16,325.00	46.64 %
	Category: R74 - Sponsorships Total:	**35,000.00**	**35,000.00**	**0.00**	**18,675.00**	**0.00**	**-16,325.00**	**46.64%**
	Revenue Total:	**35,000.00**	**35,000.00**	**0.00**	**18,675.00**	**0.00**	**-16,325.00**	**46.64%**
Expense								
Category: E10 - Building & Grounds Exp								
001-0420-5104	Repairs & Maint - Grounds	17,920.00	17,920.00	90.08	6,631.67	9,278.71	2,009.62	11.21 %
001-0420-5110	Utilities - Electric	17,352.00	17,352.00	1,404.09	12,664.86	0.00	4,687.14	27.01 %
001-0420-5112	Utilities - Water	4,000.00	4,000.00	298.37	2,643.52	0.00	1,356.48	33.91 %
	Category: E10 - Building & Grounds Exp Total:	**39,272.00**	**39,272.00**	**1,792.54**	**21,940.05**	**9,278.71**	**8,053.24**	**20.51%**

		Original Total Budget	Current Total Budget	Period Activity	Fiscal Activity	Encumbrances	Variance Favorable (Unfavorable)	Percent Remaining
Category: E80 - Fixed Assets								
001-0420-5816	Capital Assets - Infrastructure	0.00	-34,727.75	-15,264.74	0.00	22,272.25	-57,000.00	164.13 %
001-0420-5898	Capital Asset Contra	0.00	0.00	15,264.74	34,727.75	0.00	-34,727.75	0.00 %
	Category: E80 - Fixed Assets Total:	**0.00**	**-34,727.75**	**0.00**	**34,727.75**	**22,272.25**	**-91,727.75**	**264.13%**
	Expense Total:	**39,272.00**	**4,544.25**	**1,792.54**	**56,667.80**	**31,550.96**	**-83,674.51**	**-1,841.33%**
	Department: 0420 - Parks - Midland Surplus (Deficit):	**-4,272.00**	**30,455.75**	**-1,792.54**	**-37,992.80**	**-31,550.96**	**-99,999.51**	**328.34%**
Department: 0430 - Parks - Bishop								
Revenue								
Category: R30 - Membership Fees								
001-0430-4300	Membership Family	205,475.00	205,475.00	16,505.35	100,096.10	0.00	-105,378.90	51.29 %
001-0430-4304	Membership Silver Sneakers	72,000.00	72,000.00	8,697.50	44,189.00	0.00	-27,811.00	38.63 %
	Category: R30 - Membership Fees Total:	**277,475.00**	**277,475.00**	**25,202.85**	**144,285.10**	**0.00**	**-133,189.90**	**48.00%**
Category: R33 - Rental Fees								
001-0430-4332	Equipment Rental	60,000.00	60,000.00	7,360.00	40,420.00	0.00	-19,580.00	32.63 %
001-0430-4340	Room Rental Party Room	18,000.00	18,000.00	2,040.00	7,855.00	0.00	-10,145.00	56.36 %
001-0430-4350	Use Agreement Fees	26,450.00	26,450.00	390.00	22,926.00	0.00	-3,524.00	13.32 %
001-0430-4354	Tournaments	50,000.00	50,000.00	3,900.00	43,000.00	0.00	-7,000.00	14.00 %
	Category: R33 - Rental Fees Total:	**154,450.00**	**154,450.00**	**13,690.00**	**114,201.00**	**0.00**	**-40,249.00**	**26.06%**
Category: R36 - Park Program Fees								
001-0430-4364	Basketball	63,000.00	63,000.00	2,350.00	9,610.00	0.00	-53,390.00	84.75 %
001-0430-4366	BASS Swim Program	30,000.00	30,000.00	2,393.00	18,292.00	0.00	-11,708.00	39.03 %
001-0430-4382	Pool Swim Lessons	55,000.00	55,000.00	7,020.00	40,960.00	0.00	-14,040.00	25.53 %
	Category: R36 - Park Program Fees Total:	**148,000.00**	**148,000.00**	**11,763.00**	**68,862.00**	**0.00**	**-79,138.00**	**53.47%**
Category: R50 - Sale of Services								
001-0430-4500	Concessions - Bishop	65,000.00	65,000.00	10,041.00	31,902.00	0.00	-33,098.00	50.92 %
001-0430-4514	Daily Admissions Adults	45,000.00	45,000.00	6,490.00	28,999.00	0.00	-16,001.00	35.56 %
001-0430-4530	Merchandise Sales	500.00	500.00	0.00	122.00	0.00	-378.00	75.60 %
001-0430-4534	Red Cross Programs	20,000.00	20,000.00	-32.00	9,767.00	0.00	-10,233.00	51.17 %
	Category: R50 - Sale of Services Total:	**130,500.00**	**130,500.00**	**16,499.00**	**70,790.00**	**0.00**	**-59,710.00**	**45.75%**
Category: R60 - Miscellaneous Revenue								
001-0430-4600	Miscellaneous Revenue	2,000.00	2,000.00	3,445.72	21,139.86	0.00	19,139.86	1,056.99 %
	Category: R60 - Miscellaneous Revenue Total:	**2,000.00**	**2,000.00**	**3,445.72**	**21,139.86**	**0.00**	**19,139.86**	**956.99%**
Category: R74 - Sponsorships								
001-0430-4740	Sponsorships	114,450.00	114,450.00	2,000.00	84,248.77	0.00	-30,201.23	26.39 %
	Category: R74 - Sponsorships Total:	**114,450.00**	**114,450.00**	**2,000.00**	**84,248.77**	**0.00**	**-30,201.23**	**26.39%**
	Revenue Total:	**826,875.00**	**826,875.00**	**72,600.57**	**503,526.73**	**0.00**	**-323,348.27**	**39.10%**

		Original Total Budget	Current Total Budget	Period Activity	Fiscal Activity	Encumbrances	Variance Favorable (Unfavorable)	Percent Remaining
Expense								
Category: E01 - Personnel Expense								
001-0430-5000	Salary Expense	436,214.58	436,214.58	31,471.54	240,312.97	0.00	195,901.61	44.91 %
001-0430-5001	Part Time Labor	302,000.00	302,000.00	35,533.69	189,223.97	0.00	112,776.03	37.34 %
001-0430-5010	Overtime Expense	5,000.00	5,000.00	380.92	4,277.03	0.00	722.97	14.46 %
001-0430-5020	FICA Expense	50,200.32	50,200.32	5,589.87	34,495.90	0.00	15,704.42	31.28 %
001-0430-5022	Unemployment Expense	1,540.00	1,540.00	77.41	509.61	0.00	1,030.39	66.91 %
001-0430-5025	Worker's Comp Expense	7,050.00	7,050.00	0.00	2,850.67	0.00	4,199.33	59.56 %
001-0430-5030	APERS Expense	67,593.29	67,593.29	5,145.41	39,794.51	0.00	27,798.78	41.13 %
001-0430-5040	Health Insurance Expense	82,837.28	82,837.28	5,236.83	40,564.86	0.00	42,272.42	51.03 %
001-0430-5050	Physical & Drug Screen Exp	1,200.00	1,200.00	269.45	2,033.35	66.25	-899.60	-74.97 %
001-0430-5055	Uniform Expense	2,350.00	2,350.00	520.44	2,350.75	0.00	-0.75	-0.03 %
	Category: E01 - Personnel Expense Total:	**955,985.47**	**955,985.47**	**84,225.56**	**556,413.62**	**66.25**	**399,505.60**	**41.79%**
Category: E10 - Building & Grounds Exp								
001-0430-5102	Repairs & Maint - Building	35,000.00	35,000.00	1,501.35	44,800.82	6,145.41	-15,946.23	-45.56 %
001-0430-5104	Repairs & Maint - Grounds	59,100.00	81,591.44	22,343.86	107,608.65	11,354.48	-37,371.69	-45.80 %
001-0430-5105	Repairs & Maint - Pool	76,000.00	76,000.00	3,898.96	46,595.54	-23,811.15	53,215.61	70.02 %
001-0430-5106	Repairs & Maint - Splash Pad	7,000.00	7,000.00	900.96	1,859.28	0.00	5,140.72	73.44 %
001-0430-5110	Utilities - Electric	216,432.00	216,432.00	20,310.08	136,281.41	0.00	80,150.59	37.03 %
001-0430-5111	Utilities - Gas	48,000.00	48,000.00	1,905.03	28,501.73	0.00	19,498.27	40.62 %
001-0430-5112	Utilities - Water	12,180.00	12,180.00	1,348.97	8,260.48	0.00	3,919.52	32.18 %
001-0430-5115	Com Exp - Tel Landline.Interne	21,804.00	21,804.00	1,903.30	13,366.54	0.00	8,437.46	38.70 %
001-0430-5116	Communication Exp - Cellular	6,240.00	6,240.00	0.00	2,165.82	-30.00	4,104.18	65.77 %
001-0430-5120	Insurance - Property	86,351.00	86,351.00	0.00	0.00	0.00	86,351.00	100.00 %
001-0430-5130	Sanitation	42,000.00	45,500.00	3,217.34	20,113.28	3,500.00	21,886.72	48.10 %
001-0430-5140	Supplies - B&G	3,000.00	3,000.00	0.00	1,117.44	0.00	1,882.56	62.75 %
001-0430-5142	Janitorial Supplies and Main	32,000.00	32,000.00	3,706.82	20,922.91	-506.47	11,583.56	36.20 %
	Category: E10 - Building & Grounds Exp Total:	**645,107.00**	**671,098.44**	**61,036.67**	**431,593.90**	**-3,347.73**	**242,852.27**	**36.19%**
Category: E20 - Vehicle Expense								
001-0430-5212	Service & Repair - Equipment	9,000.00	11,796.92	143.40	11,928.91	0.00	-131.99	-1.12 %
	Category: E20 - Vehicle Expense Total:	**9,000.00**	**11,796.92**	**143.40**	**11,928.91**	**0.00**	**-131.99**	**-1.12%**
Category: E30 - Supply Expense								
001-0430-5300	Supplies - Office	3,000.00	3,000.00	264.05	1,370.23	-28.35	1,658.12	55.27 %
001-0430-5308	Supplies - Concession	51,600.00	51,600.00	1,861.44	35,011.41	0.00	16,588.59	32.15 %
001-0430-5330	Supplies - Park Programs	25,000.00	25,000.00	45.92	13,117.62	-9,969.86	21,852.24	87.41 %
001-0430-5332	Supplies - Resale Merchandise	100.00	100.00	0.00	12.00	0.00	88.00	88.00 %
	Category: E30 - Supply Expense Total:	**79,700.00**	**79,700.00**	**2,171.41**	**49,511.26**	**-9,998.21**	**40,186.95**	**50.42%**
Category: E40 - Operations Expense								
001-0430-5460	BASS Program Expense	10,000.00	10,000.00	1,235.54	6,257.88	0.00	3,742.12	37.42 %
001-0430-5461	Aquatic Program Expense	6,500.00	6,500.00	236.55	6,699.68	0.00	-199.68	-3.07 %

		Original Total Budget	Current Total Budget	Period Activity	Fiscal Activity	Encumbrances	Variance Favorable (Unfavorable)	Percent Remaining
001-0430-5475	Credit Card Fees	10,800.00	10,800.00	1,653.63	8,029.66	-101.29	2,871.63	26.59 %
001-0430-5480	Dues & Subscriptions	2,745.00	2,745.00	566.94	2,440.07	0.00	304.93	11.11 %
001-0430-5485	Inspections & Monitoring	11,085.00	11,085.00	145.62	7,482.47	4,530.62	-928.09	-8.37 %
	Category: E40 - Operations Expense Total:	**41,130.00**	**41,130.00**	**3,838.28**	**30,909.76**	**4,429.33**	**5,790.91**	**14.08%**
Category: E55 - Professional Services								
001-0430-5553	Prof Services - Advertising	1,000.00	5,800.00	0.00	10,054.55	0.00	-4,254.55	-73.35 %
001-0430-5585	Prof Services - Basketball	29,000.00	29,000.00	2,928.00	27,885.60	0.00	1,114.40	3.84 %
001-0430-5586	Prof Services - Other	60,000.00	60,000.00	8,647.24	37,434.14	0.00	22,565.86	37.61 %
001-0430-5587	Prof Services - Aerobic Instr	24,000.00	24,000.00	1,870.00	13,490.00	0.00	10,510.00	43.79 %
001-0430-5589	Prof Services - Printing	500.00	500.00	0.00	153.69	0.00	346.31	69.26 %
	Category: E55 - Professional Services Total:	**114,500.00**	**119,300.00**	**13,445.24**	**89,017.98**	**0.00**	**30,282.02**	**25.38%**
Category: E80 - Fixed Assets								
001-0430-5816	Capital Assets - Infrastructure	0.00	-12,280.92	-19,411.62	13,001.51	713,599.94	-738,882.37	6,016.51 %
001-0430-5898	Capital Asset Contra	0.00	0.00	32,413.13	81,637.13	0.00	-81,637.13	0.00 %
	Category: E80 - Fixed Assets Total:	**0.00**	**-12,280.92**	**13,001.51**	**94,638.64**	**713,599.94**	**-820,519.50**	**6,681.25%**
	Expense Total:	**1,845,422.47**	**1,866,729.91**	**177,862.07**	**1,264,014.07**	**704,749.58**	**-102,033.74**	**-5.47%**
	Department: 0430 - Parks - Bishop Surplus (Deficit):	**-1,018,547.47**	**-1,039,854.91**	**-105,261.50**	**-760,487.34**	**-704,749.58**	**-425,382.01**	**-40.91%**
Department: 0440 - Parks - Alcoa								
Revenue								
Category: R36 - Park Program Fees								
001-0440-4260	Parks Rental	1,000.00	1,000.00	60.00	832.50	0.00	-167.50	16.75 %
	Category: R36 - Park Program Fees Total:	**1,000.00**	**1,000.00**	**60.00**	**832.50**	**0.00**	**-167.50**	**16.75%**
Category: R74 - Sponsorships								
001-0440-4740	User Agre Fees/Sponsors	5,000.00	5,000.00	0.00	1,500.00	0.00	-3,500.00	70.00 %
	Category: R74 - Sponsorships Total:	**5,000.00**	**5,000.00**	**0.00**	**1,500.00**	**0.00**	**-3,500.00**	**70.00%**
	Revenue Total:	**6,000.00**	**6,000.00**	**60.00**	**2,332.50**	**0.00**	**-3,667.50**	**61.13%**
Expense								
Category: E10 - Building & Grounds Exp								
001-0440-5104	Repairs & Maint - Grounds	7,100.00	7,100.00	0.00	1,584.35	-933.95	6,449.60	90.84 %
001-0440-5110	Utilities - Electric	14,172.00	14,172.00	873.47	6,788.22	0.00	7,383.78	52.10 %
001-0440-5112	Utilities - Water	2,040.00	2,040.00	137.51	1,258.38	0.00	781.62	38.31 %
	Category: E10 - Building & Grounds Exp Total:	**23,312.00**	**23,312.00**	**1,010.98**	**9,630.95**	**-933.95**	**14,615.00**	**62.69%**
	Expense Total:	**23,312.00**	**23,312.00**	**1,010.98**	**9,630.95**	**-933.95**	**14,615.00**	**62.69%**
	Department: 0440 - Parks - Alcoa Surplus (Deficit):	**-17,312.00**	**-17,312.00**	**-950.98**	**-7,298.45**	**933.95**	**10,947.50**	**63.24%**

		Original Total Budget	Current Total Budget	Period Activity	Fiscal Activity	Encumbrances	Variance Favorable (Unfavorable)	Percent Remaining
Department: 0450 - Parks - Ashley								
Revenue								
Category: R36 - Park Program Fees								
001-0450-4260	Parks Rental	7,000.00	7,000.00	100.00	3,785.00	0.00	-3,215.00	45.93 %
	Category: R36 - Park Program Fees Total:	**7,000.00**	**7,000.00**	**100.00**	**3,785.00**	**0.00**	**-3,215.00**	**45.93%**
	Revenue Total:	**7,000.00**	**7,000.00**	**100.00**	**3,785.00**	**0.00**	**-3,215.00**	**45.93%**
Expense								
Category: E10 - Building & Grounds Exp								
001-0450-5104	Repairs & Maint - Grounds	4,000.00	7,262.00	0.00	5,816.91	0.00	1,445.09	19.90 %
001-0450-5110	Utilities - Electric	1.00	1.00	0.00	0.00	0.00	1.00	100.00 %
	Category: E10 - Building & Grounds Exp Total:	**4,001.00**	**7,263.00**	**0.00**	**5,816.91**	**0.00**	**1,446.09**	**19.91%**
Category: E80 - Fixed Assets								
001-0450-5816	Capital Assets - Infrastructure	0.00	0.00	-8,738.00	0.00	0.00	0.00	0.00 %
001-0450-5898	Capital Asset Contra	0.00	0.00	8,738.00	8,738.00	0.00	-8,738.00	0.00 %
	Category: E80 - Fixed Assets Total:	**0.00**	**0.00**	**0.00**	**8,738.00**	**0.00**	**-8,738.00**	**0.00%**
	Expense Total:	**4,001.00**	**7,263.00**	**0.00**	**14,554.91**	**0.00**	**-7,291.91**	**-100.40%**
	Department: 0450 - Parks - Ashley Surplus (Deficit):	**2,999.00**	**-263.00**	**100.00**	**-10,769.91**	**0.00**	**-10,506.91**	**-3,995.02%**
Department: 0500 - Fire								
Revenue								
Category: R15 - Taxes - Property								
001-0500-4156	Fire Rescue Funds	700.00	700.00	0.00	0.00	0.00	-700.00	100.00 %
	Category: R15 - Taxes - Property Total:	**700.00**	**700.00**	**0.00**	**0.00**	**0.00**	**-700.00**	**100.00%**
Category: R20 - Licenses Permits & Fees								
001-0500-4256	Burn Permit	1,500.00	1,500.00	150.00	1,800.00	0.00	300.00	120.00 %
	Category: R20 - Licenses Permits & Fees Total:	**1,500.00**	**1,500.00**	**150.00**	**1,800.00**	**0.00**	**300.00**	**20.00%**
Category: R33 - Rental Fees								
001-0500-4350	Use Agreement Fees	18,000.00	18,000.00	0.00	10,780.00	0.00	-7,220.00	40.11 %
	Category: R33 - Rental Fees Total:	**18,000.00**	**18,000.00**	**0.00**	**10,780.00**	**0.00**	**-7,220.00**	**40.11%**
Category: R60 - Miscellaneous Revenue								
001-0500-4600	Miscellaneous Revenue	250.00	410.00	3,772.00	10,684.20	0.00	10,274.20	2,605.90 %
	Category: R60 - Miscellaneous Revenue Total:	**250.00**	**410.00**	**3,772.00**	**10,684.20**	**0.00**	**10,274.20**	**2,505.90%**
Category: R62 - Intergovernmental Tsfrs								
001-0500-4627	Xfer Designated Tax	1,695,155.00	1,695,155.00	141,263.00	988,841.00	0.00	-706,314.00	41.67 %
001-0500-4629	Xfer Fire Special Tax	2,542,733.00	2,542,733.00	211,894.00	1,483,258.00	0.00	-1,059,475.00	41.67 %
	Category: R62 - Intergovernmental Tsfrs Total:	**4,237,888.00**	**4,237,888.00**	**353,157.00**	**2,472,099.00**	**0.00**	**-1,765,789.00**	**41.67%**

		Original Total Budget	Current Total Budget	Period Activity	Fiscal Activity	Encumbrances	Variance Favorable (Unfavorable)	Percent Remaining
Category: R66 - Sale of Equipment								
001-0500-4900	Sale of Capital Assets	20,000.00	26,200.00	0.00	6,200.00	0.00	-20,000.00	76.34 %
	Category: R66 - Sale of Equipment Total:	**20,000.00**	**26,200.00**	**0.00**	**6,200.00**	**0.00**	**-20,000.00**	**76.34%**
	Revenue Total:	**4,278,338.00**	**4,284,698.00**	**357,079.00**	**2,501,563.20**	**0.00**	**-1,783,134.80**	**41.62%**
Expense								
Category: E01 - Personnel Expense								
001-0500-5000	Salary Expense	3,339,461.81	3,339,461.81	247,754.82	1,784,701.58	0.00	1,554,760.23	46.56 %
001-0500-5005	SWB Reimbursement	162,485.00	162,485.00	13,540.42	94,782.94	0.00	67,702.06	41.67 %
001-0500-5010	Overtime Expense	336,672.67	336,672.67	49,524.34	239,377.45	0.00	97,295.22	28.90 %
001-0500-5020	FICA Expense	57,001.12	57,001.12	4,446.80	30,621.82	0.00	26,379.30	46.28 %
001-0500-5022	Unemployment Expense	3,000.00	3,000.00	11.73	714.07	0.00	2,285.93	76.20 %
001-0500-5025	Worker's Comp Expense	62,700.00	62,700.00	0.00	70,879.44	0.00	-8,179.44	-13.05 %
001-0500-5030	APERS Expense	8,676.58	8,676.58	645.90	4,895.30	0.00	3,781.28	43.58 %
001-0500-5035	LOPFI Expense	871,538.36	871,538.36	70,335.19	475,228.26	0.00	396,310.10	45.47 %
001-0500-5036	LOPFI Perm Advance	-230,000.00	-230,000.00	-71,004.15	-71,004.15	0.00	-158,995.85	69.13 %
001-0500-5040	Health Insurance Expense	580,440.12	580,440.12	47,826.06	325,939.44	0.00	254,500.68	43.85 %
001-0500-5050	Physical & Drug Screen Exp	7,000.00	7,000.00	1,055.60	1,468.80	165.00	5,366.20	76.66 %
001-0500-5055	Uniform Expense	15,000.00	15,160.00	683.71	10,689.67	-235.65	4,705.98	31.04 %
001-0500-5060	Travel & Training Expense	25,000.00	25,000.00	5,450.49	13,822.33	436.48	10,741.19	42.96 %
001-0500-5061	Training Aids	1,000.00	1,000.00	377.18	904.54	0.00	95.46	9.55 %
	Category: E01 - Personnel Expense Total:	**5,239,975.66**	**5,240,135.66**	**370,648.09**	**2,983,021.49**	**365.83**	**2,256,748.34**	**43.07%**
Category: E10 - Building & Grounds Exp								
001-0500-5102	Repairs & Maint - Building	29,700.00	55,900.00	2,463.49	33,937.16	219.95	21,742.89	38.90 %
001-0500-5110	Utilities - Electric	39,600.00	39,600.00	4,213.61	22,902.39	0.00	16,697.61	42.17 %
001-0500-5111	Utilities - Gas	6,500.00	6,500.00	354.98	4,746.22	0.00	1,753.78	26.98 %
001-0500-5112	Utilities - Water	10,260.00	10,260.00	1,055.73	7,012.21	0.00	3,247.79	31.65 %
001-0500-5115	Com Exp - Tel Landline.Interne	27,927.96	27,927.96	2,185.32	15,273.17	0.00	12,654.79	45.31 %
001-0500-5116	Communication Exp - Cellular	12,780.00	12,780.00	0.00	6,517.58	265.00	5,997.42	46.93 %
001-0500-5120	Insurance - Property	39,547.00	39,547.00	0.00	0.00	0.00	39,547.00	100.00 %
001-0500-5130	Sanitation	2,900.00	2,900.00	195.72	1,882.87	0.00	1,017.13	35.07 %
001-0500-5141	Pest/Chem/Seed/Fert	2,000.00	2,000.00	92.16	633.31	38.96	1,327.73	66.39 %
001-0500-5142	Janitorial Supplies and Main	18,000.00	18,000.00	1,677.40	8,246.32	578.03	9,175.65	50.98 %
001-0500-5145	Tools	2,200.00	2,200.00	86.76	1,722.32	151.45	326.23	14.83 %
	Category: E10 - Building & Grounds Exp Total:	**191,414.96**	**217,614.96**	**12,325.17**	**102,873.55**	**1,253.39**	**113,488.02**	**52.15%**
Category: E20 - Vehicle Expense								
001-0500-5200	Fuel Expense	46,000.00	46,000.00	3,430.95	22,014.91	4,500.00	19,485.09	42.36 %
001-0500-5210	Service & Repair - Vehicle	11,000.00	11,000.00	27.12	3,261.87	91.61	7,646.52	69.51 %
001-0500-5212	Service & Repair - Equipment	6,000.00	6,000.00	121.89	1,238.44	320.25	4,441.31	74.02 %
001-0500-5216	Service & Repair - Apparatus	48,000.00	55,800.54	14,643.14	31,953.65	451.94	23,394.95	41.93 %
001-0500-5218	Tire Expense	10,000.00	10,000.00	0.00	1,940.87	-25.00	8,084.13	80.84 %

		Original Total Budget	Current Total Budget	Period Activity	Fiscal Activity	Encumbrances	Variance Favorable (Unfavorable)	Percent Remaining
001-0500-5225	Insurance Expense - Vehicle	38,677.00	38,677.00	0.00	38,676.12	0.00	0.88	0.00 %
001-0500-5230	Radios	5,000.00	5,000.00	0.00	893.52	0.00	4,106.48	82.13 %
	Category: E20 - Vehicle Expense Total:	**164,677.00**	**172,477.54**	**18,223.10**	**99,979.38**	**5,338.80**	**67,159.36**	**38.94%**
Category: E30 - Supply Expense								
001-0500-5300	Supplies - Office	3,250.00	3,250.00	222.94	3,424.90	51.42	-226.32	-6.96 %
001-0500-5302	Supplies - Kitchen	1,200.00	1,200.00	150.65	795.72	172.96	231.32	19.28 %
001-0500-5306	Supplies - Food Allowance	65,700.00	65,700.00	6,144.37	36,697.30	423.87	28,578.83	43.50 %
001-0500-5318	Supplies - Foam	2,000.00	2,000.00	0.00	0.00	0.00	2,000.00	100.00 %
001-0500-5320	Supplies - Hazardous Mat'l	2,000.00	2,000.00	150.46	909.29	0.00	1,090.71	54.54 %
001-0500-5323	Material and Maint	45,000.00	25,000.00	3,100.82	9,159.46	-349.55	16,190.09	64.76 %
001-0500-5350	Postage Expense	150.00	150.00	29.42	230.70	70.00	-150.70	-100.47 %
	Category: E30 - Supply Expense Total:	**119,300.00**	**99,300.00**	**9,798.66**	**51,217.37**	**368.70**	**47,713.93**	**48.05%**
Category: E40 - Operations Expense								
001-0500-5480	Dues & Subscriptions	1,000.00	1,000.00	0.00	930.87	0.00	69.13	6.91 %
001-0500-5530	Safety Program	15,000.00	15,000.00	0.00	0.00	0.00	15,000.00	100.00 %
	Category: E40 - Operations Expense Total:	**16,000.00**	**16,000.00**	**0.00**	**930.87**	**0.00**	**15,069.13**	**94.18%**
Category: E55 - Professional Services								
001-0500-5553	Prof Services - Advertising	500.00	500.00	0.00	150.45	0.00	349.55	69.91 %
001-0500-5589	Prof Services - Printing	500.00	500.00	0.00	0.00	0.00	500.00	100.00 %
	Category: E55 - Professional Services Total:	**1,000.00**	**1,000.00**	**0.00**	**150.45**	**0.00**	**849.55**	**84.96%**
Category: E60 - Miscellaneous Expense								
001-0500-5604	Hardware - New & Renewals	6,000.00	6,000.00	0.00	5,229.35	0.00	770.65	12.84 %
001-0500-5608	Software - New & Renewals	19,000.00	19,000.00	0.00	5,892.00	0.00	13,108.00	68.99 %
	Category: E60 - Miscellaneous Expense Total:	**25,000.00**	**25,000.00**	**0.00**	**11,121.35**	**0.00**	**13,878.65**	**55.51%**
Category: E72 - Bond Expense								
001-0500-5840	Principal for Loans	228,746.00	228,746.00	19,824.33	137,421.46	0.00	91,324.54	39.92 %
	Category: E72 - Bond Expense Total:	**228,746.00**	**228,746.00**	**19,824.33**	**137,421.46**	**0.00**	**91,324.54**	**39.92%**
Category: E80 - Fixed Assets								
001-0500-5810	Capital Assets - Equipment	0.00	-10,865.29	0.00	0.00	-10,865.29	0.00	0.00 %
001-0500-5898	Capital Asset Contra	0.00	0.00	0.00	10,865.29	0.00	-10,865.29	0.00 %
	Category: E80 - Fixed Assets Total:	**0.00**	**-10,865.29**	**0.00**	**10,865.29**	**-10,865.29**	**-10,865.29**	**100.00%**
Category: E85 - Interest Expense								
001-0500-5850	Interest Expense	35,576.00	35,576.00	2,836.67	21,205.54	0.00	14,370.46	40.39 %
	Category: E85 - Interest Expense Total:	**35,576.00**	**35,576.00**	**2,836.67**	**21,205.54**	**0.00**	**14,370.46**	**40.39%**
	Expense Total:	**6,021,689.62**	**6,024,984.87**	**433,656.02**	**3,418,786.75**	**-3,538.57**	**2,609,736.69**	**43.32%**
	Department: 0500 - Fire Surplus (Deficit):	**-1,743,351.62**	**-1,740,286.87**	**-76,577.02**	**-917,223.55**	**3,538.57**	**826,601.89**	**47.50%**

		Original Total Budget	Current Total Budget	Period Activity	Fiscal Activity	Encumbrances	Variance Favorable (Unfavorable)	Percent Remaining
Department: 0510 - Fire - Springhill Vol								
Revenue								
Category: R15 - Taxes - Property								
001-0510-4153	Springhill VFD Assessment	55,000.00	55,000.00	656.67	28,267.20	0.00	-26,732.80	48.61 %
	Category: R15 - Taxes - Property Total:	**55,000.00**	**55,000.00**	**656.67**	**28,267.20**	**0.00**	**-26,732.80**	**48.61%**
	Revenue Total:	**55,000.00**	**55,000.00**	**656.67**	**28,267.20**	**0.00**	**-26,732.80**	**48.61%**
Expense								
Category: E30 - Supply Expense								
001-0510-5323	Material and Maint	50,000.00	50,000.00	167.01	4,841.87	65.38	45,092.75	90.19 %
	Category: E30 - Supply Expense Total:	**50,000.00**	**50,000.00**	**167.01**	**4,841.87**	**65.38**	**45,092.75**	**90.19%**
	Expense Total:	**50,000.00**	**50,000.00**	**167.01**	**4,841.87**	**65.38**	**45,092.75**	**90.19%**
	Department: 0510 - Fire - Springhill Vol Surplus (Deficit):	**5,000.00**	**5,000.00**	**489.66**	**23,425.33**	**-65.38**	**18,359.95**	**-367.20%**
Department: 0600 - Police								
Revenue								
Category: R40 - Fines & Forfeitures								
001-0600-4422	Intoximeter Revenue	780.00	780.00	67.14	469.98	0.00	-310.02	39.75 %
	Category: R40 - Fines & Forfeitures Total:	**780.00**	**780.00**	**67.14**	**469.98**	**0.00**	**-310.02**	**39.75%**
Category: R60 - Miscellaneous Revenue								
001-0600-4600	Miscellaneous Revenue	5,000.00	5,750.00	3,390.66	67,376.52	-3,390.66	58,235.86	1,112.80 %
	Category: R60 - Miscellaneous Revenue Total:	**5,000.00**	**5,750.00**	**3,390.66**	**67,376.52**	**-3,390.66**	**58,235.86**	**1,012.80%**
Category: R62 - Intergovernmental Tsfrs								
001-0600-4627	Xfer Designated Tax	1,695,155.00	1,695,155.00	141,263.00	988,841.00	0.00	-706,314.00	41.67 %
	Category: R62 - Intergovernmental Tsfrs Total:	**1,695,155.00**	**1,695,155.00**	**141,263.00**	**988,841.00**	**0.00**	**-706,314.00**	**41.67%**
Category: R66 - Sale of Equipment								
001-0600-4900	Sale of Capital Assets	0.00	104,400.00	45,209.00	90,909.00	0.00	-13,491.00	12.92 %
	Category: R66 - Sale of Equipment Total:	**0.00**	**104,400.00**	**45,209.00**	**90,909.00**	**0.00**	**-13,491.00**	**12.92%**
Category: R70 - Grant Revenue								
001-0600-4700	Grant - Police DUI/Step	26,700.00	26,700.00	2,281.36	43,082.12	0.00	16,382.12	161.36 %
001-0600-4702	Grant Revenue	0.00	79,500.00	0.00	179,599.51	0.00	100,099.51	225.91 %
	Category: R70 - Grant Revenue Total:	**26,700.00**	**106,200.00**	**2,281.36**	**222,681.63**	**0.00**	**116,481.63**	**109.68%**
	Revenue Total:	**1,727,635.00**	**1,912,285.00**	**192,211.16**	**1,370,278.13**	**-3,390.66**	**-545,397.53**	**28.52%**
Expense								
Category: E01 - Personnel Expense								
001-0600-5000	Salary Expense	2,683,397.29	2,683,397.29	218,569.57	1,620,431.59	0.00	1,062,965.70	39.61 %
001-0600-5005	SWB Reimbursement	162,485.00	162,485.00	13,540.42	94,782.94	0.00	67,702.06	41.67 %
001-0600-5010	Overtime Expense	65,000.00	65,000.00	9,623.14	43,442.64	0.00	21,557.36	33.17 %
001-0600-5020	FICA Expense	210,068.79	210,068.79	17,433.65	126,643.82	0.00	83,424.97	39.71 %
001-0600-5022	Unemployment Expense	2,700.00	2,700.00	2.02	617.96	0.00	2,082.04	77.11 %

		Original Total Budget	Current Total Budget	Period Activity	Fiscal Activity	Encumbrances	Variance Favorable (Unfavorable)	Percent Remaining
001-0600-5025	Worker's Comp Expense	17,000.00	17,000.00	0.00	22,657.65	0.00	-5,657.65	-33.28 %
001-0600-5035	LOPFI Expense	659,641.05	659,641.05	55,770.85	395,499.84	0.00	264,141.21	40.04 %
001-0600-5036	LOPFI Prem Advance	-180,000.00	-180,000.00	-56,036.54	-56,036.54	0.00	-123,963.46	68.87 %
001-0600-5040	Health Insurance Expense	459,528.84	446,528.84	33,799.46	234,421.90	0.00	212,106.94	47.50 %
001-0600-5050	Physical & Drug Screen Exp	3,000.00	3,000.00	0.00	2,505.85	1,070.00	-575.85	-19.20 %
001-0600-5055	Uniform Expense	16,000.00	16,000.00	504.28	7,651.78	-68.52	8,416.74	52.60 %
001-0600-5056	Uniform Expenses - PR Benefit	15,840.00	15,840.00	1,200.00	8,520.00	0.00	7,320.00	46.21 %
001-0600-5057	Uniform Expense - New Officer	20,000.00	20,000.00	14.82	10,972.50	742.46	8,285.04	41.43 %
001-0600-5060	Travel & Training Expense	28,000.00	28,000.00	576.94	15,785.72	1,424.48	10,789.80	38.54 %
001-0600-5065	First Aid Expense	500.00	500.00	0.00	0.00	0.00	500.00	100.00 %
	Category: E01 - Personnel Expense Total:	**4,163,160.97**	**4,150,160.97**	**294,998.61**	**2,527,897.65**	**3,168.42**	**1,619,094.90**	**39.01%**
Category: E10 - Building & Grounds Exp								
001-0600-5102	Repairs & Maint - Building	25,200.00	25,200.00	2,967.96	22,636.43	264.48	2,299.09	9.12 %
001-0600-5110	Utilities - Electric	27,600.00	27,600.00	2,679.68	14,318.99	0.00	13,281.01	48.12 %
001-0600-5111	Utilities - Gas	3,000.00	3,000.00	78.68	1,814.88	0.00	1,185.12	39.50 %
001-0600-5112	Utilities - Water	5,400.00	5,400.00	568.35	3,699.05	0.00	1,700.95	31.50 %
001-0600-5115	Com Exp - Tel Landline.Interne	15,300.00	15,300.00	855.46	6,290.09	0.00	9,009.91	58.89 %
001-0600-5116	Communication Exp - Cellular	47,580.00	47,580.00	0.00	23,193.86	2,164.00	22,222.14	46.70 %
001-0600-5120	Insurance - Property	12,998.00	12,998.00	0.00	0.00	0.00	12,998.00	100.00 %
001-0600-5130	Sanitation	1,800.00	1,800.00	195.73	1,367.53	0.00	432.47	24.03 %
001-0600-5142	Janitorial Supplies and Main	5,000.00	5,000.00	1,379.53	5,314.91	-575.00	260.09	5.20 %
	Category: E10 - Building & Grounds Exp Total:	**143,878.00**	**143,878.00**	**8,725.39**	**78,635.74**	**1,853.48**	**63,388.78**	**44.06%**
Category: E20 - Vehicle Expense								
001-0600-5200	Fuel Expense	186,000.00	186,000.00	16,498.33	108,675.25	18,300.00	59,024.75	31.73 %
001-0600-5210	Service & Repair - Vehicle	24,012.00	24,012.00	13,133.33	40,993.48	3,167.27	-20,148.75	-83.91 %
001-0600-5212	Service & Repair - Equipment	1,500.00	1,500.00	0.00	992.12	0.00	507.88	33.86 %
001-0600-5213	Equipment Repairs	3,000.00	3,000.00	0.00	0.00	0.00	3,000.00	100.00 %
001-0600-5214	Service & Repair - Heavy Equip	750.00	750.00	0.00	0.00	0.00	750.00	100.00 %
001-0600-5218	Tire Expense	15,000.00	15,000.00	1,106.42	6,634.31	0.00	8,365.69	55.77 %
001-0600-5225	Insurance Expense - Vehicle	30,638.00	30,638.00	0.00	33,455.17	0.00	-2,817.17	-9.20 %
001-0600-5230	Radios	5,000.00	5,000.00	0.00	0.00	2,074.47	2,925.53	58.51 %
001-0600-5245	Narcotics Rental	60,000.00	60,000.00	4,036.15	45,765.51	0.00	14,234.49	23.72 %
	Category: E20 - Vehicle Expense Total:	**325,900.00**	**325,900.00**	**34,774.23**	**236,515.84**	**23,541.74**	**65,842.42**	**20.20%**
Category: E30 - Supply Expense								
001-0600-5300	Supplies - Office	6,000.00	6,000.00	461.34	2,921.35	-126.52	3,205.17	53.42 %
001-0600-5310	Supplies - Weapons	20,000.00	72,116.54	0.00	2,420.08	0.00	69,696.46	96.64 %
001-0600-5312	Supplies - Ammunition	18,000.00	18,000.00	1,619.16	3,632.75	5,739.27	8,627.98	47.93 %
001-0600-5314	Supplies - Vests	10,000.00	10,750.00	5,460.00	8,703.93	0.00	2,046.07	19.03 %
001-0600-5322	Supplies - Operating - CID	2,900.00	2,900.00	166.27	819.87	548.06	1,532.07	52.83 %
001-0600-5350	Postage Expense	800.00	800.00	29.42	547.82	86.72	165.46	20.68 %
001-0600-5380	Prisoner Care Expense	500.00	500.00	0.00	0.00	0.00	500.00	100.00 %

		Original Total Budget	Current Total Budget	Period Activity	Fiscal Activity	Encumbrances	Variance Favorable (Unfavorable)	Percent Remaining
	Category: E30 - Supply Expense Total:	**58,200.00**	**111,066.54**	**7,736.19**	**19,045.80**	**6,247.53**	**85,773.21**	**77.23%**
Category: E40 - Operations Expense								
001-0600-5480	Dues & Subscriptions	2,000.00	2,000.00	0.00	1,095.00	134.00	771.00	38.55 %
001-0600-5525	Comm Crime Prevention Outreach	5,900.00	5,900.00	2,965.92	3,568.95	0.00	2,331.05	39.51 %
001-0600-5530	Safety Program	2,000.00	2,000.00	0.00	220.44	0.00	1,779.56	88.98 %
001-0600-5531	Radios - Police	980.00	980.00	60.74	60.74	0.00	919.26	93.80 %
	Category: E40 - Operations Expense Total:	**10,880.00**	**10,880.00**	**3,026.66**	**4,945.13**	**134.00**	**5,800.87**	**53.32%**
Category: E55 - Professional Services								
001-0600-5553	Prof Services - Advertising	500.00	500.00	0.00	150.45	0.00	349.55	69.91 %
001-0600-5586	Prof Services - Other	6,000.00	6,000.00	322.12	3,762.80	44.00	2,193.20	36.55 %
001-0600-5589	Prof Services - Printing	500.00	500.00	132.95	335.12	0.00	164.88	32.98 %
	Category: E55 - Professional Services Total:	**7,000.00**	**7,000.00**	**455.07**	**4,248.37**	**44.00**	**2,707.63**	**38.68%**
Category: E60 - Miscellaneous Expense								
001-0600-5604	Hardware - New & Renewals	18,500.00	51,250.00	0.00	51,081.61	120.86	47.53	0.09 %
001-0600-5608	Software - New & Renewals	40,702.00	48,702.00	339.80	49,012.09	0.00	-310.09	-0.64 %
001-0600-5616	Interpreter-Police	500.00	500.00	0.00	0.00	0.00	500.00	100.00 %
001-0600-5617	Misc/Equipment Police	800.00	800.00	192.28	192.28	0.00	607.72	75.97 %
	Category: E60 - Miscellaneous Expense Total:	**60,502.00**	**101,252.00**	**532.08**	**100,285.98**	**120.86**	**845.16**	**0.83%**
Category: E70 - Grant Expense								
001-0600-5700	Grant Expense	7,000.00	7,000.00	0.00	1,360.89	33,288.60	-27,649.49	-394.99 %
001-0600-5704	Grant Expense JAG	0.00	75,000.00	0.00	25,289.23	0.00	49,710.77	66.28 %
001-0600-5705	Grant Expense - DUI/Step	26,700.00	26,700.00	2,810.76	31,544.83	0.00	-4,844.83	-18.15 %
	Category: E70 - Grant Expense Total:	**33,700.00**	**108,700.00**	**2,810.76**	**58,194.95**	**33,288.60**	**17,216.45**	**15.84%**
Category: E72 - Bond Expense								
001-0600-5840	Principal for Loans	111,325.00	111,325.00	9,905.29	68,981.60	0.00	42,343.40	38.04 %
	Category: E72 - Bond Expense Total:	**111,325.00**	**111,325.00**	**9,905.29**	**68,981.60**	**0.00**	**42,343.40**	**38.04%**
Category: E80 - Fixed Assets								
001-0600-5806	Fixed Assets - Buildings	0.00	300,000.00	0.00	0.00	0.00	300,000.00	100.00 %
001-0600-5808	Cap Assets - Vehicles	0.00	-16,941.98	-101,765.72	7,018.28	0.00	-23,960.26	141.43 %
001-0600-5820	Right to Use Asset	498,000.00	498,000.00	46,982.41	335,287.14	0.00	162,712.86	32.67 %
001-0600-5898	Capital Asset Contra	0.00	0.00	108,784.00	60,007.70	0.00	-60,007.70	0.00 %
	Category: E80 - Fixed Assets Total:	**498,000.00**	**781,058.02**	**54,000.69**	**402,313.12**	**0.00**	**378,744.90**	**48.49%**
Category: E85 - Interest Expense								
001-0600-5850	Interest Expense	98,663.51	98,663.51	363.29	2,898.44	0.00	95,765.07	97.06 %
	Category: E85 - Interest Expense Total:	**98,663.51**	**98,663.51**	**363.29**	**2,898.44**	**0.00**	**95,765.07**	**97.06%**
	Expense Total:	**5,511,209.48**	**5,949,884.04**	**417,328.26**	**3,503,962.62**	**68,398.63**	**2,377,522.79**	**39.96%**
	Department: 0600 - Police Surplus (Deficit):	**-3,783,574.48**	**-4,037,599.04**	**-225,117.10**	**-2,133,684.49**	**-71,789.29**	**1,832,125.26**	**45.38%**

		Original Total Budget	Current Total Budget	Period Activity	Fiscal Activity	Encumbrances	Variance Favorable (Unfavorable)	Percent Remaining
Department: 0610 - Police - Dispatch								
Expense								
Category: E01 - Personnel Expense								
001-0610-5000	Salary Expense	321,569.47	321,569.47	25,137.04	185,542.98	0.00	136,026.49	42.30 %
001-0610-5010	Overtime Expense	1,000.00	1,000.00	0.00	0.00	0.00	1,000.00	100.00 %
001-0610-5020	FICA Expense	24,370.56	24,370.56	1,850.61	13,687.39	0.00	10,683.17	43.84 %
001-0610-5022	Unemployment Expense	420.00	420.00	0.00	97.97	0.00	322.03	76.67 %
001-0610-5025	Worker's Comp Expense	16,000.00	16,000.00	0.00	18,838.17	0.00	-2,838.17	-17.74 %
001-0610-5030	APERS Expense	48,804.84	48,804.84	3,850.99	28,425.09	0.00	20,379.75	41.76 %
001-0610-5040	Health Insurance Expense	73,152.06	73,152.06	5,523.22	38,662.54	0.00	34,489.52	47.15 %
001-0610-5050	Physical & Drug Screen Exp	0.00	0.00	0.00	125.00	45.00	-170.00	0.00 %
	Category: E01 - Personnel Expense Total:	**485,316.93**	**485,316.93**	**36,361.86**	**285,379.14**	**45.00**	**199,892.79**	**41.19%**
Category: E64 - Reimbursement								
001-0610-5650	Emerg Telephone Service Exp	0.00	128,000.00	0.00	0.00	202,224.80	-74,224.80	-57.99 %
	Category: E64 - Reimbursement Total:	**0.00**	**128,000.00**	**0.00**	**0.00**	**202,224.80**	**-74,224.80**	**-57.99%**
	Expense Total:	**485,316.93**	**613,316.93**	**36,361.86**	**285,379.14**	**202,269.80**	**125,667.99**	**20.49%**
	Department: 0610 - Police - Dispatch Total:	**485,316.93**	**613,316.93**	**36,361.86**	**285,379.14**	**202,269.80**	**125,667.99**	**20.49%**
Department: 0620 - Police - SRO								
Revenue								
Category: R64 - Reimbursement								
001-0620-4640	Reimbursement Rev- SRO	386,000.00	386,000.00	0.00	416,983.83	0.00	30,983.83	108.03 %
	Category: R64 - Reimbursement Total:	**386,000.00**	**386,000.00**	**0.00**	**416,983.83**	**0.00**	**30,983.83**	**8.03%**
	Revenue Total:	**386,000.00**	**386,000.00**	**0.00**	**416,983.83**	**0.00**	**30,983.83**	**8.03%**
Expense								
Category: E01 - Personnel Expense								
001-0620-5000	Salary Expense	490,594.06	490,594.06	42,897.06	327,947.47	0.00	162,646.59	33.15 %
001-0620-5010	Overtime Expense	3,000.00	3,000.00	0.00	7,475.68	0.00	-4,475.68	-149.19 %
001-0620-5020	FICA Expense	37,759.95	37,759.95	3,233.69	25,213.87	0.00	12,546.08	33.23 %
001-0620-5022	Unemployment Expense	540.00	540.00	0.00	111.99	0.00	428.01	79.26 %
001-0620-5025	Worker's Comp Expense	7,900.00	7,900.00	0.00	10,039.62	0.00	-2,139.62	-27.08 %
001-0620-5035	LOPFI Expense	118,459.57	118,459.57	10,127.06	76,593.41	0.00	41,866.16	35.34 %
001-0620-5036	LOPFI Prem Advance	-35,000.00	-35,000.00	-10,181.36	-10,181.36	0.00	-24,818.64	70.91 %
001-0620-5040	Health Insurance Expense	113,688.72	113,688.72	7,241.38	59,620.06	0.00	54,068.66	47.56 %
001-0620-5050	Physical & Drug Screen Exp	500.00	500.00	0.00	0.00	45.00	455.00	91.00 %
001-0620-5056	Uniform Expenses	9,000.00	9,000.00	270.00	2,919.08	311.98	5,768.94	64.10 %
001-0620-5060	Travel & Training Expense	15,000.00	15,000.00	-1,040.00	11,172.80	4,757.17	-929.97	-6.20 %
	Category: E01 - Personnel Expense Total:	**761,442.30**	**761,442.30**	**52,547.83**	**510,912.62**	**5,114.15**	**245,415.53**	**32.23%**

		Original Total Budget	Current Total Budget	Period Activity	Fiscal Activity	Encumbrances	Variance Favorable (Unfavorable)	Percent Remaining
Category: E10 - Building & Grounds Exp								
001-0620-5116	Communication Exp - Cellular	9,600.00	9,600.00	0.00	2,252.11	50.00	7,297.89	76.02 %
Category: E10 - Building & Grounds Exp Total:		**9,600.00**	**9,600.00**	**0.00**	**2,252.11**	**50.00**	**7,297.89**	**76.02%**
Category: E60 - Miscellaneous Expense								
001-0620-5608	Software - New & Renewals	2,500.00	2,500.00	0.00	0.00	0.00	2,500.00	100.00 %
Category: E60 - Miscellaneous Expense Total:		**2,500.00**	**2,500.00**	**0.00**	**0.00**	**0.00**	**2,500.00**	**100.00%**
Expense Total:		**773,542.30**	**773,542.30**	**52,547.83**	**513,164.73**	**5,164.15**	**255,213.42**	**32.99%**
Department: 0620 - Police - SRO Surplus (Deficit):		**-387,542.30**	**-387,542.30**	**-52,547.83**	**-96,180.90**	**-5,164.15**	**286,197.25**	**73.85%**
Department: 0630 - Police - K9								
Expense								
Category: E30 - Supply Expense								
001-0630-5306	Supplies - Food Allowance	1,800.00	1,800.00	223.06	1,454.55	185.62	159.83	8.88 %
Category: E30 - Supply Expense Total:		**1,800.00**	**1,800.00**	**223.06**	**1,454.55**	**185.62**	**159.83**	**8.88%**
Category: E40 - Operations Expense								
001-0630-5500	K9 Training	5,500.00	5,500.00	837.68	3,807.09	-325.11	2,018.02	36.69 %
Category: E40 - Operations Expense Total:		**5,500.00**	**5,500.00**	**837.68**	**3,807.09**	**-325.11**	**2,018.02**	**36.69%**
Category: E55 - Professional Services								
001-0630-5592	Prof Services - Veterinarian	3,000.00	3,000.00	0.00	1,423.65	0.00	1,576.35	52.55 %
Category: E55 - Professional Services Total:		**3,000.00**	**3,000.00**	**0.00**	**1,423.65**	**0.00**	**1,576.35**	**52.55%**
Expense Total:		**10,300.00**	**10,300.00**	**1,060.74**	**6,685.29**	**-139.49**	**3,754.20**	**36.45%**
Department: 0630 - Police - K9 Total:		**10,300.00**	**10,300.00**	**1,060.74**	**6,685.29**	**-139.49**	**3,754.20**	**36.45%**
Fund: 001 - General Fund Surplus (Deficit):		**5.36**	**-272,242.65**	**169,653.00**	**386,866.44**	**-1,322,634.49**	**-663,525.40**	**-243.73%**
Fund: 002 - Sales Tax Fund								
Department: 0100 - Administration								
Revenue								
Category: R10 - Taxes - Sales								
002-0100-4105	One Cent Sales Tax	6,647,600.00	6,647,600.00	575,742.32	3,892,846.67	0.00	-2,754,753.33	41.44 %
Category: R10 - Taxes - Sales Total:		**6,647,600.00**	**6,647,600.00**	**575,742.32**	**3,892,846.67**	**0.00**	**-2,754,753.33**	**41.44%**
Revenue Total:		**6,647,600.00**	**6,647,600.00**	**575,742.32**	**3,892,846.67**	**0.00**	**-2,754,753.33**	**41.44%**
Expense								
Category: E62 - Intergovernmental Tsfr								
002-0100-5620	Xfer to General	6,647,600.00	6,647,600.00	565,052.00	3,955,364.00	0.00	2,692,236.00	40.50 %
Category: E62 - Intergovernmental Tsfr Total:		**6,647,600.00**	**6,647,600.00**	**565,052.00**	**3,955,364.00**	**0.00**	**2,692,236.00**	**40.50%**
Expense Total:		**6,647,600.00**	**6,647,600.00**	**565,052.00**	**3,955,364.00**	**0.00**	**2,692,236.00**	**40.50%**
Department: 0100 - Administration Surplus (Deficit):		**0.00**	**0.00**	**10,690.32**	**-62,517.33**	**0.00**	**-62,517.33**	**0.00%**
Fund: 002 - Sales Tax Fund Surplus (Deficit):		**0.00**	**0.00**	**10,690.32**	**-62,517.33**	**0.00**	**-62,517.33**	**0.00%**

		Original Total Budget	Current Total Budget	Period Activity	Fiscal Activity	Encumbrances	Variance Favorable (Unfavorable)	Percent Remaining
Fund: 003 - Franchise Fees Fund								
Department: 0100 - Administration								
Revenue								
Category: R50 - Sale of Services								
003-0100-4502	AT&T / SW Bell Franchise Fee	80,000.00	80,000.00	6,591.99	17,821.04	0.00	-62,178.96	77.72 %
003-0100-4506	Centerpoint Energy Franchise Fee	250,000.00	250,000.00	0.00	211,644.10	0.00	-38,355.90	15.34 %
003-0100-4508	Fidelity Franchise Fee	15,000.00	15,000.00	0.00	8,143.76	0.00	-6,856.24	45.71 %
003-0100-4510	Comcast Cable Franchise Fee	75,000.00	75,000.00	11,808.02	37,432.73	0.00	-37,567.27	50.09 %
003-0100-4526	Entergy Franchise Fee	606,000.00	606,000.00	80,606.02	426,910.89	0.00	-179,089.11	29.55 %
003-0100-4528	First Electric Franchise Fee	300,000.00	300,000.00	37,753.56	255,721.55	0.00	-44,278.45	14.76 %
003-0100-4564	Windstream Franchise Fee	15,000.00	15,000.00	3,435.69	10,320.76	0.00	-4,679.24	31.19 %
	Category: R50 - Sale of Services Total:	**1,341,000.00**	**1,341,000.00**	**140,195.28**	**967,994.83**	**0.00**	**-373,005.17**	**27.82%**
	Revenue Total:	**1,341,000.00**	**1,341,000.00**	**140,195.28**	**967,994.83**	**0.00**	**-373,005.17**	**27.82%**
Expense								
Category: E62 - Intergovernmental Tsfr								
003-0100-5620	Xfer to General	258,600.00	258,600.00	21,550.00	150,850.00	0.00	107,750.00	41.67 %
	Category: E62 - Intergovernmental Tsfr Total:	**258,600.00**	**258,600.00**	**21,550.00**	**150,850.00**	**0.00**	**107,750.00**	**41.67%**
	Expense Total:	**258,600.00**	**258,600.00**	**21,550.00**	**150,850.00**	**0.00**	**107,750.00**	**41.67%**
	Department: 0100 - Administration Surplus (Deficit):	**1,082,400.00**	**1,082,400.00**	**118,645.28**	**817,144.83**	**0.00**	**-265,255.17**	**24.51%**
Department: 0800 - Street								
Expense								
Category: E62 - Intergovernmental Tsfr								
003-0800-5622	Xfer to Fund Bond Funds	1,082,128.76	1,082,128.76	89,270.77	630,371.47	191,931.25	259,826.04	24.01 %
	Category: E62 - Intergovernmental Tsfr Total:	**1,082,128.76**	**1,082,128.76**	**89,270.77**	**630,371.47**	**191,931.25**	**259,826.04**	**24.01%**
	Expense Total:	**1,082,128.76**	**1,082,128.76**	**89,270.77**	**630,371.47**	**191,931.25**	**259,826.04**	**24.01%**
	Department: 0800 - Street Total:	**1,082,128.76**	**1,082,128.76**	**89,270.77**	**630,371.47**	**191,931.25**	**259,826.04**	**24.01%**
	Fund: 003 - Franchise Fees Fund Surplus (Deficit):	**271.24**	**271.24**	**29,374.51**	**186,773.36**	**-191,931.25**	**-5,429.13**	**2,001.60%**
Fund: 005 - Designated Tax Fund								
Department: 0200 - Animal Control								
Revenue								
Category: R10 - Taxes - Sales								
005-0200-4100	Designated Tax - AC	678,062.00	678,062.00	57,574.23	389,284.66	0.00	-288,777.34	42.59 %
	Category: R10 - Taxes - Sales Total:	**678,062.00**	**678,062.00**	**57,574.23**	**389,284.66**	**0.00**	**-288,777.34**	**42.59%**
	Revenue Total:	**678,062.00**	**678,062.00**	**57,574.23**	**389,284.66**	**0.00**	**-288,777.34**	**42.59%**

		Original Total Budget	Current Total Budget	Period Activity	Fiscal Activity	Encumbrances	Variance Favorable (Unfavorable)	Percent Remaining
Expense								
Category: E62 - Intergovernmental Tsfr								
005-0200-5620	Xfer to General - AC	678,062.00	678,062.00	56,505.00	395,535.00	0.00	282,527.00	41.67 %
	Category: E62 - Intergovernmental Tsfr Total:	**678,062.00**	**678,062.00**	**56,505.00**	**395,535.00**	**0.00**	**282,527.00**	**41.67%**
	Expense Total:	**678,062.00**	**678,062.00**	**56,505.00**	**395,535.00**	**0.00**	**282,527.00**	**41.67%**
	Department: 0200 - Animal Control Surplus (Deficit):	**0.00**	**0.00**	**1,069.23**	**-6,250.34**	**0.00**	**-6,250.34**	**0.00%**
Department: 0400 - Parks								
Revenue								
Category: R10 - Taxes - Sales								
005-0400-4100	Designated Tax - Park	678,062.00	678,062.00	57,574.23	389,284.66	0.00	-288,777.34	42.59 %
	Category: R10 - Taxes - Sales Total:	**678,062.00**	**678,062.00**	**57,574.23**	**389,284.66**	**0.00**	**-288,777.34**	**42.59%**
	Revenue Total:	**678,062.00**	**678,062.00**	**57,574.23**	**389,284.66**	**0.00**	**-288,777.34**	**42.59%**
Expense								
Category: E62 - Intergovernmental Tsfr								
005-0400-5620	Xfer to General - Park	678,062.00	678,062.00	56,505.00	395,535.00	0.00	282,527.00	41.67 %
	Category: E62 - Intergovernmental Tsfr Total:	**678,062.00**	**678,062.00**	**56,505.00**	**395,535.00**	**0.00**	**282,527.00**	**41.67%**
	Expense Total:	**678,062.00**	**678,062.00**	**56,505.00**	**395,535.00**	**0.00**	**282,527.00**	**41.67%**
	Department: 0400 - Parks Surplus (Deficit):	**0.00**	**0.00**	**1,069.23**	**-6,250.34**	**0.00**	**-6,250.34**	**0.00%**
Department: 0500 - Fire								
Revenue								
Category: R10 - Taxes - Sales								
005-0500-4100	Designated Tax - Fire	1,695,155.00	1,695,155.00	143,935.58	973,211.67	0.00	-721,943.33	42.59 %
	Category: R10 - Taxes - Sales Total:	**1,695,155.00**	**1,695,155.00**	**143,935.58**	**973,211.67**	**0.00**	**-721,943.33**	**42.59%**
	Revenue Total:	**1,695,155.00**	**1,695,155.00**	**143,935.58**	**973,211.67**	**0.00**	**-721,943.33**	**42.59%**
Expense								
Category: E62 - Intergovernmental Tsfr								
005-0500-5620	Xfer to General - Fire	1,695,155.00	1,695,155.00	141,263.00	988,841.00	0.00	706,314.00	41.67 %
	Category: E62 - Intergovernmental Tsfr Total:	**1,695,155.00**	**1,695,155.00**	**141,263.00**	**988,841.00**	**0.00**	**706,314.00**	**41.67%**
	Expense Total:	**1,695,155.00**	**1,695,155.00**	**141,263.00**	**988,841.00**	**0.00**	**706,314.00**	**41.67%**
	Department: 0500 - Fire Surplus (Deficit):	**0.00**	**0.00**	**2,672.58**	**-15,629.33**	**0.00**	**-15,629.33**	**0.00%**
Department: 0600 - Police								
Revenue								
Category: R10 - Taxes - Sales								
005-0600-4100	Designated Tax - Police	1,695,155.00	1,695,155.00	143,935.58	973,211.67	0.00	-721,943.33	42.59 %
	Category: R10 - Taxes - Sales Total:	**1,695,155.00**	**1,695,155.00**	**143,935.58**	**973,211.67**	**0.00**	**-721,943.33**	**42.59%**
	Revenue Total:	**1,695,155.00**	**1,695,155.00**	**143,935.58**	**973,211.67**	**0.00**	**-721,943.33**	**42.59%**

		Original Total Budget	Current Total Budget	Period Activity	Fiscal Activity	Encumbrances	Variance Favorable (Unfavorable)	Percent Remaining
Expense								
Category: E62 - Intergovernmental Tsfr								
005-0600-5620	Xfer to General - Police	1,695,155.00	1,695,155.00	141,263.00	988,841.00	0.00	706,314.00	41.67 %
	Category: E62 - Intergovernmental Tsfr Total:	1,695,155.00	1,695,155.00	141,263.00	988,841.00	0.00	706,314.00	41.67%
	Expense Total:	1,695,155.00	1,695,155.00	141,263.00	988,841.00	0.00	706,314.00	41.67%
	Department: 0600 - Police Surplus (Deficit):	0.00	0.00	2,672.58	-15,629.33	0.00	-15,629.33	0.00%
Department: 0800 - Street								
Revenue								
Category: R10 - Taxes - Sales								
005-0800-4100	Designated Tax - Street	2,034,860.00	2,034,860.00	172,722.70	1,167,854.01	0.00	-867,005.99	42.61 %
	Category: R10 - Taxes - Sales Total:	2,034,860.00	2,034,860.00	172,722.70	1,167,854.01	0.00	-867,005.99	42.61%
	Revenue Total:	2,034,860.00	2,034,860.00	172,722.70	1,167,854.01	0.00	-867,005.99	42.61%
Expense								
Category: E62 - Intergovernmental Tsfr								
005-0800-5622	Xfer to Street	2,034,860.00	2,034,860.00	169,516.00	1,186,612.00	0.00	848,248.00	41.69 %
	Category: E62 - Intergovernmental Tsfr Total:	2,034,860.00	2,034,860.00	169,516.00	1,186,612.00	0.00	848,248.00	41.69%
	Expense Total:	2,034,860.00	2,034,860.00	169,516.00	1,186,612.00	0.00	848,248.00	41.69%
	Department: 0800 - Street Surplus (Deficit):	0.00	0.00	3,206.70	-18,757.99	0.00	-18,757.99	0.00%
	Fund: 005 - Designated Tax Fund Surplus (Deficit):	0.00	0.00	10,690.32	-62,517.33	0.00	-62,517.33	0.00%
Fund: 007 - Investment Account								
Department: 0100 - Administration								
Expense								
Category: E62 - Intergovernmental Tsfr								
007-0100-5626	Xfer to Other	0.00	0.00	0.00	1.32	0.00	-1.32	0.00 %
	Category: E62 - Intergovernmental Tsfr Total:	0.00	0.00	0.00	1.32	0.00	-1.32	0.00%
	Expense Total:	0.00	0.00	0.00	1.32	0.00	-1.32	0.00%
	Department: 0100 - Administration Total:	0.00	0.00	0.00	1.32	0.00	-1.32	0.00%
	Fund: 007 - Investment Account Total:	0.00	0.00	0.00	1.32	0.00	-1.32	0.00%
Fund: 020 - Animal Control Donation								
Department: 0200 - Animal Control								
Revenue								
Category: R68 - Donation Revenue								
020-0200-4680	Donation Revenue Ord 2011-24	2,500.00	2,500.00	0.00	0.00	0.00	-2,500.00	100.00 %
	Category: R68 - Donation Revenue Total:	2,500.00	2,500.00	0.00	0.00	0.00	-2,500.00	100.00%
	Revenue Total:	2,500.00	2,500.00	0.00	0.00	0.00	-2,500.00	100.00%

		Original Total Budget	Current Total Budget	Period Activity	Fiscal Activity	Encumbrances	Variance Favorable (Unfavorable)	Percent Remaining
Expense								
Category: E55 - Professional Services								
020-0200-5580	AC Donation Expense	2,500.00	2,500.00	0.00	589.08	0.00	1,910.92	76.44 %
	Category: E55 - Professional Services Total:	**2,500.00**	**2,500.00**	**0.00**	**589.08**	**0.00**	**1,910.92**	**76.44%**
	Expense Total:	**2,500.00**	**2,500.00**	**0.00**	**589.08**	**0.00**	**1,910.92**	**76.44%**
	Department: 0200 - Animal Control Surplus (Deficit):	**0.00**	**0.00**	**0.00**	**-589.08**	**0.00**	**-589.08**	**0.00%**
	Fund: 020 - Animal Control Donation Surplus (Deficit):	**0.00**	**0.00**	**0.00**	**-589.08**	**0.00**	**-589.08**	**0.00%**
Fund: 030 - Act 1256 of 1995 Court								
Department: 0300 - Court								
Revenue								
Category: R40 - Fines & Forfeitures								
030-0300-4404	Act 1256 Civil Division	71,250.00	71,250.00	2,385.00	14,380.00	0.00	-56,870.00	79.82 %
030-0300-4406	Act 1256 District Court Rev	330,000.00	330,000.00	24,490.62	251,820.66	0.00	-78,179.34	23.69 %
	Category: R40 - Fines & Forfeitures Total:	**401,250.00**	**401,250.00**	**26,875.62**	**266,200.66**	**0.00**	**-135,049.34**	**33.66%**
	Revenue Total:	**401,250.00**	**401,250.00**	**26,875.62**	**266,200.66**	**0.00**	**-135,049.34**	**33.66%**
Expense								
Category: E01 - Personnel Expense								
030-0300-5072	Act 1256 Judge Retirement	5,200.00	5,200.00	394.84	2,763.88	0.00	2,436.12	46.85 %
	Category: E01 - Personnel Expense Total:	**5,200.00**	**5,200.00**	**394.84**	**2,763.88**	**0.00**	**2,436.12**	**46.85%**
Category: E40 - Operations Expense								
030-0300-5400	Act 316 of 1991 Expense	250.00	250.00	18.12	126.84	0.00	123.16	49.26 %
030-0300-5415	Act 918 of 1983 Expense	17,500.00	17,500.00	1,342.64	9,398.48	0.00	8,101.52	46.29 %
030-0300-5425	Act 1256 Co Admin of Justice	140,500.00	140,500.00	10,741.60	75,191.20	0.00	65,308.80	46.48 %
030-0300-5430	Act 1256 Court Costs	15,250.00	15,250.00	1,181.04	8,267.28	0.00	6,982.72	45.79 %
030-0300-5435	Act 1256 City Attorney	28,500.00	28,500.00	2,190.68	15,334.76	0.00	13,165.24	46.19 %
030-0300-5440	Act 1256 DFA (State)	167,150.00	167,150.00	8,972.96	140,882.04	0.00	26,267.96	15.72 %
030-0300-5445	Act 1256 Ordinance 89-15	26,000.00	26,000.00	1,966.60	13,766.20	0.00	12,233.80	47.05 %
030-0300-5495	Act 1256 Intoximeter Expense	900.00	900.00	67.14	469.98	0.00	430.02	47.78 %
	Category: E40 - Operations Expense Total:	**396,050.00**	**396,050.00**	**26,480.78**	**263,436.78**	**0.00**	**132,613.22**	**33.48%**
	Expense Total:	**401,250.00**	**401,250.00**	**26,875.62**	**266,200.66**	**0.00**	**135,049.34**	**33.66%**
	Department: 0300 - Court Surplus (Deficit):	**0.00**	**0.00**	**0.00**	**0.00**	**0.00**	**0.00**	**0.00%**
	Fund: 030 - Act 1256 of 1995 Court Surplus (Deficit):	**0.00**	**0.00**	**0.00**	**0.00**	**0.00**	**0.00**	**0.00%**

		Original Total Budget	Current Total Budget	Period Activity	Fiscal Activity	Encumbrances	Variance Favorable (Unfavorable)	Percent Remaining
Fund: 031 - Act 1809 of 2001 Court Auto								
Department: 0300 - Court								
Revenue								
Category: R40 - Fines & Forfeitures								
031-0300-4408	Act 1809 of 2001 Revenue	36,000.00	36,000.00	3,487.50	25,502.75	0.00	-10,497.25	29.16 %
	Category: R40 - Fines & Forfeitures Total:	**36,000.00**	**36,000.00**	**3,487.50**	**25,502.75**	**0.00**	**-10,497.25**	**29.16%**
	Revenue Total:	**36,000.00**	**36,000.00**	**3,487.50**	**25,502.75**	**0.00**	**-10,497.25**	**29.16%**
Expense								
Category: E60 - Miscellaneous Expense								
031-0300-5608	Software - New & Renewals	36,000.00	36,000.00	0.00	14,789.55	2,520.63	18,689.82	51.92 %
	Category: E60 - Miscellaneous Expense Total:	**36,000.00**	**36,000.00**	**0.00**	**14,789.55**	**2,520.63**	**18,689.82**	**51.92%**
	Expense Total:	**36,000.00**	**36,000.00**	**0.00**	**14,789.55**	**2,520.63**	**18,689.82**	**51.92%**
	Department: 0300 - Court Surplus (Deficit):	**0.00**	**0.00**	**3,487.50**	**10,713.20**	**-2,520.63**	**8,192.57**	**0.00%**
	Fund: 031 - Act 1809 of 2001 Court Auto Surplus (Deficit):	**0.00**	**0.00**	**3,487.50**	**10,713.20**	**-2,520.63**	**8,192.57**	**0.00%**
Fund: 045 - Park 1/8 SalesTax O & M								
Department: 0400 - Parks								
Revenue								
Category: R10 - Taxes - Sales								
045-0400-4110	Park 1/8 Sales Tax	830,950.00	830,950.00	71,967.79	486,605.84	0.00	-344,344.16	41.44 %
	Category: R10 - Taxes - Sales Total:	**830,950.00**	**830,950.00**	**71,967.79**	**486,605.84**	**0.00**	**-344,344.16**	**41.44%**
	Revenue Total:	**830,950.00**	**830,950.00**	**71,967.79**	**486,605.84**	**0.00**	**-344,344.16**	**41.44%**
Expense								
Category: E62 - Intergovernmental Tsfr								
045-0400-5620	Xfer to General	830,950.00	830,950.00	70,631.00	494,417.00	0.00	336,533.00	40.50 %
	Category: E62 - Intergovernmental Tsfr Total:	**830,950.00**	**830,950.00**	**70,631.00**	**494,417.00**	**0.00**	**336,533.00**	**40.50%**
	Expense Total:	**830,950.00**	**830,950.00**	**70,631.00**	**494,417.00**	**0.00**	**336,533.00**	**40.50%**
	Department: 0400 - Parks Surplus (Deficit):	**0.00**	**0.00**	**1,336.79**	**-7,811.16**	**0.00**	**-7,811.16**	**0.00%**
	Fund: 045 - Park 1/8 SalesTax O & M Surplus (Deficit):	**0.00**	**0.00**	**1,336.79**	**-7,811.16**	**0.00**	**-7,811.16**	**0.00%**
Fund: 051 - Act 833 of 1991 Fire								
Department: 0500 - Fire								
Revenue								
Category: R15 - Taxes - Property								
051-0500-4150	State Turnback	28,000.00	28,000.00	0.00	20,208.80	0.00	-7,791.20	27.83 %
	Category: R15 - Taxes - Property Total:	**28,000.00**	**28,000.00**	**0.00**	**20,208.80**	**0.00**	**-7,791.20**	**27.83%**
	Revenue Total:	**28,000.00**	**28,000.00**	**0.00**	**20,208.80**	**0.00**	**-7,791.20**	**27.83%**

		Original Total Budget	Current Total Budget	Period Activity	Fiscal Activity	Encumbrances	Variance Favorable (Unfavorable)	Percent Remaining
Expense								
Category: E40 - Operations Expense								
051-0500-5410	Act 833 Expense	28,000.00	28,000.00	1,980.30	3,123.00	0.00	24,877.00	88.85 %
	Category: E40 - Operations Expense Total:	**28,000.00**	**28,000.00**	**1,980.30**	**3,123.00**	**0.00**	**24,877.00**	**88.85%**
	Expense Total:	**28,000.00**	**28,000.00**	**1,980.30**	**3,123.00**	**0.00**	**24,877.00**	**88.85%**
	Department: 0500 - Fire Surplus (Deficit):	**0.00**	**0.00**	**-1,980.30**	**17,085.80**	**0.00**	**17,085.80**	**0.00%**
	Fund: 051 - Act 833 of 1991 Fire Surplus (Deficit):	**0.00**	**0.00**	**-1,980.30**	**17,085.80**	**0.00**	**17,085.80**	**0.00%**
Fund: 055 - Fire 3/8 SalesTax								
Department: 0500 - Fire								
Revenue								
Category: R10 - Taxes - Sales								
055-0500-4120	Fire 3/8 Sales Tax	2,492,850.00	2,492,850.00	215,903.37	1,459,817.49	0.00	-1,033,032.51	41.44 %
	Category: R10 - Taxes - Sales Total:	**2,492,850.00**	**2,492,850.00**	**215,903.37**	**1,459,817.49**	**0.00**	**-1,033,032.51**	**41.44%**
	Revenue Total:	**2,492,850.00**	**2,492,850.00**	**215,903.37**	**1,459,817.49**	**0.00**	**-1,033,032.51**	**41.44%**
Expense								
Category: E62 - Intergovernmental Tsfr								
055-0500-5620	Xfer to General	2,492,850.00	2,492,850.00	211,894.00	1,483,258.00	0.00	1,009,592.00	40.50 %
	Category: E62 - Intergovernmental Tsfr Total:	**2,492,850.00**	**2,492,850.00**	**211,894.00**	**1,483,258.00**	**0.00**	**1,009,592.00**	**40.50%**
	Expense Total:	**2,492,850.00**	**2,492,850.00**	**211,894.00**	**1,483,258.00**	**0.00**	**1,009,592.00**	**40.50%**
	Department: 0500 - Fire Surplus (Deficit):	**0.00**	**0.00**	**4,009.37**	**-23,440.51**	**0.00**	**-23,440.51**	**0.00%**
	Fund: 055 - Fire 3/8 SalesTax Surplus (Deficit):	**0.00**	**0.00**	**4,009.37**	**-23,440.51**	**0.00**	**-23,440.51**	**0.00%**
Fund: 061 - Act 918 of 1983 Police								
Department: 0600 - Police								
Revenue								
Category: R40 - Fines & Forfeitures								
061-0600-4410	Admin of Justice Revenue	15,000.00	15,000.00	1,342.64	9,398.48	0.00	-5,601.52	37.34 %
	Category: R40 - Fines & Forfeitures Total:	**15,000.00**	**15,000.00**	**1,342.64**	**9,398.48**	**0.00**	**-5,601.52**	**37.34%**
	Revenue Total:	**15,000.00**	**15,000.00**	**1,342.64**	**9,398.48**	**0.00**	**-5,601.52**	**37.34%**
Expense								
Category: E60 - Miscellaneous Expense								
061-0600-5600	Miscellaneous Expense	15,000.00	15,000.00	0.00	0.00	0.00	15,000.00	100.00 %
	Category: E60 - Miscellaneous Expense Total:	**15,000.00**	**15,000.00**	**0.00**	**0.00**	**0.00**	**15,000.00**	**100.00%**
	Expense Total:	**15,000.00**	**15,000.00**	**0.00**	**0.00**	**0.00**	**15,000.00**	**100.00%**
	Department: 0600 - Police Surplus (Deficit):	**0.00**	**0.00**	**1,342.64**	**9,398.48**	**0.00**	**9,398.48**	**0.00%**
	Fund: 061 - Act 918 of 1983 Police Surplus (Deficit):	**0.00**	**0.00**	**1,342.64**	**9,398.48**	**0.00**	**9,398.48**	**0.00%**

		Original Total Budget	Current Total Budget	Period Activity	Fiscal Activity	Encumbrances	Variance Favorable (Unfavorable)	Percent Remaining
Fund: 062 - Act 988 of 1991 Emerg Veh								
Department: 0600 - Police								
Revenue								
Category: R40 - Fines & Forfeitures								
062-0600-4402	Act 988 of 1991 Revenue	12,000.00	12,000.00	521.25	6,675.90	0.00	-5,324.10	44.37 %
	Category: R40 - Fines & Forfeitures Total:	**12,000.00**	**12,000.00**	**521.25**	**6,675.90**	**0.00**	**-5,324.10**	**44.37%**
	Revenue Total:	**12,000.00**	**12,000.00**	**521.25**	**6,675.90**	**0.00**	**-5,324.10**	**44.37%**
Expense								
Category: E40 - Operations Expense								
062-0600-5420	Act 988 Expense	12,000.00	12,000.00	0.00	0.00	0.00	12,000.00	100.00 %
	Category: E40 - Operations Expense Total:	**12,000.00**	**12,000.00**	**0.00**	**0.00**	**0.00**	**12,000.00**	**100.00%**
	Expense Total:	**12,000.00**	**12,000.00**	**0.00**	**0.00**	**0.00**	**12,000.00**	**100.00%**
	Department: 0600 - Police Surplus (Deficit):	**0.00**	**0.00**	**521.25**	**6,675.90**	**0.00**	**6,675.90**	**0.00%**
	Fund: 062 - Act 988 of 1991 Emerg Veh Surplus (Deficit):	**0.00**	**0.00**	**521.25**	**6,675.90**	**0.00**	**6,675.90**	**0.00%**
Fund: 068 - State Drug Control								
Department: 0600 - Police								
Revenue								
Category: R40 - Fines & Forfeitures								
068-0600-4418	Drug Seizure Revenue	2,500.00	2,500.00	0.00	1,908.00	0.00	-592.00	23.68 %
	Category: R40 - Fines & Forfeitures Total:	**2,500.00**	**2,500.00**	**0.00**	**1,908.00**	**0.00**	**-592.00**	**23.68%**
	Revenue Total:	**2,500.00**	**2,500.00**	**0.00**	**1,908.00**	**0.00**	**-592.00**	**23.68%**
Expense								
Category: E60 - Miscellaneous Expense								
068-0600-5600	Miscellaneous Expense	2,500.00	5,000.00	0.00	4,531.87	0.00	468.13	9.36 %
	Category: E60 - Miscellaneous Expense Total:	**2,500.00**	**5,000.00**	**0.00**	**4,531.87**	**0.00**	**468.13**	**9.36%**
	Expense Total:	**2,500.00**	**5,000.00**	**0.00**	**4,531.87**	**0.00**	**468.13**	**9.36%**
	Department: 0600 - Police Surplus (Deficit):	**0.00**	**-2,500.00**	**0.00**	**-2,623.87**	**0.00**	**-123.87**	**-4.95%**
	Fund: 068 - State Drug Control Surplus (Deficit):	**0.00**	**-2,500.00**	**0.00**	**-2,623.87**	**0.00**	**-123.87**	**-4.95%**
Fund: 080 - Street Fund								
Department: 0140 - Stormwater								
Expense								
Category: E01 - Personnel Expense								
080-0140-5000	Salary Expense	353,559.81	353,559.81	28,311.33	198,592.08	0.00	154,967.73	43.83 %
080-0140-5010	Overtime Expense	695.00	695.00	0.00	1,310.70	0.00	-615.70	-88.59 %
080-0140-5020	FICA Expense	27,100.51	27,100.51	2,116.09	14,975.26	0.00	12,125.25	44.74 %
080-0140-5022	Unemployment Expense	480.00	480.00	4.28	88.60	0.00	391.40	81.54 %
080-0140-5025	Worker's Comp Expense	600.00	600.00	0.00	345.88	0.00	254.12	42.35 %
080-0140-5030	APERS Expense	54,271.85	54,271.85	4,337.47	30,604.70	0.00	23,667.15	43.61 %

		Original Total Budget	Current Total Budget	Period Activity	Fiscal Activity	Encumbrances	Variance Favorable (Unfavorable)	Percent Remaining
080-0140-5040	Health Insurance Expense	71,545.92	71,545.92	5,687.05	36,739.64	0.00	34,806.28	48.65 %
080-0140-5050	Physical & Drug Screen Exp	300.00	300.00	0.00	90.00	0.00	210.00	70.00 %
080-0140-5055	Uniform Expense	5,000.00	5,000.00	0.00	313.06	0.00	4,686.94	93.74 %
080-0140-5060	Travel & Training Expense	12,000.00	12,000.00	391.26	5,929.15	0.00	6,070.85	50.59 %
	Category: E01 - Personnel Expense Total:	**525,553.09**	**525,553.09**	**40,847.48**	**288,989.07**	**0.00**	**236,564.02**	**45.01%**
Category: E10 - Building & Grounds Exp								
080-0140-5116	Communication Exp - Cellular	4,512.00	4,512.00	0.00	1,425.50	-225.00	3,311.50	73.39 %
	Category: E10 - Building & Grounds Exp Total:	**4,512.00**	**4,512.00**	**0.00**	**1,425.50**	**-225.00**	**3,311.50**	**73.39%**
Category: E20 - Vehicle Expense								
080-0140-5200	Fuel Expense	9,000.00	9,000.00	745.70	6,157.44	1,000.00	1,842.56	20.47 %
080-0140-5210	Service & Repair - Vehicle	12,000.00	12,000.00	0.00	11.90	2,073.53	9,914.57	82.62 %
080-0140-5218	Tire Expense	6,000.00	6,000.00	0.00	0.00	0.00	6,000.00	100.00 %
080-0140-5225	Insurance Expense - Vehicle	20.00	20.00	0.00	19.25	0.00	0.75	3.75 %
	Category: E20 - Vehicle Expense Total:	**27,020.00**	**27,020.00**	**745.70**	**6,188.59**	**3,073.53**	**17,757.88**	**65.72%**
Category: E30 - Supply Expense								
080-0140-5300	Supplies - Office	5,000.00	5,000.00	0.00	0.00	0.00	5,000.00	100.00 %
080-0140-5322	Supplies - Operating	17,700.00	17,700.00	412.20	3,400.76	0.00	14,299.24	80.79 %
080-0140-5380	Prisoner Care Expense	2,700.00	2,700.00	123.72	942.72	0.00	1,757.28	65.08 %
	Category: E30 - Supply Expense Total:	**25,400.00**	**25,400.00**	**535.92**	**4,343.48**	**0.00**	**21,056.52**	**82.90%**
Category: E40 - Operations Expense								
080-0140-5515	Elections or Permit Fee Exp	1,200.00	1,200.00	0.00	200.00	0.00	1,000.00	83.33 %
080-0140-5520	Public Education Expense	12,000.00	12,000.00	0.00	8,640.21	0.00	3,359.79	28.00 %
	Category: E40 - Operations Expense Total:	**13,200.00**	**13,200.00**	**0.00**	**8,840.21**	**0.00**	**4,359.79**	**33.03%**
Category: E55 - Professional Services								
080-0140-5571	Prof Services - Engineering	40,000.00	40,000.00	0.00	19,701.65	7,000.00	13,298.35	33.25 %
080-0140-5589	Prof Services - Printing	1,000.00	1,000.00	0.00	0.00	0.00	1,000.00	100.00 %
	Category: E55 - Professional Services Total:	**41,000.00**	**41,000.00**	**0.00**	**19,701.65**	**7,000.00**	**14,298.35**	**34.87%**
	Expense Total:	**636,685.09**	**636,685.09**	**42,129.10**	**329,488.50**	**9,848.53**	**297,348.06**	**46.70%**
	Department: 0140 - Stormwater Total:	**636,685.09**	**636,685.09**	**42,129.10**	**329,488.50**	**9,848.53**	**297,348.06**	**46.70%**
Department: 0800 - Street								
Revenue								
Category: R15 - Taxes - Property								
080-0800-4150	State Turnback	1,574,000.00	1,574,000.00	149,744.43	1,018,846.39	0.00	-555,153.61	35.27 %
080-0800-4151	Saline County Treasurer	600,000.00	600,000.00	10,364.84	360,300.20	0.00	-239,699.80	39.95 %
	Category: R15 - Taxes - Property Total:	**2,174,000.00**	**2,174,000.00**	**160,109.27**	**1,379,146.59**	**0.00**	**-794,853.41**	**36.56%**
Category: R60 - Miscellaneous Revenue								
080-0800-4600	Miscellaneous Revenue	1,500.00	1,500.00	1,473.53	14,162.53	0.00	12,662.53	944.17 %
	Category: R60 - Miscellaneous Revenue Total:	**1,500.00**	**1,500.00**	**1,473.53**	**14,162.53**	**0.00**	**12,662.53**	**844.17%**

		Original Total Budget	Current Total Budget	Period Activity	Fiscal Activity	Encumbrances	Variance Favorable (Unfavorable)	Percent Remaining
Category: R62 - Intergovernmental Tsfrs								
080-0800-4623	Xfer from Other Fund	0.00	0.00	0.00	435,985.40	0.00	435,985.40	0.00 %
080-0800-4627	Xfer Designated Tax	2,034,860.00	2,034,860.00	169,516.00	1,186,612.00	0.00	-848,248.00	41.69 %
	Category: R62 - Intergovernmental Tsfrs Total:	**2,034,860.00**	**2,034,860.00**	**169,516.00**	**1,622,597.40**	**0.00**	**-412,262.60**	**20.26%**
Category: R66 - Sale of Equipment								
080-0800-4900	Sale of Capital Assets	0.00	20,900.00	0.00	20,900.00	0.00	0.00	0.00 %
	Category: R66 - Sale of Equipment Total:	**0.00**	**20,900.00**	**0.00**	**20,900.00**	**0.00**	**0.00**	**0.00%**
	Revenue Total:	**4,210,360.00**	**4,231,260.00**	**331,098.80**	**3,036,806.52**	**0.00**	**-1,194,453.48**	**28.23%**
Expense								
Category: E01 - Personnel Expense								
080-0800-5000	Salary Expense	1,078,774.30	1,078,774.30	65,567.97	475,868.55	0.00	602,905.75	55.89 %
080-0800-5005	SWB Reimbursement	156,392.00	156,392.00	13,032.67	91,228.69	0.00	65,163.31	41.67 %
080-0800-5010	Overtime Expense	10,000.00	10,000.00	110.92	10,149.37	0.00	-149.37	-1.49 %
080-0800-5020	FICA Expense	83,291.49	83,291.49	4,947.77	36,701.52	0.00	46,589.97	55.94 %
080-0800-5022	Unemployment Expense	1,620.00	1,620.00	13.39	270.02	0.00	1,349.98	83.33 %
080-0800-5025	Worker's Comp Expense	22,000.00	22,000.00	0.00	23,212.17	0.00	-1,212.17	-5.51 %
080-0800-5030	APERS Expense	166,890.22	166,890.22	10,062.16	72,595.21	0.00	94,295.01	56.50 %
080-0800-5040	Health Insurance Expense	192,372.64	192,372.64	11,553.22	73,308.72	0.00	119,063.92	61.89 %
080-0800-5050	Physical & Drug Screen Exp	1,800.00	1,800.00	439.35	1,325.75	247.20	227.05	12.61 %
080-0800-5055	Uniform Expense	20,000.00	20,000.00	3,860.69	9,562.63	0.00	10,437.37	52.19 %
080-0800-5060	Travel & Training Expense	18,000.00	18,000.00	0.00	9,736.27	0.00	8,263.73	45.91 %
	Category: E01 - Personnel Expense Total:	**1,751,140.65**	**1,751,140.65**	**109,588.14**	**803,958.90**	**247.20**	**946,934.55**	**54.08%**
Category: E10 - Building & Grounds Exp								
080-0800-5102	Repairs & Maint - Building	12,400.00	12,400.00	538.38	5,002.04	2,522.32	4,875.64	39.32 %
080-0800-5110	Utilities - Electric	140,784.00	140,784.00	11,443.66	74,759.26	79.08	65,945.66	46.84 %
080-0800-5111	Utilities - Gas	1,920.00	1,920.00	27.82	1,068.44	0.00	851.56	44.35 %
080-0800-5112	Utilities - Water	5,000.00	5,000.00	60.46	421.50	0.00	4,578.50	91.57 %
080-0800-5115	Com Exp - Tel Landline.Interne	14,640.00	14,640.00	969.20	6,719.27	0.00	7,920.73	54.10 %
080-0800-5116	Communication Exp - Cellular	4,500.00	4,500.00	0.00	4,104.11	-35.00	430.89	9.58 %
080-0800-5120	Insurance - Property	21,346.00	21,346.00	0.00	0.00	0.00	21,346.00	100.00 %
080-0800-5130	Sanitation	3,500.00	3,500.00	641.03	3,461.28	641.00	-602.28	-17.21 %
080-0800-5140	Supplies - B&G	8,000.00	8,000.00	239.03	1,803.12	-174.61	6,371.49	79.64 %
080-0800-5142	Janitorial Supplies and Main	5,000.00	5,000.00	0.00	69.57	0.00	4,930.43	98.61 %
080-0800-5145	Tools	14,000.00	14,000.00	465.20	6,635.38	0.00	7,364.62	52.60 %
	Category: E10 - Building & Grounds Exp Total:	**231,090.00**	**231,090.00**	**14,384.78**	**104,043.97**	**3,032.79**	**124,013.24**	**53.66%**
Category: E20 - Vehicle Expense								
080-0800-5200	Fuel Expense	90,000.00	90,000.00	5,285.45	37,204.03	5,900.00	46,895.97	52.11 %
080-0800-5210	Service & Repair - Vehicle	84,000.00	90,565.06	20,255.49	71,222.09	3,357.88	15,985.09	17.65 %
080-0800-5218	Tire Expense	20,000.00	20,000.00	0.00	9,944.88	0.00	10,055.12	50.28 %
080-0800-5225	Insurance Expense - Vehicle	49,977.00	49,977.00	0.00	49,862.92	0.00	114.08	0.23 %

		Original Total Budget	Current Total Budget	Period Activity	Fiscal Activity	Encumbrances	Variance Favorable (Unfavorable)	Percent Remaining
080-0800-5230	Radios	5,000.00	5,000.00	2,526.55	4,590.27	0.00	409.73	8.19 %
080-0800-5240	Equipment Rental	1,500.00	1,500.00	0.00	0.00	0.00	1,500.00	100.00 %
	Category: E20 - Vehicle Expense Total:	**250,477.00**	**257,042.06**	**28,067.49**	**172,824.19**	**9,257.88**	**74,959.99**	**29.16%**
Category: E30 - Supply Expense								
080-0800-5300	Supplies - Office	8,000.00	8,000.00	0.00	1,243.96	0.00	6,756.04	84.45 %
080-0800-5316	Supplies - Signs	30,000.00	30,000.00	0.00	2,401.00	0.00	27,599.00	92.00 %
080-0800-5322	Supplies - Operating	244,992.00	244,992.00	14,338.39	86,040.01	-5,071.88	164,023.87	66.95 %
080-0800-5323	Material and Maint	190,500.00	190,500.00	9,408.00	56,298.60	-2,333.72	136,535.12	71.67 %
080-0800-5350	Postage Expense	504.00	504.00	29.42	265.98	70.00	168.02	33.34 %
	Category: E30 - Supply Expense Total:	**473,996.00**	**473,996.00**	**23,775.81**	**146,249.55**	**-7,335.60**	**335,082.05**	**70.69%**
Category: E40 - Operations Expense								
080-0800-5480	Dues & Subscriptions	7,000.00	7,000.00	0.00	612.81	0.00	6,387.19	91.25 %
080-0800-5530	Safety Program	5,000.00	5,000.00	975.93	1,010.69	0.00	3,989.31	79.79 %
080-0800-5535	Sales Tax Expense	4,000.00	4,000.00	0.00	403.00	0.00	3,597.00	89.93 %
080-0800-5546	Street Lights Installed	60,000.00	60,000.00	4,947.16	35,545.84	0.00	24,454.16	40.76 %
080-0800-5547	Traffic Signal Maintenance	20,000.00	20,000.00	0.00	0.00	4,077.39	15,922.61	79.61 %
	Category: E40 - Operations Expense Total:	**96,000.00**	**96,000.00**	**5,923.09**	**37,572.34**	**4,077.39**	**54,350.27**	**56.61%**
Category: E55 - Professional Services								
080-0800-5550	Prof Services - Acctg & Audit	13,750.00	13,750.00	0.00	4,297.00	9,453.00	0.00	0.00 %
080-0800-5553	Prof Services - Advertising	500.00	500.00	0.00	1,619.67	0.00	-1,119.67	-223.93 %
080-0800-5562	Prof Services - Bridge Inspection	750.00	750.00	0.00	1,487.64	0.00	-737.64	-98.35 %
080-0800-5571	Prof Services - Engineering	264,000.00	214,000.00	0.00	30,000.00	120,000.00	64,000.00	29.91 %
080-0800-5586	Prof Services - Other	214,000.00	232,548.75	14,612.49	93,697.96	13,760.37	125,090.42	53.79 %
080-0800-5589	Prof Services - Printing	500.00	500.00	0.00	0.00	0.00	500.00	100.00 %
	Category: E55 - Professional Services Total:	**493,500.00**	**462,048.75**	**14,612.49**	**131,102.27**	**143,213.37**	**187,733.11**	**40.63%**
Category: E60 - Miscellaneous Expense								
080-0800-5604	Hardware - New & Renewals	0.00	0.00	1,288.28	1,288.28	0.00	-1,288.28	0.00 %
080-0800-5608	Software - New & Renewals	23,000.00	27,000.00	8,629.62	10,201.62	16,737.54	60.84	0.23 %
080-0800-5614	Copiers & Maintenance	1,776.00	1,776.00	147.74	1,034.24	0.00	741.76	41.77 %
	Category: E60 - Miscellaneous Expense Total:	**24,776.00**	**28,776.00**	**10,065.64**	**12,524.14**	**16,737.54**	**-485.68**	**-1.69%**
Category: E72 - Bond Expense								
080-0800-5840	Principal for Loans	0.00	136,550.00	15,058.47	45,012.44	0.00	91,537.56	67.04 %
	Category: E72 - Bond Expense Total:	**0.00**	**136,550.00**	**15,058.47**	**45,012.44**	**0.00**	**91,537.56**	**67.04%**
Category: E80 - Fixed Assets								
080-0800-5808	Capital Assets - Vehicles	0.00	-489.00	-41,489.00	0.00	246,249.22	-246,738.22	50,457.71 %
080-0800-5810	Capital Assets - Equipment	250,005.00	-328,147.80	-339,386.99	15,976.00	282,165.18	-626,288.98	190.86 %
080-0800-5816	Capital Assets - Infrastructure	12.00	23,312.00	26,700.00	26,700.00	0.00	-3,388.00	-14.53 %
080-0800-5898	Capital Asset Contra	0.00	0.00	396,751.99	579,148.39	0.00	-579,148.39	0.00 %
	Category: E80 - Fixed Assets Total:	**250,017.00**	**-305,324.80**	**42,576.00**	**621,824.39**	**528,414.40**	**-1,455,563.59**	**476.73%**

		Original Total Budget	Current Total Budget	Period Activity	Fiscal Activity	Encumbrances	Variance Favorable (Unfavorable)	Percent Remaining
Category: E85 - Interest Expense								
080-0800-5850 Interest Expense		0.00	30,700.00	3,516.42	10,712.23	0.00	19,987.77	65.11 %
Category: E85 - Interest Expense Total:		**0.00**	**30,700.00**	**3,516.42**	**10,712.23**	**0.00**	**19,987.77**	**65.11%**
Expense Total:		**3,570,996.65**	**3,162,018.66**	**267,568.33**	**2,085,824.42**	**697,644.97**	**378,549.27**	**11.97%**
Department: 0800 - Street Surplus (Deficit):		**639,363.35**	**1,069,241.34**	**63,530.47**	**950,982.10**	**-697,644.97**	**-815,904.21**	**76.31%**
Fund: 080 - Street Fund Surplus (Deficit):		**2,678.26**	**432,556.25**	**21,401.37**	**621,493.60**	**-707,493.50**	**-518,556.15**	**119.88%**
Fund: 082 - Street Amend 78								
Department: 0800 - Street								
Revenue								
Category: R10 - Taxes - Sales								
082-0800-4610 Loan Proceeds		0.00	0.00	0.00	1,000,000.00	0.00	1,000,000.00	0.00 %
Category: R10 - Taxes - Sales Total:		**0.00**	**0.00**	**0.00**	**1,000,000.00**	**0.00**	**1,000,000.00**	**0.00%**
Category: R85 - Interest Revenue								
082-0800-4850 Interest Revenue		0.00	0.00	370.43	230.15	0.00	230.15	0.00 %
Category: R85 - Interest Revenue Total:		**0.00**	**0.00**	**370.43**	**230.15**	**0.00**	**230.15**	**0.00%**
Revenue Total:		**0.00**	**0.00**	**370.43**	**1,000,230.15**	**0.00**	**1,000,230.15**	**0.00%**
Expense								
Category: E62 - Intergovernmental Tsfr								
082-0800-5626 Xfer to Other		0.00	0.00	0.00	435,985.40	0.00	-435,985.40	0.00 %
Category: E62 - Intergovernmental Tsfr Total:		**0.00**	**0.00**	**0.00**	**435,985.40**	**0.00**	**-435,985.40**	**0.00%**
Expense Total:		**0.00**	**0.00**	**0.00**	**435,985.40**	**0.00**	**-435,985.40**	**0.00%**
Department: 0800 - Street Surplus (Deficit):		**0.00**	**0.00**	**370.43**	**564,244.75**	**0.00**	**564,244.75**	**0.00%**
Fund: 082 - Street Amend 78 Surplus (Deficit):		**0.00**	**0.00**	**370.43**	**564,244.75**	**0.00**	**564,244.75**	**0.00%**
Fund: 090 - Long Term Governmental Capital Asset Fund								
Department: 0110 - Information Technology								
Expense								
Category: E80 - Fixed Assets								
090-0110-5898 Capital Asset Contra		0.00	0.00	0.00	-147,686.17	0.00	147,686.17	0.00 %
Category: E80 - Fixed Assets Total:		**0.00**	**0.00**	**0.00**	**-147,686.17**	**0.00**	**147,686.17**	**0.00%**
Expense Total:		**0.00**	**0.00**	**0.00**	**-147,686.17**	**0.00**	**147,686.17**	**0.00%**
Department: 0110 - Information Technology Total:		**0.00**	**0.00**	**0.00**	**-147,686.17**	**0.00**	**147,686.17**	**0.00%**

		Original Total Budget	Current Total Budget	Period Activity	Fiscal Activity	Encumbrances	Variance Favorable (Unfavorable)	Percent Remaining
Department: 0200 - Animal Control								
Expense								
Category: E80 - Fixed Assets								
090-0200-5898	Capital Asset Contra	0.00	0.00	-37,867.00	-37,867.00	0.00	37,867.00	0.00 %
	Category: E80 - Fixed Assets Total:	**0.00**	**0.00**	**-37,867.00**	**-37,867.00**	**0.00**	**37,867.00**	**0.00%**
	Expense Total:	**0.00**	**0.00**	**-37,867.00**	**-37,867.00**	**0.00**	**37,867.00**	**0.00%**
	Department: 0200 - Animal Control Total:	**0.00**	**0.00**	**-37,867.00**	**-37,867.00**	**0.00**	**37,867.00**	**0.00%**
Department: 0400 - Parks								
Expense								
Category: E80 - Fixed Assets								
090-0400-5898	Capital Asset Contra	0.00	0.00	-16,460.86	-16,460.86	0.00	16,460.86	0.00 %
	Category: E80 - Fixed Assets Total:	**0.00**	**0.00**	**-16,460.86**	**-16,460.86**	**0.00**	**16,460.86**	**0.00%**
	Expense Total:	**0.00**	**0.00**	**-16,460.86**	**-16,460.86**	**0.00**	**16,460.86**	**0.00%**
	Department: 0400 - Parks Total:	**0.00**	**0.00**	**-16,460.86**	**-16,460.86**	**0.00**	**16,460.86**	**0.00%**
Department: 0410 - Parks - Mills Park & Pool								
Expense								
Category: E80 - Fixed Assets								
090-0410-5898	Capital Asset Contra	0.00	0.00	-5,848.23	-5,848.23	0.00	5,848.23	0.00 %
	Category: E80 - Fixed Assets Total:	**0.00**	**0.00**	**-5,848.23**	**-5,848.23**	**0.00**	**5,848.23**	**0.00%**
	Expense Total:	**0.00**	**0.00**	**-5,848.23**	**-5,848.23**	**0.00**	**5,848.23**	**0.00%**
	Department: 0410 - Parks - Mills Park & Pool Total:	**0.00**	**0.00**	**-5,848.23**	**-5,848.23**	**0.00**	**5,848.23**	**0.00%**
Department: 0420 - Parks - Midland								
Expense								
Category: E80 - Fixed Assets								
090-0420-5898	Capital Asset Contra	0.00	0.00	-15,264.74	-34,727.75	0.00	34,727.75	0.00 %
	Category: E80 - Fixed Assets Total:	**0.00**	**0.00**	**-15,264.74**	**-34,727.75**	**0.00**	**34,727.75**	**0.00%**
	Expense Total:	**0.00**	**0.00**	**-15,264.74**	**-34,727.75**	**0.00**	**34,727.75**	**0.00%**
	Department: 0420 - Parks - Midland Total:	**0.00**	**0.00**	**-15,264.74**	**-34,727.75**	**0.00**	**34,727.75**	**0.00%**
Department: 0430 - Parks - Bishop								
Expense								
Category: E80 - Fixed Assets								
090-0430-5898	Capital Asset Contra	0.00	0.00	-32,413.13	-81,637.13	0.00	81,637.13	0.00 %
	Category: E80 - Fixed Assets Total:	**0.00**	**0.00**	**-32,413.13**	**-81,637.13**	**0.00**	**81,637.13**	**0.00%**
	Expense Total:	**0.00**	**0.00**	**-32,413.13**	**-81,637.13**	**0.00**	**81,637.13**	**0.00%**
	Department: 0430 - Parks - Bishop Total:	**0.00**	**0.00**	**-32,413.13**	**-81,637.13**	**0.00**	**81,637.13**	**0.00%**

		Original Total Budget	Current Total Budget	Period Activity	Fiscal Activity	Encumbrances	Variance Favorable (Unfavorable)	Percent Remaining
Department: 0450 - Parks - Ashley								
Expense								
Category: E80 - Fixed Assets								
090-0450-5898	Capital Asset Contra	0.00	0.00	-8,738.00	-8,738.00	0.00	8,738.00	0.00 %
	Category: E80 - Fixed Assets Total:	**0.00**	**0.00**	**-8,738.00**	**-8,738.00**	**0.00**	**8,738.00**	**0.00%**
	Expense Total:	**0.00**	**0.00**	**-8,738.00**	**-8,738.00**	**0.00**	**8,738.00**	**0.00%**
	Department: 0450 - Parks - Ashley Total:	**0.00**	**0.00**	**-8,738.00**	**-8,738.00**	**0.00**	**8,738.00**	**0.00%**
Department: 0500 - Fire								
Expense								
Category: E80 - Fixed Assets								
090-0500-5898	Capital Asset Contra	0.00	0.00	0.00	-10,865.29	0.00	10,865.29	0.00 %
	Category: E80 - Fixed Assets Total:	**0.00**	**0.00**	**0.00**	**-10,865.29**	**0.00**	**10,865.29**	**0.00%**
	Expense Total:	**0.00**	**0.00**	**0.00**	**-10,865.29**	**0.00**	**10,865.29**	**0.00%**
	Department: 0500 - Fire Total:	**0.00**	**0.00**	**0.00**	**-10,865.29**	**0.00**	**10,865.29**	**0.00%**
Department: 0600 - Police								
Expense								
Category: E80 - Fixed Assets								
090-0600-5898	Capital Asset Contra	0.00	0.00	-108,784.00	-60,007.70	0.00	60,007.70	0.00 %
	Category: E80 - Fixed Assets Total:	**0.00**	**0.00**	**-108,784.00**	**-60,007.70**	**0.00**	**60,007.70**	**0.00%**
Category: E85 - Interest Expense								
090-0600-5855	Loss	0.00	0.00	0.00	-58,700.00	0.00	58,700.00	0.00 %
	Category: E85 - Interest Expense Total:	**0.00**	**0.00**	**0.00**	**-58,700.00**	**0.00**	**58,700.00**	**0.00%**
	Expense Total:	**0.00**	**0.00**	**-108,784.00**	**-118,707.70**	**0.00**	**118,707.70**	**0.00%**
	Department: 0600 - Police Total:	**0.00**	**0.00**	**-108,784.00**	**-118,707.70**	**0.00**	**118,707.70**	**0.00%**
Department: 0800 - Street								
Expense								
Category: E80 - Fixed Assets								
090-0800-5824	Depreciation Expense	0.00	0.00	0.00	189,265.10	0.00	-189,265.10	0.00 %
090-0800-5898	Capital Asset Contra	0.00	0.00	-402,767.55	-1,172,417.90	0.00	1,172,417.90	0.00 %
	Category: E80 - Fixed Assets Total:	**0.00**	**0.00**	**-402,767.55**	**-983,152.80**	**0.00**	**983,152.80**	**0.00%**
Category: E85 - Interest Expense								
090-0800-5855	Loss	0.00	0.00	0.00	-50,000.00	0.00	50,000.00	0.00 %
	Category: E85 - Interest Expense Total:	**0.00**	**0.00**	**0.00**	**-50,000.00**	**0.00**	**50,000.00**	**0.00%**
	Expense Total:	**0.00**	**0.00**	**-402,767.55**	**-1,033,152.80**	**0.00**	**1,033,152.80**	**0.00%**
	Department: 0800 - Street Total:	**0.00**	**0.00**	**-402,767.55**	**-1,033,152.80**	**0.00**	**1,033,152.80**	**0.00%**
	Fund: 090 - Long Term Governmental Capital Asset Fund Total:	**0.00**	**0.00**	**-628,143.51**	**-1,495,690.93**	**0.00**	**1,495,690.93**	**0.00%**

		Original Total Budget	Current Total Budget	Period Activity	Fiscal Activity	Encumbrances	Variance Favorable (Unfavorable)	Percent Remaining
Fund: 110 - Special Redemp - 2016 Bond								
Department: 0000 - Administration								
Expense								
Category: E72 - Bond Expense								
110-0000-5722	Bond Principal Pmt	0.00	0.00	0.00	1,300,000.00	0.00	-1,300,000.00	0.00 %
	Category: E72 - Bond Expense Total:	**0.00**	**0.00**	**0.00**	**1,300,000.00**	**0.00**	**-1,300,000.00**	**0.00%**
	Expense Total:	**0.00**	**0.00**	**0.00**	**1,300,000.00**	**0.00**	**-1,300,000.00**	**0.00%**
	Department: 0000 - Administration Total:	**0.00**	**0.00**	**0.00**	**1,300,000.00**	**0.00**	**-1,300,000.00**	**0.00%**
Department: 0100 - Administration								
Revenue								
Category: R62 - Intergovernmental Tsfrs								
110-0100-4623	Xfer from Other Fund	30,000.00	30,000.00	5,222.27	1,300,663.16	0.00	1,270,663.16	4,335.54 %
	Category: R62 - Intergovernmental Tsfrs Total:	**30,000.00**	**30,000.00**	**5,222.27**	**1,300,663.16**	**0.00**	**1,270,663.16**	**4,235.54%**
Category: R85 - Interest Revenue								
110-0100-4855	Gain on Investment	0.00	0.00	-2,486.41	4,308.45	0.00	4,308.45	0.00 %
	Category: R85 - Interest Revenue Total:	**0.00**	**0.00**	**-2,486.41**	**4,308.45**	**0.00**	**4,308.45**	**0.00%**
	Revenue Total:	**30,000.00**	**30,000.00**	**2,735.86**	**1,304,971.61**	**0.00**	**1,274,971.61**	**4,249.91%**
	Department: 0100 - Administration Total:	**30,000.00**	**30,000.00**	**2,735.86**	**1,304,971.61**	**0.00**	**1,274,971.61**	**4,249.91%**
	Fund: 110 - Special Redemp - 2016 Bond Surplus (Deficit):	**30,000.00**	**30,000.00**	**2,735.86**	**4,971.61**	**0.00**	**-25,028.39**	**83.43%**
Fund: 113 - Debt Service Reserve Fund								
Department: 0100 - Administration								
Revenue								
Category: R85 - Interest Revenue								
113-0100-4850	Interest Revenue	30,000.00	30,000.00	2,564.80	18,498.14	0.00	-11,501.86	38.34 %
	Category: R85 - Interest Revenue Total:	**30,000.00**	**30,000.00**	**2,564.80**	**18,498.14**	**0.00**	**-11,501.86**	**38.34%**
	Revenue Total:	**30,000.00**	**30,000.00**	**2,564.80**	**18,498.14**	**0.00**	**-11,501.86**	**38.34%**
Expense								
Category: E62 - Intergovernmental Tsfr								
113-0100-5626	Xfer to other fund	30,000.00	30,000.00	2,564.80	18,498.14	0.00	11,501.86	38.34 %
	Category: E62 - Intergovernmental Tsfr Total:	**30,000.00**	**30,000.00**	**2,564.80**	**18,498.14**	**0.00**	**11,501.86**	**38.34%**
	Expense Total:	**30,000.00**	**30,000.00**	**2,564.80**	**18,498.14**	**0.00**	**11,501.86**	**38.34%**
	Department: 0100 - Administration Surplus (Deficit):	**0.00**	**0.00**	**0.00**	**0.00**	**0.00**	**0.00**	**0.00%**
	Fund: 113 - Debt Service Reserve Fund Surplus (Deficit):	**0.00**	**0.00**	**0.00**	**0.00**	**0.00**	**0.00**	**0.00%**

		Original Total Budget	Current Total Budget	Period Activity	Fiscal Activity	Encumbrances	Variance Favorable (Unfavorable)	Percent Remaining
Fund: 114 - 2016 Bond Fund								
Department: 0000 - Administration								
Expense								
Category: E72 - Bond Expense								
114-0000-5722	Bond Principle Pmt	1,672,525.00	1,672,525.00	0.00	0.00	0.00	1,672,525.00	100.00 %
114-0000-5724	Bond Fees	950.00	950.00	950.00	950.00	0.00	0.00	0.00 %
	Category: E72 - Bond Expense Total:	**1,673,475.00**	**1,673,475.00**	**950.00**	**950.00**	**0.00**	**1,672,525.00**	**99.94%**
Category: E85 - Interest Expense								
114-0000-5850	Interest Expense	1,672,525.00	1,672,525.00	0.00	222,153.13	0.00	1,450,371.87	86.72 %
	Category: E85 - Interest Expense Total:	**1,672,525.00**	**1,672,525.00**	**0.00**	**222,153.13**	**0.00**	**1,450,371.87**	**86.72%**
	Expense Total:	**3,346,000.00**	**3,346,000.00**	**950.00**	**223,103.13**	**0.00**	**3,122,896.87**	**93.33%**
	Department: 0000 - Administration Total:	**3,346,000.00**	**3,346,000.00**	**950.00**	**223,103.13**	**0.00**	**3,122,896.87**	**93.33%**
Department: 0100 - Administration								
Revenue								
Category: R10 - Taxes - Sales								
114-0100-4610	Loan Proceeds	3,390,310.00	3,390,310.00	287,871.16	1,946,423.34	0.00	-1,443,886.66	42.59 %
	Category: R10 - Taxes - Sales Total:	**3,390,310.00**	**3,390,310.00**	**287,871.16**	**1,946,423.34**	**0.00**	**-1,443,886.66**	**42.59%**
	Revenue Total:	**3,390,310.00**	**3,390,310.00**	**287,871.16**	**1,946,423.34**	**0.00**	**-1,443,886.66**	**42.59%**
	Department: 0100 - Administration Total:	**3,390,310.00**	**3,390,310.00**	**287,871.16**	**1,946,423.34**	**0.00**	**-1,443,886.66**	**42.59%**
Department: 0400 - Parks								
Revenue								
Category: R85 - Interest Revenue								
114-0400-4850	Interest Revenue	50,000.00	50,000.00	3,006.27	28,911.26	0.00	-21,088.74	42.18 %
	Category: R85 - Interest Revenue Total:	**50,000.00**	**50,000.00**	**3,006.27**	**28,911.26**	**0.00**	**-21,088.74**	**42.18%**
	Revenue Total:	**50,000.00**	**50,000.00**	**3,006.27**	**28,911.26**	**0.00**	**-21,088.74**	**42.18%**
Expense								
Category: E62 - Intergovernmental Tsfr								
114-0400-5626	Xfer to other fund	0.00	0.00	0.00	1,282,164.82	0.00	-1,282,164.82	0.00 %
	Category: E62 - Intergovernmental Tsfr Total:	**0.00**	**0.00**	**0.00**	**1,282,164.82**	**0.00**	**-1,282,164.82**	**0.00%**
	Expense Total:	**0.00**	**0.00**	**0.00**	**1,282,164.82**	**0.00**	**-1,282,164.82**	**0.00%**
	Department: 0400 - Parks Surplus (Deficit):	**50,000.00**	**50,000.00**	**3,006.27**	**-1,253,253.56**	**0.00**	**-1,303,253.56**	**2,606.51%**
	Fund: 114 - 2016 Bond Fund Surplus (Deficit):	**94,310.00**	**94,310.00**	**289,927.43**	**470,066.65**	**0.00**	**375,756.65**	**-398.43%**
Fund: 182 - 2023 Improvement Revenue Bond Fund								
Department: 0800 - Street								
Revenue								
Category: R62 - Intergovernmental Tsfrs								
182-0800-4627	Xfer from Other	554,877.00	554,877.00	38,386.25	287,844.51	0.00	-267,032.49	48.12 %

		Original Total Budget	Current Total Budget	Period Activity	Fiscal Activity	Encumbrances	Variance Favorable (Unfavorable)	Percent Remaining
	Category: R62 - Intergovernmental Tsfrs Total:	**554,877.00**	**554,877.00**	**38,386.25**	**287,844.51**	**0.00**	**-267,032.49**	**48.12%**
Category: R85 - Interest Revenue								
182-0800-4850	Interest Revenue	5,000.00	5,000.00	716.59	4,390.50	0.00	-609.50	12.19 %
	Category: R85 - Interest Revenue Total:	**5,000.00**	**5,000.00**	**716.59**	**4,390.50**	**0.00**	**-609.50**	**12.19%**
	Revenue Total:	**559,877.00**	**559,877.00**	**39,102.84**	**292,235.01**	**0.00**	**-267,641.99**	**47.80%**
Expense								
Category: E72 - Bond Expense								
182-0800-5722	Bond Principal Pmt	0.00	70,000.00	0.00	70,000.00	0.00	0.00	0.00 %
182-0800-5724	Bond Fee	0.00	2,500.00	0.00	2,500.00	0.00	0.00	0.00 %
	Category: E72 - Bond Expense Total:	**0.00**	**72,500.00**	**0.00**	**72,500.00**	**0.00**	**0.00**	**0.00%**
Category: E85 - Interest Expense								
182-0800-5850	Interest Expense	300,000.00	300,000.00	0.00	223,130.00	0.00	76,870.00	25.62 %
	Category: E85 - Interest Expense Total:	**300,000.00**	**300,000.00**	**0.00**	**223,130.00**	**0.00**	**76,870.00**	**25.62%**
	Expense Total:	**300,000.00**	**372,500.00**	**0.00**	**295,630.00**	**0.00**	**76,870.00**	**20.64%**
	Department: 0800 - Street Surplus (Deficit):	**259,877.00**	**187,377.00**	**39,102.84**	**-3,394.99**	**0.00**	**-190,771.99**	**101.81%**
	Fund: 182 - 2023 Improvement Revenue Bond Fund Surplus (Deficit):	**259,877.00**	**187,377.00**	**39,102.84**	**-3,394.99**	**0.00**	**-190,771.99**	**101.81%**
Fund: 183 - 2023 Street Bond DSR								
Department: 0800 - Street								
Revenue								
Category: R85 - Interest Revenue								
183-0800-4850	Interest Revenue	22,000.00	22,000.00	2,061.74	14,823.69	0.00	-7,176.31	32.62 %
	Category: R85 - Interest Revenue Total:	**22,000.00**	**22,000.00**	**2,061.74**	**14,823.69**	**0.00**	**-7,176.31**	**32.62%**
	Revenue Total:	**22,000.00**	**22,000.00**	**2,061.74**	**14,823.69**	**0.00**	**-7,176.31**	**32.62%**
Expense								
Category: E62 - Intergovernmental Tsfr								
183-0800-5626	Xfer to Other	33,000.00	33,000.00	0.00	14,678.56	0.00	18,321.44	55.52 %
	Category: E62 - Intergovernmental Tsfr Total:	**33,000.00**	**33,000.00**	**0.00**	**14,678.56**	**0.00**	**18,321.44**	**55.52%**
	Expense Total:	**33,000.00**	**33,000.00**	**0.00**	**14,678.56**	**0.00**	**18,321.44**	**55.52%**
	Department: 0800 - Street Surplus (Deficit):	**-11,000.00**	**-11,000.00**	**2,061.74**	**145.13**	**0.00**	**11,145.13**	**101.32%**
	Fund: 183 - 2023 Street Bond DSR Surplus (Deficit):	**-11,000.00**	**-11,000.00**	**2,061.74**	**145.13**	**0.00**	**11,145.13**	**101.32%**
Fund: 185 - Street Bond 2016 DS								
Department: 0800 - Street								
Revenue								
Category: R62 - Intergovernmental Tsfrs								
185-0800-4627	Xfer from Other	636,444.00	637,944.00	50,884.52	358,440.76	0.00	-279,503.24	43.81 %
	Category: R62 - Intergovernmental Tsfrs Total:	**636,444.00**	**637,944.00**	**50,884.52**	**358,440.76**	**0.00**	**-279,503.24**	**43.81%**

		Original Total Budget	Current Total Budget	Period Activity	Fiscal Activity	Encumbrances	Variance Favorable (Unfavorable)	Percent Remaining
Category: R85 - Interest Revenue								
185-0800-4850	Interest Revenue	5,000.00	5,000.00	778.39	6,327.90	0.00	1,327.90	126.56 %
	Category: R85 - Interest Revenue Total:	5,000.00	5,000.00	778.39	6,327.90	0.00	1,327.90	26.56%
	Revenue Total:	641,444.00	642,944.00	51,662.91	364,768.66	0.00	-278,175.34	43.27%
Expense								
Category: E72 - Bond Expense								
185-0800-5722	Bond Principal Pmt	375,000.00	375,000.00	0.00	385,000.00	0.00	-10,000.00	-2.67 %
185-0800-5724	Bond Fees	1,000.00	1,000.00	83.33	583.31	0.00	416.69	41.67 %
185-0800-5750	Interest Expense	262,000.00	262,000.00	0.00	128,846.88	0.00	133,153.12	50.82 %
	Category: E72 - Bond Expense Total:	638,000.00	638,000.00	83.33	514,430.19	0.00	123,569.81	19.37%
	Expense Total:	638,000.00	638,000.00	83.33	514,430.19	0.00	123,569.81	19.37%
	Department: 0800 - Street Surplus (Deficit):	3,444.00	4,944.00	51,579.58	-149,661.53	0.00	-154,605.53	3,127.13%
	Fund: 185 - Street Bond 2016 DS Surplus (Deficit):	3,444.00	4,944.00	51,579.58	-149,661.53	0.00	-154,605.53	3,127.13%
Fund: 186 - Street Bond 2016 DSR								
Department: 0800 - Street								
Revenue								
Category: R85 - Interest Revenue								
186-0800-4850	Interest Revenue	10,000.00	10,000.00	1,136.95	8,092.08	0.00	-1,907.92	19.08 %
	Category: R85 - Interest Revenue Total:	10,000.00	10,000.00	1,136.95	8,092.08	0.00	-1,907.92	19.08%
	Revenue Total:	10,000.00	10,000.00	1,136.95	8,092.08	0.00	-1,907.92	19.08%
Expense								
Category: E62 - Intergovernmental Tsfr								
186-0800-5626	Xfer to Other	0.00	1,500.00	0.00	1,235.24	0.00	264.76	17.65 %
	Category: E62 - Intergovernmental Tsfr Total:	0.00	1,500.00	0.00	1,235.24	0.00	264.76	17.65%
	Expense Total:	0.00	1,500.00	0.00	1,235.24	0.00	264.76	17.65%
	Department: 0800 - Street Surplus (Deficit):	10,000.00	8,500.00	1,136.95	6,856.84	0.00	-1,643.16	19.33%
	Fund: 186 - Street Bond 2016 DSR Surplus (Deficit):	10,000.00	8,500.00	1,136.95	6,856.84	0.00	-1,643.16	19.33%
Fund: 188 - 2023 Improvement Fund								
Department: 0800 - Street								
Revenue								
Category: R85 - Interest Revenue								
188-0800-4850	Interest Revenue	0.00	0.00	4,357.58	38,297.45	0.00	38,297.45	0.00 %
	Category: R85 - Interest Revenue Total:	0.00	0.00	4,357.58	38,297.45	0.00	38,297.45	0.00%
	Revenue Total:	0.00	0.00	4,357.58	38,297.45	0.00	38,297.45	0.00%

		Original Total Budget	Current Total Budget	Period Activity	Fiscal Activity	Encumbrances	Variance Favorable (Unfavorable)	Percent Remaining
Expense								
Category: E90 - Construction Projects								
188-0800-5900	Construction	1,700,000.00	1,700,000.00	8,430.50	601,600.01	0.00	1,098,399.99	64.61 %
	Category: E90 - Construction Projects Total:	**1,700,000.00**	**1,700,000.00**	**8,430.50**	**601,600.01**	**0.00**	**1,098,399.99**	**64.61%**
	Expense Total:	**1,700,000.00**	**1,700,000.00**	**8,430.50**	**601,600.01**	**0.00**	**1,098,399.99**	**64.61%**
	Department: 0800 - Street Surplus (Deficit):	**-1,700,000.00**	**-1,700,000.00**	**-4,072.92**	**-563,302.56**	**0.00**	**1,136,697.44**	**66.86%**
	Fund: 188 - 2023 Improvement Fund Surplus (Deficit):	**-1,700,000.00**	**-1,700,000.00**	**-4,072.92**	**-563,302.56**	**0.00**	**1,136,697.44**	**66.86%**
Fund: 500 - Water Fund								
Department: 0000 - Administration								
Expense								
Category: E55 - Professional Services								
500-0000-5501	Bad Debt Expense	0.00	160,000.00	34,897.29	192,171.29	0.00	-32,171.29	-20.11 %
	Category: E55 - Professional Services Total:	**0.00**	**160,000.00**	**34,897.29**	**192,171.29**	**0.00**	**-32,171.29**	**-20.11%**
	Expense Total:	**0.00**	**160,000.00**	**34,897.29**	**192,171.29**	**0.00**	**-32,171.29**	**-20.11%**
	Department: 0000 - Administration Total:	**0.00**	**160,000.00**	**34,897.29**	**192,171.29**	**0.00**	**-32,171.29**	**-20.11%**
Department: 0900 - Water								
Revenue								
Category: R50 - Sale of Services								
500-0900-4504	CAW Pass thru Fees	20,000.00	20,000.00	16,411.98	110,806.96	0.00	90,806.96	554.03 %
500-0900-4536	Penalties	360,000.00	360,000.00	32,513.52	215,167.57	0.00	-144,832.43	40.23 %
500-0900-4537	Insufficient Check Fee	5,000.00	5,000.00	575.00	3,500.00	0.00	-1,500.00	30.00 %
500-0900-4540	Sales - CAW System Devel	6,529.00	6,529.00	750.00	5,919.17	0.00	-609.83	9.34 %
500-0900-4542	Sales - FSDWA	39,600.00	39,600.00	3,521.28	24,390.89	0.00	-15,209.11	38.41 %
500-0900-4544	W was Misc now One Time Charges	15,000.00	15,000.00	-2,567.00	-1,922.00	-3,800.00	-20,722.00	138.15 %
500-0900-4548	Sales - Pump Maintenance	32,000.00	32,000.00	1,722.35	12,262.65	0.00	-19,737.35	61.68 %
500-0900-4550	Sales - Service Charges	27,500.00	27,500.00	6,265.00	39,785.00	0.00	12,285.00	144.67 %
500-0900-4554	Sales - Water	3,746,400.00	3,746,400.00	332,803.39	2,164,049.13	0.00	-1,582,350.87	42.24 %
500-0900-4556	Sales - Water Connections	32,400.00	32,400.00	1,225.00	9,470.00	0.00	-22,930.00	70.77 %
500-0900-4561	Sales Tax Revenue	350,000.00	350,000.00	32,946.67	213,491.78	0.00	-136,508.22	39.00 %
500-0900-4566	Woodland Hills Watershed	4,356.00	4,356.00	931.43	6,444.10	0.00	2,088.10	147.94 %
	Category: R50 - Sale of Services Total:	**4,638,785.00**	**4,638,785.00**	**427,098.62**	**2,803,365.25**	**-3,800.00**	**-1,839,219.75**	**39.65%**
Category: R60 - Miscellaneous Revenue								
500-0900-4600	Miscellaneous Revenue	5,000.00	5,000.00	0.00	297.17	0.00	-4,702.83	94.06 %
	Category: R60 - Miscellaneous Revenue Total:	**5,000.00**	**5,000.00**	**0.00**	**297.17**	**0.00**	**-4,702.83**	**94.06%**
Category: R62 - Intergovernmental Tsfrs								
500-0900-4623	Xfer from Other	724,500.00	724,500.00	0.00	0.00	0.00	-724,500.00	100.00 %
	Category: R62 - Intergovernmental Tsfrs Total:	**724,500.00**	**724,500.00**	**0.00**	**0.00**	**0.00**	**-724,500.00**	**100.00%**

		Original Total Budget	Current Total Budget	Period Activity	Fiscal Activity	Encumbrances	Variance Favorable (Unfavorable)	Percent Remaining
Category: R64 - Reimbursement								
500-0900-4640	Reimbursement Revenue	50,000.00	50,000.00	32,859.94	39,474.23	0.00	-10,525.77	21.05 %
	Category: R64 - Reimbursement Total:	**50,000.00**	**50,000.00**	**32,859.94**	**39,474.23**	**0.00**	**-10,525.77**	**21.05%**
	Revenue Total:	**5,418,285.00**	**5,418,285.00**	**459,958.56**	**2,843,136.65**	**-3,800.00**	**-2,578,948.35**	**47.60%**
Expense								
Category: E01 - Personnel Expense								
500-0900-5000	Salary Expense	1,004,892.39	1,004,892.39	73,376.02	514,564.85	0.00	490,327.54	48.79 %
500-0900-5005	SWB Reimbursement	156,392.00	156,392.00	13,032.67	91,228.69	0.00	65,163.31	41.67 %
500-0900-5010	Overtime Expense	28,825.00	28,825.00	880.06	7,778.01	0.00	21,046.99	73.02 %
500-0900-5020	FICA Expense	78,115.30	78,115.30	5,556.35	39,151.54	0.00	38,963.76	49.88 %
500-0900-5022	Unemployment Expense	1,080.00	1,080.00	4.28	252.71	0.00	827.29	76.60 %
500-0900-5025	Worker's Comp Expense	30,094.00	30,094.00	0.00	10,718.57	0.00	19,375.43	64.38 %
500-0900-5030	APERS Expense	154,642.74	154,642.74	11,230.83	78,972.97	0.00	75,669.77	48.93 %
500-0900-5040	Health Insurance Expense	141,607.20	141,607.20	13,777.93	87,548.76	0.00	54,058.44	38.17 %
500-0900-5050	Physical & Drug Screen Exp	1,800.00	1,800.00	0.00	722.60	-160.20	1,237.60	68.76 %
500-0900-5054	Bring Your Own Device - Phone	600.00	600.00	75.00	525.00	0.00	75.00	12.50 %
500-0900-5055	Uniform Expense	15,000.00	15,000.00	2,946.83	14,369.62	0.00	630.38	4.20 %
500-0900-5060	Travel & Training Expense	20,000.00	20,000.00	337.50	3,757.75	0.00	16,242.25	81.21 %
	Category: E01 - Personnel Expense Total:	**1,633,048.63**	**1,633,048.63**	**121,217.47**	**849,591.07**	**-160.20**	**783,617.76**	**47.98%**
Category: E10 - Building & Grounds Exp								
500-0900-5102	Repairs & Maint - Building	8,800.00	8,800.00	197.87	3,091.65	507.39	5,200.96	59.10 %
500-0900-5104	Repairs & Maint - Grounds	3,500.00	3,500.00	0.00	0.00	0.00	3,500.00	100.00 %
500-0900-5110	Utilities - Electric	51,048.00	51,048.00	3,804.29	29,607.15	0.00	21,440.85	42.00 %
500-0900-5111	Utilities - Gas	2,500.00	2,500.00	59.18	1,558.41	0.00	941.59	37.66 %
500-0900-5112	Utilities - Water	500.00	500.00	26.33	185.53	0.00	314.47	62.89 %
500-0900-5115	Com Exp - Tel Landline.Interne	8,748.00	8,748.00	707.96	4,919.18	0.00	3,828.82	43.77 %
500-0900-5116	Communication Exp - Cellular	10,560.00	10,560.00	0.00	5,115.56	20.00	5,424.44	51.37 %
500-0900-5120	Insurance - Property	22,368.00	22,368.00	0.00	0.00	0.00	22,368.00	100.00 %
500-0900-5130	Sanitation	6,000.00	6,010.78	267.14	2,566.64	1,613.08	1,831.06	30.46 %
500-0900-5142	Janitorial Supplies and Main	2,000.00	2,000.00	214.20	1,145.79	-174.62	1,028.83	51.44 %
500-0900-5145	Tools	25,000.00	25,000.00	357.20	2,222.02	0.00	22,777.98	91.11 %
	Category: E10 - Building & Grounds Exp Total:	**141,024.00**	**141,034.78**	**5,634.17**	**50,411.93**	**1,965.85**	**88,657.00**	**62.86%**
Category: E20 - Vehicle Expense								
500-0900-5200	Fuel Expense	58,500.00	58,500.00	4,080.60	26,241.15	5,000.00	27,258.85	46.60 %
500-0900-5210	Service & Repair - Vehicle	30,000.00	30,000.00	2,555.41	17,161.74	10,948.57	1,889.69	6.30 %
500-0900-5218	Tire Expense	15,000.00	15,000.00	355.40	5,626.15	0.00	9,373.85	62.49 %
500-0900-5225	Insurance Expense - Vehicle	10,281.00	10,281.00	0.00	10,313.74	0.00	-32.74	-0.32 %
	Category: E20 - Vehicle Expense Total:	**113,781.00**	**113,781.00**	**6,991.41**	**59,342.78**	**15,948.57**	**38,489.65**	**33.83%**
Category: E30 - Supply Expense								
500-0900-5300	Supplies - Office	9,000.00	9,000.00	108.61	1,118.83	60.00	7,821.17	86.90 %

		Original Total Budget	Current Total Budget	Period Activity	Fiscal Activity	Encumbrances	Variance Favorable (Unfavorable)	Percent Remaining
500-0900-5322	Supplies - Operating	144,000.00	144,000.00	53,164.26	111,568.41	6,103.31	26,328.28	18.28 %
500-0900-5350	Postage Expense	2,000.00	2,000.00	84.49	832.23	35.00	1,132.77	56.64 %
500-0900-5360	Cost of Water from CAW	1,452,500.00	1,715,500.00	164,881.70	1,099,202.21	650,000.00	-33,702.21	-1.96 %
	Category: E30 - Supply Expense Total:	**1,607,500.00**	**1,870,500.00**	**218,239.06**	**1,212,721.68**	**656,198.31**	**1,580.01**	**0.08%**
Category: E40 - Operations Expense								
500-0900-5475	Credit Card Fees	67,200.00	67,200.00	5,356.62	37,909.66	0.00	29,290.34	43.59 %
500-0900-5480	Dues & Subscriptions	40,000.00	40,000.00	2,622.63	15,401.62	2,271.40	22,326.98	55.82 %
500-0900-5515	Elections or Permit Fee Exp	40,000.00	40,000.00	0.00	40,718.40	0.00	-718.40	-1.80 %
500-0900-5530	Safety Program	6,000.00	6,000.00	0.00	965.94	0.00	5,034.06	83.90 %
500-0900-5535	Sales Tax Expense	350,000.00	350,000.00	31,141.00	208,011.00	0.00	141,989.00	40.57 %
	Category: E40 - Operations Expense Total:	**503,200.00**	**503,200.00**	**39,120.25**	**303,006.62**	**2,271.40**	**197,921.98**	**39.33%**
Category: E55 - Professional Services								
500-0900-5550	Prof Services - Acctg & Audit	6,650.00	6,650.00	0.00	2,078.00	4,572.00	0.00	0.00 %
500-0900-5553	Prof Services - Advertising	1,000.00	1,000.00	0.00	83.74	0.00	916.26	91.63 %
500-0900-5571	Prof Services - Engineering	121,000.00	123,523.12	0.00	2,523.13	0.00	120,999.99	97.96 %
500-0900-5586	Prof Services - Other	111,000.00	129,548.75	-24,894.65	30,218.54	7,357.75	91,972.46	70.99 %
500-0900-5589	Prof Services - Printing	48,000.00	48,000.00	29,417.52	29,417.52	22,500.00	-3,917.52	-8.16 %
	Category: E55 - Professional Services Total:	**287,650.00**	**308,721.87**	**4,522.87**	**64,320.93**	**34,429.75**	**209,971.19**	**68.01%**
Category: E60 - Miscellaneous Expense								
500-0900-5600	Miscellaneous Expense	0.00	0.00	350.60	350.60	0.00	-350.60	0.00 %
500-0900-5604	Hardware - New & Renewals	12,000.00	12,000.00	1,288.29	6,500.03	0.00	5,499.97	45.83 %
500-0900-5608	Software - New & Renewals	23,000.00	55,200.00	8,629.62	10,390.94	45,717.68	-908.62	-1.65 %
500-0900-5614	Copiers & Maintenance	1,534.00	1,534.00	106.16	1,000.23	0.00	533.77	34.80 %
	Category: E60 - Miscellaneous Expense Total:	**36,534.00**	**68,734.00**	**10,374.67**	**18,241.80**	**45,717.68**	**4,774.52**	**6.95%**
Category: E62 - Intergovernmental Tsfr								
500-0900-5626	Xfer to Other	187,500.00	187,500.00	18,462.30	121,178.35	0.00	66,321.65	35.37 %
	Category: E62 - Intergovernmental Tsfr Total:	**187,500.00**	**187,500.00**	**18,462.30**	**121,178.35**	**0.00**	**66,321.65**	**35.37%**
Category: E72 - Bond Expense								
500-0900-5724	Bond Fees	43,002.00	43,002.00	2,861.13	20,595.59	0.00	22,406.41	52.11 %
	Category: E72 - Bond Expense Total:	**43,002.00**	**43,002.00**	**2,861.13**	**20,595.59**	**0.00**	**22,406.41**	**52.11%**
Category: E80 - Fixed Assets								
500-0900-5808	Capital Assets - Vehicles	65,000.00	-127,767.00	-50,319.00	71,224.00	313,155.00	-512,146.00	400.84 %
500-0900-5810	Capital Assets - Equipment	0.00	-157,561.04	134,400.00	134,400.00	536,852.08	-828,813.12	526.03 %
500-0900-5816	Capital Assets - Infrastructure	280,001.00	1,165,422.71	-55,739.85	19,237.50	981,263.05	164,922.16	14.15 %
500-0900-5824	Depreciation Expense	487,000.00	487,000.00	0.00	0.00	0.00	487,000.00	100.00 %
	Category: E80 - Fixed Assets Total:	**832,001.00**	**1,367,094.67**	**28,341.15**	**224,861.50**	**1,831,270.13**	**-689,036.96**	**-50.40%**
Category: E85 - Interest Expense								
500-0900-5850	Interest Expense	67,454.50	67,454.50	11,482.66	62,374.97	5,914.68	-835.15	-1.24 %
	Category: E85 - Interest Expense Total:	**67,454.50**	**67,454.50**	**11,482.66**	**62,374.97**	**5,914.68**	**-835.15**	**-1.24%**

		Original Total Budget	Current Total Budget	Period Activity	Fiscal Activity	Encumbrances	Variance Favorable (Unfavorable)	Percent Remaining
	Expense Total:	**5,452,695.13**	**6,304,071.45**	**467,247.14**	**2,986,647.22**	**2,593,556.17**	**723,868.06**	**11.48%**
	Department: 0900 - Water Surplus (Deficit):	**-34,410.13**	**-885,786.45**	**-7,288.58**	**-143,510.57**	**-2,597,356.17**	**-1,855,080.29**	**-209.43%**
Department: 0950 - Wastewater								
Revenue								
Category: R50 - Sale of Services								
500-0950-4552	Sales - Wastewater	5,790,000.00	5,790,000.00	511,963.58	3,499,234.16	0.00	-2,290,765.84	39.56 %
500-0950-4558	Sales - WW Connections	0.00	0.00	150.00	10,435.00	0.00	10,435.00	0.00 %
	Category: R50 - Sale of Services Total:	**5,790,000.00**	**5,790,000.00**	**512,113.58**	**3,509,669.16**	**0.00**	**-2,280,330.84**	**39.38%**
Category: R60 - Miscellaneous Revenue								
500-0950-4631	Xfer Wastewater Impact	50,000.00	50,000.00	0.00	0.00	0.00	-50,000.00	100.00 %
	Category: R60 - Miscellaneous Revenue Total:	**50,000.00**	**50,000.00**	**0.00**	**0.00**	**0.00**	**-50,000.00**	**100.00%**
	Revenue Total:	**5,840,000.00**	**5,840,000.00**	**512,113.58**	**3,509,669.16**	**0.00**	**-2,330,330.84**	**39.90%**
Expense								
Category: E62 - Intergovernmental Tsfr								
500-0950-5624	Xfer to Water	5,790,000.00	5,790,000.00	512,113.58	3,509,669.16	0.00	2,280,330.84	39.38 %
500-0950-5631	Xfer to Wastewater Impact	50,000.00	50,000.00	0.00	0.00	0.00	50,000.00	100.00 %
	Category: E62 - Intergovernmental Tsfr Total:	**5,840,000.00**	**5,840,000.00**	**512,113.58**	**3,509,669.16**	**0.00**	**2,330,330.84**	**39.90%**
	Expense Total:	**5,840,000.00**	**5,840,000.00**	**512,113.58**	**3,509,669.16**	**0.00**	**2,330,330.84**	**39.90%**
	Department: 0950 - Wastewater Surplus (Deficit):	**0.00**	**0.00**	**0.00**	**0.00**	**0.00**	**0.00**	**0.00%**
	Fund: 500 - Water Fund Surplus (Deficit):	**-34,410.13**	**-1,045,786.45**	**-42,185.87**	**-335,681.86**	**-2,597,356.17**	**-1,887,251.58**	**-180.46%**
Fund: 510 - Wastewater Fund								
Department: 0950 - Wastewater								
Revenue								
Category: R60 - Miscellaneous Revenue								
510-0950-4600	Miscellaneous Revenue	3,675.00	0.00	0.00	0.00	0.00	0.00	0.00 %
	Category: R60 - Miscellaneous Revenue Total:	**3,675.00**	**0.00**	**0.00**	**0.00**	**0.00**	**0.00**	**0.00%**
Category: R62 - Intergovernmental Tsfrs								
510-0950-4623	Xfer from Other Fund	1,069,500.00	1,099,500.00	0.00	603,412.01	0.00	-496,087.99	45.12 %
510-0950-4625	Xfer from Sewer Sales	5,790,000.00	5,790,000.00	512,113.58	3,509,669.16	0.00	-2,280,330.84	39.38 %
	Category: R62 - Intergovernmental Tsfrs Total:	**6,859,500.00**	**6,889,500.00**	**512,113.58**	**4,113,081.17**	**0.00**	**-2,776,418.83**	**40.30%**
Category: R64 - Reimbursement								
510-0950-4640	Reimbursement Revenue	50,000.00	50,000.00	32,859.94	39,474.23	0.00	-10,525.77	21.05 %
	Category: R64 - Reimbursement Total:	**50,000.00**	**50,000.00**	**32,859.94**	**39,474.23**	**0.00**	**-10,525.77**	**21.05%**
	Revenue Total:	**6,913,175.00**	**6,939,500.00**	**544,973.52**	**4,152,555.40**	**0.00**	**-2,786,944.60**	**40.16%**
Expense								
Category: E01 - Personnel Expense								
510-0950-5000	Salary Expense	1,454,216.32	1,354,216.32	102,315.58	704,114.17	0.00	650,102.15	48.01 %

		Original Total Budget	Current Total Budget	Period Activity	Fiscal Activity	Encumbrances	Variance Favorable (Unfavorable)	Percent Remaining
510-0950-5005	SWB Reimbursement	156,392.00	156,392.00	13,032.67	91,228.69	0.00	65,163.31	41.67 %
510-0950-5010	Overtime Expense	100,000.00	100,000.00	8,272.54	69,329.10	0.00	30,670.90	30.67 %
510-0950-5020	FICA Expense	118,897.56	118,897.56	8,264.31	57,818.12	0.00	61,079.44	51.37 %
510-0950-5022	Unemployment Expense	1,260.00	1,260.00	10.31	325.91	0.00	934.09	74.13 %
510-0950-5025	Worker's Comp Expense	24,000.00	24,000.00	0.00	19,666.64	0.00	4,333.36	18.06 %
510-0950-5030	APERS Expense	238,105.94	238,105.94	16,941.37	117,055.19	0.00	121,050.75	50.84 %
510-0950-5040	Health Insurance Expense	330,062.04	330,062.04	21,069.08	145,289.70	0.00	184,772.34	55.98 %
510-0950-5050	Physical & Drug Screen Exp	1,800.00	1,800.00	160.20	405.40	339.40	1,055.20	58.62 %
510-0950-5055	Uniform Expense	22,500.00	22,500.00	4,283.86	14,430.96	-100.00	8,169.04	36.31 %
510-0950-5060	Travel & Training Expense	16,000.00	16,000.00	2,031.86	6,180.74	0.00	9,819.26	61.37 %
	Category: E01 - Personnel Expense Total:	**2,463,233.86**	**2,363,233.86**	**176,381.78**	**1,225,844.62**	**239.40**	**1,137,149.84**	**48.12%**
Category: E10 - Building & Grounds Exp								
510-0950-5102	Repairs & Maint - Building	25,000.00	25,000.00	8,482.35	11,631.73	10,669.52	2,698.75	10.80 %
510-0950-5110	Utilities - Electric	380,004.00	380,004.00	30,018.82	235,480.20	0.00	144,523.80	38.03 %
510-0950-5111	Utilities - Gas	2,700.00	2,700.00	104.49	2,188.96	0.00	511.04	18.93 %
510-0950-5112	Utilities - Water	114,720.00	114,720.00	7,189.41	66,501.66	0.00	48,218.34	42.03 %
510-0950-5115	Com Exp - Tel Landline.Interne	8,664.00	8,664.00	707.95	4,919.16	0.00	3,744.84	43.22 %
510-0950-5116	Communication Exp - Cellular	9,360.00	9,360.00	55.95	4,711.16	45.00	4,603.84	49.19 %
510-0950-5120	Insurance - Property	36,260.00	36,260.00	0.00	0.00	0.00	36,260.00	100.00 %
510-0950-5130	Sanitation	120,000.00	120,010.78	878.08	25,089.59	1,613.08	93,308.11	77.75 %
510-0950-5140	Supplies - B&G	3,000.00	3,000.00	173.10	1,801.34	-174.62	1,373.28	45.78 %
510-0950-5142	Janitorial Supplies and Main	1,500.00	1,500.00	129.87	275.15	0.00	1,224.85	81.66 %
510-0950-5145	Tools	25,000.00	25,000.00	4,236.22	8,121.93	545.87	16,332.20	65.33 %
	Category: E10 - Building & Grounds Exp Total:	**726,208.00**	**726,218.78**	**51,976.24**	**360,720.88**	**12,698.85**	**352,799.05**	**48.58%**
Category: E20 - Vehicle Expense								
510-0950-5200	Fuel Expense	75,000.00	75,000.00	4,027.32	35,322.39	7,103.99	32,573.62	43.43 %
510-0950-5210	Service & Repair - Vehicle	110,000.00	110,000.00	1,259.90	45,713.83	-4,013.85	68,300.02	62.09 %
510-0950-5218	Tire Expense	20,000.00	20,000.00	1,127.67	10,867.96	3,316.00	5,816.04	29.08 %
510-0950-5225	Insurance Expense - Vehicle	23,769.00	23,769.00	0.00	23,940.86	0.00	-171.86	-0.72 %
510-0950-5240	Equipment Rental	25,000.00	25,000.00	0.00	0.00	0.00	25,000.00	100.00 %
	Category: E20 - Vehicle Expense Total:	**253,769.00**	**253,769.00**	**6,414.89**	**115,845.04**	**6,406.14**	**131,517.82**	**51.83%**
Category: E30 - Supply Expense								
510-0950-5300	Supplies - Office	8,000.00	8,000.00	185.88	3,300.38	0.00	4,699.62	58.75 %
510-0950-5322	Supplies - Operating	350,000.00	350,000.00	21,032.07	161,780.46	5,758.97	182,460.57	52.13 %
510-0950-5324	Supplies - Chemicals	435,000.00	435,000.00	24,940.29	169,430.05	17,542.64	248,027.31	57.02 %
510-0950-5326	Supplies - Lab	75,000.00	75,000.00	17,896.13	34,691.17	1,958.33	38,350.50	51.13 %
510-0950-5350	Postage Expense	2,000.00	2,000.00	84.48	651.57	35.00	1,313.43	65.67 %
	Category: E30 - Supply Expense Total:	**870,000.00**	**870,000.00**	**64,138.85**	**369,853.63**	**25,294.94**	**474,851.43**	**54.58%**
Category: E40 - Operations Expense								
510-0950-5475	Credit Card Fees	67,200.00	67,200.00	5,356.60	37,909.66	0.00	29,290.34	43.59 %

		Original Total Budget	Current Total Budget	Period Activity	Fiscal Activity	Encumbrances	Variance Favorable (Unfavorable)	Percent Remaining
510-0950-5480	Dues & Subscriptions	15,000.00	15,000.00	328.20	9,888.15	71.40	5,040.45	33.60 %
510-0950-5530	Safety Program	7,000.00	7,000.00	93.75	1,511.07	0.00	5,488.93	78.41 %
	Category: E40 - Operations Expense Total:	**89,200.00**	**89,200.00**	**5,778.55**	**49,308.88**	**71.40**	**39,819.72**	**44.64%**
Category: E55 - Professional Services								
510-0950-5550	Prof Services - Acctg & Audit	6,650.00	6,650.00	0.00	2,078.00	4,572.00	0.00	0.00 %
510-0950-5553	Prof Services - Advertising	2,500.00	2,500.00	0.00	83.71	0.00	2,416.29	96.65 %
510-0950-5586	Prof Services - Other	188,000.00	294,071.88	4,198.90	153,076.87	105,722.40	35,272.61	11.99 %
510-0950-5589	Prof Services - Printing	48,000.00	48,000.00	21,298.08	21,298.08	22,500.00	4,201.92	8.75 %
	Category: E55 - Professional Services Total:	**245,150.00**	**351,221.88**	**25,496.98**	**176,536.66**	**132,794.40**	**41,890.82**	**11.93%**
Category: E60 - Miscellaneous Expense								
510-0950-5604	Hardware - New & Renewals	8,000.00	8,000.00	1,617.89	5,400.91	0.00	2,599.09	32.49 %
510-0950-5608	Software - New & Renewals	40,000.00	73,200.00	8,629.62	14,693.70	58,473.87	32.43	0.04 %
510-0950-5614	Copiers & Maintenance	1,534.00	1,534.00	106.16	1,000.26	0.00	533.74	34.79 %
	Category: E60 - Miscellaneous Expense Total:	**49,534.00**	**82,734.00**	**10,353.67**	**21,094.87**	**58,473.87**	**3,165.26**	**3.83%**
Category: E62 - Intergovernmental Tsfr								
510-0950-5626	Xfer to Other	289,500.00	289,500.00	25,605.68	175,483.46	0.00	114,016.54	39.38 %
	Category: E62 - Intergovernmental Tsfr Total:	**289,500.00**	**289,500.00**	**25,605.68**	**175,483.46**	**0.00**	**114,016.54**	**39.38%**
Category: E72 - Bond Expense								
510-0950-5724	Bond Fees	49,000.00	49,000.00	3,891.23	27,972.53	0.00	21,027.47	42.91 %
	Category: E72 - Bond Expense Total:	**49,000.00**	**49,000.00**	**3,891.23**	**27,972.53**	**0.00**	**21,027.47**	**42.91%**
Category: E80 - Fixed Assets								
510-0950-5800	Capital Assets - Land	0.00	110,000.00	0.00	0.00	0.00	110,000.00	100.00 %
510-0950-5808	Capital Assets - Vehicles	275,008.00	-128,493.00	-50,763.00	122,524.00	233,400.00	-484,417.00	377.00 %
510-0950-5810	Capital Assets - Equipment	125,006.00	-528,115.74	-44,500.22	13,256.78	307,449.64	-848,822.16	160.73 %
510-0950-5816	Capital Assets - Infrastructure	633,001.00	1,325,227.15	218,440.09	420,275.36	2,787,400.71	-1,882,448.92	-142.05 %
510-0950-5824	Depreciation Expense	780,000.00	780,000.00	0.00	39,460.37	0.00	740,539.63	94.94 %
	Category: E80 - Fixed Assets Total:	**1,813,015.00**	**1,558,618.41**	**123,176.87**	**595,516.51**	**3,328,250.35**	**-2,365,148.45**	**-151.75%**
Category: E85 - Interest Expense								
510-0950-5850	Interest Expense	89,915.00	89,915.00	6,502.81	53,382.23	11,033.14	25,499.63	28.36 %
510-0950-5855	Loss	0.00	0.00	0.00	-62,000.00	0.00	62,000.00	0.00 %
	Category: E85 - Interest Expense Total:	**89,915.00**	**89,915.00**	**6,502.81**	**-8,617.77**	**11,033.14**	**87,499.63**	**97.31%**
	Expense Total:	**6,938,524.86**	**6,723,410.93**	**499,717.55**	**3,109,559.31**	**3,575,262.49**	**38,589.13**	**0.57%**
	Department: 0950 - Wastewater Surplus (Deficit):	**-25,349.86**	**216,089.07**	**45,255.97**	**1,042,996.09**	**-3,575,262.49**	**-2,748,355.47**	**1,271.86%**
	Fund: 510 - Wastewater Fund Surplus (Deficit):	**-25,349.86**	**216,089.07**	**45,255.97**	**1,042,996.09**	**-3,575,262.49**	**-2,748,355.47**	**1,271.86%**

		Original Total Budget	Current Total Budget	Period Activity	Fiscal Activity	Encumbrances	Variance Favorable (Unfavorable)	Percent Remaining
Fund: 515 - Stormwater Utility Fund								
Department: 0140 - Stormwater								
Revenue								
Category: R20 - Licenses Permits & Fees								
515-0140-4250	Subdivision Plat & Filing Fees	0.00	0.00	0.00	1,250.00	0.00	1,250.00	0.00 %
515-0140-4259	Impact Fees	0.00	0.00	1,900.00	6,400.00	0.00	6,400.00	0.00 %
515-0140-4567	Stormwater In Lieu Fees	20,000.00	20,000.00	0.00	2,000.00	0.00	-18,000.00	90.00 %
	Category: R20 - Licenses Permits & Fees Total:	**20,000.00**	**20,000.00**	**1,900.00**	**9,650.00**	**0.00**	**-10,350.00**	**51.75%**
Category: R50 - Sale of Services								
515-0140-4568	Stormwater Rev - Residential	258,000.00	258,000.00	22,038.67	153,653.26	0.00	-104,346.74	40.44 %
515-0140-4569	Stormwater Rev - Business	46,800.00	46,800.00	3,978.00	27,811.52	0.00	-18,988.48	40.57 %
	Category: R50 - Sale of Services Total:	**304,800.00**	**304,800.00**	**26,016.67**	**181,464.78**	**0.00**	**-123,335.22**	**40.46%**
	Revenue Total:	**324,800.00**	**324,800.00**	**27,916.67**	**191,114.78**	**0.00**	**-133,685.22**	**41.16%**
Expense								
Category: E80 - Fixed Assets								
515-0140-5816	Capital Assets - Infrastructure	1.00	912,710.25	-507,036.21	0.00	952,276.85	-39,566.60	-4.34 %
	Category: E80 - Fixed Assets Total:	**1.00**	**912,710.25**	**-507,036.21**	**0.00**	**952,276.85**	**-39,566.60**	**-4.34%**
	Expense Total:	**1.00**	**912,710.25**	**-507,036.21**	**0.00**	**952,276.85**	**-39,566.60**	**-4.34%**
	Department: 0140 - Stormwater Surplus (Deficit):	**324,799.00**	**-587,910.25**	**534,952.88**	**191,114.78**	**-952,276.85**	**-173,251.82**	**-29.47%**
	Fund: 515 - Stormwater Utility Fund Surplus (Deficit):	**324,799.00**	**-587,910.25**	**534,952.88**	**191,114.78**	**-952,276.85**	**-173,251.82**	**-29.47%**
Fund: 525 - Depreciation - WW								
Department: 0900 - Water								
Expense								
Category: E62 - Intergovernmental Tsfr								
525-0900-5626	Xfer to Water	187,500.00	187,500.00	0.00	0.00	0.00	187,500.00	100.00 %
	Category: E62 - Intergovernmental Tsfr Total:	**187,500.00**	**187,500.00**	**0.00**	**0.00**	**0.00**	**187,500.00**	**100.00%**
	Expense Total:	**187,500.00**	**187,500.00**	**0.00**	**0.00**	**0.00**	**187,500.00**	**100.00%**
	Department: 0900 - Water Total:	**187,500.00**	**187,500.00**	**0.00**	**0.00**	**0.00**	**187,500.00**	**100.00%**
Department: 0950 - Wastewater								
Revenue								
Category: R62 - Intergovernmental Tsfrs								
525-0950-4625	Xfer from Water	477,000.00	477,000.00	44,067.98	296,661.81	0.00	-180,338.19	37.81 %
	Category: R62 - Intergovernmental Tsfrs Total:	**477,000.00**	**477,000.00**	**44,067.98**	**296,661.81**	**0.00**	**-180,338.19**	**37.81%**
	Revenue Total:	**477,000.00**	**477,000.00**	**44,067.98**	**296,661.81**	**0.00**	**-180,338.19**	**37.81%**

		Original Total Budget	Current Total Budget	Period Activity	Fiscal Activity	Encumbrances	Variance Favorable (Unfavorable)	Percent Remaining
Expense								
Category: E62 - Intergovernmental Tsfr								
525-0950-5626	Xfer to Other	289,500.00	319,500.00	0.00	0.00	0.00	319,500.00	100.00 %
	Category: E62 - Intergovernmental Tsfr Total:	289,500.00	319,500.00	0.00	0.00	0.00	319,500.00	100.00%
	Expense Total:	289,500.00	319,500.00	0.00	0.00	0.00	319,500.00	100.00%
	Department: 0950 - Wastewater Surplus (Deficit):	187,500.00	157,500.00	44,067.98	296,661.81	0.00	139,161.81	-88.36%
	Fund: 525 - Depreciation - WW Surplus (Deficit):	0.00	-30,000.00	44,067.98	296,661.81	0.00	326,661.81	1,088.87%
Fund: 550 - Impact - Water								
Department: 0900 - Water								
Revenue								
Category: R20 - Licenses Permits & Fees								
550-0900-4259	Impact Fees	35,000.00	35,000.00	3,000.00	29,714.00	0.00	-5,286.00	15.10 %
	Category: R20 - Licenses Permits & Fees Total:	35,000.00	35,000.00	3,000.00	29,714.00	0.00	-5,286.00	15.10%
	Revenue Total:	35,000.00	35,000.00	3,000.00	29,714.00	0.00	-5,286.00	15.10%
Expense								
Category: E62 - Intergovernmental Tsfr								
550-0900-5626	Xfer to Other	50,000.00	50,000.00	0.00	0.00	0.00	50,000.00	100.00 %
	Category: E62 - Intergovernmental Tsfr Total:	50,000.00	50,000.00	0.00	0.00	0.00	50,000.00	100.00%
	Expense Total:	50,000.00	50,000.00	0.00	0.00	0.00	50,000.00	100.00%
	Department: 0900 - Water Surplus (Deficit):	-15,000.00	-15,000.00	3,000.00	29,714.00	0.00	44,714.00	298.09%
	Fund: 550 - Impact - Water Surplus (Deficit):	-15,000.00	-15,000.00	3,000.00	29,714.00	0.00	44,714.00	298.09%
Fund: 555 - Impact - WW								
Department: 0950 - Wastewater								
Revenue								
Category: R20 - Licenses Permits & Fees								
555-0950-4259	Impact Fees	50,000.00	50,000.00	500.00	36,200.00	0.00	-13,800.00	27.60 %
	Category: R20 - Licenses Permits & Fees Total:	50,000.00	50,000.00	500.00	36,200.00	0.00	-13,800.00	27.60%
	Revenue Total:	50,000.00	50,000.00	500.00	36,200.00	0.00	-13,800.00	27.60%
	Department: 0950 - Wastewater Total:	50,000.00	50,000.00	500.00	36,200.00	0.00	-13,800.00	27.60%
	Fund: 555 - Impact - WW Total:	50,000.00	50,000.00	500.00	36,200.00	0.00	-13,800.00	27.60%
Fund: 604 - W/WW Ref Rev 2017 Bd Fr								
Department: 0000 - Administration								
Revenue								
Category: R62 - Intergovernmental Tsfrs								
604-0000-4623	Xfer from Other Fund	50,000.00	50,000.00	20,052.61	140,368.27	0.00	90,368.27	280.74 %
	Category: R62 - Intergovernmental Tsfrs Total:	50,000.00	50,000.00	20,052.61	140,368.27	0.00	90,368.27	180.74%

		Original Total Budget	Current Total Budget	Period Activity	Fiscal Activity	Encumbrances	Variance Favorable (Unfavorable)	Percent Remaining
Category: R85 - Interest Revenue								
604-0000-4850	Interest Revenue	2,000.00	2,000.00	452.89	2,519.40	0.00	519.40	125.97 %
	Category: R85 - Interest Revenue Total:	**2,000.00**	**2,000.00**	**452.89**	**2,519.40**	**0.00**	**519.40**	**25.97%**
	Revenue Total:	**52,000.00**	**52,000.00**	**20,505.50**	**142,887.67**	**0.00**	**90,887.67**	**174.78%**
Expense								
Category: E62 - Intergovernmental Tsfr								
604-0000-5626	Xfer to Other	50,000.00	50,000.00	0.00	41,815.63	0.00	8,184.37	16.37 %
	Category: E62 - Intergovernmental Tsfr Total:	**50,000.00**	**50,000.00**	**0.00**	**41,815.63**	**0.00**	**8,184.37**	**16.37%**
Category: E72 - Bond Expense								
604-0000-5724	Bond Fees	2,000.00	2,000.00	166.67	1,166.69	0.00	833.31	41.67 %
	Category: E72 - Bond Expense Total:	**2,000.00**	**2,000.00**	**166.67**	**1,166.69**	**0.00**	**833.31**	**41.67%**
	Expense Total:	**52,000.00**	**52,000.00**	**166.67**	**42,982.32**	**0.00**	**9,017.68**	**17.34%**
	Department: 0000 - Administration Surplus (Deficit):	**0.00**	**0.00**	**20,338.83**	**99,905.35**	**0.00**	**99,905.35**	**0.00%**
	Fund: 604 - W/WW Ref Rev 2017 Bd Fr Surplus (Deficit):	**0.00**	**0.00**	**20,338.83**	**99,905.35**	**0.00**	**99,905.35**	**0.00%**
Fund: 606 - W/WW Ref Rev Bonds 2017 DSR								
Department: 0000 - Administration								
Revenue								
Category: R85 - Interest Revenue								
606-0000-4850	Interest Revenue	0.00	0.00	921.58	6,576.95	0.00	6,576.95	0.00 %
	Category: R85 - Interest Revenue Total:	**0.00**	**0.00**	**921.58**	**6,576.95**	**0.00**	**6,576.95**	**0.00%**
	Revenue Total:	**0.00**	**0.00**	**921.58**	**6,576.95**	**0.00**	**6,576.95**	**0.00%**
	Department: 0000 - Administration Total:	**0.00**	**0.00**	**921.58**	**6,576.95**	**0.00**	**6,576.95**	**0.00%**
	Fund: 606 - W/WW Ref Rev Bonds 2017 DSR Total:	**0.00**	**0.00**	**921.58**	**6,576.95**	**0.00**	**6,576.95**	**0.00%**
Fund: 620 - 10/2023 Infrastrure Fee W/WW								
Department: 0900 - Water								
Expense								
Category: E62 - Intergovernmental Tsfr								
620-0900-5626	Xfer to Water	1,267,000.00	1,267,000.00	0.00	603,412.01	0.00	663,587.99	52.37 %
	Category: E62 - Intergovernmental Tsfr Total:	**1,267,000.00**	**1,267,000.00**	**0.00**	**603,412.01**	**0.00**	**663,587.99**	**52.37%**
	Expense Total:	**1,267,000.00**	**1,267,000.00**	**0.00**	**603,412.01**	**0.00**	**663,587.99**	**52.37%**
	Department: 0900 - Water Total:	**1,267,000.00**	**1,267,000.00**	**0.00**	**603,412.01**	**0.00**	**663,587.99**	**52.37%**

		Original Total Budget	Current Total Budget	Period Activity	Fiscal Activity	Encumbrances	Variance Favorable (Unfavorable)	Percent Remaining
Department: 0950 - Wastewater								
Revenue								
Category: R50 - Sale of Services								
620-0950-4546	Infrastructure Fee	1,980,000.00	1,980,000.00	170,928.25	1,181,551.27	0.00	-798,448.73	40.33 %
	Category: R50 - Sale of Services Total:	1,980,000.00	1,980,000.00	170,928.25	1,181,551.27	0.00	-798,448.73	40.33%
	Revenue Total:	1,980,000.00	1,980,000.00	170,928.25	1,181,551.27	0.00	-798,448.73	40.33%
	Department: 0950 - Wastewater Total:	1,980,000.00	1,980,000.00	170,928.25	1,181,551.27	0.00	-798,448.73	40.33%
	Fund: 620 - 10/2023 Infrastrure Fee W/WW Surplus (Deficit):	713,000.00	713,000.00	170,928.25	578,139.26	0.00	-134,860.74	18.91%
	Report Surplus (Deficit):	-297,375.13	-1,927,391.79	2,039,291.81	4,850,749.39	-9,349,475.38	-2,571,334.20	-133.41%

Fund Summary

Fund	Original Total Budget	Current Total Budget	Period Activity	Fiscal Activity	Encumbrances	Variance Favorable (Unfavorable)
001 - General Fund	5.36	-272,242.65	169,653.00	386,866.44	-1,322,634.49	-663,525.40
002 - Sales Tax Fund	0.00	0.00	10,690.32	-62,517.33	0.00	-62,517.33
003 - Franchise Fees Fund	271.24	271.24	29,374.51	186,773.36	-191,931.25	-5,429.13
005 - Designated Tax Fund	0.00	0.00	10,690.32	-62,517.33	0.00	-62,517.33
007 - Investment Account	0.00	0.00	0.00	-1.32	0.00	-1.32
020 - Animal Control Donation	0.00	0.00	0.00	-589.08	0.00	-589.08
030 - Act 1256 of 1995 Court	0.00	0.00	0.00	0.00	0.00	0.00
031 - Act 1809 of 2001 Court Aut	0.00	0.00	3,487.50	10,713.20	-2,520.63	8,192.57
045 - Park 1/8 SalesTax O & M	0.00	0.00	1,336.79	-7,811.16	0.00	-7,811.16
051 - Act 833 of 1991 Fire	0.00	0.00	-1,980.30	17,085.80	0.00	17,085.80
055 - Fire 3/8 SalesTax	0.00	0.00	4,009.37	-23,440.51	0.00	-23,440.51
061 - Act 918 of 1983 Police	0.00	0.00	1,342.64	9,398.48	0.00	9,398.48
062 - Act 988 of 1991 Emerg Veh	0.00	0.00	521.25	6,675.90	0.00	6,675.90
068 - State Drug Control	0.00	-2,500.00	0.00	-2,623.87	0.00	-123.87
080 - Street Fund	2,678.26	432,556.25	21,401.37	621,493.60	-707,493.50	-518,556.15
082 - Street Amend 78	0.00	0.00	370.43	564,244.75	0.00	564,244.75
090 - Long Term Governmental C	0.00	0.00	628,143.51	1,495,690.93	0.00	1,495,690.93
110 - Special Redemp - 2016 Bon	30,000.00	30,000.00	2,735.86	4,971.61	0.00	-25,028.39
113 - Debt Service Reserve Fund	0.00	0.00	0.00	0.00	0.00	0.00
114 - 2016 Bond Fund	94,310.00	94,310.00	289,927.43	470,066.65	0.00	375,756.65
182 - 2023 Improvement Revenu	259,877.00	187,377.00	39,102.84	-3,394.99	0.00	-190,771.99
183 - 2023 Street Bond DSR	-11,000.00	-11,000.00	2,061.74	145.13	0.00	11,145.13
185 - Street Bond 2016 DS	3,444.00	4,944.00	51,579.58	-149,661.53	0.00	-154,605.53
186 - Street Bond 2016 DSR	10,000.00	8,500.00	1,136.95	6,856.84	0.00	-1,643.16
188 - 2023 Improvement Fund	-1,700,000.00	-1,700,000.00	-4,072.92	-563,302.56	0.00	1,136,697.44
500 - Water Fund	-34,410.13	-1,045,786.45	-42,185.87	-335,681.86	-2,597,356.17	-1,887,251.58
510 - Wastewater Fund	-25,349.86	216,089.07	45,255.97	1,042,996.09	-3,575,262.49	-2,748,355.47
515 - Stormwater Utility Fund	324,799.00	-587,910.25	534,952.88	191,114.78	-952,276.85	-173,251.82
525 - Depreciation - WW	0.00	-30,000.00	44,067.98	296,661.81	0.00	326,661.81
550 - Impact - Water	-15,000.00	-15,000.00	3,000.00	29,714.00	0.00	44,714.00
555 - Impact - WW	50,000.00	50,000.00	500.00	36,200.00	0.00	-13,800.00
604 - W/WW Ref Rev 2017 Bd Fr	0.00	0.00	20,338.83	99,905.35	0.00	99,905.35
606 - W/WW Ref Rev Bonds 2017	0.00	0.00	921.58	6,576.95	0.00	6,576.95
620 - 10/2023 Infrastrure Fee W/	713,000.00	713,000.00	170,928.25	578,139.26	0.00	-134,860.74
Report Surplus (Deficit):	**-297,375.13**	**-1,927,391.79**	**2,039,291.81**	**4,850,749.39**	**-9,349,475.38**	**-2,571,334.20**

RESOLUTION NO. 2025 _____

A RESOLUTION PROVIDING FOR THE ADOPTION OF AN AMENDED BUDGET FOR THE CITY OF BRYANT FOR THE TWELVE MONTH PERIOD BEGINNING JANUARY 1, 2025 AND ENDING DECEMBER 31, 2025

WHEREAS, the City of Bryant, Arkansas adopted a budget for The City of Bryant on December 17, 2024, recorded as Resolution 2024-54, and

WHEREAS, the City of Bryant, Arkansas, desires to amend said Budget for Fiscal Year 2025 as attached.

NOW, THEREFORE, BE IT RESOLVED BY THE CITY COUNCIL OF BRYANT, ARKANSAS THAT:

Section 1. This resolution (with attachment) shall be known as the amended budget resolution for the City of Bryant, Arkansas, for the twelve (12) month period beginning January 1, 2025 and ending December 31, 2025.

- Street Fund

Section 2. The amended city budget for the calendar year 2025 is hereby amended and adopted to read as attached.

PASSED AND APPROVED this 19th day of , August 2025.

APPROVED:

_____
Chris Treat, Mayor

ATTEST:

_____
Mark Smith, City Clerk

Account	Amount		Description
080-0800-5322		-30,000.00	Using Opt Supplies to cover Pro Ser Eng for Springhill Design
080-0800-5586		-45,000.00	Using Opt Supplies to cover Pro Ser Eng for Springhill Design
080-0800-5571		75,000.00	Using Opt Supplies to cover Pro Ser Eng for Springhill Design

City of Bryant, AR
Budget Adjustment Request Form

Account Number	Adjustment Amount	Act Name/Description	Original Budget	Amended Budget
080-0800-5322	-$30,000	Operating Supplies	$244,992.00	$214,992.00
080-0800-5586	-$45,000	Prof Services-other	$214,000.00	$169,000.00
080-0800-5571	+$75,000	Prof Services-engineering	$264,000.00	$189,000.00

* Revenue Account Numbers start with 4XXX for the last four digits, negative numbers increase revenues and offset expense increases

* Expense Account Numbers start with 5XXX for the last four digits, positive numbers increase expenses and negative numbers decrease expenses

Council adopts the budget by category by department by fund so any budget adjustments that cross categories, depts or funds must be brought to Council.

Reason/Justification for the Adjustment: (Attach any supporting documents)
Moving funds for a 15% schematic design for Springhill Rd. Schematic design is needed for possible opportunities. This will be in addition to the street widening and maintenance plan that is currently ongoing.

Adj Requested by: Troy Ellis Title Street Superintendent Dept Street
Date Requested: 08/05/2025

Dept Head Signature: _____

Approved By: _____

Council Agenda? No Yes Resolution # _____

AGREEMENT BETWEEN GNE & BRYANT PUBLIC WORKS

THIS AGREEMENT is entered into between GarNat Engineering, LLC (GNE) and Bryant Public Works Department (Owner) relative to the design of **City of Bryant Springhill Road Widening Schematic Design** (the Project).

1. GNE shall provide the Services described in Attachment A, "Scope of Services."

2. Owner shall pay GNE in accordance with Attachment B, "Fee". Payments to GNE will be paid by Owner based on monthly invoices prepared by GNE. Payments will be due within 30 days of receipt of invoice.

3. In performance of the Services, GNE shall comply with applicable regulatory requirements including federal, state, and local laws, rules, regulations, orders, codes, criteria, and standards.

4. GNE shall indemnify and hold harmless Owner from and against all claims, losses, damages, and expenses (including attorney's fees and defense costs) to the extent such claims, losses, damages, or expenses are caused by any negligent act, error, or omission of GNE or any person or organization for whom GNE is legally liable. The foregoing indemnification obligations shall not be limited in any way by any limitation on the amount or type of damages, compensation, or benefits payable under workers' compensation acts, disability benefit acts, or other employee benefits acts and shall extend to and include any actions brought by, or in the name of, any employee of GNE or others for whom GNE is legally liable.

5. GNE shall maintain the following insurance:
(a) General Liability Insurance with a limit of not less than $1,000,000 per occurrence and $2,000,000 annual aggregate.
(b) Professional Liability Insurance with limits of not less than $1,000,000 per occurrence and $2,000,000 annual aggregate.

At least thirty (30) days' advance written notice shall be given to Owner prior to cancellation or non-renewal of the above policies. Owner shall be added as additional insureds under (a) and (b) above.

6. This Agreement may be terminated upon written notice at Owner's convenience or by either party in the event of substantial failure by the other party to perform in accordance with the terms of this Agreement. In the event of termination for Owner's convenience, Owner shall pay GNE for all Services performed. The provisions of Paragraph 4 shall remain effective following any termination or completion of this Agreement.

7. Written notices between GNE and Owner shall be sent to the e-mail addresses listed below the names of the parties executing this agreement.

8. GNE undertakes performance of the Services as an independent contractor and shall be wholly responsible for the methods of performance. GNE has complete and sole responsibility for its employees, agents, subcontractors or any other persons or entity that GNE hires to perform or assist in performing the Services hereunder. Nothing contained herein shall be construed as constituting any relationship between Owner and GNE's employees, agents, subcontractors or any other persons for which GNE is responsible.

9. The Services provided for in this Agreement are for the sole use and benefit of, and nothing in this Agreement shall be construed to give any rights or benefits to anyone other than, Owner and GNE.

IN WITNESS WHEREOF, GNE and Owner have executed this Agreement, to be effective as of _____, 2025. The individuals signing this Agreement represent and warrant that they have the power and authority to enter into this Agreement and bind the parties for whom they sign.

GarNat Engineering, LLC

_____

Vernon Williams, P.E.

President

Date: _____ Fed Tax ID: 27-4524318

e-mail: garnatengineering@gmail.com

Bryant Public Works Department

_____

Chris Treat

Mayor, City of Bryant

Date: _____

e-mail: ctreat@cityofbryant.com

ATTACHMENT A
Scope of Services

General

The Owner desires to develop a phased widening plan for Springhill Road between Highway 5 and Hilldale Road. The Owner has selected GNE and its subconsultant Volkert, Inc. to analyze traffic data and planning models, prepare schematic designs and cost estimates for a phased widening plan of the Springhill Road Corridor.

Task 1 – Schematic Design

1. Collect available traffic and turning movement counts along Springhill Road at Lexington Avenue, Hilltop Road, Northlake Road, and Hilldale Road for intersection analysis.
2. Identify the areas along Springhill Road maintained by the City of Bryant, City of Benton and Saline County, and calculate percent of interest by each municipality.
3. Collect data from the municipalities on proposed developments along the corridor and incorporate into the corridor analysis.
4. Consult with Pulaski County on future plans for widening along Sparks Road at the Pulaski/Saline County Line and incorporate data into the corridor analysis.
5. Analyze data and build models to develop recommendations for intersection improvements and show traffic level of service for each phase of the widening plan.
6. Prepare roll plots of the schematic design for each phase of the recommended widening plan.
7. Prepare preliminary cost estimates for each phase of the recommended widening plan. Estimates will include cost for construction, engineering, utility relocations and right of way acquisition.

Task 2 – Turning Movement Counts

Should additional turning movement counts be required for modeling purposes, GNE will provide the counts. Counts for five locations are budgeted.

Additional Services

The following listed services are specifically excluded from GNE's scope of work.

- Topographic Surveys
- Geotechnical Studies
- Drainage Design
- Utilities Design
- Final Construction Plans and Documents
- Bid Phase Services

GNE will provide these services for an additional fee.

ATTACHMENT B
Fee

Project Task	Compensation
Task 1	$ 70,000.00
Task 2	$ 5,000.00
Total	**$75,000.00 Lump Sum**

Reimbursable Expenses

In addition to the compensation listed above, GNE will be reimbursed for the following items:

- Printing
- Postage
- Advertising fees
- Expenses for travel outside of Pulaski and Saline Counties

Reimbursable expenses will be billed at cost with a markup of 5 percent.

Reimbursable Subconsultants

Subconsultant fees for services provided have been incorporated into the above fee schedule. Subconsultant reimbursable expenses will be billed at cost with a markup of 5 percent.

ORDINANCE NO. 2025 _____

A ORDINANCE LEVYING A TAX ON ALL PERSONAL PROPERTY IN THE CITY OF BRYANT, SALINE COUNTY, ARKANSAS, FOR THE PURPOSES AS PROVIDED BY LAW.

NOW, THEREFORE, BE IT ORDAINED BY THE CITY COUNCIL OF CITY OF BRYANT, SALINE COUNTY, ARKANSAS:

Section 1. That a tax of 3.2 mills on the dollar for the city purposes be and is hereby levied on all Personal property within the corporate limits of the City of Bryant, Arkansas, as per property valuations on Saline County tax books for the year 2024, see below:

1 City General Purposes: 3.2 Mills

Said tax shall be collected by the Collector of Saline County in 2026 as provided by law.

PASSED AND APPROVED BY THE CITY COUNTIL OF THE CITY OF BRYANT, ARKANSAS, on this 19th day of August, 2025.

APPROVED:

_____
Christ Treat, Mayor

ATTEST:

_____
Mark Smith, City Clerk

ORDINANCE NO. 2025 _____
A ORDINANCE LEVYING A TAX ON ALL REAL PROPERTY IN THE CITY OF BRYANT, SALINE COUNTY, ARKANSAS, FOR THE PURPOSES AS PROVIDED BY LAW.

NOW, THEREFORE, BE IT ORDAINED BY THE CITY COUNCIL OF CITY OF BRYANT, SALINE COUNTY, ARKANSAS:

Section 1. That a tax of 3.2 mills on the dollar for the city purposes be and is hereby levied on all Real property within the corporate limits of the City of Bryant, Arkansas, as per property valuations on Saline County tax books for the year 2025, see below:

1 City General Purposes: 3.2 Mills

Said tax shall be collected by the Collector of Saline County in 2026 as provided by law.

PASSED AND APPROVED BY THE CITY COUNTIL OF THE CITY OF BRYANT, ARKANSAS, on this 19th day of August, 2025.

APPROVED:

_____
Christ Treat, Mayor

ATTEST:

_____
Mark Smith, City Clerk

City of Bryant Uniform Contract

This Contract made and entered into on the _____ day of _____, 2025 by and between the City of Bryant (hereinafter called "THE CITY"), and Forvis Mazars (hereinafter called "THE CONTRACTOR")

Type of Contract: The contract will be a five (5) year term contract with an anticipated beginning date of September 1, 2025.

Contract may be voided by either party upon thirty (30) days written notice to the other party.

SCOPE OF SERVICE:

THE CONTRACTOR will provide auditing and tax services to THE CITY.

Audit:

THE CONTRACTOR shall be engaged to express an independent opinion on the fair presentation of the City's governmental activities, business-type activities, and aggregate remaining fund information. The Contractor shall further express an opinion on the fair presentation of the City's combining and individual fund financial statements and schedules, in accordance with Generally Accepted Accounting Principles (GAAP).

The CONTRACTOR shall not be required to conduct a separate audit of the supporting schedules contained within any of the reports. However, the Contractor shall issue an "in-relation-to" opinion on such supporting schedules, based on the auditing procedures applied during the audit of the basic financial statements, as well as the combining and individual fund financial statements and schedules.

THE CONTRACTOR shall not be required to audit the introductory or statistical sections of the report.

Project Timeline

- **Onboarding and Transition:** October through November 2025
- **Audit Planning:** December in the current audit year
- **Interim Testing:** January – February following the end of the audit year
- **Final Fieldwork:** April following the end of the audit year
- **Financial Reporting:** Provided prior to June Bryant City Council following the end of the audit year and prior to June 30 for upload to Government Finance Officers Association (GFOA) Certificate of Achievement for Excellence in Financial Reporting (COA) Program

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Tax Services:

THE CONTRACTOR shall prepare and submit 1099-NEC, 1099-S, 1099-MISC, and other tax forms as needed to recipients, IRS, and the State of Arkansas. The timeline is based on the due date of these forms. THE CITY will provide necessary information to the CONTRACTOR following the final check run in January via secure link provided by THE CONTRACTOR.

COST OF SERVICES:

Audit Services:

For Audit Year Ending	Total Cost	Govt Cost	Business Cost	SEFA Cost
December 31, 2025	$80,000	$43,000	$28,700	$7,500
December 31, 2026	$84,000	$46,000	$30,100	$7,900
December 31, 2027	$88,200	$48,300	$31,600	$8,300
December 31, 2028	$92,600	$50,700	$33,200	$8,700
December 31, 2029	$97,200	$53,200	$34,900	$9,100

Additional major programs will be billed approximately $7,500 per major program, based on complexity of the program.

Tax Services:

Form Type	Cost Per Form
1099-NEC	$10
1099-MISC	$10
1099-S	$10
Additional Forms	$10

Cost for tax services includes preparation and submission to recipients, IRS, and the State of Arkansas.

Performance Guaranty: THE CITY may terminate this agreement for deficiencies in service by informing THE CONTRACTOR in writing for the precise nature of the service deficiencies, and giving THE CONTRACTOR 30 days to correct the deficiencies. If THE CITY is still dissatisfied with the service at the end of the 30-day probation, the contract will be terminated.

DRAFT

Billing: Invoices shall be delivered to the Finance Department within 30 days of the month billed for. **THE CONTRACTOR must provide copies of their invoices for materials and parts from suppliers when requested.**

Billable work: All work beyond and in addition to the scope of this contract shall be considered billable hours and will require that an estimate for that proposed work be provided to THE CITY representative for consideration and approval obtained prior to work being started. A specific current year Purchase Order (PO) number must be assigned for the work, regardless, the invoice for payment will be submitted within 7 working days after all authorized additional work is completed. An example of a current year PO is 2025009999 for work to be completed in 2025. THE CITY will not be charged additional work for troubleshooting issues related to the scope of services during normal working hours. Downtimes are to be scheduled and kept to an absolute minimum. All repairs shall be completed in accordance with the highest standards of the industry, skill, workmanship, applicable trade practices, meet warranties and in conformance with all applicable laws, codes and regulations.

Emergency call out service: Emergency call out services are not required of THE CONTRACTOR

Liabilities: THE CONTRACTOR shall hold THE CITY, its officers, elected officials, agents, servants, and employees, harmless from liability of any nature or kind because of use of any copyrighted or un-copyrighted composition, secret, process, patented or unpatented invention, articles or appliances furnished or used under this proposal, and agrees to defend, at his own expense, any and all actions brought against THE CITY because of the unauthorized use of such articles.

Accidents: THE CONTRACTOR will report to THE CITY's designated representative any and all accidents involving any property damage or personal injury immediately following said accident or discovery of accident damage. THE CITY shall be indemnified and held harmless for each accident.

Damages: THE CONTRACTOR and his/her staff will be responsible to protect spaces and finishes and clean up all debris and wipe down surfaces and/or vacuum to leave the space in the same condition as it was prior to starting repairs or conducting maintenance or inspections. THE CONTRACTOR will be responsible for all damages to the facility or contents caused by THE CONTRACTOR or their staff during the performance of their duties.

Qualifications of THE CONTRACTOR: THE CONTRACTOR may be required, before the award, to show to the complete satisfaction of THE CITY that it has the necessary facilities, ability, and financial resources to provide the service or goods specified. In order to perform

DRAFT

work within the Police Department, vendor must have employees complete CJIS training and pass a background check.

Personnel: It is THE CONTRACTOR's responsibility to provide qualified and appropriate level of on-site staffing as needed, provide appropriate tools and vehicles necessary to accomplish all duties outlined in the scope of service during normal hours or after normal working hours. THE CONTRACTOR's services are to be compliant with all Federal, State, CARB, AQMD, OSHA and all other applicable regulatory requirements. Proof of training and qualifications shall be made available within 1 week upon request or the individual(s) removed from the site.

THE CONTRACTOR is expected to use staff that would pass standard security checks for all personnel assigned to work under this contract. THE CITY reserves the right to approve/refuse any employees. If required, THE CONTRACTOR may be required to provide proof of a background check within 1 week upon request or the individual(s) must be removed from the site.

Subcontracting: No portion of the work covered by these specifications may be subcontracted

Tools and Equipment: THE CONTRACTOR shall furnish and maintain all equipment necessary for the scope of services to be provided. THE CITY reserves the right to inspect equipment to be used to perform services under this contract. Any equipment determined to be in poor condition must be replaced immediately, at THE CONTRACTOR's expense. Failure to provide suitable equipment for carrying out all requirements of this contract may be grounds for termination.

Acceptance of Terms: All terms and conditions in this contract are deemed to be accepted by THE CONTRACTOR and incorporated in the contract, except the provision(s) which are expressly excluded by the contract specifications.

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City of Bryant MAYOR

Signature: _____

Date:_____

THE CONTRACTOR

Signature: _____

Date:_____

RESOLUTION NO. ____

A RESOLUTION AUTHORIZING THE MAYOR OF THE CITY OF BRYANT, ARKANSAS TO ENTER INTO A CONTRACT WITH THE COMPUTER HUT DBA PINNACLE IT FOR NETWORK MONITORING SERVICES; AND FOR OTHER PURPOSES.

WHEREAS, the City of Bryant has determined that it is necessary to obtain professional network monitoring services for various City departments and facilities to ensure the security, efficiency, and reliability of its information technology systems; and

WHEREAS, The Computer Hut dba Pinnacle IT has submitted a proposal to provide such services under the terms and conditions set forth in the Contract, which includes a three (3) year term beginning September 1, 2025, with the option for up to two (2) additional one-year extensions upon mutual agreement; and

WHEREAS, the City Council finds that entering into this agreement is in the best interest of the City of Bryant and its residents;

NOW, THEREFORE, BE IT RESOLVED BY THE CITY COUNCIL OF THE CITY OF BRYANT, ARKANSAS:

Section 1. The Mayor of the City of Bryant, Arkansas, is hereby authorized to execute the Contract with The Computer Hut dba Pinnacle IT for network monitoring services as described in the agreement, together with any necessary documents to effectuate the same.

Section 2. The Mayor is further authorized to take all actions necessary to carry out the intent of this resolution, including approving renewals or extensions of the contract as permitted by its terms.

PASSED AND APPROVED this ___ day of _____, 2025.

ATTEST: APPROVED:

_____ _____

City Clerk Mark Smith Mayor Chris Treat

City of Bryant Uniform Contract

This Contract made and entered into on the _____ day of _____, 2025 by and between the City of Bryant (hereinafter called "THE CITY"), and The Computer Hut dba Pinnacle IT (hereinafter called "THE CONTRACTOR")

Type of Contract: The contract will be a three (3) year term contract with an anticipated beginning date of September 1, 2025. Upon mutual agreement by THE CONTRACTOR and THE CITY, the contract may be renewed on a year-to-year basis, for up to two (2) additional one-year terms or a portion thereof. **Contract may be voided by either party due to gross negligence or six (6) consecutive months of more than a ten percent (10%) monthly decline in sales tax revenue as compared to prior year months upon sixty (60) days written notice to the other party.**

SCOPE OF SERVICE: THE CONTRACTOR is to perform Network Monitoring Services for the following Bryant departments and the facilities for which they are located at.

Address	Department	City	State	Zip
210 SW 3rd St	Administration & Courts	Bryant	AR	72022
25700 I-30	Animal Control	Bryant	AR	72022
312 Roya Lane	Fire & Police	Bryant	AR	72022
2620 Northlake Rd	Fire	Bryant	AR	72022
6401 Boone Rd	Parks	Bryant	AR	72022
1003 Mills Park Rd	Parks	Bryant	AR	72022
1019 SW 2nd Street	Public Works	Bryant	AR	72022
1601 Reynolds Road	Fire	Bryant	AR	72022

Prior to each scheduled and intermittent period of service, THE CONTRACTOR representative shall report to the department representative prior to starting. Contact information will be provided.

The following services will be provided but not limited to:

1. The servers will be kept fully updated with security and anti-virus upgrades contingent upon third-party antivirus update schedule. Excluding hardware defects and/or malfunctions, any substantial function failure of a managed server for more than 60 minutes per month during service hours (8 a.m. to 5 p.m. Monday thru Friday), due to contractor error, will provide the City with an immediate notice with estimation on down time plus repair time

2. Once a non-routine problem is detected that cannot be resolved readily by the monitoring center staff on duty, an incident must be escalated to support engineer services.

3. Troubleshooting and resolution of application errors, printer errors and PC errors, as needed when escalation is required through coordination of City of Bryant IT Technician and will be billed separately from monthly cost. THE CONTRACTOR does not provide printer hardware repair services.

Detail of work to be performed:

1. Anti-virus protection of monitored server. THE CONTRACTOR will proactively manage the anti-virus protection of the server and applications, including the installation of updates and upgrades. Said upgrades will be applied within 7 business days of release by the application vendor unless other arrangements are approved.

2. Support and maintenance services of computer workstations and peripherals with a response time of no greater than 2 hours on an "as needed" basis to include the following and will be billed separately from monthly cost:

A. Backups

City of Bryant backups are currently done through Barracuda Backups, with document repository done through Laserfiche.

Description of Work:

- Remote monitoring (to ensure what is supposed to back up is being backed up)
- Remote management of backups (if a job fails the reason why will be discovered and fixed)
- Test full backup restore (twice a year)
- Snapshot & discussion of what is being backed up
- Troubleshoot Backup Software (ex: program halts/errors)
- Backup Software patches
- Editing of backup jobs (ex: add or remove folders/files from scheduled backups)
- Run Live Update
- Adding new backup jobs

B. Servers

Servers are virtualized, with one server stack at City Hall, Public Safety, and a domain controller at Bishop Park.

Description of Work:

- Windows updates
- Situational, mutually agreed server firmware updates
- Server memory usage monitoring
- Server disk space monitoring
- Monitor server alerts
- Troubleshoot server alerts
- Troubleshoot server downs
- Troubleshoot server-based user log on issues
- Troubleshoot connectivity between servers on the domain
- Troubleshoot remote administrative connection to servers

C. Updates, Upgrades, Troubleshoot software

Our software includes, but is not limited to:

- Spillman
- MOVE AR
- CivicRec
- Parallels
- Tyler ERP Pro 10 (Currently hosted remotely)

Description of Work:

- Software updates/patches
- Troubleshoot software problems

D. Workstations and Laptops

The City of Bryant are currently purchasing computers through Dell Premier with 5-year Pro Support. This will be a billable item separate from monthly cost.

The City of Bryant has approximately:

- 120 workstations
- 100 laptops

Description of Work:

- Provide assistance to onsite Bryant IT technicians and will be billed separately from monthly cost as applicable

- Provide help desk support when Bryant IT technicians are out-of-office and will be billed separately from monthly cost as applicable.

E. Antivirus

The City of Bryant has switched workstations and laptops to Coro and are finalizing the servers. THE CONTRACTOR would be responsible for maintaining the Coro risk alerts limited to what's provided through Coro's dashboard and alerting platform.

Description of Work:

- Install software updates/patches
- Troubleshoot from server global client connection
- Troubleshoot software halting at server level
- Troubleshoot risk alerts on any server
- Install license keys
- Run Live update or ensure signature files are up to date.

F. Printers

Larger copiers and printers are managed by Standard Business Solutions. The smaller network and local printers would be managed by THE CONTRACTOR. The City of Bryant has approximately 50 network and local printers, including label makers and small office printers. THE CONTRACTOR does not provide printer hardware repair services.

Description of Work:

- Firmware updates
- Add or remove network printers
- Troubleshoot network related printing issues – all networked printers (ex: print spooler issues)

G. Firewall

The current firewall is a Sonicwall.

Description of Work:

- Firmware updates
- Troubleshoot Firewall issues
- Monitor Firewall for malicious activity

H. Other

Description of Work:

- Internet bandwidth monitoring – monthly
- Power Supply at server level monitoring
- Monitor Battery Backup health at server racks
- Terminal Services Troubleshooting (ex: roaming profile halts)
- Troubleshooting Switches (ex: bouncing/outage)
- Updating firmware on Switches
- General Yes/No type of questions (EX: is my backup data encrypted? Is there a way to sync user mailbox to remove those deleted from Active Dir?) – low priority only, limited to known topics with limited research time
- Changing network infrastructure admin passwords

I. Future IT Projects

All future IT projects not covered in this contract shall be billed separately. THE CONTRACTOR will provide an estimate and begin work after receiving approval from THE CITY to commence work and a PO number is provided for the project.

3. Security application including but not limited to software specific to web traffic, SPAM, and email filtering and monitoring capabilities. Security Services are currently provided through Coro and THE CONTRACTOR will work cooperatively with them.

4. Onsite visits for managed devices with premium coverage as needed to provide technical support and maintenance. Services for unmanaged devices will be billed separately from monthly cost.

5. Remote management. Routine response by 24/7 monitoring staff of City incidents and requests must be included in the base services of the submittal without limitation. All work related to keeping the managed server software and configuration updated must also be included without limitation. Non-routine response to incidents or City requests will be escalated to a support services engineer.

6. Service hours and maintenance windows. THE CONTRACTOR's service level assurance will be based on service responsiveness during service hours.

A. Normal service hours will be from 8:00 am to 5:00 pm weekdays. Public Works Dept service hours are from 7:00 am to 4:00 pm and Parks and Recreation Dept is open 5:30 am to 9:00 pm Monday-Thursday and 5:30 am to 7:00 pm Friday-Sunday. Downtime during service hours is not intended and must be kept to a minimum. Only uptime during service hours will be used to calculate THE CONTRACTOR's performance in meeting service level agreements.

B. Daily maintenance windows as described are specific to individual departments but should focus on availability of departments during non-peak business hours. Routine server and application maintenance and upgrades must occur during maintenance windows. Downtime that occurs during maintenance windows will not be a part of the service level agreement performance calculation.

C. Incidents which impact server health or the availability of monitored services during service hours must be reported by email to an authorized City Representative immediately as they occur. Incidents which impact the ability of the City to receive email must be reported by telephone to the City.

D. Occasions of loss of internet connectivity or incidents which could result in failure to meet assured responsiveness on monitored services must be reported by telephone call to the City within ninety (90) minutes of discovery during business hours.

Monthly reports shall be provided by THE CONTRACTOR that address service tickets and patching updates.

COST OF SERVICES:

Description	Level	Cost Each	Quantity Estimated	Total Estimated Price
Service Response Level	Platinum	$2,000.00	1	$2,000.00
Windows Computers	Patching Only	$20.00	190	$3,800.00
Physical Server(s)	Premium	$300.00	2	$600.00
Virtual Server(s)	Premium	$200.00	16	$3,200.00
Host Server(s)	Premium	$100.00	6	$600.00
Microsoft 365 Cloud Services (per licensed user)	Premium	$15.00	0	$0.00
Primary location – includes Network Infrastructure Devices (group price for firewalls, routers, switches, wireless access points)	Premium	$500.00	1 Group(s) of Devices	$500.00
Additional locations – includes Network Infrastructure Devices (group price for firewalls, routers, switches, wireless access points)	Premium	$100.00	7	$700.00
			Total estimated monthly Fees	$11,400.00

Total estimated monthly fee before tax

Performance Guaranty: THE CITY may terminate this agreement for deficiencies in service by informing THE CONTRACTOR in writing for the precise nature of the service deficiencies, and giving THE CONTRACTOR 30 days to correct the deficiencies. If THE CITY is still dissatisfied with the service at the end of the 30-day probation, the contract will be terminated.

Billing: Invoices shall be delivered to the Finance Department within 30 days of the month billed for. **THE CONTRACTOR must provide copies of their invoices for materials and parts from suppliers when requested.**

Billable work: All work beyond and in addition to the scope of this contract shall be considered billable hours and will require that an estimate for that proposed work be provided to THE CITY representative for consideration and approval obtained prior to work being started. A specific current year Purchase Order (PO) number must be assigned for the work, regardless, the invoice for payment will be submitted within 7 working days after all authorized additional work is completed. An example of a current year PO is 2025009999 for work to be completed in 2025. THE CITY will not be charged additional work for troubleshooting issues related to the scope of services during normal working hours. Downtimes are to be scheduled and kept to an absolute minimum. All repairs shall be completed in accordance with the highest standards of the industry, skill, workmanship, applicable trade practices, meet warranties and in conformance with all applicable laws, codes and regulations.

Emergency call out service: THE CONTRACTOR shall provide 24-hour emergency service as needed in all aspects outlined in the scope of services for THE CITY facilities. Normal hours will be considered 8am to 5pm. Emergency call Hours shall be Monday through Friday 5:00 p.m. to 8:00 a.m. and 24 hours each day for weekends and Holidays. THE CONTRACTOR shall dispatch personnel on-site for normal or emergency responses within 3 hours of the call-out.

Liabilities: THE CONTRACTOR shall hold THE CITY, its officers, elected officials, agents, servants, and employees, harmless from liability of any nature or kind because of use of any copyrighted or un-copyrighted composition, secret, process, patented or unpatented invention, articles or appliances furnished or used under this proposal, and agrees to defend, at his own expense, any and all actions brought against THE CITY because of the unauthorized use of such articles.

Accidents: THE CONTRACTOR will report to THE CITY's designated representative any and all accidents involving any property damage or personal injury immediately following said accident or discovery of accident damage. THE CITY shall be indemnified and held harmless for each accident.

Insurance: Prior to award, the CONTRACTOR shall furnish an approved Certificate of Insurance from a company or agent licensed in the State of Arkansas, and must keep insurance in force throughout the contract period and any extensions. The insurance may not be modified without THE CITY's approval.
The following is a list of liability limits for Worker's Compensation and Employee Fidelity Coverage and standard limits as outlined by THE CONTRACTOR's insurance carrier.

1. Worker's Compensation and Employee Liability Policy
   Worker's Compensation — Statutory Limits
   Employer's Liability — $1,000,000 each accident
2. Comprehensive General Liability Policy
   Premises and Operation
   Contractual Insurance
   Personal Injury
   Each item listed in section 2 must have:
   Bodily Injury — $500,000 each person
   $500,000 each occurrence
   Property Damage — $2,000,000 each occurrence
   $2,000,000 aggregate

THE CONTRACTOR shall assume all liability for any accidental or criminal occurrence.

Damages: THE CONTRACTOR and his/her staff will be responsible to protect spaces and finishes and clean up all debris and wipe down surfaces and/or vacuum to leave the space in the same condition as it was prior to starting repairs or conducting maintenance or inspections. THE CONTRACTOR will be responsible for all damages to the facility or contents caused by THE CONTRACTOR or their staff during the performance of their duties.

Qualifications of THE CONTRACTOR: THE CONTRACTOR may be required, before the award, to show to the complete satisfaction of THE CITY that it has the necessary facilities, ability, and financial resources to provide the service or goods specified. In order to perform work within the Police Department, vendor must have employees complete CJIS training and pass a background check.

Personnel: It is THE CONTRACTOR's responsibility to provide qualified and appropriate level of on-site staffing as needed, provide appropriate tools and vehicles necessary to accomplish all duties outlined in the scope of service during normal hours or after normal working hours. THE CONTRACTOR's services are to be compliant with all Federal, State, CARB, AQMD, OSHA and all other applicable regulatory requirements. Proof of training and qualifications shall be made available within 1 week upon request or the individual(s) removed from the site.

THE CONTRACTOR is expected to use staff that would pass standard security checks for all personnel assigned to work under this contract. THE CITY reserves the right to approve/refuse any employees. If required, THE CONTRACTOR may be required to provide proof of a background check within 1 week upon request or the individual(s) must be removed from the site.

Subcontracting: No portion of the work covered by these specifications may be subcontracted or assigned without prior approval of the City Representative. Requests to subcontract all or any portion of services required by this contract will be submitted to the City Representative, at least thirty (30) days in advance of the proposed effective date of the subcontract. THE CONTRACTOR shall include in this written request a detailed description of how THE CONTRACTOR plans to oversee the services performed by the proposed subcontractor. THE CONTRACTOR shall be responsible for services provided by any subcontractor as if THE CONTRACTOR were providing the services with its own organization. Any subcontractor providing services shall have successfully passed a background check prior to commencing work and must meet THE CITY's insurance requirements. THE CONTRACTOR shall bear all expenses of any subcontractor background checks and any required insurance. THE CITY may make reasonable investigations deemed necessary and proper to determine the ability of a contractor to perform the work, and THE CONTRACTOR shall furnish THE CITY all information requested for this purpose. THE CONTRACTOR will be responsible for all

damages to the facility or contents caused by the subcontractor during the performance of their duties.

Tools and Equipment: THE CONTRACTOR shall furnish and maintain all equipment necessary for the scope of services to be provided. THE CITY reserves the right to inspect equipment to be used to perform services under this contract. Any equipment determined to be in poor condition must be replaced immediately, at THE CONTRACTOR's expense. Failure to provide suitable equipment for carrying out all requirements of this contract may be grounds for termination.

Acceptance of Terms: All terms and conditions in this contract are deemed to be accepted by THE CONTRACTOR and incorporated in the contract, except the provision(s) which are expressly excluded by the contract specifications.

City of Bryant MAYOR

Signature: _____

Date:_____

THE CONTRACTOR

Signature: _____

Date:_____

ORDINANCE NO. ____

AN ORDINANCE AUTHORIZING THE MAYOR OF THE CITY OF BRYANT, ARKANSAS TO ENTER INTO AN AGREEMENT WITH PAFFORD MEDICAL SERVICES FOR THE PROVISION OF AMBULANCE SERVICES; DECLARING AN EMERGENCY; AND FOR OTHER PURPOSES.

WHEREAS, the City of Bryant, Arkansas, desires to ensure the provision of efficient, timely, and professional emergency medical services to its citizens; and

WHEREAS, Saline County has coordinated with local municipalities through the Saline County EMS Board to select a provider for county-wide ambulance services; and

WHEREAS, the Saline County EMS Board has selected Pafford Medical Services as the exclusive provider of ambulance services for the region; and

WHEREAS, the City of Bryant desires to enter into an agreement with Pafford Medical Services to provide such services within the city limits and to participate in regional cooperation in EMS delivery;

NOW, THEREFORE, BE IT ORDAINED BY THE CITY COUNCIL OF THE CITY OF BRYANT, ARKANSAS:

SECTION 1. The Mayor of the City of Bryant, Arkansas, is hereby authorized to enter into an Agreement with Pafford Medical Services for the provision of ambulance services within the City of Bryant, as part of the City's participation in the Saline County EMS Board. The Agreement is attached hereto as **Exhibit A** and incorporated herein by reference.

SECTION 2. The Mayor is further authorized to take all actions and execute all documents necessary to carry out the intent of this Ordinance and implement the Agreement on behalf of the City of Bryant.

SECTION 3. All ordinances or parts of ordinances in conflict herewith are hereby repealed to the extent of such conflict.

SECTION 4. EMERGENCY CLAUSE. It is hereby found and determined that it is essential for the preservation of the public peace, health, and safety of the citizens of the City of Bryant that ambulance services continue without interruption; therefore, an emergency is declared to exist, and this Ordinance shall be in full force and effect from and after its passage and approval.

PASSED AND APPROVED this ___ day of _____, 2025.

ATTEST: APPROVED:

_____ _____

City Clerk Mark Smith Mayor Chris Treat

SECOND AMENDED AMBULANCE SERVICE AGREEMENT

THIS SECOND AMENDED AMBULANCE SERVICE AGREEMENT (hereinafter "Amended Agreement") made and entered into this _____day of _____, 2025 by and between the Arkansas Cities of Alexander, Bauxite, Benton, Bryant, Haskell, Shannon Hills, Traskwood and Saline County, Arkansas (hereinafter the "Saline County Governing Board" or "Saline County EMS Board) and Pafford Medical Services, Inc., an Arkansas corporation (hereinafter "Pafford"), (hereinafter collectively "the Parties"), to-wit:

WHEREAS, the need for ambulance service is obvious and virtually affects the entire population of Saline County, Arkansas;

WHEREAS, after due deliberation and investigation, it has been determined that in order to provide continuous future ambulance service for Saline County, Arkansas, it would be in the best interests of all concerned to have said Agreement negotiated now;

WHEREAS, an interlocal cooperation agreement ("Interlocal Agreement") was entered into by and between the County Court of Saline County, acting through the County Judge, and the cities of Alexander, Bauxite, Benton, Bryant, Haskell, Shannon Hills and Traskwood, Arkansas (the "Saline County Governments"), acting through their Mayors, pursuant to Arkansas Code Annotated §§ 14-266-101 et seq. and Ark. Code Ann. § 14-14-910 (the "Governing Law"), after ordinances were passed by the legislative bodies of the Saline County Governments;

WHEREAS, the Interlocal Agreement authorized combining efforts for the purpose of procuring emergency medical services through a franchise agreement, to better provide for the health, safety and welfare of the citizens of Saline County;

WHEREAS, the Interlocal Agreement stated that the areas served would include, but not be limited to, the unincorporated areas of Saline County, Arkansas, and the incorporated areas of Alexander, Bauxite, Benton, Bryant, Haskell, and Traskwood, Arkansas, excluding Hot Springs Village ("Franchise Area");

WHEREAS, as contemplated by Ark. Code Ann. § 14-14-910, the Saline County Governments created the Saline County EMS Governing Board, consisting of the Saline County Judge, Mayor of the City of Alexander, Mayor of the City of Bauxite, Mayor of the City of Benton, Mayor of the City of Bryant, Mayor of the City of Haskell, and the Mayor of the City of Traskwood;

WHEREAS, on March 1, 2022, the Saline County EMS Governing Board voted to include Shannon Hills as a member of the EMS County Governing Board, and to amend the Ambulance Service Agreement to reflect Shannon Hills inclusion, as contemplated by the Interlocal Agreement, and the First Amended Ambulance Service Agreement resulted; and

WHEREAS, the Saline County EMS Governing Board subsequently voted to once again amend the parties' responsibilities and repeal the use of the Saline Emergency Communications for ambulance dispatch services.

NOW, **THEREFORE**, in consideration of the mutual covenants and agreements herein contained, and for other valuable consideration, the receipt and sufficiency are hereby acknowledged, the Saline County Governing Board and Pafford agree as follows:

1. THE SERVICES:
    a) Pafford is hereby granted an exclusive contract for emergency medical services during the term of this Amended Agreement in accordance with the proposals and agreements herein set forth and that Pafford will duly perform all obligations required of it hereunder. Pafford will be the sole ambulance provider by any and all modes of transportation within the Franchise Area.
2. AUTHORITY OF THE PARTIES:
    a) As set forth in Exhibit "A," the Saline County Governing Board, on its part, hereby certifies that all necessary orders have been or will be made and entered, in order to effectuate and make this Amended Agreement valid insofar as the Saline County Governing Board is concerned.
    b) Pafford is incorporated under the laws of the state of Arkansas. Principal officers of Pafford are Jamie Pafford-Gresham—President and Ben Gresham—Vice President, who will be responsible for the operation of the ambulance service.
3. TERM AND TERMINATION:
    a) TERM: This contract shall commence on February 1, 2022 for Saline County, Alexander, Bauxite, Benton, Haskell, and Traskwood. Shannon Hills's service will begin upon final execution of this Amended Agreement. Bryant's service will commence on May 29, 2022, unless Bryant is able to terminate their existing contract for emergency medical services, in which case, after notice to Pafford, Bryant's service will commence. Unless terminated as set forth herein, this contract shall end on February 1, 2025. Extensions of this contract are permitted, as set forth below.
        i The standard contract period takes into consideration that a high-performance emergency medical services provider must simultaneously achieve clinical excellence, response-time reliability, economic efficiency, and customer satisfaction. After the initial period the contract will automatically renew for successive three-year periods unless acted upon herein.
    b) EMERGENCY: If it is determined by the Saline County EMS Board that an emergency situation has occurred whereby emergency medical services are not being provided within the Franchise Area, under agreements not contemplated by this Amended Agreement, the Saline County EMS Board may notify Pafford of the need for emergency medical services to begin before the term of this Amended Agreement.
    c) SALINE COUNTY TERMINATION: This Amended Agreement may be terminated at any time by the Saline County Governing Board upon the occurrence of any one of the following events:
        i Any breach of a material term of this Amended Agreement by Pafford, which Pafford has failed to correct within thirty (30) days of receiving written notice by the Saline County EMS Board.
        ii The loss by Pafford of any license required to operate the ambulance service contemplated by this Amended Agreement.

iii The loss or suspension of any insurance coverage required herein to be maintained by Pafford; or

iv If there shall be filed by or against Pafford any petition seeking the appointment of a receiver or trustee for any of the property of Pafford for any relief under the bankruptcy laws of the United States of America or any jurisdiction now or hereafter in effect or under any insolvency, readjustment or debt dissolution, or liquidation law or statute of any jurisdiction now or hereafter in effect (whether at law or equity).

d) PAFFORD TERMINATION: This Amended Agreement may be terminated at any time by Pafford upon the following event:

i Any breach of a material term of this Amended Agreement by the Saline County Governing Board, which the Saline County Governing Board has failed to correct within thirty (30) days of receiving written notice from Pafford.

e) MUTUAL TERMINATION: This Amended Agreement may be terminated without cause by either party by giving 120 days' written notice to the other party of such intention to terminate.

f) WAIVER: The waiver of a breach by either party of any provision of this Amended Agreement shall not operate or be construed as a waiver of any subsequent breach by either party of the same or any other provision. No waiver shall be valid unless in writing and signed by an authorized officer of the respective party waiving the breach.

g) FORCE MAJEURE. Neither party shall be liable to the other party, nor be deemed to have defaulted under or breached this Amended Agreement, for any failure or delay in fulfilling or performing any term of this Amended Agreement when and to the extent such failure or delay is caused by or results from acts beyond the impacted party's control, including, but not limited to the following:

i Acts of God;
ii A natural disaster (fires, explosions, earthquakes, hurricane, flooding, storms, explosions, infestations), epidemic, or pandemic;
iii War, invasion, hostilities, (whether war is declared or not), terrorist threats or acts, riot, or some other civil unrest;
iv Actions, embargoes or blockades in effect on or after the date of this Amended Agreement;
v National or regional emergency;
vi Strikes, labor stoppages or slowdowns or other industrial disturbances; and
vii Shortage of adequate power or transportation facilities.

The impacted party shall give notice within fifteen (15) days of the Force Majeure Event to the other party, stating the period of time the occurrence is expected to continue. The impacted party shall use diligent efforts to end the failure or delay and ensure the effects of such Force Majeure Event are minimized.

4. PAFFORD OBLIGATIONS:

a) The following are the specific obligations of Pafford under this Amended Agreement:

i An exclusive telephone line will be installed and maintained by Pafford, and two-way radio communications will be installed and maintained by Pafford in each vehicle

and at the base of operation. The ambulance service will participate in all overall City and County wide communications plans.

ii Pafford will provide competent and efficient ambulance service within the Franchise Area, and will not discriminate against any person, firm, or corporation by unduly favoring others. Each call will be answered, regardless of the person's ability to pay, and service will be provided to the nearest, most appropriate hospital.

iii Pafford will set ambulance rates annually and make the same publicly available.

iv Pafford will make available annual ambulance memberships to the residents of Franchise Area to assist in offsetting the cost of ambulance services.

v Pafford will provide and maintain fully equipped and licensed ambulances which comply with the requirements of the Arkansas State Department of Health and the State of Arkansas, as set forth in Exhibit "A". The units will be staffed, consistent with their Request for Proposal ("RFP") response, using their best business judgment.

vi Pafford will work closely with City, County, and State law enforcement officers, all hospital and nursing home personnel, doctors, City and County officials, etc., and will take all reasonable and appropriate steps to project a very favorable image for the County, including vehicles, equipment, personnel.

b) ADMINISTRATIVE, SUPERVISORY, AND SUPPORT STAFF: Pafford will provide, at a minimum, the following:

i **Operations Manager (1 FTE)**

1. Responsible for the administration & operation of this Amended Agreement

ii **EMS Supervisor on Duty 24/7 in response capable unit (3 FTE)**

1. Responsible for daily operations, on-scene supervision, and coordination

c) EMS STATIONS: Pafford will operate five (5) EMS stations and three (3) posting stations in Saline County, with the locations determined, consistent with Pafford's RFP response and interview, using Pafford's best business judgment.

d) INDEMNIFICATION: Pafford will be solely and exclusively responsible for all bills, accounts, notes, etc., incurred by the ambulance service, and Pafford will indemnify and hold harmless the Saline County Governing Board, and the Saline County Governments, including their elected officials and employees, of any and all debts, liabilities, or obligations incurred by Pafford.

e) INSURANCE: Pafford will carry the following insurance, as set forth in the RFP:

i **Commercial liability insurance**

1. Including but not limited to, bodily injury, property damage, and personal injury, with limits of not less than Two Million Dollars ($2,000,000.00) per occurrence, and annual aggregate. Coverage shall be on "an occurrence basis" and the policy shall include broad form property damage coverage, and contracted liability and fire legal liability of not less than Two Million Dollars ($2,000,000.00) per occurrence;

ii **Professional Medical Liability**

1. Including errors and omissions with minimum limits of not less than Two Million Dollars ($2,000,000.00) per occurrence, and an aggregate limit of not less than Five Million Dollars ($5,000,000.00);

iii **Automobile Liability**

1. Including a Two Million Dollars ($2,000,000.00) combined single limit for bodily injury and property damage per occurrence; and

iv **Workers' Compensation**

1. Including coverage and policy in compliance with the Arkansas Insurance Department the policy must have a minimum of One Million Dollars ($1,000,000.00).

f) ARKANSAS WIRELESS INFORMATION NETWORK (AWIN): Pafford will ensure that their operations are integrated with the AWIN in Saline County. Pafford will provide their own AWIN Talk Group.

g) MEDICAL DIRECTOR: In order to facilitate first responder operations and improve service to patients, Pafford's medical director shall provide medical direction to county fire districts and departments who wish to participate. Nothing in this Amended Agreement, however, shall preclude the medical director from prohibiting any particular individual or individuals from operating under his or her direction.

5. SALINE COUNTY GOVERNING BOARD OBLIGATIONS:

a) The Saline County Governing Board will undertake all reasonable efforts to assist Pafford in obtaining any Federal, State, or Local funds to enable Pafford in their efforts to provide emergency medical services in the Franchise Area.

6. COMPLIANCE WITH LAWS: Pafford will operate according to all State and Federal directives, orders, regulations, laws and requirements.

a) Such laws will include Federal Wage and Hour Laws, the Health Insurance Portability and Accountability Act of 1996, the Health Information Technology for Economic and Clinical Health Act, and Occupational Safety Health Administration laws.

b) Pafford will meet all applicable City and County requirements and policies for the operation of emergency vehicles within the Franchise Area, and the State of Arkansas. All State and Federal licenses and permits will be obtained by Pafford as required.

c) All vehicles will meet or exceed all State and Federal requirements now in effect or hereafter adopted.

d) Saline County Governing Board contracts and documents prepared while performing contractual work on behalf of the Saline County Governing Board are subject to the Arkansas Freedom of Information Act ("FOIA"), located at Ark. Code Ann. § 25-19-101 et seq. If a FOIA request is presented to the Saline County Governing Board, Pafford will do everything possible to provide the documents in a prompt and timely manner as prescribed in the FOIA.

Only legally authorized photocopying costs pursuant to the FOIA may be assessed for this compliance.

- i CONFIDENTIALITY: Except as otherwise provided by Arkansas law, the Parties acknowledge that the Parties may have confidential information as it pertains to the Services contemplated by this Amended Agreement. Each party agrees to protect the confidentiality of such information to the fullest extent possible and refrain from distributing or otherwise disseminating any such information regarding the other party, whether such information is obtained during the duration of this Amended Agreement or during any negotiations thereof, to any person, agency, business or other entity, public or private, except in the following circumstances:

    1. To State or Federal regulatory health oversight agencies when required by such agency;
    2. To the extent necessary to comply with any law, rule, or regulation or the valid order of any government agency or any court of competent jurisdiction;
    3. To an insurance agent to the extent necessary to obtain appropriate insurance; and,
    4. As may be necessary to enforce any rights and perform any obligations under this Amended Agreement.

e) **No Sanction**: During the term of this Amended Agreement, Pafford shall not be excluded, debarred, or otherwise ineligible to participate in the Federal health care programs as defined in 42 U.S.C. § 1320a-7b or have been convicted of a criminal offense related to the provision of health care items or services but not yet excluded, debarred, or otherwise declared ineligible to participate in the Federal health care programs or Federal contracting.

f) The Saline County Governing Board reserves the privilege of auditing Pafford's records for the purposes of compliance with the laws referenced in this Section.

7. CHAIN OF COMMUNICATION, REPORTS, MEETINGS AND INQUIRY RESOLUTION:

a) Chain of Communications: Any communication regarding emergency medical services within the Franchise Area that occurs outside the monthly meeting, discussed in 7(b) are to be directed to the Saline County Office of Emergency Management ("OEM").

b) Monthly Reports: Pafford shall prepare and provide the Saline County Governing Board a monthly audit report by the 15th of the month with all relevant information as determined by the Parties.

c) Meetings and Inquiry Resolutions: The Saline County Judge, OEM Director, and Pafford will meet as necessary to discuss compliments, complaints, and other comments regarding the Services provided pursuant to this Amended Agreement. Other meeting may be requested by the Saline County EMS Board or Pafford. A mechanism will be created for the identification, investigation, and resolution of complaints regarding the Services provided by Pafford pursuant to this Amended Agreement.

- i Any complaints received by City or County officials will be referred in writing to Jamie Pafford-Gresham, President of Pafford. Efforts will be made to address these complaints

within 10 business days. Emergency complaints shall be dealt with in an immediate manner.

8. RESPONSE TIMES:
    a) Pafford will maintain response times as set forth in Exhibit B, with the exception of unforeseeable events described in section 8(b) below. The response time shall be measured from the time that an ambulance is dispatched by SEC to the time that the first Pafford first response vehicle or transport ambulance unit arrives on scene.
    b) Exceptions to response time requirements are allowed for unforeseeable events which have the potential to delay ambulance response, including but not limited to the following:
        i Delays caused by trains blocking roadways;
        ii Extreme weather events such as tornadoes, ice storms, blizzards, floods, or other weather events;
        iii Disaster or mass casualty events;
        iv Any time when one call requires the response of two or more ambulances;
        v Terrorist attacks or acts of war; and
        vi Excessive unexpected call volume surge that could not be reasonably planned for in advance.
        vii Unable to off load patients at receiving hospitals due to hospital emergency department saturation or internal hospital disaster, outside the control of the ambulance provider.

9. TRANSFER OF RIGHTS AND RESPONSIBILITIES:
    a) No assignment or subcontracting shall be allowed without prior written consent of the Saline County Governing Board. In the event of a corporate acquisition and/or merger, Pafford shall provide written notice to the Saline County Governing Board within thirty (30) calendar days of Pafford's notice of such action or upon the occurrence of said action, whichever occurs first. The right of the Saline County Governing Board to terminate, which shall not be unreasonably exercised, includes, but is not limited to, instances in which a corporate acquisition and/or merger represent a conflict of interest or are contrary to any local, state, or federal laws.
10. INDEPENDENT CONTRACTOR STATUS
    a) Nothing in this Amended Agreement, express or implied, is intended to confer upon any person or entity other than the Saline County Governing Board and Pafford and the respective successors and assigns of such, any rights, remedies, obligations, or legal liabilities whatsoever.
    b) Nothing contained in this Amended Agreement shall be construed by the parties or by any third person to create the relationship of principal and agent, employer and employee, a partnership, or a joint venture between the Saline County Governing Board and Pafford.
11. NOTICES: Any notice required under this Amended Agreement shall be made by certified mail, return receipt requested, to the following addresses:

If to the Saline County Governing Board:	If to Pafford:
Matt Brumley, Saline County Judge	Jamie Pafford-Gresham, CEO
200 N. Main St., Ste. 117	PO Box 1120

12. GOVERNING LAW: This Amended Agreement shall be governed by the laws of the state of Arkansas and venue and jurisdiction for any action shall lie in the appropriate court in Saline County, Arkansas.
13. BINDING EFFECT (NO THIRD-PARTY RIGHTS): This Amended Agreement shall be binding upon and inure to the benefit of the parties hereto and their respective hereto, and nothing in this Amended Agreement, whether express or implied, is intended to confer any right or remedy on any other person or entity.
14. CONSTRUCTION: The rules of construction to the effect that ambiguities are to be resolved against the drafting party shall not be employed in interpreting this Amended Agreement. The language in this Amended Agreement are to be construed according to their traditional, accepted meaning.
15. SEVERABILITY: In case any one or more of the terms or provisions contained in this Amended Agreement shall for any reason be held to be invalid, illegal, or unenforceable in any respect, such invalidity, illegality, or unenforceability shall not affect any other term or provision of this Amended Agreement, and this Amended Agreement shall be construed so as to be enforceable to the maximum extent permissible by law.
16. ENTIRE AGREEMENT AND MODIFICATION:
    a) This Amended Agreement, with its Exhibits, constitutes the entire agreement between the parties and no representations, inducements, promises or agreements, oral or otherwise, between the Parties not embodied herein shall be of any force or effect.
    b) This Amended Agreement may not be modified orally, or any other way except in writing signed by all parties to this Amended Agreement.
    c) This Amended Agreement replaces the Agreement entered into by the Parties on August 30, 2021.
17. HEADING AND COUNTERPARTS: The headings to the various sections of this Amended Agreement have been inserted for convenience only and shall not modify, define, limit or expand express provisions of this Amended Agreement. This Amended Agreement may be executed simultaneously in one or more counterparts, each of which shall be deemed an original but all of which together shall constitute one and the same instrument.
18. ACKNOWLEDGEMENTS AND CERTIFICATIONS: By affixing their respective signatures below, the Parties certify that they have read and understand each and every provision of this Amended Agreement. Each party further certifies that they have had the opportunity to review this Amended Agreement with an attorney of their choosing. Each party certifies that it possesses the authority to enter into this Amended Agreement, that it enters into this Amended Agreement "at arm's length," that any payments set forth herein are consistent with fair market value, and that neither party has been subject to duress or other undue influence by any party during the negotiation of this Amended Agreement. No improper or illegal remuneration, benefit or privilege has been conferred under this Amended Agreement or otherwise to induce the referral of patients by any party to any other party or an affiliated entity, or the purchasing, leasing, or ordering of any item or service. The execution and performance of this Amended Agreement by each party has been duly authorized by all necessary

laws, resolutions or corporate actions, and this Amended Agreement constitutes valid and enforceable obligations of each party in accordance with its terms.

19. RFP REQUIREMENTS: This Amended Agreement is entered into between parties in response to an RFP released by the Saline County Governing Board, and Pafford's RFP response (absent the appendices), copies of which are attached hereto as Exhibits "C & D." This Amended Agreement incorporates the requirements of that RFP to the extent not specifically stated herein and in the event of any conflict between the requirements as stated in the RFP and the terms of this Amended Agreement, the terms of this Amended Agreement shall be resolved in favor of the requirements stated in the Amended Agreement.

[SIGNATURES FOLLOW]

IN WITNESS WHEREOF, this instrument is executed on the dates listed below, for and on behalf of the parties hereto by the duly authorized officer and members of the said parties.

Pafford Medical Services, Inc.

X_____ Dated: _____
Name: _____
Title: _____

Saline County

X_____ Dated: _____
Name: _____
Title: _____

City of Alexander

X_____ Dated: _____
Name: _____
Title: _____

City of Bauxite

X_____ Dated: _____
Name: _____
Title: _____

City of Benton

X_____ Dated: _____
Name: _____
Title: _____

City of Bryant

X_____ Dated: _____
Name: _____
Title: _____

City of Haskell

X_____ Dated: _____
Name: _____
Title: _____

City of Shannon Hills

X_____ Dated: _____
Name: _____
Title: _____

City of Traskwood

X_____ Dated: _____
Name: _____
Title: _____

EXHIBIT A

1. Pafford will maintain and staff a minimum of six (6) ambulances twenty-four hours a day, seven days a week. Of those, five (5) will be staffed at the Advanced Life Support Level, as set forth below:
    a. 8 New Ambulances 2021 or 2022
        i. 6 Type 1 (Paramedic-ALS)
        ii. 2 Type 3 (BLS)
    b. 2 Remounted Ambulances (Type 1 or 3) 2021 or 2022
        i. Maintenance Spares
        ii. Football Games, Special Events, Etc.
    c. 2 ALS Capable Response Vehicles 2021 or 2022
        i. Ford F-250 Truck
        ii. Ford Explorer
    d. 1 Ambulance from existing Pafford fleet for a maintenance spare
    e. 1 Disaster Response/Firefighter Rehab Trailer
2. Pafford will provide eight (8) ambulances during daytime peak hours and six (6) ambulances during non-peak hours.

3. The units will be based or staged as follows:

Unit Deployment					
	ALS Ambulance 24 Hour	BLS Ambulance 24 Hour	ALS Ambulance Peak Hours	BLS Ambulance 12 Hour	Shift Supervisor Response Vehicle
City of Bryant	2				
City of Benton	2	1		1	
East End	1				
Post/Float			1		1

EXHIBIT B

For all emergency dispatch response requests, Pafford will place a transport capable ambulance or quick response vehicle, staffed by a licensed paramedic, and will achieve the following designated response times on average for all requests on a monthly basis, subject to the exceptions listed in section eight (8) of the Second Amended Agreement.

Level I – Benton and Bryant

Emergency	8 minutes 59 Seconds	Hospital Transfer (emergent)	30 minutes
Non-Emergent	11 minutes 59 Seconds	Hospital Transfer (non-emergent)	60 minutes

Level II - East End

Emergency	11 minutes 59 Seconds
Non-Emergent	14 minutes 59 Seconds

Level III - County Area: Haskell, Turtle Creek, Lonsdale, Salem (South of Steelbridge), Collegeville, Shannon Hills, Alexander, Northeast, Sardis, Shaw, Bauxite

Emergency	14 minutes 59 Seconds
Non-Emergent	19 minutes 59 Seconds

Level IV - Ultra-Rural County Area: West Pulaski, Paron, Crows, Lake Norrell, Traskwood , and Salem (North of Steel Bridge Road)

Emergency	24 minutes 59 Seconds

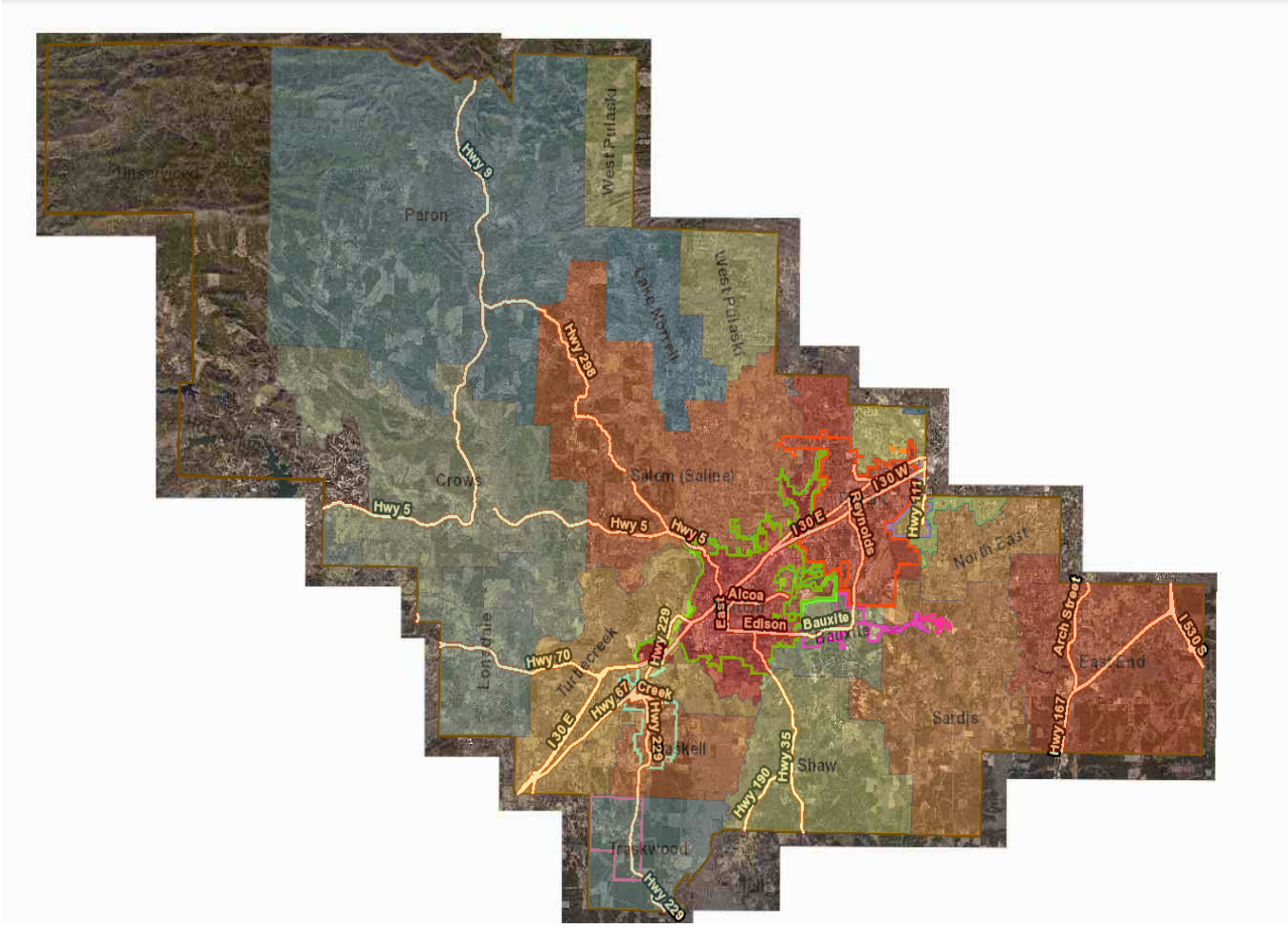


EXHIBIT C

The Saline County EMS Board RFP
Emergency Medical Services
Section A: General Terms & Conditions

1. SUBMISSION OF A PROPOSAL:

A. A written narrative describing the method or manner in which the Respondent proposes to satisfy requirements of this Request for Proposal ("RFP").

B. A description of the Respondent's experience in providing the same or similar services as outlined in the RFP. This description should include the names of the person(s) who will provide the services, their
qualifications, and the years of experience in performing this type of work. Also, include the reference information requested in this RFP.

C. Statement should be no more than twenty-five (25) pages; single sided, standard, typed, print on standard 8.5 x 11 papers. Respondents shall also submit a three (3) page (maximum) executive summary. The following items will not count toward the page limitations: appendix, cover sheet, 3-page executive
summary, resumes (resumes shall be no more than 1 page per person), and forms provided by the Saline County Emergency Medical Services ("EMS") Board for completion.

D. Proposal's may be submitted electronically in addition to two (2) hard copies. Please submit your documents on a properly labeled flash drive. The use of Adobe PDF documents is strongly recommended. Files contained on the flash drive or electronic media shall not be restricted against saving or printing. The electronic copy shall be identical to the original papers submitted. Electronic copies shall not be submitted via e-mail to Saline County Purchasing Office.

E. Proposal's will be reviewed following the stated deadline, as shown on the cover sheet of this document. The names of Respondents only will be available after the deadline until a contract has been awarded. All interested parties understand proposal documents will not be available until after a valid contract has been executed.

F. Respondents shall submit a proposal based on documentation published by The Saline County Purchasing Office on behalf of the Saline County EMS Board.

G. Proposal's shall be enclosed in sealed envelopes or packages addressed to the Saline County Purchasing Office, 200 N. Main St., Ste. 116, Benton, Arkansas 72015. The name, address of the firm and RFP name shall be on the outside of the packaging as well as on any packages enclosed in shipping containers or boxes.

H. Proposal's must follow the format of the RFP. Respondents should structure their responses to follow the sequence of the RFP.

I. Respondents shall have experience in work of the same or similar nature, and must provide references that will satisfy the Saline County EMS Board. Respondents may furnish a reference list of clients for whom they have performed similar services and must provide information as requested in this document.

J. Respondents are advised that exceptions to any of the terms contained in this RFP or the attached service agreement must be identified in its response to the RFP. Failure to do so may lead the Saline County EMS Board to declare any such term non-negotiable. Respondent's desire to take exception to a non-negotiable term will not disqualify it from consideration for award.

K. Proposal's will need to be received by ***June 18, 2021 2:00 pm local time*****.**

2. WRITTEN REQUESTS FOR INTERPRETATIONS OR CLARIFICATION:

All questions pertaining to the terms and conditions or scope of work of this proposal must be sent in writing via e-mail to the Saline County Purchasing Office. Responses to questions may be handled as an addendum if the response would provide clarification to the requirements of the proposal. All such addenda shall become part of the RFP. The Saline County EMS Board will not be responsible for any other explanation or interpretation of the proposed RFP made or given prior to the award of the contract.

3. RIGHTS OF THE SALINE COUNTY EMS BOARD IN RFP PROCESS:

In addition to all other rights of the Saline County EMS Board, under state law, the Saline County EMS Board specifically reserves the following:

A. The Saline County EMS Board reserves the right to rank firms, interview any or all of the Respondents, and negotiate with the highest-ranking firm. Negotiation with an individual Respondent does not require negotiation with others.

B. The Saline County EMS Board reserves the right to select the proposal that it believes will serve the best interest of the entities making up the Saline County EMS Board.

C. The Saline County EMS Board reserves the right to accept or reject any and all proposal.

D. The Saline County EMS Board reserves the right to cancel the entire request for proposal.

E. The Saline County EMS Board reserves the right to remedy or waive technical or immaterial errors in the request for proposal or in proposals submitted.

F. The Saline County EMS Board reserves the right to request any necessary clarifications, additional information, or proposal data without changing the terms of the proposal.

G. The Saline County EMS Board reserves the right to select the Respondent to perform the services required on the basis of the original proposals without negotiation.

4. EVALUATION CRITERIA:

The evaluation criteria define the parameters that will be used by the selection committee to evaluate and score responsive, responsible and qualified proposals. The different evaluation parameters are shown in the chart below:

0-10 points per category: 50 points total	Parameters to be considered

0-10	Thoroughness of Proposal
0-10	Value/Compensation
0-10	Clinical Operations
0-10	Dispatch, Reporting and Monitoring Operations
0-10	Experience and Recommendations

No single criteria will be determinative. Because of the subjective nature of some of the criteria listed, those making the evaluation will have the goal of determining the best overall proposal based on those criteria. Interviews, if any, will be scheduled after scoring the received proposals, with a final vote by the Saline County EMS Board occurring at a later date.

5. COSTS INCURRED BY RESPONDENTS:

All expenses involved with the preparation and submission of proposals to the Saline County EMS Board, or any work performed in connection therewith, shall be borne solely by the Respondent. No payment will be made for any responses received, or for any other effort required of, or made by, the Respondent prior to contract commencement.

6. ORAL PRESENTATION:

An oral presentation and/or interview may be requested of any Respondent, at the selection committee's discretion.

7. CONFLICT OF INTEREST:

A. The Respondent represents that it presently has no interest and shall acquire no interest, either direct or indirect, which would conflict in any manner with the performance or services required hereunder, as provided in Arkansas Code Annotated § 14-14-1202.

B. The Respondent shall promptly notify the Saline County EMS Board in writing, of all potential conflicts of interest for any prospective business association, interest, or other circumstance which may influence or appear to influence the Respondent's judgment or quality or services being provided. Such written notification shall identify the prospective business association, interest or circumstance, the nature of which the Respondent may undertake and request an opinion to the Saline County EMS Board as to whether the association, interest or circumstance would, in the opinion of the Saline County EMS Board constitute a conflict of interest if entered into by the Respondent. The Saline County EMS Board agrees to communicate with the Respondent its opinion via e-mail or first-class mail within thirty days of receipt of notification.

8. WITHDRAWAL OF PROPOSAL:

A proposal may be withdrawn at any time.

9. LATE PROPOSAL OR MODIFICATIONS:

A. Proposal's and modifications received after the time set for the proposal submittal shall not be considered. Modifications in writing received prior to the deadline will be accepted. The Saline County EMS Board will not be responsible for misdirected proposals. Respondents should contact the Saline County Purchasing office at (501) 303-5657 to ensure receipt of their submittal documents prior to opening time and date listed.

B. The time set for the deadline shall be local time for Benton, Arkansas on the date listed. All proposals shall be received in the Saline County Purchasing office BEFORE the stated deadline.

10. LOCAL, STATE AND FEDERAL COMPLIANCE REQUIREMENTS:

A. The laws of the State of Arkansas apply to any purchase made under this RFP. Respondents shall comply
with all local, state, and federal directives, orders and laws as applicable to this proposal and subsequent contract(s) including but not limited to Equal Employment Opportunity (EEO), Disadvantaged Business Enterprises (DBE), & OSHA as applicable to this contract.

B. Pursuant to Arkansas Code Annotated § 22-9-203 the Saline County EMS Board encourages all qualified small, minority and women business enterprises to proposal on and receive contracts for goods, services, and construction.

11. COLLUSION:

The Respondent, by affixing his or her signature to this proposal, agrees to the following: "Respondent certifies that his/her proposal is made without previous understanding, agreement, or connection with any person, firm or
corporation making a proposal for the same item(s) and/or services and is in all respects fair, without outside control, collusion, fraud, or otherwise illegal action."

12. RIGHT TO AUDIT, FOIA AND JURISDICTION:

A. The Saline County EMS Board reserves the privilege of auditing a vendor's records as such records relate to purchases between the Saline County EMS Board and said vendor.

B. Freedom of Information Act: Saline County EMS Board contracts and documents prepared while performing contractual work on behalf of the Saline County EMS Board are subject to the Arkansas Freedom of Information Act ("FOIA"), located at Ark. Code Ann. § 25-19-101 et seq. If a FOIA request is presented to the Saline County EMS Board, the Contractor will do everything possible to provide the documents in a prompt and timely manner as prescribed in the FOIA. Only legally authorized photocopying costs pursuant to the FOIA may be assessed for this compliance.

C. Legal jurisdiction to resolve any disputes shall be based upon Arkansas law.

13. INDEMNIFICATION:

The successful Respondent agrees to indemnify the Saline County EMS Board, and Saline County Governments making up the Saline County EMS Board, and hold them harmless and against all claims, liability, loss, damage or expense, including but not limited to counsel fees, arising from or by reason of any actual or claimed trademark, patent or copyright infringement or ligation based

thereon, with respect to the services or any part thereof covered by this order, and such obligation shall survive acceptance of the services and payment thereof by the Saline County EMS Board.

The service contract to be entered into between the Saline County EMS Board and the selected provider will not include any provision that the Saline County EMS Board or any of its officials or employees will indemnify any party.

14. VARIANCE FROM STANDARD TERMS & CONDITIONS:

All standard terms and conditions stated in this RFP section apply except as specifically stated in the subsequent sections of this document, which take precedence, and should be fully understood by Respondents prior to submitting a proposal on this requirement.

15. CANCELLATION:

A. The Saline County EMS Board reserves the right to cancel this RFP or any potential contract without cause by giving thirty (30) days written notice to the Respondent in writing of the intention to cancel or with cause if at any time the Respondent fails to fulfill or abide by any of the terms or conditions specified.

B. Failure of the Respondent to comply with any of the provisions of the contract awarded by the Saline County EMS Board shall be considered a material breach of contract and shall be cause for immediate termination of the contract at the discretion of Saline County EMS Board.

C. In addition to all other legal remedies available to the Saline County EMS Board, the Saline County EMS Board reserves the right to cancel and obtain from another source, any items and/or services which have not been delivered within the period of time from the date of order as determined by the Saline County EMS Board.

16. ASSIGNMENT, SUBCONTRACTING, CORPORATE ACQUISITIONS, MERGERS:

A. The winning Respondent shall perform the work described in this RFP and any subsequent contract entered into by the Saline County EMS Board and the Respondent. No assignment or subcontracting shall be allowed without prior written consent of the Saline County EMS Board. If a Respondent intends to subcontract a portion of this work, the Respondent shall disclose such intent in the proposal submitted as a result of this RFP.

B. In the event of a corporate acquisition and/or merger, the Respondent shall provide written notice to the Saline County EMS Board within thirty (30) calendar days of Respondent's notice of such action or upon the occurrence of said action, whichever occurs first. The right to terminate any contract entered into by the Saline County EMS Board and Respondent, which shall not be unreasonably exercised by the Saline County EMS Board, shall include, but not limited to, instances in which a corporate acquisition and/or merger represent a conflict of interest or are contrary to any local, state, or federal laws. Action by the Saline County EMS Board awarding a contract to a firm that has disclosed its intent to assign or subcontract in its response to the RFP, without exception, shall constitute approval for the purpose of this document.

17. EXCLUSIVE FRANCHISE AGREEMENT:

Award of this RFP would lead to an exclusive franchise agreement between the Saline County EMS Board and the winning Respondent for emergency medical services in Saline County, Arkansas with the exception of Hot Springs Village.

18. ADDITIONAL REQUIREMENTS:

The Saline County EMS Board reserves the right to request additional services relating to this RFP from the Respondent. When approved by the Saline County EMS Board as an amendment to any contract and authorized in writing prior to work, the Contractor shall provide such additional requirements as may be necessary.

19. SERVICE AGREEMENT:

A written agreement, incorporating the RFP and the successful proposal will be prepared by the Saline County EMS Board, signed by the successful Respondent and presented to the Saline County EMS Board for approval and signature of the County Judge and all other necessary signatories.

20. INTEGRITY OF REQUEST FOR PROPOSAL DOCUMENTS:

Respondents shall use the original RFP form(s) provided by the Saline County Purchasing Office and enter information only in the spaces where a response is requested. Respondents may use an attachment as an addendum to the RFP form(s) if sufficient space is not available on the original form for the Respondent to enter a complete response. **Any modifications or alterations to the original RFP documents by the Respondent, whether intentional or otherwise, will constitute grounds for rejection of such RFP response.** Any such modifications or alterations a Respondent wishes to propose shall be clearly stated in the Respondent's RFP response and presented in the form of an addendum to the original RFP documents.

21. OTHER GENERAL CONDITIONS:

A. Respondents must provide the Saline County EMS Board with their proposals signed by an individual having legal authority to submit proposals on behalf of the Respondent. The entire cost of preparing and providing responses shall be borne by the Respondent.

B. The Saline County EMS Board reserves the right to request any additional information it deems necessary from any or all Respondents after the submission deadline.

C. This RFP is not to be construed as an offer, a contract, or a commitment of any kind. Nor does it commit the Saline County EMS Board to pay for any costs incurred by Respondent in preparation. It shall be clearly understood that any costs incurred by the Respondent in responding to this request for proposal is at the Respondent's own risk and expense as a cost of doing business. The Saline County EMS Board shall not be liable for reimbursement to the Respondent for any expense so incurred, regardless of whether or not the proposal is accepted.

D. If products, components, or services other than those described in this proposal document are proposed, the Respondent must include complete descriptive literature for each. All requests for additional information must be received within five (5) working days following request.

E. Any uncertainties shall be brought to the attention of Angel Koder, Saline County Purchasing Specialist, immediately via telephone at (501) 303-5657 or by e-mail at angel.koder@salinecounty.org. It is the intent and goal of the Saline County EMS Board to provide documents providing a clear and

accurate understanding of the scope of work to be completed and/or goods to be provided. We encourage all interested parties to ask questions to enable all Respondents to be on equal proposal terms.

F. Any inquiries or requests for explanation in regard to the County's requirements should be made promptly to Angel Koder, Purchasing Specialist for Saline County, via e-mail at angel.koder@salinecounty.org. or telephone at (501) 303-5657. No oral interpretation or clarifications will be given as to the meaning of any part of this request for proposal. All questions, clarifications, and requests, together with answers, if any will be provided to all firms via written addendum. Names of firms submitting any questions, clarifications, or requests will not be disclosed until after a contract is in place. At the discretion of the Saline County EMS Board, one or more firms may be asked for more detailed information before final ranking of the firms, which may also include oral interviews. **NOTE**: Each Respondent shall submit an "Authorized Negotiator Form" containing the signature of a duly authorized officer or agent of the Respondent's company empowered with the right to bind and negotiate on behalf of the Respondent for the amounts and terms proposed.

G. Any information provided herein is intended to assist the Respondent in the preparation of proposal/proposals necessary to properly respond to this RFP. The RFP is designed to provide qualified Respondents with sufficient basic information to submit proposals meeting specifications and/or test requirements, but is not intended to limit a RFP's content or exclude any relevant or essential data.

H. Respondents irrevocably consent that any legal action or proceeding against it under, arising out of or in any manner shall be controlled by Arkansas law. Respondent hereby expressly and irrevocably waives any claim or defense in any said action or proceeding based on any alleged lack of jurisdiction or improper venue or any similar basis.

I. The successful Respondent shall not assign the whole or any part of any contract or any monies due or to become due hereunder without written consent of the Saline County EMS Board. In case the successful Respondent assigns all or any part of any monies due or to become due, the Instrument of assignment shall contain a clause substantially to the effect that is agreed that the right of the assignee in and to any monies due or to become due to the successful Respondent shall be subject to prior liens of all persons, firms, and corporations for services rendered or materials supplied for the performance of the services called for in this contract.

J. The successful Respondent's attention is directed to the fact that all applicable Federal and State laws, County and municipal ordinances, and the rules and regulations of all authorities having jurisdiction over the services shall apply to this procurement and RFP throughout, and they will be deemed to be included in any contract as though written out in full at the relevant time. The successful Respondent shall keep himself/herself fully informed of all laws, ordinances and regulations of the Federal, State, County and municipal governments or authorities in any manner affecting those engaged or employed in providing these services or in any way affecting the conduct of the services and of all orders and decrees of bodies or tribunals having any jurisdiction or authority over same. If any discrepancy or inconsistency should be discovered or in the specifications herein referred to, in relation to any law, ordinance, regulation, order or decree, he/she shall herewith report the same in writing to the Saline County EMS Board.

Section B: Authorization Form

PLEASE FILL OUT THE SECTION BELOW AND SUBMIT THIS FORM WITH YOUR PROPOSAL.

A. I, as an officer of this organization, or per the attached letter of authorization, am duly authorized to certify the information provided herein are accurate and true;

_____
Printed Name

_____
Signature

_____
Title

_____
Date

Please provide contact information:

Company Name:_____
Phone:_____

Address:_____
Fax:_____

_____
Email:_____

City:_____
Web Site:_____

State:_____ Zip Code:_____

The Saline County EMS Board RFP
Emergency Medical Services

Section C: Vendor References

The following information is required from all Respondents so all proposals may be reviewed and properly evaluated:

Company Name_____

Business Address_____

Number of years in business _____ How long in present location _____

Total number of current employees _____ Full time _____Part time _____

Number of employees you plan to use to service this contract _____ Full time ___Part time ___

Please list local commercial and/or governmental references that you have previously performed similar contract services for within the past five (5) years:

1 Company Name: _____

City State, Zip: _____

Contact Person: _____

Telephone: _____

Fax Number: _____

E-Mail Address: _____

2 Company Name: _____

City, State, Zip: _____

Contact Person: _____

Telephone: _____

Fax Number: _____

E-Mail Address: _____

3 Company Name: _____

City, State, Zip _____

Contact Person: _____

Telephone: _____

	Fax Number:	
	E-Mail Address:	
4	Company Name:	
	City, State, Zip:	
	Contact Person:	
	Telephone:	
	Fax Number:	
	E-Mail Address:	

Section D: Statement of Disclosure

Respondent must disclose any possible conflict of interest with the Saline County EMS Board, including, but not limited to, any relationship with any employee or elected of a local government in Saline County. Your response must disclose if a known relationship exists between any principal or employee of your firm and any employee or elected official of a local government in Saline County.

If, to your knowledge, no relationship exists, this should also be stated in your response. Failure to disclose such a relationship may result in cancellation of a purchase and/or contract as a result of your response. This form must be completed and returned in order for your proposal/proposal to be eligible for consideration.

PLEASE CHECK ONE OF THE FOLLOWING AS IT APPROPRIATELY APPLIES TO YOUR FIRM:

_____ NO KNOWN RELATIONSHIP EXISTS

_____RELATIONSHIP EXISTS (Please explain)

_____
_____
_____
_____

PLEASE FILL OUT THE SECTION BELOW:

1. I, as an officer of this organization, or per the attached letter of authorization, am duly authorized to certify the information provided herein are accurate and true; and

2. My organization shall comply with all State and Federal Equal Opportunity and Non-Discrimination requirements and conditions of employment.

_____
Printed Name

X_____
Signature

_____
Date

Section E: Authorized Negotiator Information

At the discretion of the Saline County EMS Board, one or more firms may be asked for more detailed information bef final ranking of the firms, which may also include oral interviews.

NOTE: Each Respondent shall submit to the Saline County EMS Board a primary contact name, e-mail addre and phone number (preferably a cell phone number) who the Saline County EMS Board selection committee c contact for clarification or interview via telephone.

PRIMARY CONTACT INFORMATION

Name of Firm: _____

Name of Primary Contact: _____

Title of Primary Contact: _____

Phone number #1 (cell phone):_____ Secondary Phone#:_____

E-Mail:_____

Address: _____

Is the primary contact (listed in part 1) able to legally bind contracts? YES NO

If no, please list contact that can legally bind a contract for the firm:_____

Name: _____

Title: _____

Phone #1 (cell phone):_____ Phone #2:_____

E-Mail Address:_____

Signed: X_____

Date: _____

SPECIFICATIONS

It is the intent of these specifications to describe the areas/locations in sufficient detail to secure proposals on comparable items. Any items not conforming to these specifications will be rejected, and it will be the responsibility of the Respondent to conform to the requirements unless deviations have been specifically cited by the Respondent and an acceptance made on the basis of the exception.

EMERGENCY MEDICAL SERVICES

I. Request to Submit Proposals

Saline County is located approximately 20 minutes southwest of Little Rock along Interstate 30, and is home to approximately 120,000 residents. There are numerous municipalities located within Saline County, and the largest are the cities of Benton and Bryant. The County has seen substantial growth over the last decade, and is poised for continued expansion for both commercial and residential opportuni

The Governments within Saline County, Arkansas ("Saline County Governments"), which entered into an Interlocal Agreement for Emergency Medical Services ("Saline County EMS Board"), are seeking proposals from interested and qualified parties (where appropriate "Respondents" or "Contractors" or "Vendors") for the award of an emergency medical service ("EMS") contract to an EMS provider. This proposal is for the provision of emergency medical services for Saline County, Arkansas (this includes both the incorporated areas of Saline County and the cities within Saline County) described on the enclosed map pursuant to the terms and conditions hereinafter set forth in or referred to in the Request for Proposal ("RFP"). This RFP is open to all qualified Contractors who meet the minimum qualifications and can document required credentials as outlined in this RFP. The intent is for a single Contractor to provide emergency medical services to the portion of the County as an emergency operating area ("EOA"). The award shall be made at the sole discretion of the Saline County EMS Board to the Contractor who provides the best evidence of satisfactory qualifications and responsibility to fully execute the requirements as set forth by the Saline County EMS Board.

The conditions presented reflect the Saline County EMS Board's desired standards and requirements for acceptable emergency medical services. However, if for some reason these expectations are not feasible, please tell us why and what you would propose.

The requests should include a proposal for the following:

1. Providing ALS EMS Ground Transport Service and/or a tiered ambulance service to the EOA described in the following table.

A. Subsidy (If Required)

If a subsidy would be required by a Contractor to enter into a contract with the Saline County EMS Board, it will be a key consideration for the award of this contract. However, please provide a breakdown of the subsidy that would be required and how that figure was determined.

B. Dispatch

Saline Emergency Communications ("SEC") provides dispatch services currently for the existing EMS provider and public safety agencies within Saline County. SEC has a contract with the current EMS provider for dispatch services, whereby SEC provides dispatch services and the EMS provider pays Saline County on a monthly basis. The Saline County EMS Board's expectation is that SEC would enter into a similar dispatch arrangement with the Contractor selected to enter into the EMS

contract. However, the Saline County EMS Board is open to hearing from Respondents on proposals where the Respondent provided staffing at SEC or where the Respondent provided dispatch services directly for the emergency medical services provided by the Respondent.

Respondent should specify what Dispatch methods would be utilized: (1) EMD software/service required; (2) AWIN interoperable communications.

C. **Performance Terms**

This procurement will result in a performance contract, not a level-of-effort contract, with the following contract periods.

1. Contract

Notwithstanding any other cancellation procedures called for contractually, the EMS provider selected will be initially placed under a thirty-six (36) month provisional contract with extension options at the discretion of the Saline County EMS Board.

2. Standard Contract and Extensions

The standard contract period takes into consideration that a high-performance emergency medical services provider must simultaneously achieve clinical excellence, response-time reliability, economic efficiency, and customer satisfaction. Therefore, the standard contract period is expected to be an initial term of three (3) years with the possibility of two (2) extensions, of three (3) years each, for a total standard contract duration of nine (9) years. Extensions shall strongly consider Contractor performance, but the decision to award an extension will be at the sole discretion of the Saline County EMS Board, based on whatever factors it deems appropriate.

3. Notice on Extension and End of Contract Decisions

The Saline County EMS Board shall notify the Contractor at least twelve (12) months in advance of the end of the initial standard contract period, and at least twelve (12) months in advance of the end of the initial extension period, if awarded, on its decision to award an extension. If a second extension is awarded, the Contractor will be given at least twelve (12) months' notice of the Saline County EMS Board's decision regarding any future procurement or other options it may consider regarding how ambulance services will be provided after the 9-year maximum contract period.

4. Rates and Adjustments

The approved base rate and allowed itemized charges that the Contractor uses for billing in Saline County will be consistent with all applicable rates authorized by, including but not limited to, Medicaid, Medicare, and private insurance providers.

II. Minimum Conditions

A. **Overview**

The conditions described in this section represent the minimum requirements the Saline County EMS Board will accept from a Contractor. The Contractor should carefully examine each requirement outlined in this section and indicate on the Proposal Form that Contractor can and will comply. If submitting multiple proposals, the requirements apply to each unique proposal. Each proposal will be graded as either compliant or non-compliant (pass/fail) with these minimum conditions. Proposals

deemed non-compliant shall not be considered further unless a Contractor submits acceptable evidence that non-compliance of one or more requirements will not substantially have a negative impact on the Contractor's ability to perform the services proposed.

B. **Emergency Operating Area (EOA)**

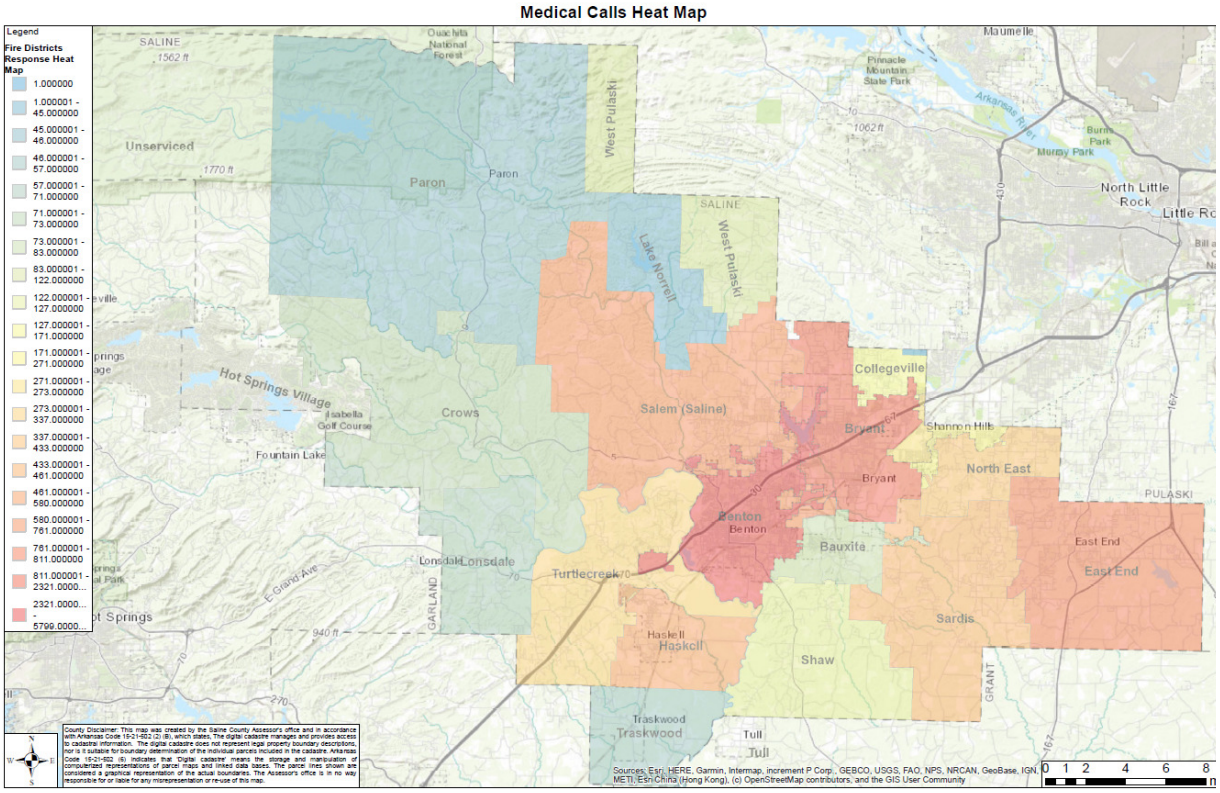
The Contractor will provide 24 hours a day, 7 days a week ALS and/or tiered ambulance service to emergency calls in the areas of Saline County described below. The Contractor will not withhold appropriate emergency services for any reason, especially socioeconomic status or inability to pay for services.

C. For purposes of measuring response time performance, the response times desired for the service area are more particularly described in Part III, Section C. The map is provided as Figure 1 on the following page. The response areas include all of Saline County except Hot Springs Village, but may change in the future.

These areas include the following:
Alexander
Bauxite
Benton
Bryant
Haskell
Shannon Hills
Traskwood
Unincorporated Saline County

D. The Saline County EMS Board specifically makes no representation or warranties regarding the numbers of requests for ambulance service, ambulance transports, frequency of special events or any other information that may be associated with this procurement. Any and all historical data is provided mainly to illustrate the general historical levels of performance and not as a guarantee of future business volume

Emergency Operating Area/Heat Map (Figure 1)



E. **<u>Insurance</u>**

The Contractor must agree that for the provisional and standard contract periods and any extensions thereto, the insurance as shown herein will remain in effect and shall name The Saline County EMS Board as a co-insured. Contractor shall provide evidence of ability to meet all requirements described in this section. This insurance shall be evidenced by delivery to Saline County EMS Board of Certificates of Insurance written by one or more insurance companies with an A.M. Best rating of "A" or better, licensed to do business in the State of Arkansas and acceptable to the Saline County EMS Board. These insurance certificates shall list coverage and limits, expiration dates and terms of policies, and the names of all carriers issuing or re-issuing these policies. All policies shall contain

provisions requiring that thirty (30) days' notice be given prior to cancellation or modification of the policy by the insured. Nothing shall absolve the Contractor of this requirement to provide notice.

Any program of self-insurance risk employed by the Contractor shall be subject to prior approval and on-going monitoring by the Saline County EMS Board and their legal counsel. All policies must waive subrogation rights. Current copies of all policies and Certificates of Insurance must be on file at the Saline County Courthouse at all times during this contract. The following coverage will be required:

1. Commercial liability insurance

Including but not limited to, bodily injury, property damage, and personal injury, with limits of not less than Two Million Dollars ($2,000,000.00) per occurrence, and annual aggregate. Coverage shall be on "an occurrence basis" and the policy shall include broad form property damage coverage, and contracted liability and fire legal liability of not less than Two Million Dollars ($2,000,000.00) per occurrence;

2. Professional Medical Liability

Including errors and omissions with minimum limits of not less than Two Million Dollars ($2,000,000.00) per occurrence, and an aggregate limit of not less than Five Million Dollars ($5,000,000.00);

3. Automobile Liability

Including a Two Million Dollars ($2,000,000.00) combined single limit for bodily injury and property damage per occurrence; and

4. Workers' Compensation

Including coverage and policy in compliance with the Arkansas Insurance Department the policy must have a minimum of One Million Dollars ($1,000,000.00).

F. **Performance Security**

Due to the importance of EMS to the communities served, it is important for the Saline County EMS Board to do everything possible to eliminate the potential for a system failure. Contractor shall provide evidence of the ability to meet performance security requirements to minimize the potential for failure and to sustain uninterrupted service in the event of a default or failure of the Contractor. Provide a description of the methods your company would use to minimize these failures.

G. **Financial Strength**

For the purposes of this RFP, Contractor will provide evidence that clearly documents the financial history of the organization and demonstrates that the Contractor has the financial capability to handle the expansion (including implementation and startup costs) necessitated by the award of any contract.

1. Financial Statements

Contractor will include copies of its most recent two (2) year periods financial strength to include the following documents or their equivalents. If the Contractor is part of a larger organization and has consolidated financial statements, the corporate relationship should be explained, the individual operation's statements should be extracted and both sets of statements should be submitted.

a. Balance Sheet

b. Income Statement

c. Statement of Cash Flows

d. Statement of Owner Equities

2. Audit Statement

Contractor will submit a statement of unqualified opinion from a Certified Public Accountant, for the most recent year available. This opinion should reflect that an independent review has taken place and that the financial statements were found to be in accordance with Generally Accepted Accounting Principles (GAAP) and that the principles chosen and estimates made are reasonable.

3. Financial Commitments

Contractor will provide a list of obligations, and potential commitments, which may impact assets, credit rating, and guarantor letters or otherwise affect the Contractor's ability to meet the requirements of this RFP.

4. Billing Operations

Contractor will discuss their experience and success with billing Medicare, Medicaid, third party payers, private insurance and others parties.

H. **Experience**

1. Comparable Services

The Contractor will document experience managing comparable emergency medical services for at least two (2) years. Contractor will provide the following information for each community.

a. Name of community,

b. Brief description of community,

c. Dates of service in community,

d. Services provided to each community,

e. Number and type (i.e., emergency, non-emergency, interfacility, etc.) of responses provided in each of the past two (2) years,

f. Current contact officer(s) or designated government contact person(s) for each community including name, title, mailing address, telephone number, and email address.

2. Business Identity and History

The Contractor will provide all corporate or individual names that have been used during the past ten (10) years. Contractor will also describe the history of the company, whether it is a private company, public utility, hospital owned. Contractor should provide an explanation of why that model is the best option for the Saline County EMS Board.

3. Accreditation and Associations

The Contractor will provide a listing of any accreditations held and any professional or industry associations to which the Contractor belongs that the Contractor believes may be of benefit to the

Saline County EMS Board. Contractor should state the benefits of any accreditation or association membership to the Saline County EMS Board.

I. **Outstanding/Pending Litigation**

The Contractor shall provide a listing of all resolved or ongoing litigation of the Contractor's organizations within the past five (5) years. This listing shall include litigation brought against the Contractor's organization or affiliated organization and any litigation initiated by the Contractor's organization or affiliated organization against any governmental entity or competing ambulance service within the last five (5) years. Contractor must provide documentation that it has resolved all issues arising from litigation or describe the status of open litigation.

J. **Operational Expectations**

The Contractor shall provide and manage the delivery of emergency medical services by meeting or exceeding the requirements of this RFP and the resulting contract. The contract will be a performance contract, not level-of-effort contract; however, the following conditions are baseline expectations. The Contractor is highly encouraged to consider innovative methods to grow the service and exceed performance expectations.

1. Staffing and Unit Availability Plan

A. The Contractor is responsible for ensuring high-performance service through employing, managing, training and other personnel functions necessary to fulfill the terms of the contract.

a. Maintaining personnel certifications and ambulance provider's license(s);

b. Ensuring courteous, professional, and safe conduct of all personnel;

c. Ensuring fair and reasonable shift schedules and employment practices;

d. Providing or purchasing all in-service training of ambulance personnel;

e. Ensuring clinical performance consistent with Arkansas Department of Health (ADH) and Medical Director Standards and implementing reasonable changes accordingly.

B. The Saline County EMS Board requests that any Respondent provide the following information:

a. The number of ambulances necessary to provide high-performance service.

b. The location of any substations within Saline County

2. Equipment

The Contractor will be responsible for ensuring high-performance service through employing, managing and maintaining all vehicular and medical equipment necessary to fulfill the terms of the contract, including but limited to the following:

a. Maintaining ambulance vehicles as specified in the document entitled "Federal Specifications Ambulance Emergency Medical Care vehicle" as published by the General Service administration, United Department of Transportation ("USDOT") Federal Specification KKK1822, in effect at time of manufacture and requirements as set forth by ADH, and must have affixed thereto the appropriate certification(s);

b. Equipping each ambulance with all required personnel, equipment and supplies for "Paramedic Service" operations as required by ADH and as further specified by the Contractor's Medical Director;

c. Ensuring all vehicles used for the purpose of providing ambulance service hereunder, shall be designed to transport ill, sick or injured persons in comfort and safety, and shall be maintained in clean, sanitary, and good mechanical condition at all times, in compliance with any applicable State or Federal standards for ambulances;

d. Ensuring ambulances are mechanically sound and removed from service when appropriate to mitigate critical vehicle failures;

e. Ensuring all mechanical, safety, and special equipment shall be subject to inspection at any reasonable time by representatives of the Saline County EMS Board;

f. Ensuring no ambulance that has been substantially damaged or altered shall be again placed in service until it has been adequately repaired;

g. Furnishing all fuel, lubricants, repairs, and necessary supplies.

3. Cooperation with Other Agencies

a. Contractor shall maintain good working relationships with area law enforcement agencies, fire departments, medical first responders, medical air transport providers and other emergency services organizations. If available, Contractor will enter into mutually beneficial support agreements with other ambulance providers.

b. Contractor shall provide medical standby services as requested for public safety agencies.

As part of this section, the Saline County EMS Board requests information on your current practices in the areas you serve regarding providing unit(s) for structure fire standbys on scene. Please describe how you would propose supporting fire services on fire standbys in Saline County (approximately 140 a year).

In addition to fire departments within the municipalities, below are the volunteer fire departments or fire districts within Saline County:

- Collegeville
- Crows
- Crystal
- East End
- Lake Norrell
- Lonsdale
- Northeast
- Paron
- Salem
- Sardis
- Shaw
- Turtle Creek
- West Pulaski Co.

4. Provisions for Default and Early Termination

a. This procurement will result in the award of a performance contract requiring high levels of performance and reliability. Mere demonstration of effort, even diligent and well-intentioned effort, shall not substitute for performance results.

b. Determination of default will be the responsibility of the Saline County EMS Board; however, oversight may be appointed to the Saline County Office of Emergency Management (OEM) to monitor contract compliance, consider performance exceptions, levy penalties, and consider other matters as assigned and make recommendations to the Saline County EMS Board.

c. Contractor will be notified in writing if a default condition exists, and will be given 10 days to correct. Failure to correct the default condition will be considered a breach of contract subject to early termination of contract.

Default conditions would include, but are not limited to, the following.

1. Failure of the Contractor to operate the system in a manner consistent with Federal, State and Local laws, rules and regulations;

2. Intentionally supplying the Saline County EMS Board with false or misleading information with regard to records, documents, dates or time kept for the purpose of determining Contractor's performance under the terms of this RFP. Upon detection of accidental/unintentional error, the Saline County EMS Board shall be notified immediately and supplied with corrections;

3. Failure of the Contractor, its employees, its agents, or its representatives to conduct themselves in a professional and courteous manner and including professional appearance;

4. Failure of the Contractor to provide to the Saline County EMS Board with data generated in the course of operations, including, but not limited to, patient report data, response time data, and financial data as specified in the contract;

5. Failure to substantially and consistently meet or exceed the various clinical standards provided for in the contract;

6. Making an assignment for the benefit of creditors; filing a petition for bankruptcy; being adjudicated insolvent or bankrupt; petitioning by custodian, receiver or trustee for a substantial part of its property; or commencing any proceeding relating to it under the bankruptcy, reorganization arrangements, readjustment of debt, dissolution or liquidation law or statute;

7. Chronic failure of the Contractor to meet response time requirements as set forth by contract. Unless where otherwise specifically indicated, for the purposes of this RFP, chronic failure shall be defined as failure to meet any performance requirement three times in a six-month period;

8. Chronic failure of the Contractor to meet any performance requirements of the contract.

9. Chronic Failure to furnish key personnel of quality and experience;

10. Chronic failure to submit scheduled or ad hoc reports, or other information;

11. Failure of the Contractor to maintain insurance requirements or provide timely notification of policy changes;

12. Any other failure of performance required in the contract which is determined to constitute an endangerment to public health and safety, or not be in the best interest of the Saline County EMS Board;

13. Failure of the contractor to pay penalties within 60 days of notification of assessment;

14. Failure to maintain any type of license, permit, or certification required by law in order to fulfill the requirements of the contract or in order to avoid fines and penalties imposed by law;

15. Chronic failures of Contractor to comply with any of the performance requirements may be considered a condition of default

K. **Penalties for Failure to Comply**

The Saline County EMS Board may assess penalties for failure to comply with the requirements of the contract. Contractor may appeal the decision to assess penalties to the Saline County EMS Board in writing within 10 days of notification of assessment. Penalties may be withheld from any subsidy or invoiced to the Contractor as an assessment. Assessments must be paid within 60 days of assessment, regardless of appeal date.

1. Performance Requirements

In the event Contractor fails to comply with any of the terms of the contract, the Saline County EMS Board may issue the Contractor a written warning describing such failure. Should Contractor's noncompliance continue after receipt of such warning, the Saline County EMS Board may deduct penalties from any subsidy, or assess a penalty that is payable within sixty (30) days of notification, in the amount of Two Hundred Fifty Dollars ($250) for each day Contractor remains in noncompliance following receipt of the written warning. Should the noncompliance continue for more than five (5) consecutive days, the Saline County EMS Board may increase penalties to Five Hundred Dollars ($500) for each additional day Contractor remains in noncompliance.

III. Desired Conditions

A. Overview

The conditions presented in this section reflect the Saline County EMS Board's desired standards and requirements for acceptable emergency medical services. However, if for some reason these expectations are not feasible, please tell us why and what you would propose. Each condition listed herein will help make up the numerical score. Proposals that offer an improvement to the Saline County EMS Board over the desired condition may receive a higher numerical value than those that merely meet the desired condition. The scoring method for each condition was discussed previously.

B. Ground Ambulance Operations

1. Coverage

The Contractor will provide emergency ground ambulance service for the EOA. See table listed in Section 2 B.1 Emergency Operating Area

2. Response Time Requirements

The Saline County EMS Board expects that the SEC shall be responsible for classifying all EMS calls using dispatch protocols, developed with the SEC and OEM, and using emergency medical

dispatching, unless the Contractor demonstrates there it is a better option for the Contractor to provide dispatch services. The Saline County EMS Board does not plan to limit the Contractor's flexibility in the methods of deployment and providing service as long as the minimum response time requirements are achieved.

The Contractor shall place a transport capable ALS and/or tiered ambulance at the scene of all requests for emergency medical services within the designated response time at a minimum of a ninety percent (90%) rate for all emergency dispatch response requests. This rate will be measured monthly and reported to the Sale County EMS Board.

Ambulances must be compliant with State and Federal minimum response requirements. Response times are a combination of dispatch operations and field operations

Please provide the Saline County EMS Board with a plan for unit coverage based on the Figure 1 Heat Map and the following. Plans should include approximate locations of staging/basing of units.

a. **Emergency Responses (As determined by Arkansas EMS Standards)**

1. All municipalities in Saline County
2. Unincorporated areas of Saline County

b. **Non-Emergency Responses (As determined by Arkansas EMS Standards)**

1. All municipalities in Saline County
2. Unincorporated areas of Saline County

c. **Calculation of Response Times**

For all classifications of requests for service, the response time shall be the elapsed time (measured to the second) from the time "call dispatched" to the time "arrival on scene". The time "call dispatched" shall be from the second the Contractor is notified by SEC.

First Responders do not constitute "arrival on scene" by the Contractor.

"Arrival on scene" is defined as when a paid employee of the Contractor, such as a supervisor or "Quick response vehicle", arrives at the location of the request for service, provided that:

- Employee is an EMT or higher; and
- Employee is on duty and arrives in a vehicle clearly marked and identified as the Contractor's vehicle; and
- Vehicle is equipped to provide Basic Life Support at a minimum; and
- Employee is in continual communication with the responding ambulance; and
- Employee begins patient care upon arrival on scene and provides appropriate emergency medical services prior to ambulance arrival.

d. **Upgraded and Downgraded Requests**

For emergency requests that are upgraded en route upon request of an on-scene First Responder or in compliance with Dispatch Protocols, the response time shall be calculated from the moment of the upgrade request, and the higher priority standard shall be used. For emergency requests that are downgraded upon request of an on-scene First Responder or in compliance with Dispatch Protocols, the response time shall be calculated as the lower priority requirement.

e. **Response Time Exemptions**

The Saline County EMS Board understands that isolated instances may occur in which the Contractor does not meet the stated performance specifications. However, a chronic failure to comply with the response time requirements may constitute default of the contract. The Contractor shall maintain mechanisms for reserve production capacity to increase service production should a temporary system overload persist.

From time to time, unusual factors beyond the Contractor's reasonable control may affect the achievement of specified response time standards. These unusual factors are limited to those noted below.

1. Requests occurring during a period of unusually severe inclement weather conditions, unless weather was predicted sufficiently in advance that levels of preparedness should have been increased and such steps were not taken, when such response time compliance is either impossible or achievable only at a great risk to EMS personnel and the public;

2. In the event of Mass Casualty Incident, all ambulances responding to the Mass Casualty Incident other than the first ambulance on the scene;

3. Situations where the communications center receives false or inaccurate information or was unable to obtain adequate response information;

4. Requests during a declared disaster within The Saline County EMS Board and confirmed by the OEM, in which the Contractor is rendering assistance. During such periods, the Contractor shall use best efforts to maintain primary coverage, while simultaneously providing disaster assistance as needed;

Equipment failure, traffic congestion, ambulance failure, dispatch error, or other causes shall not be grounds for granting an exemption to compliance with any response time standard. No other causes of late response time shall serve to justify exemption from response time requirements. However, the Contractor may appeal such instances to the Saline County EMS Board. Any appeals shall be filed with the Saline County EMS Board within ten (10) days of notification of the incident.

E. Clinical Operations

1. EMS Medical Director

a. The EMS Medical Director should provide medical oversight to ensure that the Contractor operates within the standard of care for the local healthcare system.

b. At a minimum the EMS Medical Director should have appropriate training, certification and Arkansas licensure; expertise in EMS systems; and expertise in this specific type of operation. Ideally, the EMS Medical Director should be a fully qualified member of the Contractors' operational EMS team.

c. The qualified EMS Medical Director and his or her designees should ensure that the local standard of care is established and met. Such standards should coincide with all State of Arkansas statutes. This includes assuring that EMS personnel function within their defined scopes of practice, as established by their training and certification or licensure as outlined by the ADH.

d. It is the Contractor's responsibility to establish mutually agreed upon compensation for the services, availability and provision of necessary materials and resources, and liability coverage for duties and actions performed with the EMS Medical Director.

2. Clinical Standards

a. The Contractor should provide details on how the following clinical standards will be ensured.

b. All ALS ambulances that respond to emergency requests for service will be staffed with a minimum of one (1) EMT-Paramedic, and one (1) EMT-Basic.

c. All response personnel shall meet the minimal education and credentialing requirements as set forth by the ADH in conjunction with the EMS Medical Director.

1. Continuous Improvement

a. The Contractor shall establish a Continuous Quality Improvement program that encompasses all aspects of the EMS operation. This should include the establishment of Key Performance Indicators that are monitored as a gauge of the system's overall level of performance to Saline County. These should include at a minimum:

1. Clinical Indicators

2. Operation Indicators

3. Financial Indicators

4. Employee Engagement and Satisfaction Indicators

5. Customer Satisfaction Indicators

b. The Contractor should provide an explanation of its Continuous Quality Improvement program.

F. First Responder Continuing Education

Please provide the Saline County EMS Board with any information on continuing education programs that your company would provide to first responders in Saline County

G. Basic Resupply

Please provide the Saline County EMS Board with any information on resupplying basic stocks to other first responder agencies in Saline County

H. Community Outreach

Please provide the Saline County EMS Board with any information on community outreach such as community paramedicine programs, EMS coverage for special events such as high school sporting events, etc., and any rates associated with those programs.

I. Additional Desirable Information

Please provide the Saline County EMS Board with any additional information that would provide a more holistic understanding of Respondent's capabilities.

EXHIBIT D

[FULL EXHIBIT AVAILABLE UPON REQUEST AT SALINE COUNTY COURTHOUSE]

PAFFORD MEDICAL SERVICES

SALINE COUNTY EMS BOARD

PROPOSAL

Emergency Medical Services

RFP #2021-06-17

June 18, 2021

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PAFFORD MEDICAL SERVICES

SALINE COUNTY, ARKANSAS
EMERGENCY MEDICAL SERVICES

RFP #2021-06-17

June 18, 2021

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Summary

Pafford Medical Services, Inc., on behalf of our management team and field personnel, proudly submits this proposal to The County of Saline, Arkansas, and the Saline County EMS Board.

Since 1967, cities and counties across Arkansas, Oklahoma, Louisiana, Mississippi, and Pennsylvania have trusted Pafford to provide high-quality pre-hospital care to their residents. Currently, Pafford provides ambulance services across 80 markets spanning five states and the territory of the Virgin Islands. Throughout this multi-state service area, Pafford responds to nearly 200,000 requests for ambulance services annually. Pafford has provided 9-1-1 and inter-facility ambulance service to Arkansas communities since our inception, and in that time we have become a trusted provider to the many Arkansas communities we serve.

We would appreciate and value the opportunity to give an oral presentation so that we can provide further information and clarification of our written response. This would allow the EMS Board to ask further questions regarding the services Pafford would offer the residents of Saline County.

Pafford is a financially vibrant company with the experience, resources, and capabilities of assuming all operational aspects of EMS throughout the county.

Pafford has a long successful history of operating high-performance ambulance services across a multi-state operational area because we listen to and address the unique needs and desires of each community. Pafford prides itself on being an integral part of the communities we serve. We recognize that most encounters that residents have with emergency medical services are at their worst times of need. Giving residents comfort in knowing we are there to care for their loved ones day-in and day-out, only comes after relationships, trust, and respect are developed and cultivated. As such, we strive to build a foundation of trust throughout the community by reaching out to the community and building relationships before our services are ever needed.

Pafford Medical Services has carefully read and evaluated the RFP for Emergency Medical Services for Saline County, Arkansas. This proposal was developed based on documentation and subsequent amendments provided by the Saline County Purchasing Office on behalf of the Saline County EMS Board. We have carefully reviewed our proposal and considered what would be the best way to provide ambulance service to all of Saline County. The Emergency Operating Area has many distinct differences including metropolitan, rural and remote geography that we agree must have appropriate access to emergency medical services. Our proposal is for the County of Saline and focuses on the communities within the EOA and does not cover other neighboring communities, as we chose to focus on the system at hand.

Pafford Medical Services takes no exceptions to provisions as outlined in the soliciting documents and subsequent amendments.

Proposal

Pafford Medical Services, Inc. is prepared and agrees to provide high-performance emergency medical ground ambulance service under the scope of this contract.

Pafford is licensed by the Arkansas State Department of Health to operate ground ambulance services under the rules and regulations of the State Board of Health.

Pafford proposes providing ambulance service to the entirety of Saline County, with the exception of Hot Springs Village as stipulated in *Section F, Subsection C* of the soliciting documents.

Pafford proposes to provide a fleet of eleven (11) ambulances to Saline County. Additionally, Pafford will provide the county with two (2) non-transport response vehicles and one (1) disaster/ rehab trailer to be utilized under the scope of this contract.

Pafford proposes an ALS EMS Ground Transport Service that incorporates a tiered-response approach to maximize the overall efficiency of the system and maintains vital ALS resources available for high-acuity requests for service. This system will include the provision of eleven (11) ambulances, including eight (8) ALS/ Paramedic ambulances, three (3) Basic Life Support (BLS) ambulances, and two (2) Quick Response ALS/ Paramedic vehicles.

Pafford proposes the following administrative, supervisory, and support staff:

- Operations Manager dedicated to Saline County (1 FTE)
  - Responsible for the administration & operation of this contract
- EMS Supervisor on Duty 24/7 in response capable unit (3 FTE)
  - Responsible for daily shift operations, on-scene supervision, and coordination
- Vehicle/ Logistics Technician (3 FTE)
  - Responsible for vehicle maintenance, daily checks, restocking units

Pafford proposes providing eight (8) ambulances during daytime peak hours and six (6) ambulances during non-peak hours. Pafford will maintain a minimum availability of six (6) transport capable ambulances at all times. We have the capability to adjust the number of ambulances available based on call volume data and direction from the EMS Board. It is imperative the Pafford work closely with all agencies to provide the appropriate number of ambulances in the right locations to meet the expectations of the entire County. We are willing to listen to the EMS Board and further develop a system that meets the needs of all communities within the EOA. Pafford desires to be a good steward of our resources to be a true community partner.

Pafford will purchase the following ambulances and response vehicles for Saline County:

- 8 New Ambulances 2021 or 2022
  - 6 Type 1 (Paramedic-ALS)
  - 2 Type 3 (BLS)
- 2 Remounted Ambulances (Type 1 or 3) 2021 or 2022
  - Maintenance Spares
  - Football Games, Special Events Etc.
- 2 ALS Capable Response Vehicles 2021 or 2022
  - Ford F-250 Truck
  - Ford Explorer
- 1 Ambulance from our existing fleet for a maintenance spare
- 1 Disaster Response/ Firefighter Rehab Trailer

Pafford proposes operating five (5) EMS stations within Saline County. Through our research and analysis of the EOA, we believe it would be advantageous to have the ambulances strategically located throughout the service area to best meet the needs of the community. Five (5) stations and three (3) posting locations would allow Pafford to consistently meet the response times required under this contract.

Pafford proposes two operating plans for review and discussion with the Saline County EMS Board.

- **Community-Based**
  - Pafford owns and operates the EMS station independently of any other public safety entity.

- **Fire Department Based**
  - Pafford partners with career and volunteer fire departments to place ambulances throughout the service area.
  - Pafford also operates independent ambulance stations in addition to the fire department locations.
  - Pafford personnel assigned to fire stations typically work the same shift as the firefighters, allowing the staff to work together as one team during training and requests for service.

Pafford EMS is willing to discuss and negotiate any part of this proposal with the Saline County EMS Board. We desire a relationship that allows us to develop a world-class EMS system for the residents of Saline County.

Subsidy

Pafford in response to this solicitation will not seek a subsidy for services rendered within Saline County. Pafford will charge and collect fees for the services provided by patients and third-party insurance providers.

Pafford will provide an optional ground ambulance membership program.

Dispatch

Pafford desires to establish a contract and working relationship with Saline Emergency Communications (SEC). Pafford, along with SEC will work together to continue dispatch operations locally and enhance the services currently provided.

Pafford utilizes the International Academies of Emergency Dispatch protocols and pre-arrival instructions. Pafford proposes providing training for the current SEC personnel that is in accordance with nationally accepted standards for ambulance dispatch and pre-arrival instructions. Pafford will sponsor an EMD class within Saline County, prior to the commencement of this contract. Pafford will work with SEC to provide QA/QI services for Saline County to ensure standards are maintained.

Pafford currently operates three (3) Public Safety Answering Points (9-1-1 Communications Centers) across our coverage area. These centers, located in Hope, Arkansas; Jackson, Mississippi; and Oklahoma City, Oklahoma provide backup and redundant capabilities for our entire system. Our communications centers are equipped with redundant systems for internet, telephone, power and other required services.

For the Saline County EOA, we will assign a telecommunicator based in our Hope, Arkansas Center to monitor the dispatch of ambulances by Saline Emergency Communications, coordinate non-emergency ambulance requests, and continuously monitor the overall operation in real-time.

Pafford will equip each ambulance with AWIN and VHF Radios for interoperability with Saline County first responder agencies and surrounding mutual aid partners.

We will provide portable radios and pagers so that ambulance staff can easily be notified of calls for service. A base station radio will be located at each station (with battery backup) to alert crews of incoming requests for service.

Pafford has equipped each ambulance with a Sierra Wireless Modem to communicate GPS/ AVL position of the ambulances to the communications center. This device also enables each ambulance to securely transmit patient care reports and communicate with the ZOLL RescueNet dispatch system.

Performance Terms

Pafford Medical Services, Inc. has read and understands the provisions identified in *Section F, Subsection C: Performance Terms*. Pafford takes no exceptions to the provisions as outlined in this section.

Pafford utilizes base rates and itemized charges that are consistent with all applicable rates authorized by, including but not limited to, Medicaid, Medicare, and private insurance providers.

Insurance

Pafford maintains insurance coverage that meets or exceeds those specified in the soliciting document. This includes Commercial General Liability Insurance; Workers Compensation Insurance; Comprehensive Automobile Liability Insurance; Automobile Physical Damage Insurance; and General Comprehensive Liability and Professional Liability Insurance written by companies permitted to write insurance by the State of Arkansas.

Pafford will provide insurance that covers the operation of the ambulance service including an umbrella/excess lines coverage of $5 Million, naming Saline County EMS Board, and the cities served as an additional insured. At the request of the cities, Pafford will issue additional COIs.

*(See **Appendix D** for **Certificate of Insurance**)*

Performance Security

Pafford understands the importance of a community-based EMS system. In our 54 year history, we have never experienced a failure within any of our communities. We believe our longevity as one of the oldest, largest, and most experienced EMS providers in the State of Arkansas provides the communities we serve stability and assurance that we will always be there when they need us.

Pafford is a financially vibrant organization with a strong financial base. Our financial documents attached in ***Appendix G – Financial Documents*** demonstrate not only the strength of our company but the strength of every individual department and division within that company. Our main financial institution, Farmers Bank & Trust provides a letter of support and commitment for our expansion into Saline County, it has been attached in ***Appendix A - References*** for your review.

Over the last ten years, Pafford has been chosen through an RFP process to provide ambulance service to 10 additional communities, our experience allowed us to develop strong local EMS operations, backed with the right equipment, personnel, responsible response times, and financial security for these communities and has been instrumental in our ongoing success.

Financial Strength

Pafford Medical Services Inc., has been providing ambulance services for over 54 years. This longevity has created a solid financial position. Over the years, Pafford Medical Services has experienced linear growth with periods of exponential growth. With each opportunity, our company has created best practices and processes that have made each acquisition a success.

Pafford Medical Services' market base in Arkansas includes 14 service areas, generating a regional EMS service in Southwest Arkansas. This is, in part, made possible by the strength of the financial team, which is made up of a Chief Financial Officer, Certified Public Accountant, Controller, Director of Finance, Chief Accountant, Sr. Accountant, Jr. Accountant, and an accounts payable clerk. Pafford Medical Services also has a robust human resources team and payroll department. This allows the company to take on any size merger or acquisitions with ease. Pafford Medical Services Inc. has partnered with a local bank that provides the immediate cash flow required to perform start-up activities without hesitation. Pafford Medical Services also has several supply partners that allow for immediate equipment needs and supplies. This strength comes from long-standing relationships and is proof that our financial position is stable and ready to take on the Saline County EMS services contract.

Billing Operations

Pafford has billed ambulance calls to government and commercial payers for more than 50 years. We began billing Medicare and other Federal payers at their inception. This longevity has allowed us to become experts in the field of ambulance reimbursement. Our billing operations are located at our Hope, Arkansas headquarters. We employ more than 75 patient accounts professionals within this department. Pafford has become a trusted name in ambulance reimbursement and billing, Pafford also provides these services to other ambulance providers.

Pursuant to Arkansas Code, Title 25, Chapter 19 § 25-19-105 (b) (9) (A), Pafford requests that all financial documents presented herein be deemed confidential. The labeling of this content as confidential information is intended to prevent unauthorized disclosure which may give strategic advantage to other parties.

*(See **Appendix G - Financial Documents**)*

Experience

Comparable Services

CANADIAN COUNTY, OKLAHOMA



Canadian County, Oklahoma is situated directly to the west of Oklahoma City, OK and is part of the Oklahoma City Metropolitan Statistical Area. Canadian County encompasses 906 square miles, of which 897 square miles are land.

Contract Date:

2018 - Present (2 Years)

Population:

148,306

Relevant Technologies:

- Stryker Power-Pro & Power-Load
- ZOLL X-Series Cardiac Monitor
- ZOLL Z-Vent
- DefibTech Automated CPR Device
- Laerdal LSU Suction Unit

Total Staff:

53

Governance:

Matt White, Mayor
101 N. Choctaw,
El Reno, OK 73036
405-295-9310

Contract Snapshot:

- Basic & Advanced Life Support
- Critical & Specialty Care Transportation
- Non-Emergent Medical Transportation
- Community Healthcare Services
- Special Event Medicine
- Public Safety Answering Point (PSAP)

2019 Call Statistics

Priority 1: 9478
Priority 2: 1732
Priority 3: 1408
Non-Emergent: 398

2020 Call Statistics

Priority 1: 9520
Priority 2: 1760
Priority 3: 1452
Non-Emergent: 457

Contract Description:

Provides 9-1-1 Emergency Medical Services as well as Non-Emergent Transportation, Fixed-wing Air Ambulance Services, and Regional Disaster Response Services through our nationally recognized Special Operations Response Team.

Stations:

Piedmont Station 1
314 Edmond Rd NW,
Piedmont, OK 73078
405-838-1948

El Reno Station 2
301 S. Bickford,
El Reno, OK 73036
405-345-5354

Union City Station 1
675 N. Main Street,
Union City, OK 73090
405-345-5354

El Reno Station 1
2828 S. US-81,
El Reno, OK 73036
405-345-5345

El Reno Station 3
2115 Parkview Drive,
El Reno, OK 73036
405-345-5354

Yukon Station
100 S. Ranchwood
Yukon, OK 73099
405-345-5354

*(See **Appendix F** for **Service Area Fact Sheets**)*

Pafford provides ambulance services to more than 80 communities across our coverage area. These communities include city, county and U.S. territories that we are under direct contract with for Emergency Medical Services.

We have compared Saline County to Canadian County, Oklahoma. Pafford has been the contracted emergency and non-emergency EMS provider for Canadian County and its cities for several years. During our tenure we have met or exceeded response times, received praise from city and county partners, consistently adhered to clinical guidelines, and satisfied operational standards.

On June 15, 2021 our contract was unanimously renewed with City of Yukon, Oklahoma. During this renewal the City Manager praised our organization for the services, provided to their citizens. Pafford serves several other communities of similar size and geography to Saline County.

Business Identity & History

Pafford Medical Services got its start in Magnolia, Arkansas in 1967 and for the past 54 years has been providing high-performance emergency medical services to communities throughout Arkansas.

Today, Pafford Medical Services serves countless communities across five states and the U.S. Virgin Islands. We employ approximately 1700 employees, most of whom work onboard our 175 ambulances, three rotary-wing helicopters, and three fixed-wing aircraft.

For 54 years Pafford has provided ambulance service to communities throughout the multi-state region, with a strong emphasis on hometown values, family, respect, and integrity.

- Pafford is one of the largest providers of Emergency Medical Services in the State of Arkansas, servicing 15.5% of the state by landmass and 15% of the total state population.
- Pafford is an established industry leader in the field of emergency medical services both regionally and nationally.
- Pafford operates over 175 ground ambulances, three aeromedical helicopters and three medically configured airplanes.
- Pafford employs over 1700 clinical and administrative professionals. Most of our workforce deliver front line patient care onboard our ambulances and aircraft.
- Pafford is a financially strong and vibrant organization. We have sufficient capital and financial resources to provide services under the scope of this contract.
- Pafford has operated under the corporations of Pafford Medical Services, Inc.; Pafford Medical Services of Mississippi, Inc.; Pafford EMS of Oklahoma, Inc.; Samaritan Emergency Medical Services. We are commonly known to the communities we serve as "Pafford EMS" or "Pafford Ambulance"
- Pafford is a private, family owned ambulance provider of emergency medical services.

Accreditation & Associations

Pafford's is actively involved in a number of industry specific associations which aim to advocate for and advance emergency services into the future. As a company Pafford is a member of the Arkansas Ambulance Association, American Ambulance Association, Louisiana Ambulance Alliance, Oklahoma Ambulance Association, and Arkansas EMT Association.

Pafford CEO, Jamie Pafford-Gresham, is the Chair of the Government Affairs Committee for the American Ambulance Association as well as the Association's current Secretary. Jamie has recently been appointed to the Arkansas 911 Board by Arkansas Governor, Asa Hutchinson, and was formerly a member and Chairperson for the Arkansas Rural Economic Development Commission.

Pafford Vice President, Ben Gresham, serves on the Arkansas Governor's EMS Advisory Counsel.

Pafford's Arkansas State Director, John Gray, is Past-President of the Arkansas Ambulance Association and a current and active member. John is also an active member of the Governor's Trauma Advisory Council, the Executive Board of The Southwest Arkansas Trauma Advisory Council (SWATRAC), and the Arkansas Hospital Preparedness Board.

Pafford's Public Safety Answering Point, MedCom, is currently in the process of obtaining ACE Accreditation from the International Academies of Emergency Dispatch (IAED).

Pafford encourages its leadership to be involved in proactive organizations and associations which stand to improve the quality of care provided to the communities we serve.

Executive Team	Role	Industry Experience	Professional Memberships & Associations
Jamie Pafford-Gresham	Chief Executive Officer	36 Years	American Ambulance Association (AAA): Chair of Governmet Affairs Committee Arkansas EMT Association (AEMTA) Arkansas Ambulance Association (ArAA): Secretary Arkansas 911 Board Arkansas Governor's Advisory Council for EMS
Ben Gresham	Vice President	35 Years	Arkansas Governor's Advisory Council for EMS
Clay Hobbs	Chief Operating Officer	26 Years	Louisiana Ambulance Alliance (LAAA) American Ambulance Association (AAA) Arkansas Ambulance Association (ArAA)
Tracy Wold	Chief Financial Officer	29 Years	Louisiana Ambulance Association (LAAA): Treasurer Louisiana Trauma Network: Treasurer
Jeff Claybrook	Chief Legal Counsel	12 Years	Mississippi Bar Association Arkansas Bar Association Association of Air Medical Services (AAMS)
Andrew Amante	Chief Strategy Officer	19 Years	Association of Texas EMS Professionals (ATEMSP) National Emergency Medical Services Management Association (NEMSMA) New Jersey Firemans Association
Michael Seymour, MD	Chief Medical Director	25 Years	Arkansas EMS Physicians Advisory Board
Angie Kidd	Director of Human Resources	28 Years	Society of Human Resource Management (SHRM)
Anthony Stankewitz	Director of Education	13 Years	Oklahoma Emergency Medical Technician Association (OEMTA) National Association of EMS Educators (NAEMSE) National Association of Emergnecy Medical Technicians (NAEMT)
John Gray	Director of Arkansas Operations	28 Years	Arkansas Ambulance Association (AAA): Past President Governors Trauma Advisory Council (AR) Arkansa EMT Association (AEMTA)

Outstanding / Pending Litigation

Pafford maintains a fulltime in-house legal team. Our legal department promptly manages, analyzes, and resolves complex disputes and litigation as they present themselves. Pafford does not foresee any pending litigation affecting our ability to provide services within the scope of this contract.

Case Name	Date Filed	Status
Moore v. Pafford EMS of OK	7/10/2015	Settled 6/14/2016
Robert Young v. Pafford EMS of OK	6/16/2016	Settled
Henry Miller, Jr. v. Pafford Medical Services of Mississippi	6/27/2016	Settled 5/25/2017
Milam v. Pafford EMS of OK	8/25/2016	Summary Judgment in favor of Pafford upheld by 10th Circuit
Danielle Clark v. Pafford Medical Services of Mississippi	11/7/2016	Settled 2/8/2017
Samuel Williams v. Pafford	12/19/2016	Dismissed
Clifford Mackey v. Pafford EMS of OK	12/22/2016	Dismissed by Plaintiff 1/25/2017
Karley Williams et al v. Pafford Medical Services	7/7/2017	Dismissed
Bernitha Calvin-Williams v. Pafford Medical Services of MS	10/10/2017	Dismissed 12(b)(6) 11/1/2019
Jasmine Kemp v. Pafford MS	4/11/2018	Settled 11/20/2019
Estate of Amanda Stem v. Pafford	2/13/2019	Dismissed
Larry Carlisle v. Pafford Medical Services, Inc.	12/2/2019	Settled 12/21/2020
William Andrews v. Pafford	6/10/2020	Answered - Pending
Samantha Ray v. Pafford	7/10/2020	Answered - Pending
Fairman v. Pafford	3/12/2021	Answered - Pending
Peeples v. Pafford		Answered - Pending

Operational Expectations

Staffing & Unit Availability Plan

Saline County EMS Staffing		
Position	Full-time	Part-time
Paramedic	24	6
Emergency Medical Technician	36	8
Support Services (Fleet & Logistics)	4	1
Paramedic Field Supervisor	3	
Operations Manager	1	

Pafford agrees to provide high-performance services to Saline County by employing, managing, training high-quality professional clinical providers.

Pafford will ensure all field personnel providing services within Saline County are:

- Properly certified and licensed at all times
- Maintain courteous, professional, and safe conduct at all times
- Provided fair and reasonable shift schedules and employment practices
- Provided with all applicable in-service, training and, educational opportunities

Pafford will ensure clinical performance consistent with Arkansas Department of Health (ADH) and Medical Director Standards and will implement reasonable changes as necessary.

Unit Deployment					
	ALS Ambulance 24 Hour	BLS Ambulance 24 Hour	ALS Ambulance Peak Hour	BLS Ambulance 12 Hour	Shift Supervisor Response Vehicle
City of Bryant	2				
City of Benton	2	1		1	
East End	1				
Post/ Float Unit			1		1

Equipment

Pafford Medical Services, Inc. takes no exception to the equipment specifications as outlined in the soliciting document.

Vehicles

Pafford's dedicated Fleet Services division is comprised of professional mechanics and technicians who are certified and licensed to perform maintenance and repair on our fleet of over 175 ambulances. Pafford's Fleet Services consistently and meticulously maintains each company vehicle to the manufacturer's specifications. All Pafford ambulances meet GSA Federal Specification KKK1822. Additionally, all ambulance providing services within the State of Arkansas have been inspected and maintains an Arkansas Department of Health Certification.

For the life of this contract, Pafford will maintain records of work performed, cost related to repairs, and cost analysis where appropriate. All repairs will be performed in accordance with applicable laws, regulations, standards, and ordinances. Pafford EMS will bear the cost to maintain vehicles and equipment under the scope of this contract. Pafford, when possible, will purchase supplies and goods locally.

Pafford ambulances are routinely removed from service for preventative maintenance and re-inspection by our fleet professionals. When this occurs, Pafford will provide a reserve ambulance from our existing fleet of ambulances which are maintained to the same specifications and meet all regulatory and licensing requirements.

Pafford Medical Services agrees to provide all fuel, lubricants, maintenance, repairs, and insurance for all vehicles and equipment under the scope of this contract. Pafford will make every effort to locally source fuel, lubricants, and vehicle maintenance services.

Clinical

Each Pafford ambulance is equipped and stocked in full compliance with the state in which it operates. In addition to those items required by regulation Pafford equips each ambulance with the following equipment. Each piece of equipment is thoroughly inspected and tested prior to deployment in the field. Clinical equipment has been painstakingly researched and evaluated by our clinical team prior to purchase to ensure it meets a practical need while improving patient outcomes or reduce the risk of injury of our employees.

Pafford maintains all equipment to the manufactures specifications. When routine service or repair is required it is performed by technically-qualified vendors or the manufacturer directly.

ALS Ambulance Equipment	BLS Ambulance Equipment
Stryker Stretcher	Stryker Stretcher
Stryker Power Load	Stryker Power Load
ZOLL X-Series Cardiac Monitor	ZOLL AED Pro
ZOLL Z-Ventilator, CPAP, BIPAP	Lucus Mechanical CPR Machine
Lucus Mechanical CPR Machine	Laerdal LSU Suction Machine
Laerdal LSU Suction Machine	Two Portable Radio
EZ IO Drill	
IV Pump	
Video Laryngoscope	
Two Portable Radios	

Cooperation with Other Agencies

Pafford Medical Services will provide opportunities for ambulance orientation at convenient and centralized locations within the County. Pafford will work with volunteer fire departments to arrange ambulance orientation during their scheduled meetings or training nights.

Pafford will provide tactical standby ambulance service at no charge for police and fire/ rescue events that have a high probability of injury. These situations would include but are not limited to structure fires, hostage situations, execution of high-risk warrants, and other situations as requested by fire or police personnel. Pafford will provide standby services at fire-related incidents and assist with firefighter rehab services when requested.

Pafford will comply and participate with all City and County emergency plans as well as those emergency plans established by Saline Memorial Hospital and other hospitals/healthcare facilities within the county.

Pafford will participate in all emergency drills as requested by allied agencies, cities, and county.

Pafford will replace all disposable medical supplies used by the Police and Fire Departments on ambulance calls within the county on a one-for-one basis with an equal quality product.

Pafford will enter into mutual aid agreements with surrounding ambulance providers. Mutual aid will be initiated during times of disaster; unusually high or unexpected call volume; or when a neighboring ambulance service is closer to a request for emergency medical services. It is our intention to work hand in hand with neighboring ambulance providers.

Pafford will cooperate and work with established air ambulance providers throughout the region. It is our desire to focus on the ground ambulance service within Saline County while strengthening the relationship with existing air ambulance services. At the request of Saline County, Pafford has the capability to provide helicopter air ambulance services if needed or desired under the scope of this contract.

Provisions for Default & Early Terminations

Pafford Medical Services, Inc. has read and understands *section F, subsection J, The Provisions for Default and Early Termination*. Pafford takes no exceptions to the provisions as outlined in this section

Penalties for Failure to Comply

Pafford Medical Services, Inc. has read and understands *Section F, Subsection K, Penalties for Failure to Comply.* Pafford takes no exceptions to the provisions as outlined in this section.

Ground Ambulance Operations

Coverage

Pafford has read and understands *Section F-III, Subsection B: Coverage.* Pafford takes no exceptions to the provisions as outlined in this section.

Response Times

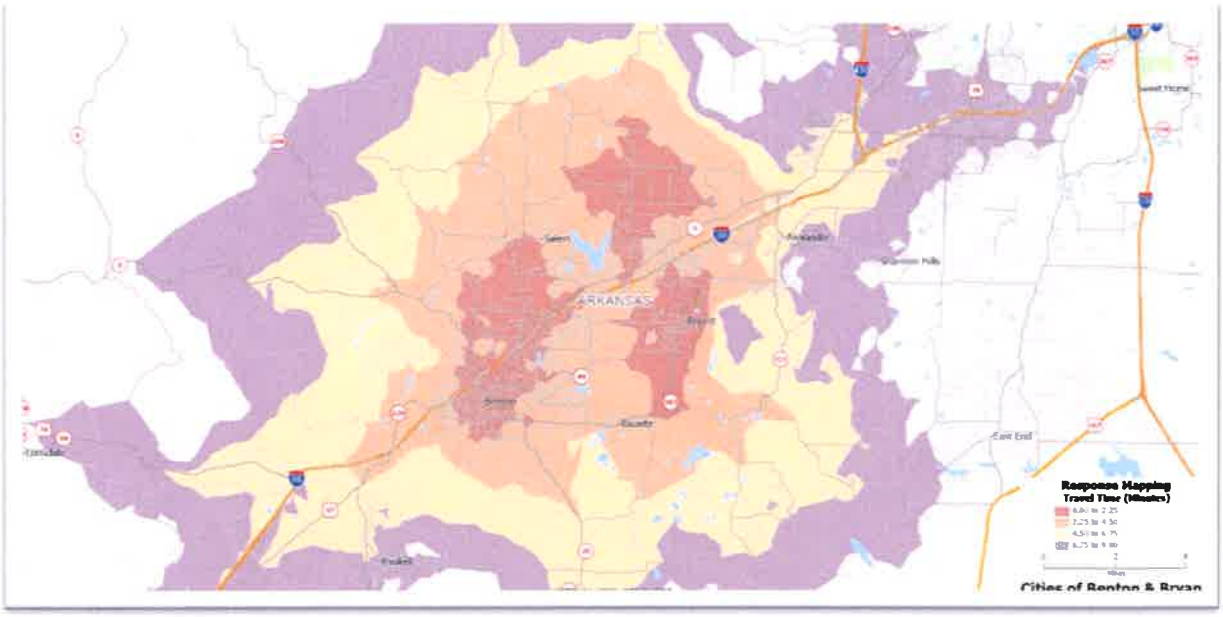
Pafford will place a transport capable ambulance, or quick response vehicle staffed by a licensed paramedic, at the scene of all requests for emergency medical services within the designated response time at a minim of a ninety percent (90%) rate for all emergency dispatch response requests.

Cities of Benton & Bryant		
Priority 1	Emergency	8 minutes 59 seconds
Priority 2	Non-Emergent	11 minutes 59 seconds
Priority 3	Hospital Transfer (Non-Emergent)	60 minutes
	Hospital Transfer (Emergent)	30 minutes
East End		
Priority 1	Emergency	11 minutes 59 seconds
Priority 2	Non-Emergent	14 minutes 59 seconds
County Area		
Priority 1	Emergency	14 minutes 59 seconds
Priority 2	Non-Emergent	19 minutes 59 seconds
Remote & Ultra-Rural County Areas		
Priority 1	Emergency	24 minutes 59 seconds

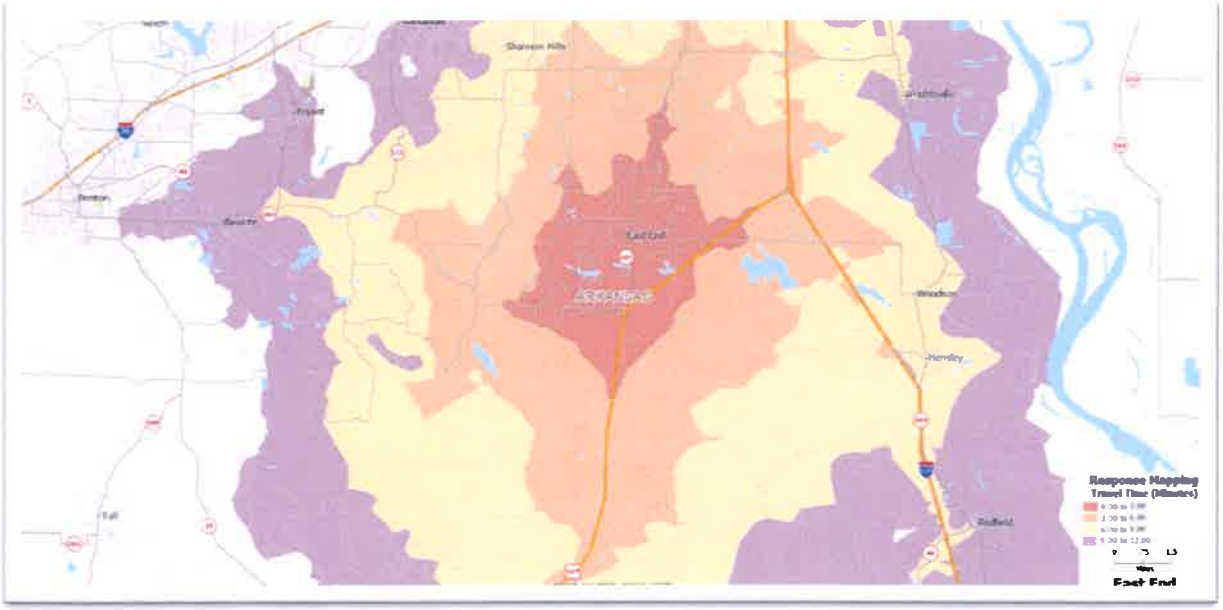
Pafford, in an effort to ensure full transparency, will furnish monthly reports identifying response time compliance and overall system health.

Pafford will provide daily reports to key stakeholders in order to monitor our performance each day. These unaudited reports will be sent digitally at the commencement of each business day. This daily communication concerning the day-to-day operations of the emergency medical services system reflects our desire to be transparent and accountable to the EMS Board.

Response Time Mapping



Based on call volume and response time analytics, Pafford desires to place two (2) stations in each the City of Benton, AR and the City of Bryant, AR. To ensure continuity of operations and limit any potential impediments to the response of an ambulance, Pafford will place stations both on the North and South sides of Interstate-30. (*Larger maps may be located in* ***Appendix I***)



Pafford wishes to locate one (1) station in East End, AR to ensure adequate and equal coverage to the Southern portion of the county. As demonstrated in the Response Mapping, the placement of these resources also provide substantial overlap to maximize efficiency.

Emergency Responses

Pafford understands the importance of Emergency Medical Services to a community. We are patient-centered, clinically precise, and community-focused as we respond to each emergency ambulance call. We will ensure that each city and community within Saline County has proper access to ambulances within appropriate response times. We believe that living in a rural community doesn't mean you should have limited access to advanced pre-hospital care.

Pafford provides rapid response to medical emergencies, with state-of-the-art, lifesaving equipment — providing the best possible outcome during the worst of times. Our paramedics have the best equipment and training to respond to the most complex medical emergency or trauma scenarios.

We have defined and agreed to stringent response times to gauge the effectiveness of our ambulance response system within Saline County.

Pafford agrees to provide emergency ambulance service to all of Saline County with five (5) ambulances stations and three (3) posting locations. Our fleet of ambulances will be distributed across the coverage area to minimize response times to all county residents.

Non-Emergency Responses

Pafford understands the importance of non-emergency or non-priority requests for ambulance service. We will ensure that ambulances are available to respond to and coordinate non-emergent requests for ambulance service.

Pafford has defined transportation coordinators within our communications center that work with patients and healthcare facilities to schedule non-emergency ambulance transportation. In this proposal, Pafford has provided two (2) Basic Life Support (BLS) ambulances that will function in a tiered response to handle non-emergency requests for ambulances service, allowing the Advanced Life Support (ALS) ambulances to remain available for high-priority or life-threatening 9-1-1 calls. In the event that a patient being transported by a BLS ambulance requires a higher level of care, our ALS supervisor response unit can upgrade the unit to ALS.

Calculation of Response Times

Pafford has read and understands *Section F-III, Subsection B: Calculation of Response Times*. Pafford takes no exceptions to the provisions as outlined in this section.

Upgraded & Downgraded Requests

Pafford has read and understands *Section F-III, Subsection B: Upgrade and Downgraded Requests.* Pafford takes no exceptions to the provisions as outlined in this section.

Response Time Exemptions

Pafford has read and understands *Section F-III, Subsection B: Response Time Exemptions*. Pafford takes no exceptions to the provisions as outlined in this section.

Operational Performance Indicators

It is anticipated that performance indicators will evolve with the development and growth of the EMS system in Saline County. Pafford will continuously work to improve the overall health of the system by cyclically evaluating key indicators and making adjustments to the system to ensure clinical superiority. Pafford currently assesses, at a minimum, the following indicators:

- Response Time Performance (fractile) by zone, priority, city, and county-wide
- Scene time and total prehospital time for time-dependent clinical conditions
- Customer Satisfaction
- Complaint Management
- Clinical Care Including Pain Management
- Employee Satisfaction
- Paramedic Skill Retention
- Use of Mutual Aid
- Safety

Pafford considers it important to be engaged with the patients we provide services to, as such Pafford will utilize EMS Survey to monitor patient's satisfaction and perception of care. This will allow us a greater opportunity to engage in and develop a broader and more comprehensive system for quality improvement. This data will be provided to the Saline County EMS Board during established meetings.

*(See **Appendix H** for a compressive list of **Key Performance Indicators**)*

Safety

It is the policy of Pafford to ensure a safe and healthy workplace for all our employees, Pafford recognizes that injury and illness losses are costly and preventable. As such, Pafford has developed and implemented a comprehensive company-wide safety & health program which addresses hazards and risks across all aspects of the organization.

Safety Committee

Pafford has established a formal Safety Committee to assess, mitigate, and manage safety risks. The Safety Committee includes representatives from Pafford's Executive Team as well as employee representatives, who collectivity, are responsible for recommending safety and health improvements throughout the workplace. The committee is also responsible for identifying hazards, and unsafe work practices, removing obstacles to incident prevention, and helping the company evaluate the accident and illness prevention program.

Vehicle Operations

Pafford utilizes multiple systems to ensure driver safety and compliance with state and local laws as they pertain to the operation of a motor vehicle. Pafford employees a full-time dedicated team of professionals who assess driver behavior and perform remediation and retraining as necessary.

All vehicle operators at Pafford are required to attend a practical course of study in the safe operations of emergency vehicles and all possess certification as an Emergency Vehicle Operator (CEVO, EVOC, or equivalent)

Each Pafford ambulance is equipped with internal and external cameras systems which monitor driving behavior in an effort to reduce the potential of unnecessary litigation as the result of an accident.

Pafford utilizes Street Eagle technology in all of our ambulances, a system that recognizes whenever any potentially unsafe driving behavior is occurring. The Street Eagle system helps identify excessive use of the brake or gas pedal, hard cornering, or any other anomaly deemed a potential risk. This driving behavior triggers audible signals to the vehicle operator which makes them aware of this behavior. The audible signal brings the driver's attention to the unsafe driving maneuver and also triggers the onboard surveillance system to begin recording the event for later review. Pafford reviews all onboard camera footage daily.

Facility Safety

Pafford has designed and implemented a comprehensive facility safety program that aims to eliminate potential hazards in the workplace. This program is currently in practice in all operations of the company and includes documented quarterly safety inspections and remediation plans. Pafford utilizes these reports to make remedies to hazards that have the potential to cause risk to the safety and health of our employees. Additionally, Pafford utilizes these reports during the purchase of equipment and other occupational hazard controls to be utilized at our facilities. All inspections are based on NIOSH, OSHA, NFPA, and IFC rules and regulations.

Clinical Operations

EMS Medical Director

Pafford's Arkansas State Medical Director will serve as medical director for operations in Saline County. Pafford utilizes local physicians as Medical Directors in an effort to form an integrated plan of providing healthcare service to the county and forms a cohesive and mutually beneficial relationship with the local health system. Pafford will provide medical direction and protocols that meet or exceed Arkansas Department of Health requirements.

Medical Control Board

Pafford has established a Medical Control Board that includes physicians from all of our service areas. These physicians assist us in developing protocols, establishing medical guidelines, and performing quality assurance activities. The Board includes EMS physicians, Board Certified Emergency Room Physicians, Pediatrician, Surgeons, and Primary Care Physicians who aid us in the development of best practices that shape the medical care our paramedics provide.

Clinical Standards

Pafford will utilize our Arkansas State EMS Protocols under the scope of this contract.

Each ambulance will have the equipment to provide mechanical ventilation, CPAP, and BIPAP for pre-hospital and inter-facility transport.

Each advanced life support ambulance will be equipped with medications to include Advanced Cardiac Life Support Medications, Pediatric Advanced Life Support Medications, TXA for victims of major trauma who have or are at risk of severe hemorrhage, and controlled substances for the treatment of seizures as well as pain management. Each medication provided is based on Arkansas State Protocols that are implemented based on evidence-based medicine.

Clinical Performance Indicators

Pafford tracks, trends and analyzes a number of clinical performance indicators as part of a cyclical evaluation of overall system health. Some of the major indicators we assess are:

- Cardiac Arrest
- Trauma Patients Requiring Level 1 & 2 Care
- Pediatric Patients (under 14 years of age)
- Patients requiring the administration of controlled substances (pain management & seizures)
- Patients Requiring Advanced Airway Procedures
    - Intubation
    - CPAP
    - BIPAP

  - Cricothyrotomy
  - Rapid Sequence Induction (RSI)
- Patients Refusing Treatment or Transport to a hospital

*(See **Appendix H** for a compressive list of **Key Performance Indicators**)*

Continuous Improvement

Pafford Medical Services has developed and implemented a comprehensive quality management program that incorporates compliance assurance, process measurement and control, and process improvement that is integrated across all our operations. The Pafford Medical Director in collaboration with clinical field providers and management representatives will develop and implement any unique or specific quality monitoring and improvement plan deemed necessary for Saline County.

Pafford maintains a rigid quality assurance and improvement program with a cyclical system of evaluation and mitigation. The clinical performance indicators that are outlined in ***Appendix H*** clearly drive our continuous improvement activities.

First Responder Continuing Education

The first responders and allied health professionals in our community are one of the most important parts of the EMS system. We want to embrace the career and volunteer fire departments within Saline County and work collaboratively to further benefit the community as a whole.

Pafford will provide each fire department with the following training opportunities, annually. These classes will also be available quarterly in a centralized location for all public safety partners and allied agencies to attend. Pafford will work with department officers to curate additional training to enhance the overall emergency service system offered throughout the County.

Training Opportunities
Healthcare Provider CPR & AED
HIPAA Privacy Act
Bloodborne Pathogens
Ambulance Operations Overview
CEVO / EVOC

Pafford will offer a First Responder and EMT class within the service area, annually. Members of allied agencies throughout the county will be given preference for all educational programs.

Prior to the start of this contract, Pafford will provide a detailed orientation for all first responders. This will allow fire department personnel the opportunity to become familiar with the ambulances and equipment prior to a request for service. Pafford desires an integrated system with the fire departments and allied first responders throughout Saline County and will work closely and collaboratively with their operational leaders to that end.

Basic Resupply

In an effort to enhance interoperability across allied agencies within the County, Pafford Medical Services will provide each fire department within the established service area the following equipment to be utilized on EMS responses:

Equipment Offered to Fire Departments
ZOLL Automatic External Defibrillator (AED)
BLS Jump Bag
Oxygen Tank
Backboard
Mega Mover Soft Stretcher

This will allow interoperability with the equipment Pafford carries on each ambulance and will permit for a more rapid on-scene one-for-one exchange when necessary. Training will be provided to each department on equipment use and maintenance. Additionally, training will be offered county-wide to all allied agencies prior to the commencement of this contract.

Pafford will replenish all disposable medical supplies used on EMS responses and when the supplies expire, this will be done on a one-for-one basis or as deemed necessary. If a piece of equipment or device is not readily available on the responding / transporting ambulance, a supervisor will arrange for the delivery of the equipment, or the fire department may elect to pick the supplies up at the ambulance station at their convenience.

Pafford will provide and trade out portable oxygen cylinders on a one-for-one basis with departments that require assistance with their oxygen.

Community Outreach

Pafford prides itself on being an integral part of the communities we serve. We recognize that most encounters that residents have with emergency medical services are at their worst times of need. Giving residents comfort in knowing we are there to care for their loved ones day-in and day-out, only comes after relationships, trust, and respect are developed and cultivated. As such, we strive to build a foundation of trust throughout the community by building relationships before our services are required. As we reviewed the letters of recommendation provided to us for this response, it was evident that each respondent recognized our involvement and commitment to their communities.

Pafford will provide the residents of Saline County with conveniently located community CPR and first-aid courses, annually. Additionally, as part of Pafford's commitment to the community, we will offer medical standby services to school sporting events at no charge. As a community partner, we also provide standby services for community events, parades, and celebrations at no charge.

MIH Solutions Center

During the COVID-19 pandemic, it became evident that an additional level of out-of-hospital care was vital to the sustainability of the healthcare system within our communities. Pafford leadership and clinical staff "thought outside of the box" to care for the patients in the most uncertain times.

Pafford operates a medical control center that allows our paramedics to communicate with nurses, nurse practitioners, and physicians in an effort to enhance the care provided to patients at home. Pafford has found that many times our paramedics respond to the home of a patient who has no intention of being transported to a medical facility. It is often the expectation of these patients that our team provides them the care they need on the spot. We recognize that many people in our communities share the desire for treatment-in-place for low-acuity or chronic health issues. For many of

these patients treatment without transport to a health facility is not only the most effective means of receiving care but is also convenient and cost-efficient.

It is because of these patients that Pafford has partnered with Pulsara (a technology platform utilized by the State of Arkansas) to provide voice and video communication between our ambulances and our in-house clinical team. Our nurses and physicians can provide medical direction, guidance, and advice to patients with low-acuity or chronic medical conditions, all while patients remain in the comfort of their own homes. This system also allows for chronically ill, high utilizers of the EMS system to receive case management services that include referrals to community partners such as home health and Meals on Wheels. Due to the unique and intimate nature of our work, first responder agencies are generally the first to notice conditions and situations within a residence which require additional services or referrals to address the health and wellbeing of the resident. As such, Pafford has developed and instituted a comprehensive Mobile Integrated Healthcare system within each of our communities to address these unique needs while ensuring the safety, comfort, and dignity of each resident.

Pafford will soon implement an in-home monitoring system that allows patients with chronic illness to have their blood pressure, pulse oximetry, weight, and blood glucose monitored remotely with that information being provided to our MIH Solutions Center. This same system will allow patients to access our nurses and mid-level providers at the touch of a button, around the clock.

Pafford believes that treatment-in-place for ambulance providers should be a vital part of each community's EMS system. Pafford is actively looking into more opportunities to provide treatment in place and alternate destination opportunities for the patient we serve. We believe the Pafford Mobile Integrated Healthcare (MIH) Solutions Center will be the first of many programs we offer to the communities we serve.

RESOLUTION NO. ____

A RESOLUTION AUTHORIZING THE MAYOR OF THE CITY OF BRYANT, ARKANSAS, TO ENTER INTO AN OPERATIONAL COST SHARING AGREEMENT WITH SALINE COUNTY FOR THE SALINE COUNTY DETENTION CENTER; AND FOR OTHER PURPOSES

WHEREAS, Saline County, through the Saline County Sheriff and Saline County Sheriff's Office, operates the Saline County Detention Center for the housing of city, county, state, and federal inmates; and

WHEREAS, pursuant to Arkansas Code Annotated §§ 12-41-503 and 12-41-506, the City of Bryant and Saline County are authorized to enter into agreements to share the reasonable and actual operational costs of housing city prisoners in the county jail; and

WHEREAS, the Parties have negotiated the *Saline County Detention Center Operational Cost Sharing Agreement* to establish the terms, conditions, and payment obligations for the housing of inmates arrested by the City of Bryant; and

WHEREAS, it is in the best interest of the City of Bryant to enter into said Agreement to ensure the continued housing and care of its inmates in accordance with applicable laws and standards;

NOW, THEREFORE, BE IT RESOLVED BY THE CITY COUNCIL OF THE CITY OF BRYANT, ARKANSAS:

Section 1. The City Council hereby approves the *Saline County Detention Center Operational Cost Sharing Agreement* in substantially the form presented to the City Council, providing for the payment of $13,552.30 per month, totaling $162,627.58 annually, for the housing of City of Bryant inmates, effective January 1, 2026, through December 31, 2026, subject to the terms and conditions contained therein.

Section 2. The Mayor of the City of Bryant is hereby authorized and directed to execute said Agreement on behalf of the City, together with any and all necessary documents to carry out the intent of this Resolution.

Section 3. This Resolution shall be in full force and effect from and after its adoption.

PASSED AND APPROVED this ___ day of _____, 2025.

ATTEST: APPROVED:

_____ _____

City Clerk Mark Smith Mayor Chris Treat

SALINE COUNTY DETENTION CENTER
OPERATIONAL COST SHARING AGREEMENT

THIS SALINE COUNTY DETENTION CENTER OPERATIONAL COST AGREEMENT (hereinafter "Operational Cost Sharing Agreement") made and entered into this _____day of _____, 2025 by and between the Arkansas City of Bryant, Arkansas ("Bryant" or "the City") and Saline County, Arkansas ("the County") (hereinafter collectively "the Parties" or individually "Party"), to-wit:

WHEREAS, Saline County, through the Saline County Sheriff ("Sheriff") and Saline County Sheriff's Office ("Sheriff's Office"), provides the Saline County Detention Center ("Detention Center") for the housing of city, county, state, and federal inmates;

WHEREAS, after due deliberation and investigation, it has been determined that the costs to operate the Detention Center have increased substantially over the past several years, annually necessitating a greater, and significant, transfer of revenue from the County's General Revenue Fund;

WHEREAS, the Parties recognize that it is important to properly and reasonably allocate the costs associated with housing Bryant's inmates and the County's inmates, as contemplated by Arkansas statute and case law;

WHEREAS, pursuant to Ark. Code Ann. § 12-41-504, the Saline County Quorum Court ("Quorum Court") "prescribe[s] the method and procedure for feeding and keeping prisoners confined in the county jail.";

WHEREAS, pursuant to Ark. Code Ann. § 12-41-503(a), the Sheriff is "responsible for managing the populations and operations . . . "of the Detention Facility "in compliance with the laws and the Arkansas Constitution and within the requirements of the United States Constitution . . .";

WHEREAS, Arkansas Code Annotated § 12-41-503(d) authorizes the City and the County to enter into an agreement to "share the operational costs of the jail.";

WHEREAS, Arkansas Code Annotated §§ 12-41-503 & 506 contemplate that such an agreement be based on the reasonable expenses incurred by the county in keeping city prisoners in the county jail;

WHEREAS, the Parties acknowledge that the rate set forth in this Operational Cost Sharing Agreement are the actual costs of Bryant's prisoners, as described in Ark. Code Ann. §§ 12-41-503 & 506.

NOW, THEREFORE, in consideration of the mutual covenants and agreements herein contained, and for other valuable consideration, the receipt and sufficiency are hereby acknowledged, Bryant and the County agree as follows:

1. **PURPOSE.** The purpose of this Operational Cost Sharing Agreement is to establish a formal binding relationship between the City and the County, for the detention of persons charged with, or convicted of, violations of state or local law, or held as material witnesses at the Detention Center.

2. **PERIOD OF PERFORMANCE.** This Operational Cost Sharing Agreement shall be effective from January 1, 2026 through December 31, 2026, until terminated as hereinafter provided.
    a. The Parties may extend this Operational Cost Sharing Agreement, upon terms and conditions mutually agreed upon, prior to its termination.
        i. If the Parties are to extend the Operational Cost Agreement, the terms and conditions must be mutually agreed upon by July 31, 2026.
    b. Termination may be accomplished by:
        i. Either Party providing 90 days' written notice; or,
        ii. The City's Failure to remit payment within 30 days of the payment due date, as set forth in this Operational Cost Sharing Agreement, and, after the County provides written notice of the failure to pay, and an additional 15 days to submit any past due amounts.

3. **DEFINITIONS**
    a. City Inmate
        i. Those offenders who are arrested by Bryant's law enforcement officers and delivered to the Detention Center for incarceration, from the point of intake until:
            1. The inmate is charged with a felony;
            2. Sentencing on a misdemeanor or city offense; or,
            3. Release on a municipal-ordinance violation.
        ii. A City Inmate does not refer to those inmates arrested by Bryant law enforcement solely based on an outstanding warrant from another jurisdiction.
            1. The financial responsibility of an inmate arrested by a Bryant law enforcement officer, solely based on an outstanding warrant from another jurisdiction, shall be the responsibility of the municipality or municipalities which issued the warrant(s).

4. **OWNERSHIP AND OPERATIONAL CONTROL.** The City acknowledges the County's statutory responsibility for, ownership of, and operational control over the Detention Center.
    a. The County agrees to accept and provide for the secure custody, care, and safe-keeping of City Inmates in accordance with local, state, and federal laws, standards, policies, procedures or court orders applicable to the operations of the Detention Center.
    b. The City hereby consents and agrees that City Inmates in the Detention Center are subject to all rules, regulations, and laws applicable to County inmates incarcerated therein, including, but not limited to, all terms and conditions of this Operational Cost Sharing Agreement

i. The City further understands that the County shall be solely responsible for operational decisions regarding the appropriate level of security, inmate management, and housing of all inmates.
ii. The Sheriff will, when appropriate based on the circumstances, consult with the City's Police Chief, regarding issues concerning the City's inmates.

5. **INMATE MANAGEMENT.** The County will accept and house City Inmates, and provide inmate services, for misdemeanor or City offense cases and felony cases referred to the County for those offenses alleged to have been committed by City Inmates.
   a. The County does not guarantee a particular number of inmate beds, but will undertake all reasonable efforts to accommodate the City Inmates.
   b. The Parties acknowledge that when the Detention Center is at capacity, or exceeds its capacity, the determination on inmate housing may be made by a Saline County District Judge and City inmates may not be accepted or not accepted on a case-by-case basis.
   c. When possible, the Sheriff's Office will make reasonable efforts to provide advance notice of possible reductions in capacity.
   d. The County further agrees to make available to the City spaces inside the Detention Center utilized by the County for bond hearings and inmate interviews for use by the City for bond hearings and inmate interviews.
      i. The Parties agree to cooperate with each other regarding the scheduling of the use of these spaces

6. **INMATE RELOCATION.** The County shall house City Inmates at the Detention Center, except as otherwise expressly provided in this Operational Cost Sharing Agreement. The County is permitted to relocate City Inmates to another jurisdiction if:
   a. There is a catastrophe at the Detention Center; or,
   b. With the City's written permission.

7. **INMATE SERVICES.** The County shall provide inmate services in the same manner, and to the same extent, as the County furnishes to Federal, State, or County inmates.
   a. City Inmates will receive medical, mental health, and dental treatment, when medically necessary, as required by all applicable constitutional, statutory, or regulatory standards.
      i. The City acknowledges that the costs for these treatments are included in the reasonable expenses incurred by the County, as contemplated by Ark. Code Ann. §§ 12-41-503 & 506.
         1. The cost of any medical, psychiatric, or dental or other treatment of City inmates, while in the Detention Center, shall be the primary responsibility of the City Inmate.
         2. The County will assist the City and undertake all reasonable efforts, when appropriate, to help recoup the costs associated with inmate services.

8. **NECESSARY CONDITIONS**. The Detention Center will accept City Inmates provided the following conditions are met.

a. Necessary Records or Information. The arresting or transporting officer will provide, at a minimum, the following documentation:
    i. An Arrest Disposition Report ("ADR"), containing the following:
        1. Name, date of birth, place of birth, next of kind, and current home address;
        2. Criminal charge information, including charging offense, presiding court, bond information, and court date(s) if the inmate has provided a bond.

b. Acute medical condition
    i. Whether the arrestee received medical attention prior to their arrival at the Detention Center; or,
    ii. The arrestee was refused acceptance to the Detention Center initially and was subsequently treated
        1. Continuity of care paperwork (including prescriptions, treatment instructions, or discharge information) from a physician shall be required.
            a. Clearance from an EMT or first responder, or an arrestee's refusal to authorize care or treatment, is not sufficient for admission to the detention facility.

c. Critical medical needs. The City agrees to ensure that all critical medical needs of the arrestee are taken care of prior to their arrival at the Detention Center.
    i. If a critical medical need is presented in the intake area, before the County fully accepts the arrestee, the County will contact the on-staff medical professional to determine the need for acute medical, mental health, or dental treatment prior to admission.
    ii. This consultation with the County medical staff can occur in person or through video conference call.

9. **LEVY TO DEFRAY COST**. Arkansas Code Annotated § 16-17-129 authorizes the City to establish, by ordinance, a fee of twenty dollars ($20) ("City Jail Fine") to be paid by each defendant upon conviction, plea of guilty, plea of nolo contendere, or bond forfeiture for all misdemeanors, traffic violations, or other first or second-class fines, to defray the cost of incarcerating City Inmates.
    a. The City shall be solely responsible for collecting the City Jail Fines, if they have such an ordinance.
    b. The City acknowledges that the City Jail Fines may be used as part of the payments made to the County pursuant to this Operational Cost Sharing Agreement, but the City will not segregate the City Jail Fines and submit it separately as a means of accomplishing the contractually mandated payment.

10. **DAILY PER DIEM RATE**. This Operational Cost Sharing Agreement will stand in lieu of the County charging the City the daily per diem costs for housing their City Inmates, as contemplated by Ark. Code Ann. §§ 12-41-503 & 506.
    a. If the City does not remit prompt payment as contemplated by this Operational Cost Sharing Agreement, the County reserves the right to request the Quorum Court pass an ordinance, establishing a daily fee to be charged for keeping City Inmates.

11. **PAYMENT RATE**. Payments shall be $13,552.30 monthly (cumulatively $162,627.58 annually), by check, made out to Saline County, care of the Saline County Comptroller, by the 15th of each month.
    a. The Parties agree that the sum set forth above is the actual cost of housing City Inmates, as contemplated by Ark. Code Ann. §§ 12-41-503 & 506.

12. **SEVERABILITY.** In the event any term or condition of this Operational Cost Sharing Agreement or application thereof to any person or circumstances is held invalid by a court of competent jurisdiction, such invalidity shall not affect other terms, conditions, or applications of this Operational Cost Sharing Agreement which can be given effect without the invalid term, condition, or application.
    a. To this extent and purpose of the terms and conditions of this Operational Cost Sharing Agreement are declared severable.

13. **DAMAGES.** To the extent that any claims, damages, losses, and expenses are caused by the concurrent negligence or intentional acts of either of the parties, its officers, agents, or employees, the Parties shall be responsible for their proportionate share of liability.

14. **GOVERNING LAW.** The Parties hereto agree that, except where expressly provided otherwise, the laws and administrative rules and regulations of the State of Arkansas shall govern in matters relating to this Operational Cost Sharing Agreement and a City Inmate's confinement under this Operational Cost Sharing Agreement.
    a. If a dispute arises, either Party shall notify the other in writing of a dispute involving the interpretation or execution of this Operational Cost Sharing Agreement.
    b. Within thirty (30) days of this notice, the Parties shall meet to resolve the dispute.
    c. If the dispute is not resolved, then either Party may seek further remedies as allowed by law.
    d. The Parties agree that any action to this Agreement shall be instituted in Saline County.

15. **NO THIRD-PARTY BENEFICIARIES.** This Operational Cost Sharing Agreement is not intended to benefit any person, entity, or municipality not a party to this Operational Cost Sharing Agreement, and no other person, entity, or municipality shall be entitled to be treated as a beneficiary of this Operational Cost Sharing Agreement.
    a. This Operational Cost Sharing Agreement is not intended to nor does it create any third-party beneficiary or other rights in any third person or party.

16. **ENTIRE AGREEMENT.** This Operational Cost Sharing Agreement constitutes the entire agreement between the Parties, and supersedes any county or city ordinance establishing fees for housing of prisoners, during the term of this Operational Cost Sharing Agreement or any extension thereof.

17. **COUNTERPARTS.** This Operational Cost Sharing Agreement may be executed simultaneously in one (1) or more counterparts, each of which shall be deemed an original, but all of which together shall constitute on (1) and the same instrument.

IN WITNESS WHEREOF, this Operational Cost Sharing Agreement is executed on the dates listed below, for an on behalf of the Parties hereto, by their authorized representatives.

APPROVED BY:

Saline County
By:

X_____ Dated: _____
Name: _____
Title: _____

ATTEST: _____

Doug Curtis, County Clerk

City of Bryant
By:

X_____ Dated: _____
Name: _____
Title: _____

ATTEST: _____

Mark Smith, City Clerk

ORDINANCE NO. 2025- ___

AN ORDINANCE OF THE BRYANT CITY COUNCIL ADOPTING A WASTEWATER MASTER PLAN AND SUPPORTING ITS IMPLEMENTATION

WHEREAS, the City of Bryant recognizes the importance of ensuring a reliable, sustainable, and efficient wastewater services for its residents, businesses, and environment; and

WHEREAS, the City Council approved the completion of a comprehensive Wastewater Master Plan to address current and future wastewater needs, improve infrastructure, and ensure sustainability; and

WHEREAS, the Wastewater Master Plan has been developed through a detailed process to reflect the current and future needs of the community; and

WHEREAS, the adoption of the Wastewater Master Plan, which includes a Capital Improvement Plan, is essential for guiding future investments, policy decisions, and actions to ensure the long-term sustainability and resilience of the city's wastewater practices;

NOW, THEREFORE, BE IT ORDAINED BY THE CITY COUNCIL OF THE CITY OF BRYANT, AS FOLLOWS:

SECTION 1. ADOPTION OF THE WATER MASTER PLAN

The City Council hereby adopts the Wastewater Master Plan, attached hereto as Exhibit A, as the official guiding document for the management and development of the city’s wastewater resources and infrastructure.

SECTION 2. SEVERABILITY

If any section, subsection, sentence, clause, or phrase of this ordinance is for any reason held to be invalid or unconstitutional, such decision shall not affect the validity of the remaining portions of this ordinance.

SECTION 3. Emergency Declared.

This Ordinance is necessary to preserve the public peace, health, safety and welfare, an emergency is declared to exist and this Ordinance shall be in full force and effect from and after the date of its passage.

PASSED AND APPROVED this _____day of August, 2025.

APPROVED: ATTEST:

_____ _____

Chris Treat, Mayor Mark Smith, City Clerk

Understanding Your Wastewater Master Plan

A Wastewater Master Plan serves as the critical blueprint for managing your community's wastewater systems over the long term. It ensures safe and reliable treatment while protecting our precious environment. This comprehensive strategy sets a clear roadmap for addressing both current needs and anticipated future demands on our wastewater infrastructure.



Key Components of a Wastewater Master Plan

Infrastructure Assessment

Comprehensive evaluation of existing pipelines, treatment plants, and lift stations to determine their current condition and capacity limitations.

Data Collection

Analysis of population growth projections, current and future flow patterns, and detailed assessments of system condition through advanced inspection technologies.

Identification of Needs

Pinpointing specific areas requiring upgrades, repairs, or expansions based on condition assessments and capacity evaluations.

Long-term Strategies

Development of sustainable approaches to maintain service reliability while ensuring compliance with increasingly stringent environmental regulations.

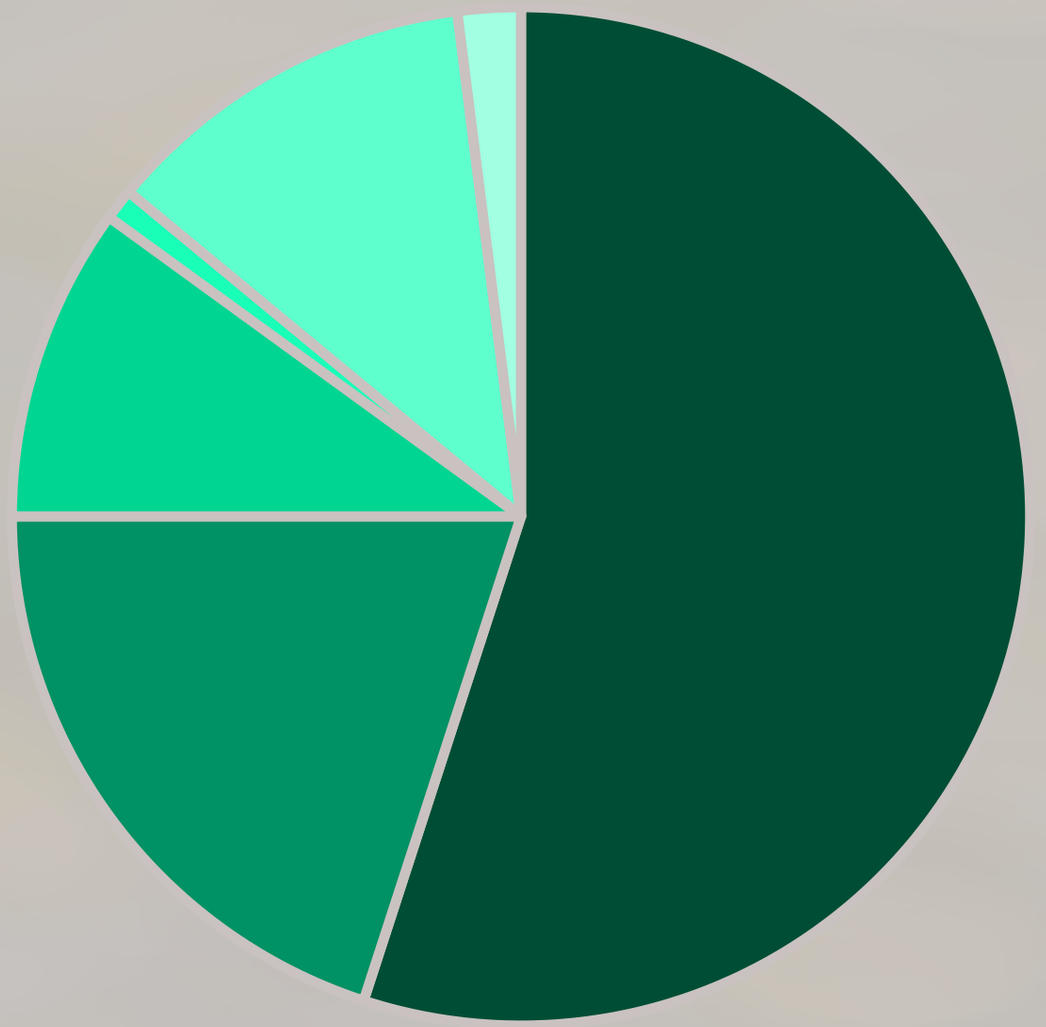
What Is a Capital Improvement Plan (CIP)?

A Capital Improvement Plan translates the Wastewater Master Plan into actionable, funded projects. This multi-year roadmap typically spans 5-20 years and details the specific investments needed to maintain and enhance your wastewater system.

The CIP is a living document that prioritizes critical infrastructure projects while helping secure essential funding from state and federal sources, including State Revolving Funds (SRF) and various grant programs.

- Detailed budgets for major system investments
- Project prioritization to prevent emergency repairs
- Strategic timing to optimize funding opportunities

Funding the Plan: Where the Money Comes From



While customer rates provide the primary funding base, utilities typically leverage multiple financing mechanisms to fund their capital improvement plans. Projects required for regulatory compliance may qualify for special state or federal assistance programs, helping to minimize the impact on local ratepayers.

Why This Matters to You

Impact Fee Study Relation

We are currently undergoing an impact fee study to ensure fees are up to date and reflect the CIP

Rate Study Relation

We are currently undergoing a water and wastewater rate study to align rates with Act 605 requirements

Service Reliability

Well-planned infrastructure ensures decades of dependable wastewater service for your home or business.

Financial Stability

Proactive planning prevents costly emergencies and distributes necessary rate increases gradually rather than imposing sudden spikes.

Community Engagement

Transparent master planning and capital improvement processes keep you informed and provide opportunities for meaningful input on decisions that affect your service and rates.

Water & Sewer Initiative Rollout Schedule

1

August 5, 2024

6PM: Present Master Plan to Water Sewer Advisory Committee (WSAC)

@ 210 SW 3rd Street, Bryant, AR,

2

August 19, 2024

5pm: Special WSAC meeting seeking recommendation for approval of Master Plan and CIP Plan

6:30 PM: Adoption of Plan by Council

@ 210 Sw 3rd Street, Bryant, AR

3

September 2, 2024

6PM: Present Rate Study and Impact Fee Study to WSAC

@ 210 Sw 3rd Street, Bryant, AR

4

September 8, 2024

6PM: Present Impact Fee Study to Planning Commission

@ 210 SW 3rd Street, Bryant, AR

5

September 16, 2024

9AM: Present Rate Study and Impact Fee Study to Chamber of Commerce

@ Reality One, Bryant, AR

6

September 15, 2024

6PM: Present Rate Study and Impact Fee Study to Community Engagement

@ 210 SW 3rd Street, Bryant, AR

7

September 30, 2024

5pm: Special WSAC meeting seeking recommendation for approval of Rate Ordinance

6:30pm: Adoption of Ordinance by Council

@ 210 SW 3rd Street, Bryant, AR

Community Engagement Strategy

Resident Communications

- Updates on each part of the process
- Updates on social media
- Videos detailing plans and ideas
- Continuous educational one pager
- Publish FAQ document addressing common concerns

This comprehensive rollout schedule ensures all stakeholders, from advisory committees to council members, residents, and businesses, have appropriate opportunities for input and information throughout the process. The staggered approach allows for refinement based on feedback while maintaining momentum toward final adoption of both the Master Plan and rate structures.

RESOLUTION # _____

A RESOLUTION ADOPTING THE SALINE COUNTY MULTI-JURISDICTIONAL HAZARD MITIGATION PLAN FOR BRYANT, SALINE COUNTY ARKANSAS.

WHEREAS, certain areas of Saline County are subject to periodic flooding and other natural and man-caused hazards with the potential to cause damages to people's properties with the area; and

WHEREAS, the Bryant City Council desires to prepare and mitigate for such circumstances; and

WHEREAS, under the Disaster Mitigation Act of 2000, the United States Federal Emergency Management Agency (FEMA) required that local jurisdictions have in place a FEMA-approved Hazard Mitigation Action Plan as a condition of receipt of certain future Federal mitigation funding after November 1, 2004; and

WHEREAS, to assist cities and counties in meeting this requirement, Saline County, with the assistance of Central Arkansas Planning and Development District, has initiated development of a County-wide, multi-jurisdiction Hazard Mitigation Plan the County and all jurisdictions in the County, specifically the cities and school districts;

NOW, THEREFORE, BE IT RESOLVED BY THE Bryant City Council

That the Bryant City Council of Bryant, Arkansas adopts those portions of the Plan relating to and protecting its jurisdictional area against all hazards and

Appoints the emergency management director to assure that the Hazard Mitigation Plan be reviewed at least annually and that any needed adjustment to the Hazard Mitigation Plan be developed and presented to the governing board for consideration; and

Agrees to take such other official action as may be reasonably necessary to carry out the objectives of the Hazard Mitigation Plan.

APPROVED and ADOPTED on this _____ day of _____, 2025

ATTEST: APPROVED:

_____ _____

City Clerk Mark Smith Mayor Chris Treat

Saline County Multi-Jurisdictional Hazard Mitigation Plan Update



A joint effort between Saline County, City of Alexander, Bauxite, Benton, Bryant, Haskell, Shannon Hills, Traskwood, and the Bauxite, Benton, Bryant, Harmony Grove and Sheridan School Districts.

Coordinated by Central Arkansas Planning and Development District

Approved Pending Adoption

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A: PLANNING PROCESS

A1. Plan Preparation and Participants.

The original Saline County Multi-Jurisdictional Plan was developed by Saline County with the assistance of Central Arkansas Planning and Development District and approved by FEMA on April 28, 2009. Saline County initiated the Hazard Mitigation planning process by securing a FEMA HMGP grant to complete the Plan. Saline County contracted with Central Arkansas Planning and Development District (CAPDD) to author the plan. Saline County Office of Emergency Management and CAPDD worked together to engage the county, cities, communities, and school district in the planning process.

The Saline County Hazard Mitigation Plan Update will be used to develop and assess the ongoing natural hazard mitigation activities in Saline County, to evaluate additional mitigation measures that should be undertaken, and to outline a strategy for implementation of mitigation projects. This plan is multi-jurisdictional with a planning area that includes all the unincorporated Saline County and the municipalities within the County including the Cities of Alexander, Bauxite, Benton, Bryant, Haskell, Shannon Hills and Traskwood. This plan also includes the School Districts located within Saline County: Bauxite, Benton, Bryant, Harmony Grove and Sheridan School Districts.

Those who actively participated in the Saline County Plan Update.

First Name	Last Name	Title	Jurisdiction	Mailing Address	Physical Address	City	Zip	Phone
Samantha	Leach	Mitigation Planner	ADEM	Building #9501 Camp Joseph T. Robinson	Building #9501 Camp Joseph T. Robinson	NLR	72199	501-683-2727
Doug	Quinn	Director of Student/Support Services	Bauxite School District	800 School Street	800 School Street	Bauxite	72011	
Matt	Donaghy	Superintendent	Bauxite School District	800 School Street	800 School Street	Bauxite	72011	501-557-5453
Mike	Skelton	Superintendent	Benton School District	207 W. Conway	207 W. Conway	Benton	72015	501-778-4861
Greg	Little	Benton School District	Benton School District	207 W. Conway	207 W. Conway	Benton	72015	501-778-4861
Karen	Walters	Superintendent	Bryant School District	200 NW 4th Street	1511 N. Reynolds Road	Bryant	72022	501-847-5600
Todd	Sellers	Deputy Superintendent	Bryant School District	200 NW 4th Street	1511 N. Reynolds Road	Bryant	72022	501-847-5600
Tanya	Childers	Program Manager	Central Arkansas Planning & Dev. District	P. O. Box 300	902 N. Center Street	Lonoke	72086	501-676-2721
Leigh	Pool	Director of Enviro. Mgmt.	Central Arkansas Planning & Dev. District	P. O. Box 300	902 N. Center St	Lonoke	72086	501-676-2721
Crystal	Herrmann	Mayor	City of Alexander	P. O. Box 610	15605 Alexander Road	Alexander	72002	501-455-2585
Eddie	Jones	Mayor	City of Bauxite	P. O. Box 303	6055 Stanley Circle	Bauxite	72011-9998	501-557-5184
Tom	Farmer	Mayor	City of Benton	P. O. Box 607	114 S. East Street	Benton	72018-0607	501-776-5905
John	Ritchey	City of Benton	City of Benton	P. O. Box 607	114 S. East Street	Benton	72018-0607	501-776-5990
Chris	Treat	Mayor	City of Bryant	210 S. W. Third	210 S. W. Third	Bryant	72022	501-943-0422

Clyde	Crookman, Jr.	Mayor	City of Haskell	3905 Hwy 229	2520 Hwy 229	Benton	72015	501-776-2666
Nancy	Duren	Public Works Director	City of Haskell	3905 Hwy 229	2520 Hwy 229	Benton	72015	479-651-0423
Mike	Kemp	Mayor	City of Shannon Hills	10401 High Road East	10401 High Road East	Shannon Hills	72103	501-455-2003
Kimberly	Gammill	Mayor	City of Traskwood	P. O. Box 36	118 Walnut St.	Traskwood	72167	501-860-7757
Heath	Bennett	Superintendent	Harmony Grove School District	2621 Highway 229	2621 Highway 229	Benton	72015	501-778-6271
Matt	Brumley	County Judge	Saline County	200 North Main Street, Suite 117	200 North Main Street, Suite 117	Benton	72015	501-303-5640
Trevor	Villines	Saline Co Communications Director	Saline County	200 North Main	200 North Main	Benton	72015	501-326-4591
Jerry	Cohen	Director	Saline County OEM	102 S Main St, Level B	102 S Main St, Level B	Benton	72015	501-303-5649
Jolene	Palmer	Administrative Asst.	Saline County OEM	102 S Main St, Level B	102 S Main St, Level B	Benton	72015	501-303-5649
Stuart	Duke	Deputy Director	Saline County OEM	102 S Main St, Level B	102 S Main St, Level B	Benton	72015	501-722-2580
Jeff	Stroud	Road Superintendent	Saline County Road Department	5555 Cynamide Road	555 Cynamide Road	Benton	72015	501-317-2408
Brett	Koder	Assistant Road Superintendent	Saline County Road Department	5555 Cynamide Road	555 Cynamide Road	Benton	72015	501-326-0792
Chad	Pitts	Superintendent	Sheridan School District	400 North Rock Street	400 North Rock Street	Sheridan	72150	870-942-3135
Dennis	Emerson	Sheridan School District	Sheridan School District	400 North Rock Street	400 North Rock Street	Sheridan	72150	870-942-5522

A2. Participation Opportunities

Saline County's mitigation planning process was initiated on January 14, 2022, when Saline County was awarded a Hazard Mitigation Grant Program (HMGP) grant by FEMA through Arkansas Division of Emergency Management, under Saline County Judge. Saline County negotiated a contract with Central Arkansas Planning and Development District to facilitate their mitigation planning efforts. Central Arkansas Planning and Development District served as facilitator and Saline County OEM Director led the planning effort.

Once all participating cities and school districts which fall within the borders of Saline County formally agreed to participate, an initial Hazard Mitigation Planning Team (HMPT) comprised of representatives from Saline County and participating jurisdiction was organized. This initial team was instructed to solicit interested people from their community to participate in the HMPT. This solicitation led to the addition of several HMPT members. The HMPT members include representatives from County government, local city governments, public works officials, emergency management officials, local floodplain managers, communication specialists, fire districts and school districts. All participating jurisdictions actively participated in the planning process through soliciting input from their communities and participation in meetings. If a participant could not attend a meeting, all minutes and materials were mailed out to the jurisdiction. The Saline County Hazard Mitigation Planning Team also discussed mitigation actions, projects, and past hazard occurrences with CAPDD during virtual meetings, conference calls and one-on-one calls and meetings.

Three planning events were scheduled throughout the planning process. Training events began the planning process. The Central Arkansas Planning and Development District also utilized technical assistance provided by the Arkansas Division of Emergency Management (ADEM) by receiving training at workshops provided by ADEM and FEMA. Technical assistance regarding NFIP was provided by the Arkansas Natural Resources Commission. Technical Assistance regarding the Firewise Program was provided by the Arkansas Forestry Commission. Guidelines for the mitigation plan were discussed as well as training for entering data and how to locate and research the data needed for the mitigation plan. It was stressed to have public involvement and to work together with cities, schools, and County.

Natural Hazard Mitigation Questionnaires were distributed in hard copy by the HMPT members, posted on various websites and available for online completion.

In summary, the planning process consisted of the following items:

- County appointed a Hazard Mitigation Planning Team (HMPT) consisting of mayors and city personnel, school personnel, local floodplain managers, fire department members, emergency workers, street and road departments, planning and development district employees, and LEPC/Citizens Corp Members.
- County engaged the Central Arkansas Planning and Development District (CAPDD), the regional planning organization, to provide staff support in conducting the planning process and preparing the plan.
- Meetings were held with HMPT to understand and agree on planning processes and steps required, including organizing resources, assessing hazards, developing a mitigation plan, and implementing the plan and monitoring progress.

- Central Arkansas Planning and Development District staff attended workshops presented by FEMA and ADEM on the preparation of the mitigation plan.
- Central Arkansas Planning and Development District staff also had numerous subsequent discussions about the planning process with ADEM staff. The CAPDD staff also discussed planning process issues with others in the state that were involved in the preparation of other hazard mitigation plans such as other Planning and Development Districts.
- The Saline County OEM reached out directly via email to the OEMs of the surrounding Counties of Pulaski, Grant and Faulkner inviting their participation and providing a draft of the plan for review.
- Public Notices including an invitation to the next HMPT Meeting and a link to an online survey for public, business, academia, and other private and non-profit interests was posted on the CAPDD website, Saline County website. The notice was also published on websites by some of the participating jurisdictions.

The Planning Committee utilized these technical documents:

- The Arkansas Hazard Mitigation Plan was used as a guidance tool for past occurrences and risk assessments.
- Local Floodplain Ordinances for each NFIP Participating jurisdiction to maintain compliance, especially for mitigation actions.
- Saline County Emergency Operations Plan was used to better understand how Saline County responds to emergencies and disasters while providing for the safety and welfare of its citizens. Plan provided information about critical facilities in the County.
- 2017 Saline County Hazard Mitigation Plan
- FEMA Local Mitigation Planning Policy Guide (April 2023)
- FEMA Local Mitigation Planning Handbook (May 2023)
- FEMA Local Mitigation Plan Review Guide (2023)

Timeline:

1. A FEMA Pre-Disaster Mitigation Planning Grant was awarded on January 14, 2022.

2. The contract between Saline County and CAPDD was executed on January 20, 2022.

3. Memorandum of Understanding was signed between Saline County and the Arkansas Department of Emergency Management on January 19, 2022.

4. The first organized planning meeting was held April 13, 2022, via zoom and in person at the office of CAPDD, 902 N. Center Street, Lonoke, AR 72086. Each person in attendance received or was emailed a workbook containing a copy of the PowerPoint, a HMPT Survey and Community Surveys to distribute to the community (and the link for social media/websites). The PowerPoint including an overview of the planning process was presented, and then the floor was opened for discussion and a questions and answer session. Saline County Hazard Mitigation Questionnaires were dispersed, and participants were asked to forward this information to co-workers and the public.

5. The second meeting was held August 10, 2022, at 9:00 am, held at the Saline County OEM office located at 102 S. Main Street in Benton. A PowerPoint addressing Task 5- Risk Assessment and Critical Facilities, Task 6 Develop a Mitigation Strategy and Task 7 Keeping Plan Updated was

covered. Jurisdictions were given critical facility maps from the previous plan along with materials to make any changes/updates. Information on risk assessment development, risks and impacts, the location areas, extent of the magnitude and discussion of probability of future events and identifying the community assets. Mitigation Goals, Mitigation Action, and Action Plan were also discussed. Each jurisdiction was given a copy of the previous version of the mitigation action table and provided input regarding the status of those actions. The HMPT also developed their new mitigation actions at this meeting. For those not able to attend the meeting, the materials discussed were email. As was a reminder to complete and submit Surveys. And a spreadsheet with Mitigation Action asking for updated information was emailed as well.

6. The third meeting was held April 3, 2024, at 9:30 am at the Saline County OEM office located at 102 S. Main Street in Benton. The purpose of the meeting was to discuss and confirm that the Plan covers all hazards affecting Saline County. Much of the meeting was spent discussing what Mitigation Actions should be added or carried over to the updated Plan.

7. A final draft of the Plan was provided to the HMPT for review before official FEMA approval or adoption as an opportunity to provide even more input to affect the plan's content.

Meeting Materials are available upon request from Central Arkansas Planning and Development District.

Each jurisdiction and public schools were directly invited to participate and asked to invite other stakeholders to join in the planning process. Each jurisdiction was provided with a survey at which time they were asked to provide contact information for stakeholders and planning team recommendations. Public notices were submitted to the Benton Courier, the local newspaper, and promoted through Saline County OEM and CAPDD's website and Social Media. Initial jurisdiction notified and participated in the Kick-off meeting.

First Name	Last Name	Title	Jurisdiction
Jeff	Arey	County Judge	Saline County
Paul	Mitchell	Mayor	City of Alexander
Harold	Jones	Mayor	City of Bauxite
Tom	Farmer	Mayor	City of Benton
Roy	Carman	Mayor	City of Haskell
Allen	Scott	Mayor	City of Bryant
Mike	Kemp	Mayor	City of Shannon Hills
Michael	Nash	Mayor	City of Traskwood
Doug	Quinn	Deputy Superintendent	Bauxite School District
Matt	Donaghy	Superintendent	Bauxite School District
Mike	Skelton	Superintendent	Benton School District
Karen	Walters	Superintendent	Bryant School District
Heath	Bennett	Superintendent	Harmony Grove School District
Chad	Pitts	Superintendent	Sheridan School District
Tanya	Childers	Program Manager	CAPDD
Jennifer	Oakley	Mitigation Planner	ADEM
Brandon	Guillot	Director	Saline County

A3. Public Participation

As stated above, the meetings were published in the paper and shared on the County OEM Website and social media.

During the development of the plan update, the HMPT was provided with a three-page survey titled "Saline County Natural Hazards Questionnaire" to distribute to the community, businesses, nonprofits and neighboring communities, underserved areas and vulnerable populations for input. In addition, a Public Notice was posted in the Saline County Courier (a weekly county-wide newspaper), the Central Arkansas Planning & Development, Saline County (OEM) Website and Saline County Facebook page and the Central Arkansas Planning and Development District website. Notices were provided to all the attendees and potential participants at the first meeting and were asked to distribute to citizens, businesses, neighboring communities, Community Organizations and Nonprofits. The notice provided a link for people to complete the survey on the web, a link to the original Saline County Hazard Mitigation Plan, and invited citizens to attend the August 10, 2022, HMPT meeting. The notice also gave contact information for questions or more information.

There were 102 people who participated in the questionnaire. The questionnaire included the following:

Timestamp, Please indicate the municipality you reside in:
School District you reside in:
You are responding as a:
Have you ever experienced or been impacted by a disaster? Yes or No; If yes, please explain.,
How concerned are you about the possibility of your neighborhood being impacted by a disaster?
Please explain your answer above.
Is your home located in a FEMA designated floodplain?
Do you have a flood insurance policy for your home?
If you do not have flood insurance, why not?
What is the most effective way for you to receive information about protecting your family and preparing your home from hazard events?

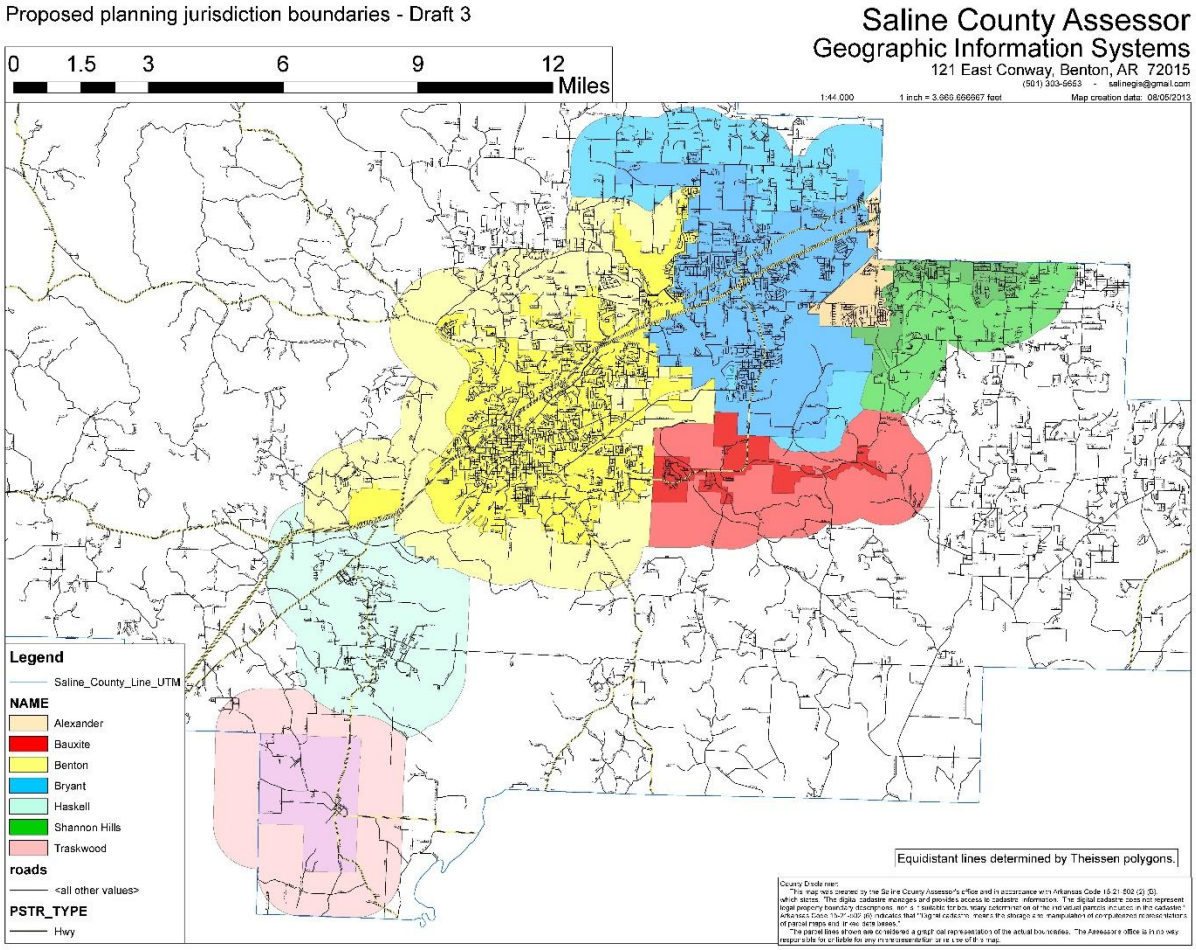
The questionnaire then asked participants to rate the level of concern for each targeted natural hazard: rating them 1 to 5, lowest concern being 1. Then continued with if there were any other hazards that should be considered and specific questions regarding the hazards and how they would mitigate against such disasters. The full Questionnaire with responses can be found in Appendix C.

The natural hazards that concerned the public were drought, floods, tornadoes, thunderstorm winds, lightning and hail, and winter storms. The information from these questionnaires was given to the planning members, and mitigation actions were developed from these natural hazards.

After the completion of the planning meetings, the draft plan was provided on the Central Arkansas Planning and Development District (CAPDD) website www.capdd.org under "resources", FEMA Mitigation Plans – Saline County DRAFT for any additional input from surrounding communities, the public, businesses, state and local agencies, and anyone else wishing to review.

Planning members were made aware of the requirement that the Saline County Hazard Mitigation Plan must be submitted to the Arkansas Department of Emergency Management for review prior to the State submitting plans to FEMA.

A4. Planning Area and Resources



A4.1 General Land Use/Analyzing Development Trends

There has been significant growth in population and development that has increased the impact of natural disasters on the community's infrastructure, people, and economy. All areas of Saline County have experienced growth. This obviously increases the risk because more property and lives are exposed to hazards. The number of residential structures, businesses, public buildings, as well as school district facilities increased in all jurisdictions. However, the planning jurisdictions are careful to evaluate the potential impacts development will have for its jurisdiction. In other words, new developments go through a rigorous authorization process before a building permit is given. There have also been changes in the area due to the mitigation actions in the previous mitigation plan, and they have resulted in a reduced vulnerability to the hazards. Where it is applicable, the changes in land use and development

will be addressed in the hazard profile. If there is not a summary identifying the changes in land use and development trends, then there is no applicable change that affects the impact to the community's infrastructure, people, and economy in respect to that hazard.

A4.2 Capabilities Assessment

Personnel:

Saline County has an Emergency Manager and associated emergency management program. The Saline County Office of Emergency Services has the capability to conduct mitigation planning, apply for grant funding and oversee mitigation projects. Augmenting local emergency management capabilities, Area Coordinator acts as ADEM's liaison to the county for state and federal mitigation and emergency management initiatives and available funding opportunities.

The smaller cities within Saline county typically work through their police and fire departments to assist with natural disasters and other emergencies. These partnerships are necessary to successfully prepare, respond and mitigate the effects of natural disasters.

Technical:

Saline County has technical capabilities related to planning, engineering, mapping and response and offers technical assistance to the smaller cities.

Fiscal:

The county and cities have limited funding sources for mitigation initiatives and rely on available state or federal grant programs.

Building Codes:

Building codes set a reference point for the design and construction of all structures, providing minimum safe building practices to ensure occupant safety and structure resiliency. Enforced building codes are one of the most effective hazard mitigation tools available against a wide variety of hazards.

The following chart indicates the plans that each jurisdiction follows

Jurisdiction	Planning and Regulatory Capabilities													
	Comprehensive / Master Plans	Local Emergency Operations Plan	Continuity of Operations Plan	Road Foreman/ St. Dept.	Stormwater Management Plan	Community Wildfire Protection Plan	Building Codes	Fire Department ISO Rating	Development Ordinance	Site Plan Review Requirements	Master Road and Land Use Plan	Floodplain Management Plan	Hazard Data & Info Database	Community Zoning and Land Use Plan
Saline County	X	X	X	X	X		X	X				X	X	
Alexander	X	X	X	X	X		X	2		X		X		X
Bauxite	X	X		X	X		X			X				
Bryant	X	X	X	X	X		X	1	X	X		X	X	X
Benton	X	X		X	X		X	X	X	X	X	X		X
Haskell	X	X		X	X		X			X		X		
Shannon Hills	X	X		X	X		X	4		X		X		
Traskwood	X	X		X	X		X	X		X				
Bryant S. D.			X											
Bauxite S. D.			X											
Benton S. D.														
Harmony Grove S. D.	X	X	X				X							
Sheridan S. D.			X											

Floodplain Development:

The following chart shows the information for each county/city and their status in the National Flood Insurance Program.

CID	Community Name	County	Init FHBM Identified	Init FIRM Identified	Curr Eff Map Date	Reg-Emer Date	CRS	CRS Entry Date	Curr Eff Date	Curr Class
050377B	Alexander, City of	Saline	4/18/1975	1/20/1982	6/5/2020	1/20/1982	no			
050527B	Bauxite, Town of	Saline		6/19/2012	6/5/2020	2/7/2018	no			
050192B	Benton, City of	Saline	11/16/1973	12/15/1981	6/5/2020	12/15/1981	no			
050308B	Bryant, City of	Saline	6/27/1975	6/28/1977	6/15/2020	6/28/1977	yes	10/1/1992	5/1/2016	10
050416B	Haskell, City of	Saline	6/27/1975	8/19/1987	6/5/2020	8/19/1987	no			
050191B	Saline County	Saline	8/9/1977	11/17/1982	6/5/2020	11/17/1982	no			
050573B	Shannon Hills, City of	Saline		5/17/1982	6/5/2020	5/17/1982	no			
050294B	Traskwood, City of	Saline	4/18/1982	10/12/1982	6/5/2020	06/20/12(s)	no	(suspended from program)		

{The City of Traskwood is under new leadership and will be working toward reinstatement into the program.}

- Local floodplain ordinances are often used to prevent inappropriate development in floodplains and to reduce flood hazards. In general, they allow the jurisdiction:
- Minimize the extent of floods by preventing obstructions that inhibit water flow and increase flood height and damage
- Prevent and minimize loss of life, injuries and property damage in flood hazard areas.
- Promote the public health, safety and welfare of citizens in flood hazard areas.
- Manage planned growth
- Grant permits for use in development within special flood hazard areas that are consistent with the community ordinance and the NFIP under 44 CFR 60.3.

Local floodplain ordinances also make certain that the jurisdiction meets the minimum requirements of participation in the NFIP. The incentive for local governments adopting such ordinances is that they will afford their residents the ability to purchase flood insurance

through the NFIP. In addition, communities with such ordinances in place may be given priority in the consideration of applications for loans and grants.

Education and Awareness:

Hazard awareness programs, designed to inform citizens as to the nature and extent potential of hazards, is an effective way to inform citizens on mitigation related topics. As citizens are made more aware of potential hazards and the local and regional process to mitigate against their impacts, it was believed that they would take a stronger role in making their homes, neighborhoods, schools and business safer from the potential effects of natural hazards. Public outreach efforts were conducted as part of the hazard mitigation planning and continue through each required update.

A4.3. Incorporation of Existing Plans

The Saline County Hazard Mitigation Plan is an overarching document that is both composed of and contributes to various other local plans. In creating this HMP, all the planning documents identified below were consulted and reviewed in turn, when each of these other plans were updated, they will be measured against the contents of the SCHMP.

Below is a list of the local participants' various planning efforts, sole or jointly administered programs and documents. While each plan can stand alone, their review and functional understanding was pivotal in the development of this plan and further strengthened and improves the participant's resilience to disasters. Hazard Mitigation principles, risk information and mitigation actions have been integrated into other community plans. Mitigation Actions are used in planning budgets for Public Works Departments.

- Comprehensive Master Plan
- Land Use Plan
- Local Emergency Operations Plan
- Stormwater Management Plan
- Stream Management Plan
- Subdivision Management Plan
- Community Wildfire Protection Plan
- Economic Development Plan

Jurisdiction	Existing Plans
Saline County	Hazard Mitigation Plan, Emergency Response Plan, Continuity of Operations Plan, Upper Saline Watershed 9-Element Plan, Saline County Stormwater Management Plan, Saline County Master Road Plan (Land Use)
City of Alexander	Saline Co. HMP, Community Land Use Plan, Comprehensive/Master Plans, Local Emergency Operations Plan, Site Review Plan,
City of Bauxite	Hazard Mitigation Plan, Emergency Response Plan, Continuity of Operations Plan
City of Benton	Hazard Mitigation Plan, Emergency Response Plan, Continuity of Operations Plan

City of Haskell	Hazard Mitigation Plan, Emergency Response Plan, Continuity of Operations Plan
City of Bryant	Saline Co. HMP, Community Land Use Plan, Comprehensive/Master Plan, Continuity of Operations Plan, Floodplain Management Plan, Hurricane Lake Estates Hurricane Lake Dam Emergency Action Plan
City of Shannon Hills	Hazard Mitigation Plan, Emergency Response Plan, Continuity of Operations Plan
City of Traskwood	Hazard Mitigation Plan, Emergency Response Plan, Continuity of Operations Plan
Bauxite School District	Saline Co. HMP, Safe Room Operations Plan
Benton School District	Saline Co. HMP, Safe Room Operation's Plan,
Bryant School District	Saline Co. HMP, Safe Room Operations Plan, Continuity of Operations Plan,
Harmony Grove School District	Saline Co. HMP, Safe Room Operations Plan, Comprehensive/Master Plan updated 2022, Continuity of Operations Plan updated 2022.
Sheridan School District	Saline Co. HMP, Safe Room Operations Plan

The Saline County Hazard Mitigation Plan Update will be reviewed and integrated into existing plans by approval from the Quorum/City Council/School Board. The Hazard Mitigation Plan can also be used when developing the jurisdiction's annual budget for Mitigation education and awareness, new and existing construction, infrastructure improvements and for prioritizing grant development projects which also would need approval from the jurisdictional authority.

B: RISK ASSESSMENT

B1: Risk Assessment Identification

B1.1 Dam Failure

Description:

According to the Association of State Dam Safety Officials the term dam is defined in the rules as "any barrier, including one for flood detention, designed to impound liquid volumes." Dam Failures are most likely to happen for one of five reasons:

1) Overtopping caused by water spilling over the top of a dam. Overtopping of a dam is often a precursor of dam failure. National statistics show that overtopping due to inadequate spillway design, debris blockage of spillways, or settlement of dam crests account for approximately 34% of all U. S. dam failures.
2) Foundation Defects, including settlement and slope instability, cause about 30% of all dam failures.
3) Cracking caused by movements like the natural settling of a dam.
4) Inadequate maintenance and upkeep

5) Piping is when seepage through a dam is not properly filtered, and soil particles continue to progress and form sinkholes in the dam. Another 20% of U.S. dam failures have been caused by piping (internal erosion caused by seepage. Seepage often occurs around hydraulic structures, such as pipes and spillways; through animal burrows; around roots of woody vegetation; and through cracks in dams, dam appurtenances, and dam foundations.

According to the Arkansas Department of Agriculture – Natural resources Division, Title 7, Sections 705.3-705.4, the criteria for size classifications are based on height of dam and impoundment capacity, and hazard classifications, which are used in this plan to describe the level of risk and severity associated with dam failure.

Section 705.3 Size classification criteria. Size classification is based on the more stringent of two categories, with height of dam or maximum storage.

	SIZE CLASSIFICATIONS	
Size	**Maximum storage (acre-feet)**	**Height (feet)**
Small	50 to 1000	24 to 40
Intermediate	≥ 1000 and ≤ 50000	≥ 40 and ≤ 100
Large	≥ 50000	≥ 100

Location:

*Information obtained from www.anyplaceamerica.com.

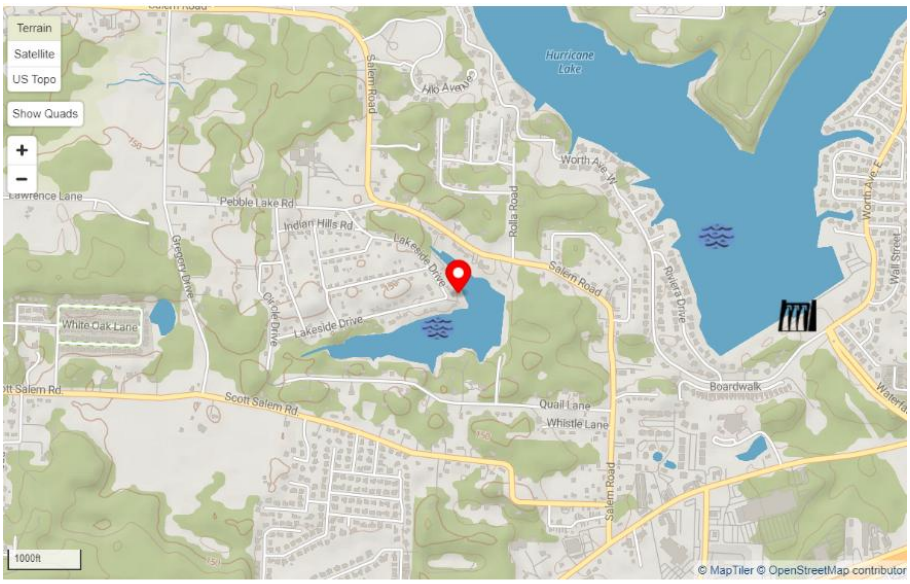
Hurricane Lake Dam

Hurricane Lake Estates, Property Owners Association in Bryant has adopted an Emergency Action Plan for Hurricane Lake Dam. This plan identifies potential emergency conditions at the dam and describes procedures to be followed to minimize property damage and loss of life.



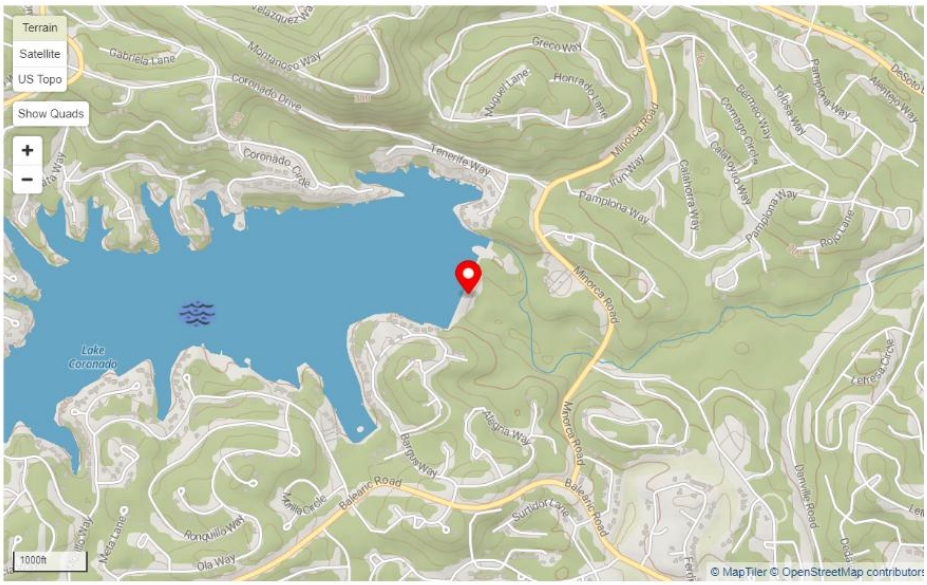
- Latitude: 34.6175928°, Longitude: -92.5298816°, Elevation 410 ft.
- Nearest Cities
    - Salem, AR 1.79 miles
    - Bryant, AR 2.76 miles
    - Bauxite, AR 4.31 miles
    - Benton, AR 4.89 miles
    - Alexander, AR 5.11 miles

- Pebble Lake Dam



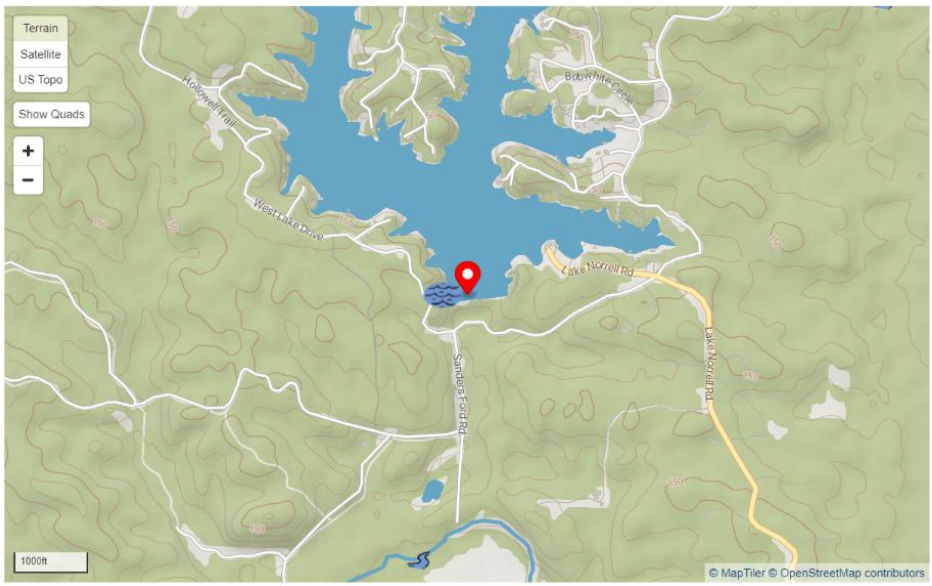
- Latitude: 34.618426°, Longitude -92.54516°, Elevation 423 ft.
- Nearest Cities:
    - Salem, AR 1.04 miles
    - Bryant, AR 3.55 miles
    - Benton, AR 4.41 miles
    - Bauxite, AR 4.55 miles
    - Avilla, AR 4.98 miles

- Lake Coronado Dam



Water Land Man-made

- Latitude**:** 34.6550911°, Longitude -92.9535088°, Elevation: 650 ft.
- **Nearest Cities**
  - Hot Springs Village, AR 2.83 miles
  - Fountain Lake, AR 6.00 miles
  - Lonsdale, AR 11.25 miles
  - Euclid Heights, AR 11.37 miles
  - Hot Springs, AR 11.95 miles
  -
- Lake Norrell Dam

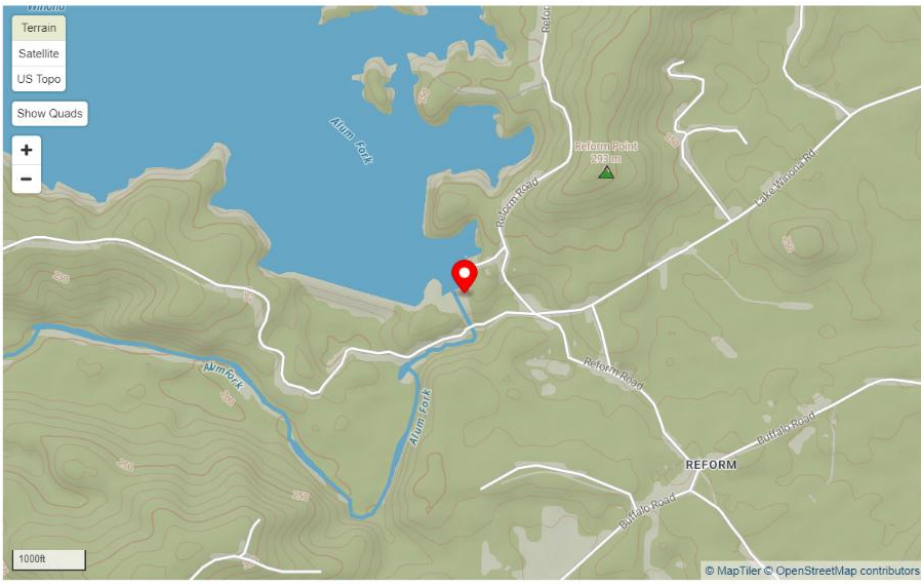


Water Land Man-made

- Latitude: 34.7184249°, Longitude -92.6451632°**,** Elevation: 404 ft

- Nearest Cities
  - Avilla, AR 4.21 miles
  - Salem, AR 7.91 miles
  - Benton, AR 11.14 miles
  - Bryant, AR 12.26 miles
  - Alexander, AR 13.11 miles

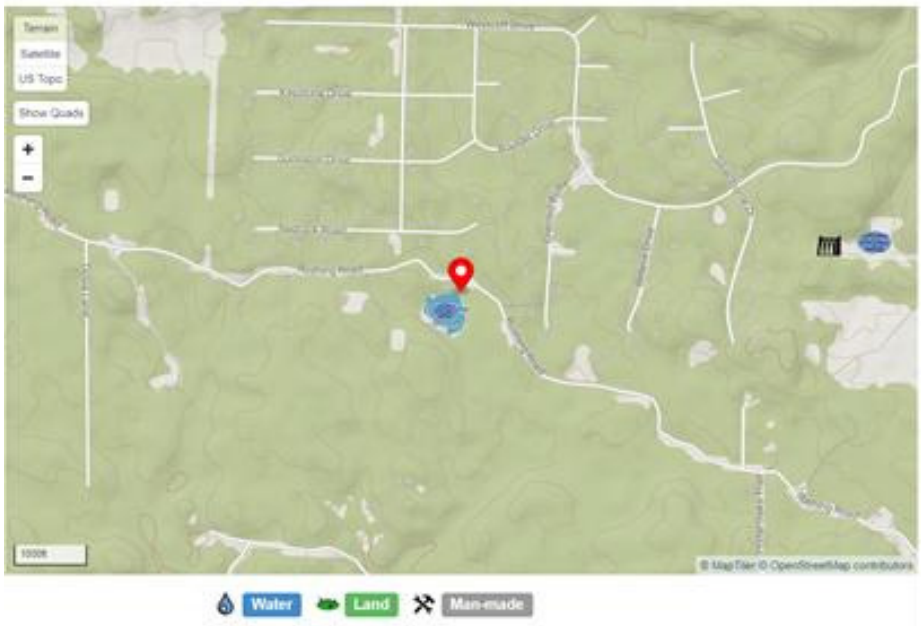
- Lake Winona Dam



Water Land Man-made

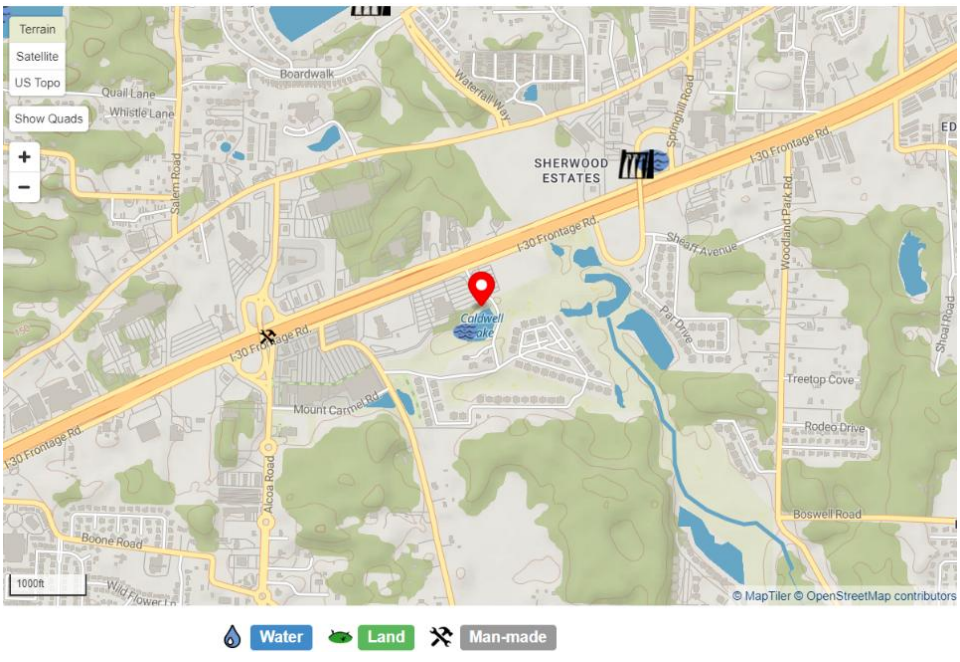
- Latitude: 34.796202°, Longitude -92.8446147, Elevation: 741 ft.
- Nearest Cities
  - Hot Springs Village, AR 12.26 miles
  - Perryville, AR 14.61 miles
  - Avilla, AR 16.69 miles
  - Adona, AR 16.99 miles
  - Fountain Lake, AR 17.44 miles

- Lake New Moon Dam



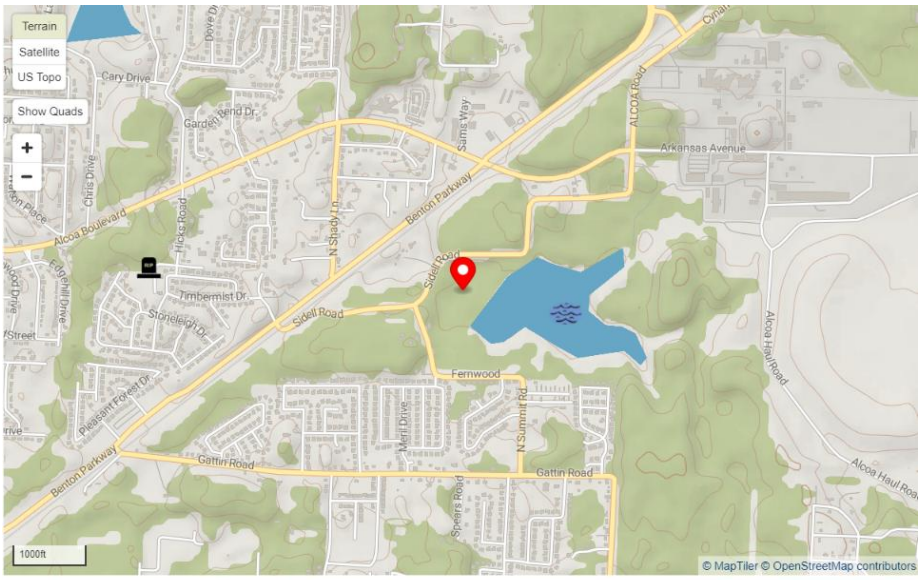
- Latitude: 34.7517583**,** Longitude 92.6001618°**,** Elevation 518 ft.
- **Nearest Cities**
  - Avilla, AR 4.85 miles
  - Salem, AR 8.81 miles
  - Natural Steps, AR 10.40 miles
  - Roland, AR 11.80 miles
  - Alexander, AR 12.36 miles

- Caldwell Lake Dam



- Latitude 34.6067596**,** Longitude 92.5251593°**,** Elevation: 397 ft.
- **Nearest Cities**
    - Bryant, AR 2.19 miles
    - Salem, AR 2.43 miles
    - Bauxite, AR 3.54 miles
    - Benton, AR 4.56 miles
    - Alexander, AR 5.02 miles

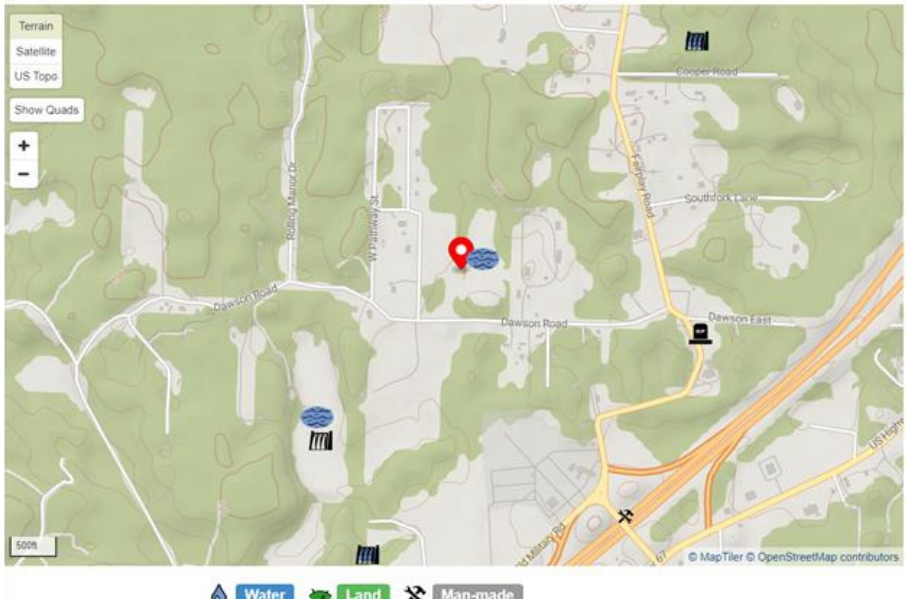
- Chemical Products Fresh Water Lake Dam aka Alcoa Lake Dam



Water Land Man-made

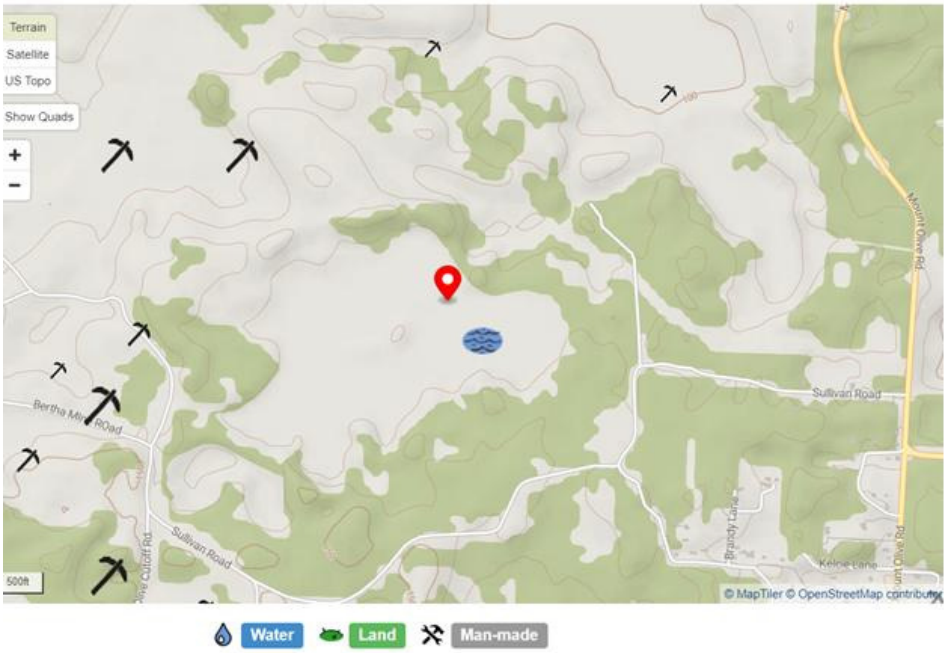
- Latitude: 34.5700931, Elevation 92.5434932°, Elevation**:** 361 ft
- **Nearest Cities**
    - Bauxite, AR 1.61 miles
    - Benton, AR 2.50 miles
    - Bryant, AR 3.57 miles
    - Salem, AR 4.15 miles
    - Haskell, AR 7.11 miles

- Pathway Youth Camp Lake Dam



- Latitude**:** 34.4900921°**,** Longitude -92.7301663°**,** Elevation: 459 ft.
- **Nearest Cities**
  - Traskwood, AR 5.17 miles
  - Haskell, AR 5.39 miles
  - Lonsdale, AR 5.82 miles
  - Magnet Cove, AR 6.97 miles
  - Rockport, AR 8.92 miles

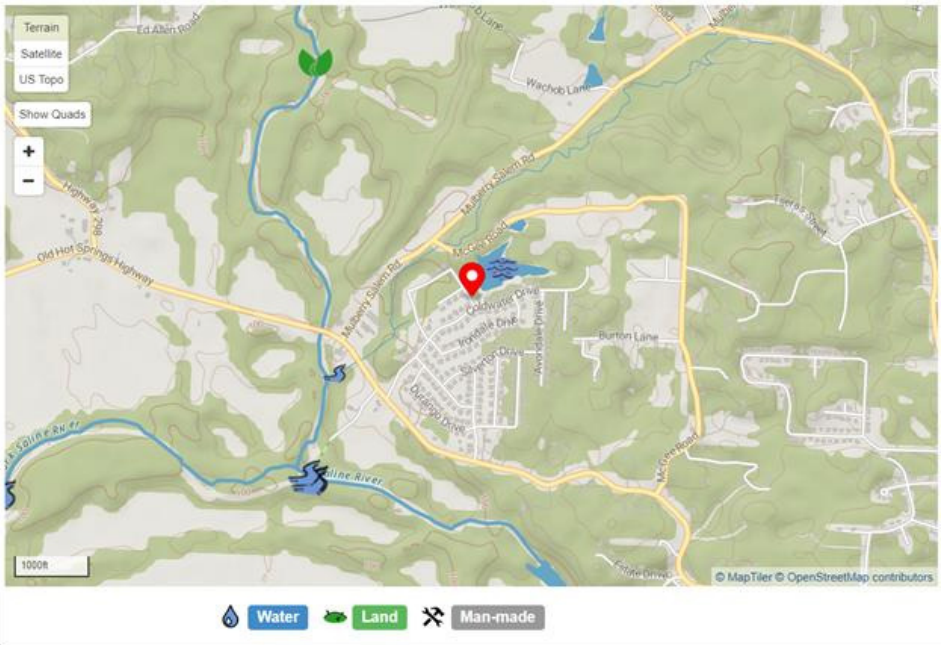
- Old Brown Mud Lake Dam



- Latitude**:** 34.5450936°**,**

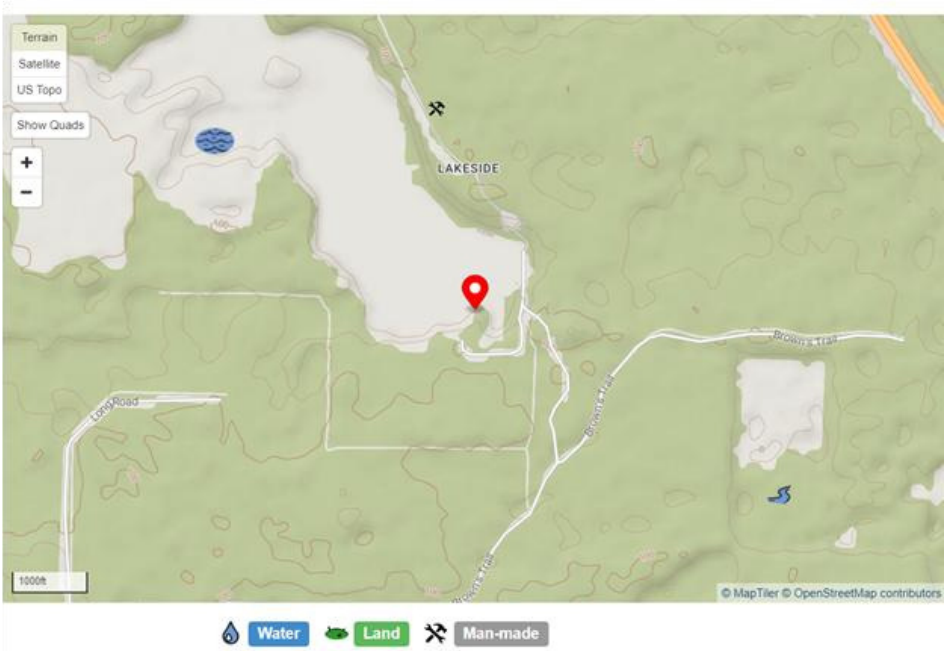
- **Nearest Cities,** Longitude: -92.4801577, Elevation: 427 ft**.**
    - Bauxite, AR 2.45 miles
    - Bryant, AR 3.55 miles
    - Benton, AR 6.22 miles
    - Alexander, AR 6.24 miles
    - Shannon Hills, AR 7.08 miles

- Cecil Jones Lake Dam



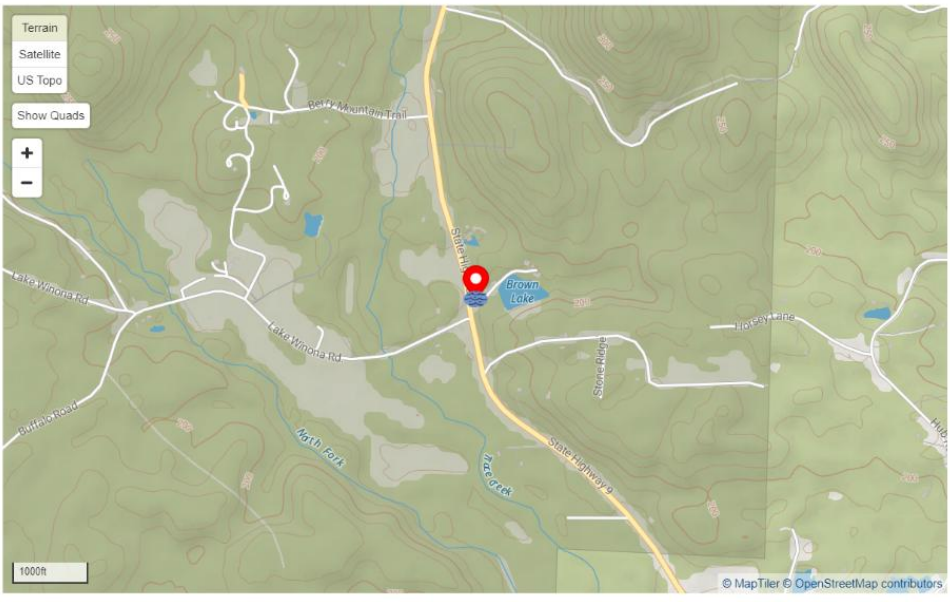
- Latitude: 34.6067591, Longitude: -926118289, Elevation: 341 ft
- **Nearest Cities**
    - Benton, AR 3.25 miles
    - Salem, AR 3.41 miles
    - Avilla, AR 5.45 miles
    - Bauxite, AR 6.25 miles
    - Bryant, AR 7.02 miles

- Ferguson Lake Dam



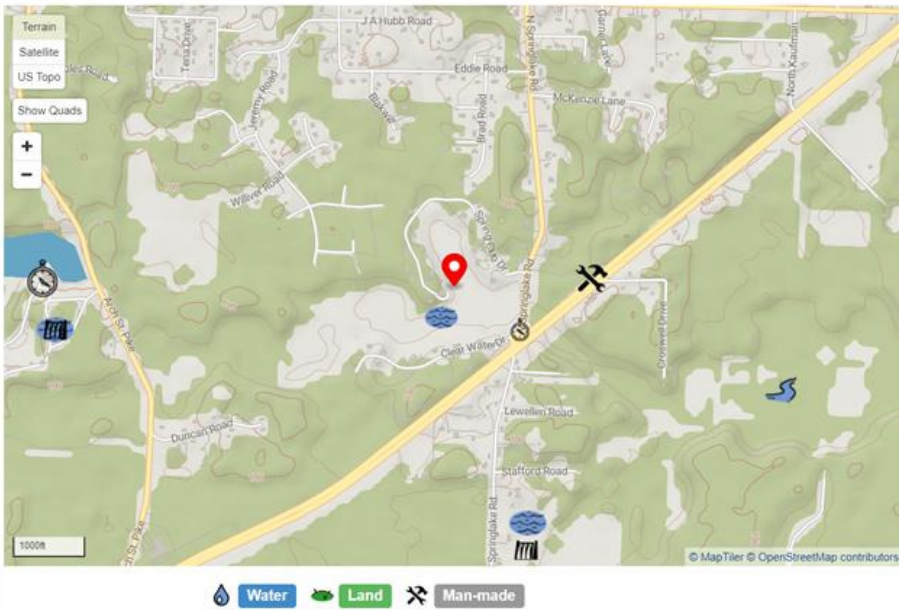
- Latitude**:** 34.5317608°**,** Longitude**:** -92.2651502, Elevation 249 ft.
- **Nearest Cities**
  - Woodson, AR 3.09 miles
  - Hensley, AR 3.84 miles
  - East End, AR 4.51 miles
  - Iron Springs, AR 5.27 miles
  - Wrightsville, AR 5.60 miles

- Browns Lake Dam



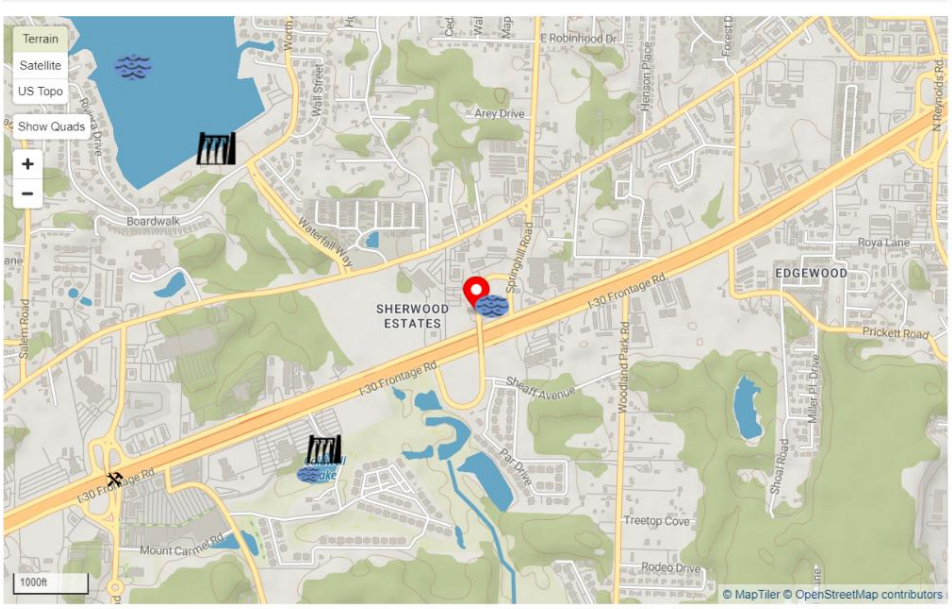
- Latitude: 34.8050905**,** Longitude: -92.7785008, Elevation 477 ft.
- **Nearest Cities**
    - Avilla, AR 13.86 miles
    - Perryville, AR 13.87 miles
    - Hot Springs Village, AR 15.52 miles
    - Fourche, AR 15.81 miles
    - Bigelow, AR 15.95 miles

- Spring Lake Dam



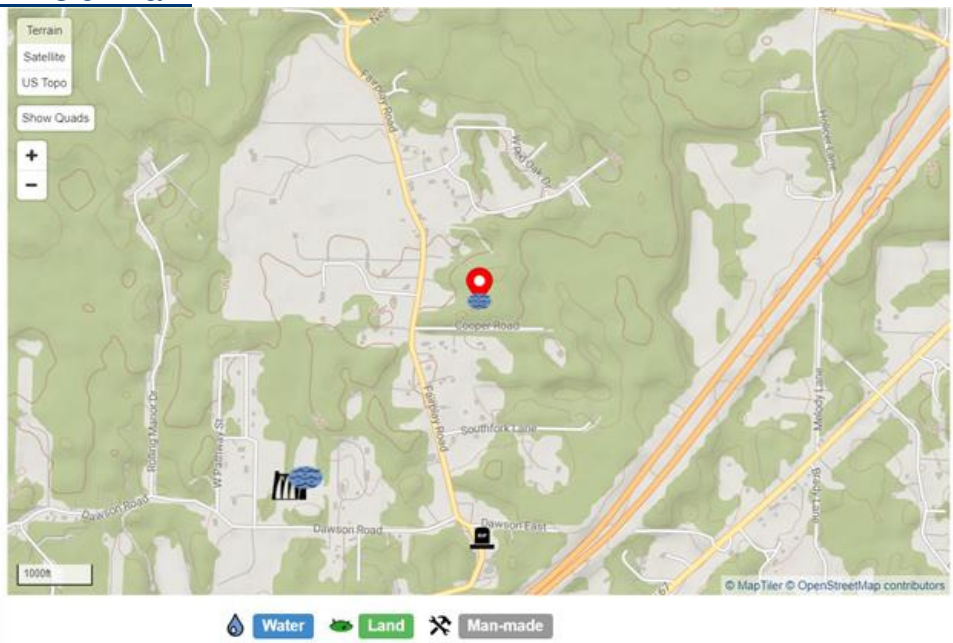
- Latitude: 34.5384273**,** Longitude**:** -92.3218189, Elevation: 262 ft.
-
- **Nearest Cities**
    - East End, AR 1.38 miles
    - Iron Springs, AR 3.54 miles
    - Landmark, AR 5.03 miles
    - Parkers, AR 5.54 miles
    - Woodson, AR 6.34 miles

- Ledbetter Lake Dam



- Latitude: 34.6117596°, Longitude: -92.5184924°, Elevation: 387 ft.
- **Nearest Cities**
  - Bryant, AR 2.00 miles
  - Salem, AR 2.55 miles
  - Bauxite, AR 3.88 miles
  - Alexander, AR 4.56 miles
  - Benton, AR 5.08 miles

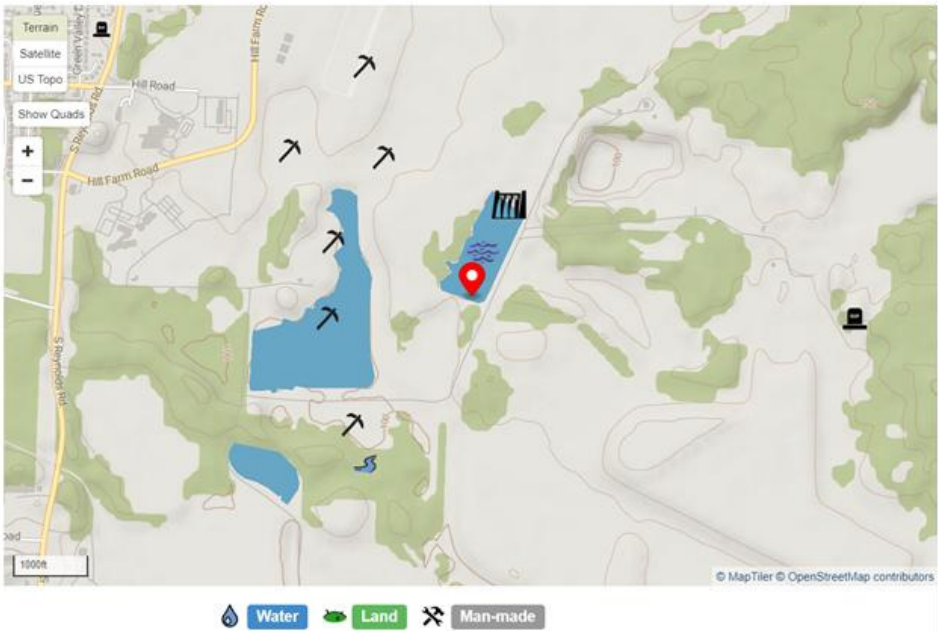
- Lake Krislor Dam



- Latitude: 34.4967588, Longitude -92.7218327, Elevation 466 ft.
- **Nearest Cities**

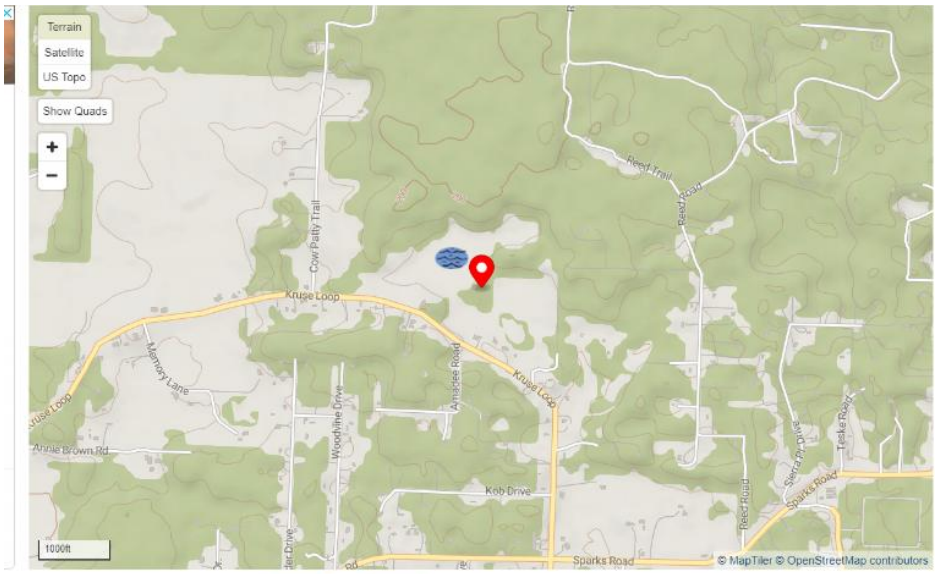
- Haskell, AR 4.87 miles
- Traskwood, AR 5.07 miles
- Lonsdale, AR 5.92 miles
- Magnet Cove, AR 7.59 miles
- Tull, AR 8.95 miles

- Surge Pond Dam



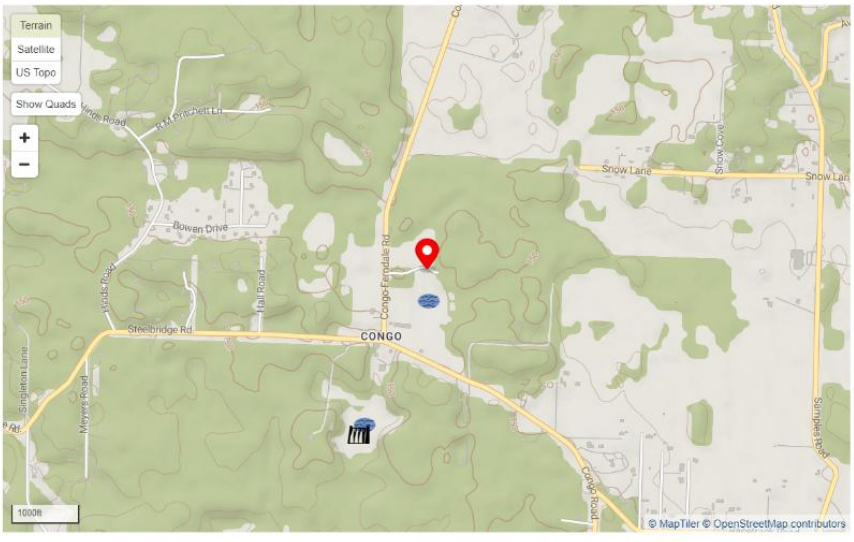
- Latitude: 34.57676, Longitude – 92.4768243, Elevation 377 ft.
- **Nearest Cities**
  - Bryant, AR 1.50 miles
  - Bauxite, AR 2.92 miles
  - Alexander, AR 4.17 miles
  - Shannon Hills, AR 5.51 miles
  - Salem, AR 5.87 miles

- Fletcher Lake Dam



- Latitude: 34.6884255, Longitude: -92.5468267, Elevation 568 ft
- **Nearest Cities**
  - Avilla, AR 2.22 miles
  - Salem, AR 4.16 miles
  - Bryant, AR 7.19 miles
  - Alexander, AR 7.25 miles
  - Benton, AR 8.86 miles

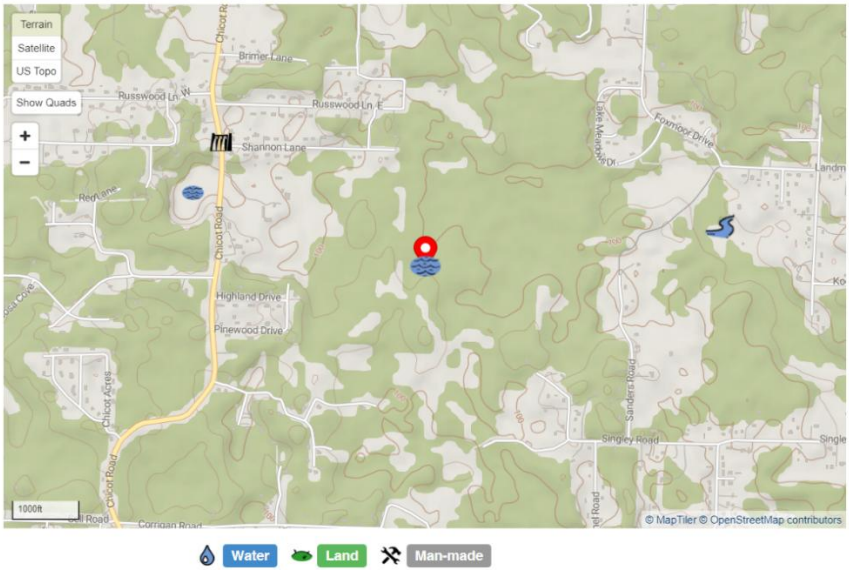
- Helmich Lake Dam



- Latitude: 34.6617589, Longitude: -92.5851613, Elevation 566 ft.
- **Nearest Cities**
  - Avilla, AR 1.44 miles
  - Salem, AR 2.73 miles
  - Benton, AR 6.72 miles

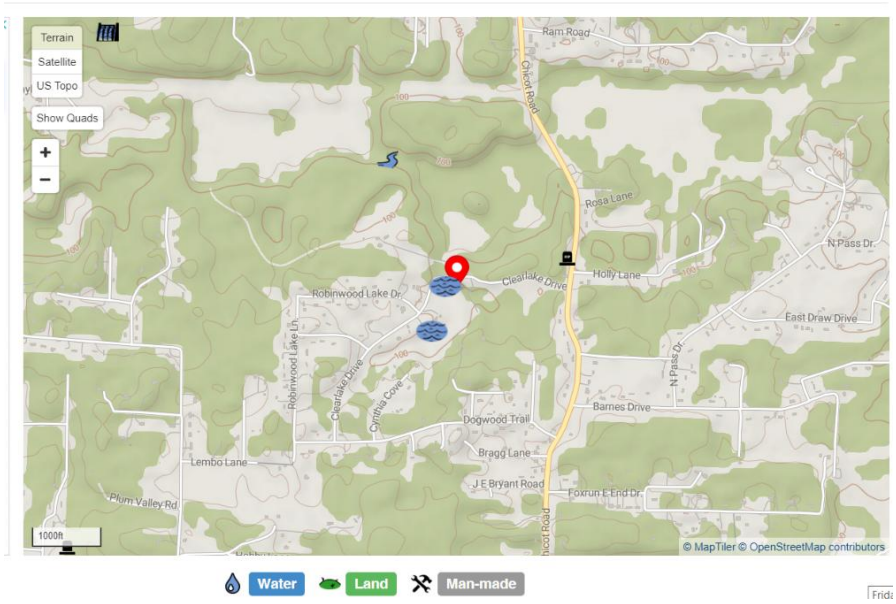
- Bryant, AR 7.11 miles
- Bauxite, AR 8.18 miles

- Bloomfield Lake Dam



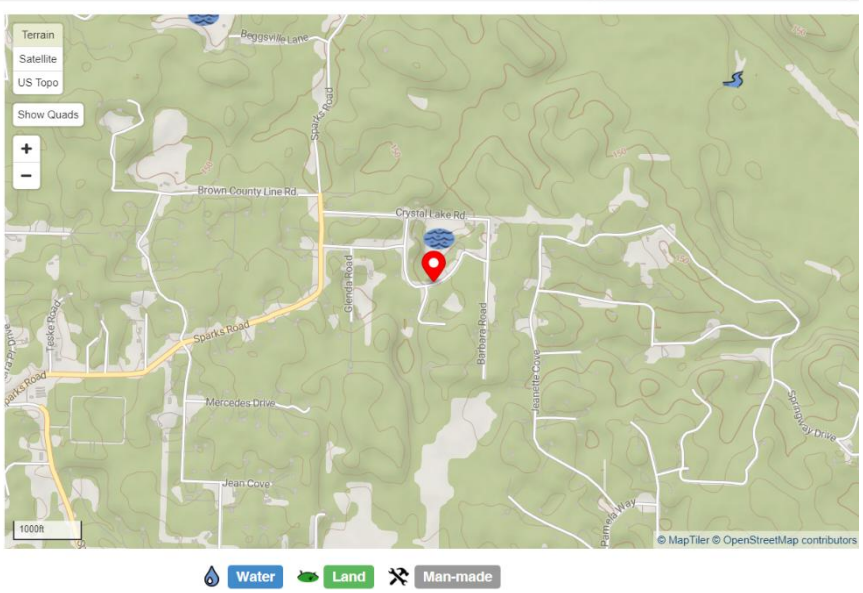
- Latitude: 34.600000933, Longitude: -923551532, Elevation 335 ft.
- **Nearest Cities**
  - Iron Springs, AR 1.83 miles
  - Landmark, AR 2.16 miles
  - Parkers, AR 2.58 miles
  - Shannon Hills, AR 2.68 miles
  - East End, AR 3.51 miles

- Clearlake Dam



- Latitude: 34.57550935, Longitude: -92.3718206, Elevation 302 ft.
-
- **Nearest Cities**
  - East End, AR 2.44 miles
  - Iron Springs, AR 2.81 miles
  - Shannon Hills, AR 3.39 miles
  - Landmark, AR 3.88 miles
  - Parkers, AR 4.38 miles

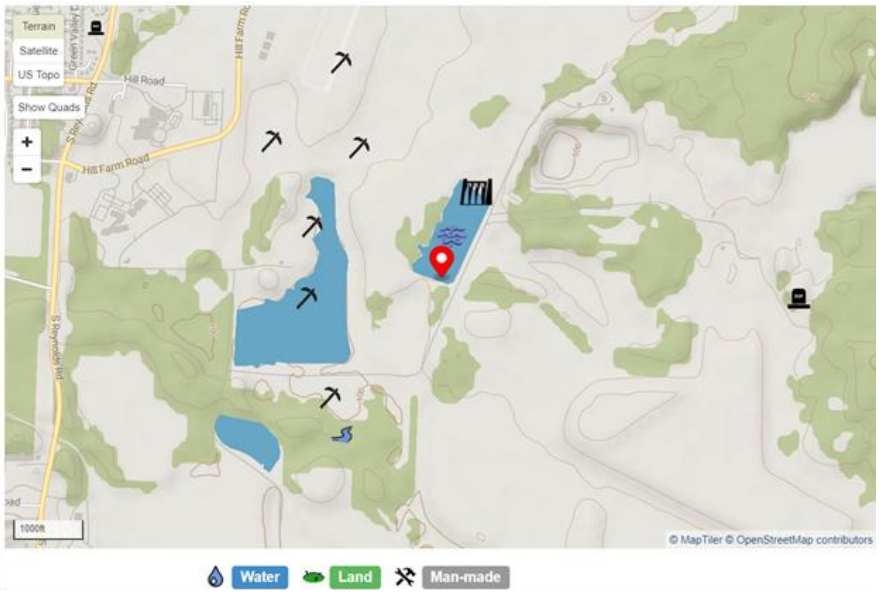
- Crystal Lake Dam



- Latitude: 34.6850924, Longitude: -92.5118256, Elevation: 456 ft.
- **Nearest Cities**
  - Avilla, AR 4.17 miles

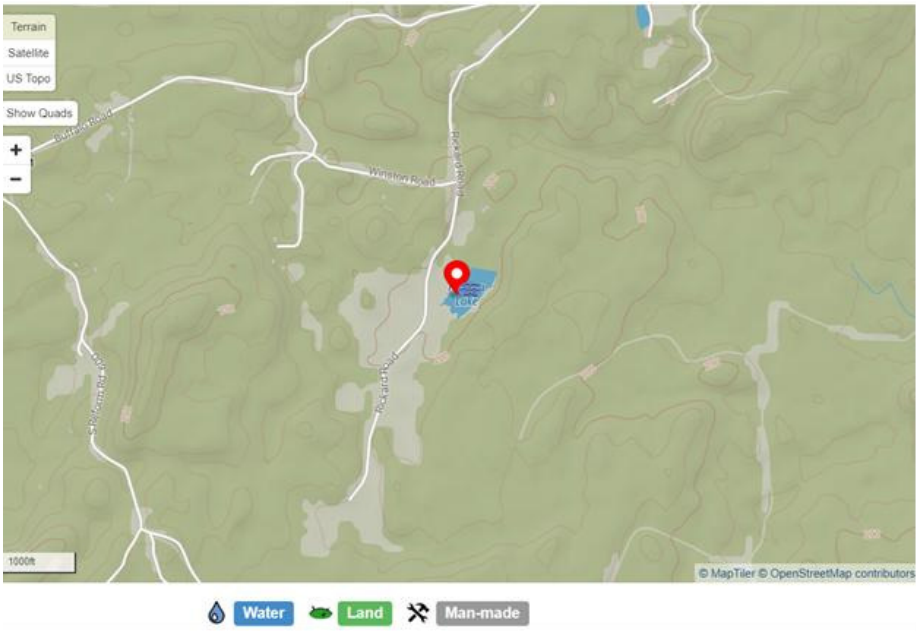
- Salem, AR 4.69 miles
- Alexander, AR 5.55 miles
- Bryant, AR 6.30 miles
- Shannon Hills, AR 8.00 miles

- Surge Pond Dam



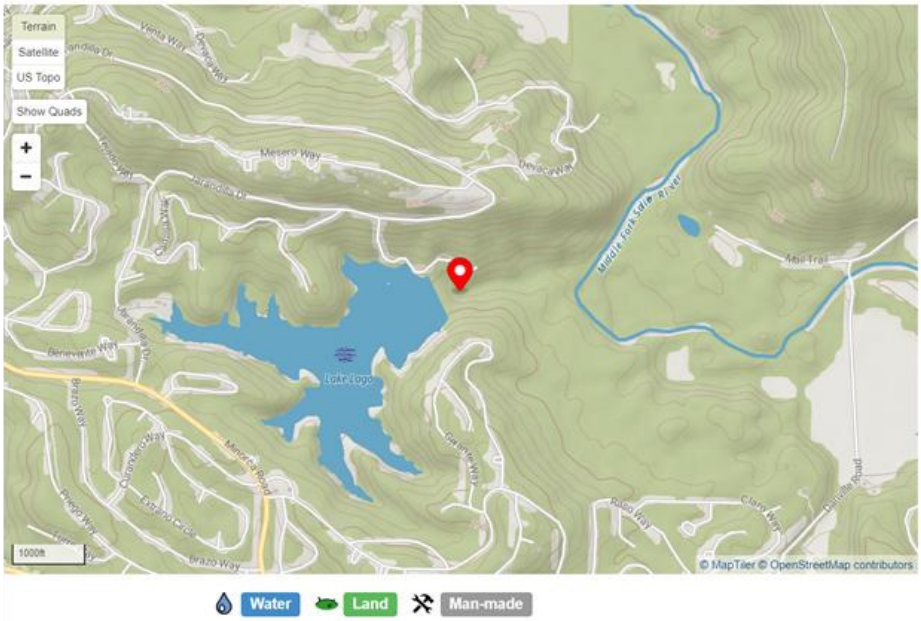
- Latitude: 34.5800933, Longitude: -92.4751575, Elevation: 387 ft.
- **Nearest Cities**
  - Bryant, AR 1.35 miles
  - Bauxite, AR 3.12 miles
  - Alexander, AR 3.92 miles
  - Shannon Hills, AR 5.31 miles
  - Salem, AR 5.81 miles

- Hansen Lake Dam



- Latitude: 34.7850909, Longitude: -92.8135024, Elevation: 627 ft.
- **Nearest Cities**
  - Hot Springs Village, AR 13.10 miles
  - Avilla, AR 14.77 miles
  - Perryville, AR 15.19 miles
  - Lonsdale, AR 16.62 miles
  - Fountain Lake, AR 17.69 miles

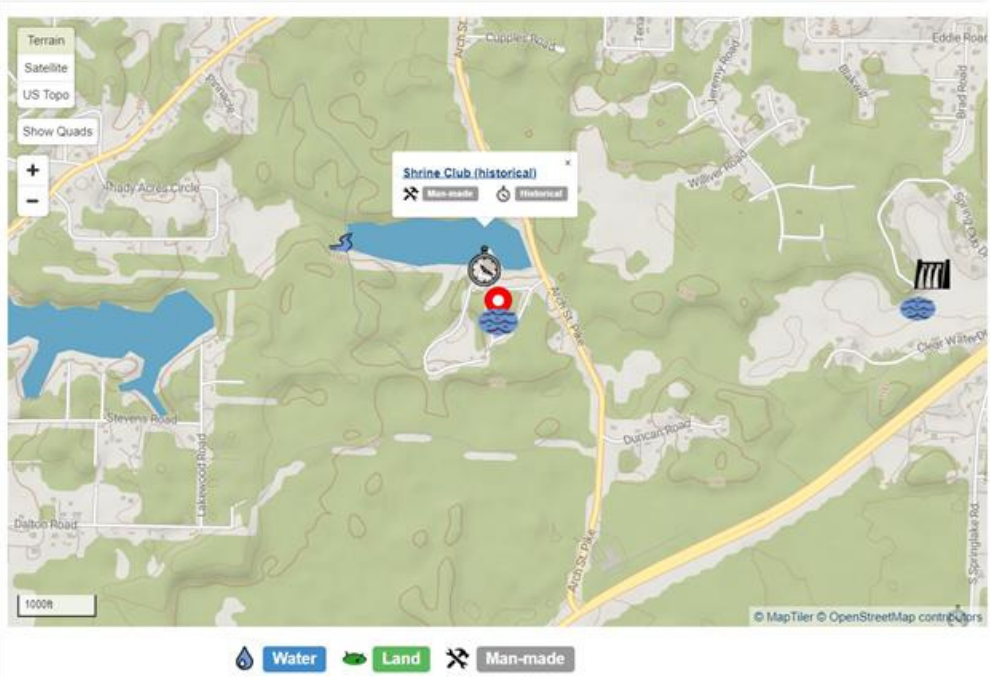
- Lake Lago Dam



- Latitude: 34.6800913, Longitude: 92.9418417, Elevation 551 ft.
- **Nearest Cities**

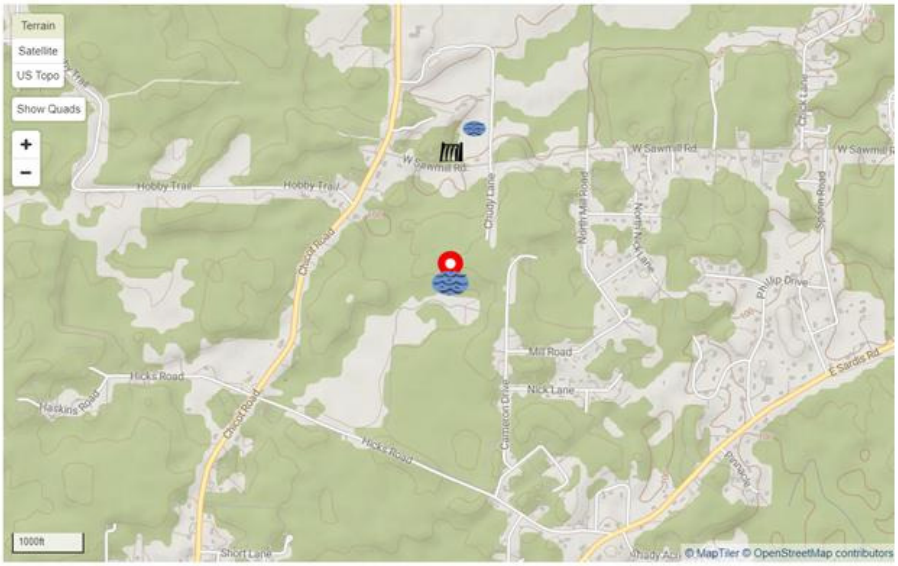
- Hot Springs Village, AR 3.28 miles
- Fountain Lake, AR 7.85 miles
- Lonsdale, AR 12.06 miles
- Euclid Heights, AR 13.22 miles
- Hot Springs, AR 13.79 miles

- Mary Lake Dam



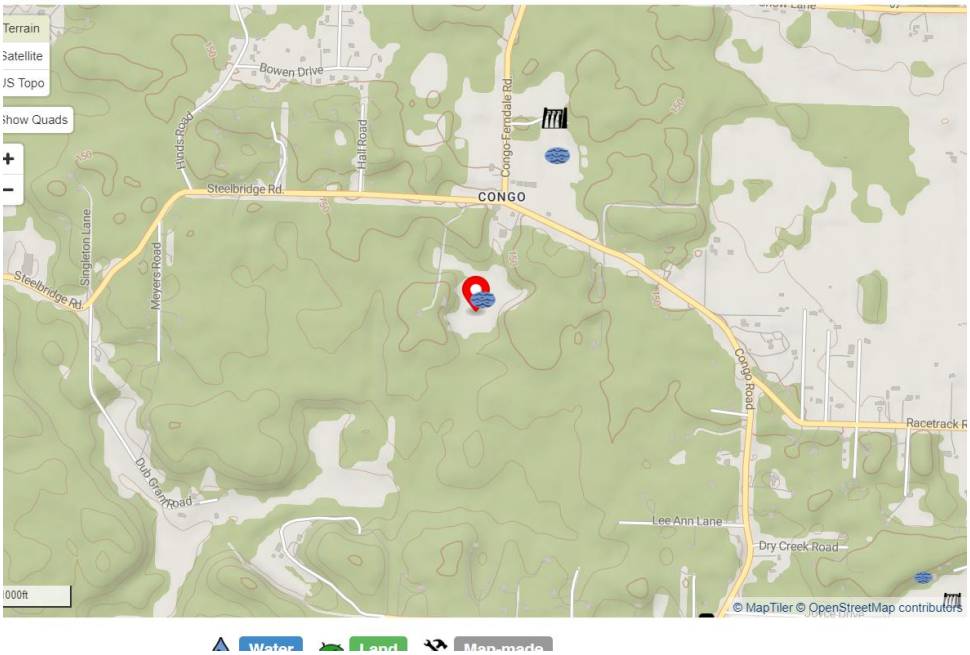
- Latitude: 34.5367606, Longitude: -92.3401528, Elevation 312 ft.
- **Nearest Cities**
  - East End, AR 0.96 miles
  - Iron Springs, AR 3.74 miles
  - Landmark, AR 5.28 miles
  - Parkers, AR 5.81 miles
  - Shannon Hills, AR 6.56 miles

- Mashburn Lake Number One Dam



- Latitude: 34.5517605, Longitude: -92.3651537, Elevation: 354 ft.
- **Nearest Cities**
  - East End, AR 1.38 miles
  - Iron Springs, AR 3.44 miles
  - Landmark, AR 4.86 miles
  - Shannon Hills, AR 5.03 miles
  - Parkers, AR 5.40 miles

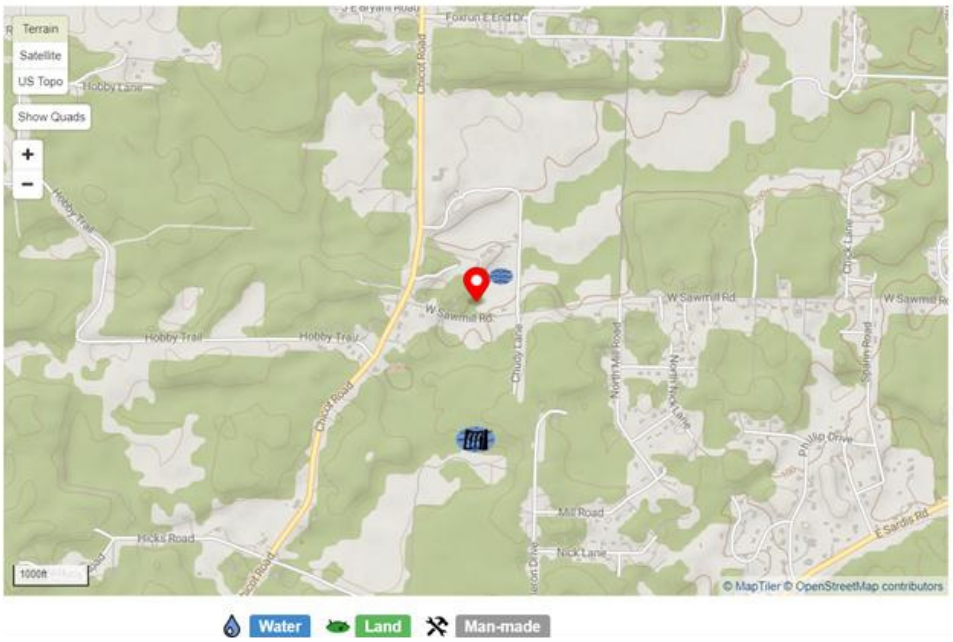
- Congo Lake Dam



- Latitude: 34.6550922, Longitude: -92.5884947, Elevation: 440 ft.
- **Nearest Cities**

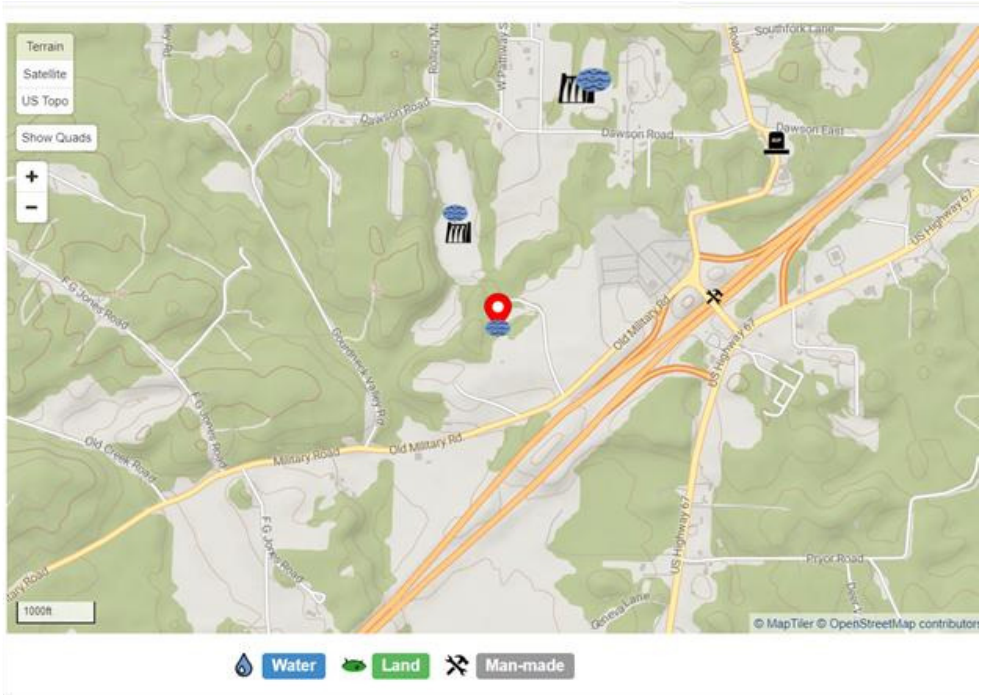
- Avilla, AR 1.91 miles
- Salem, AR 2.49 miles
- Benton, AR 6.26 miles
- Bryant, AR 6.98 miles
- Bauxite, AR 7.86 miles

- Mashburn Lake Number Two Dam



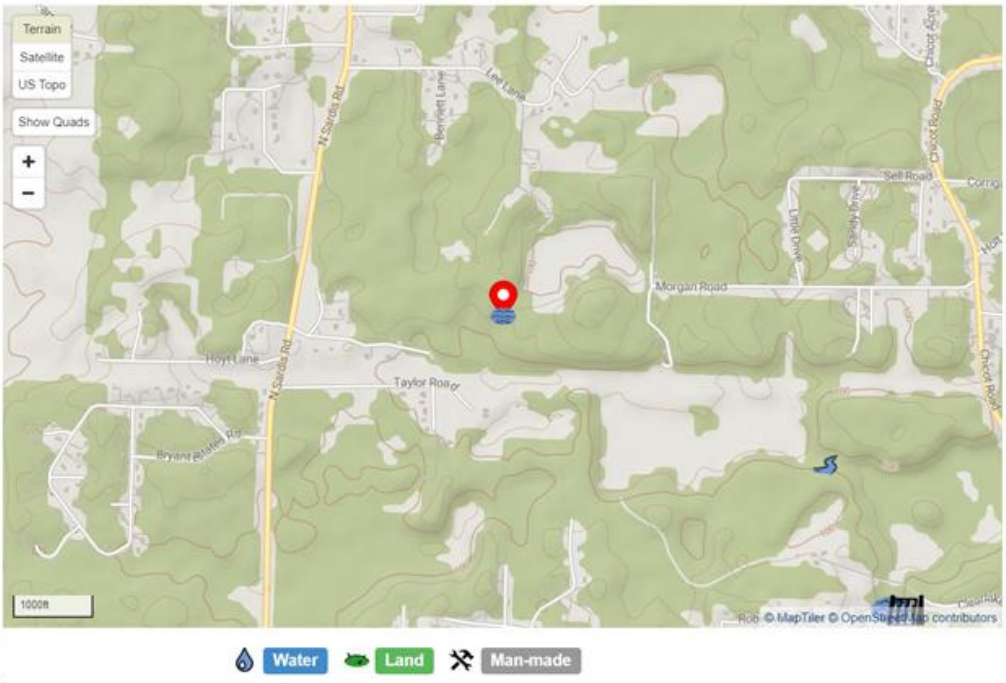
- Latitude: 34.5567604, Longitude: -92.3651536, Elevation: 315 ft.
- **Nearest Cities**
  - East End, AR 1.44 miles
  - Iron Springs, AR 3.19 miles
  - Landmark, AR 4.57 miles
  - Shannon Hills, AR 4.70 miles
  - Parkers, AR 5.11 miles

- Barr Lake Dam



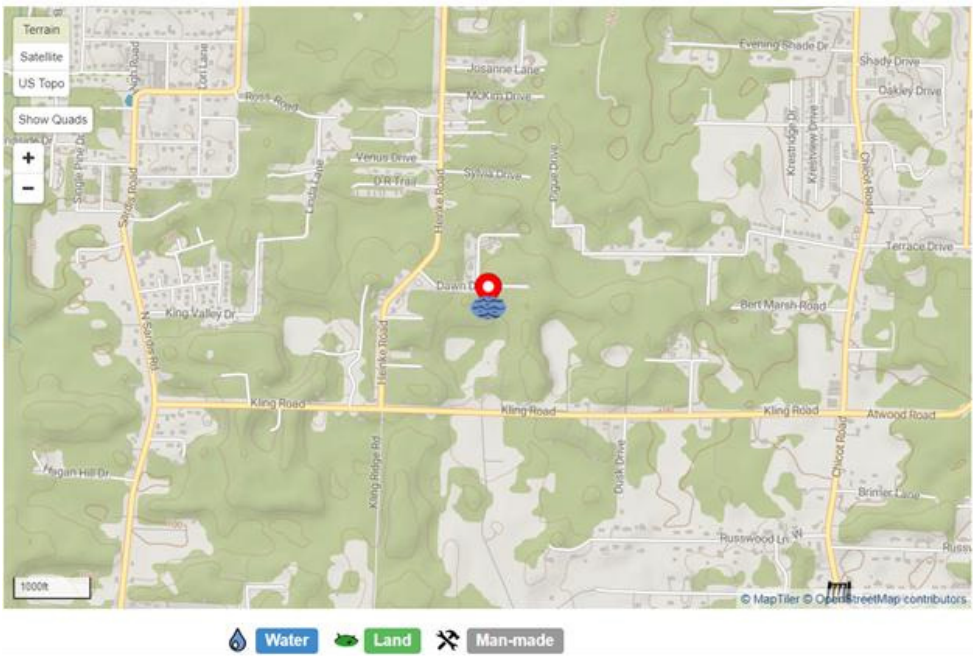
- Latitude: 34.4817589, Longitude: -92.7334996, Elevation: 427 ft.
- **Nearest Cities**
  - Traskwood, AR 5.05 miles
  - Haskell, AR 5.69 miles
  - Lonsdale, AR 6.08 miles
  - Magnet Cove, AR 6.61 miles
  - Rockport, AR 8.35 miles

- King Lake Dam



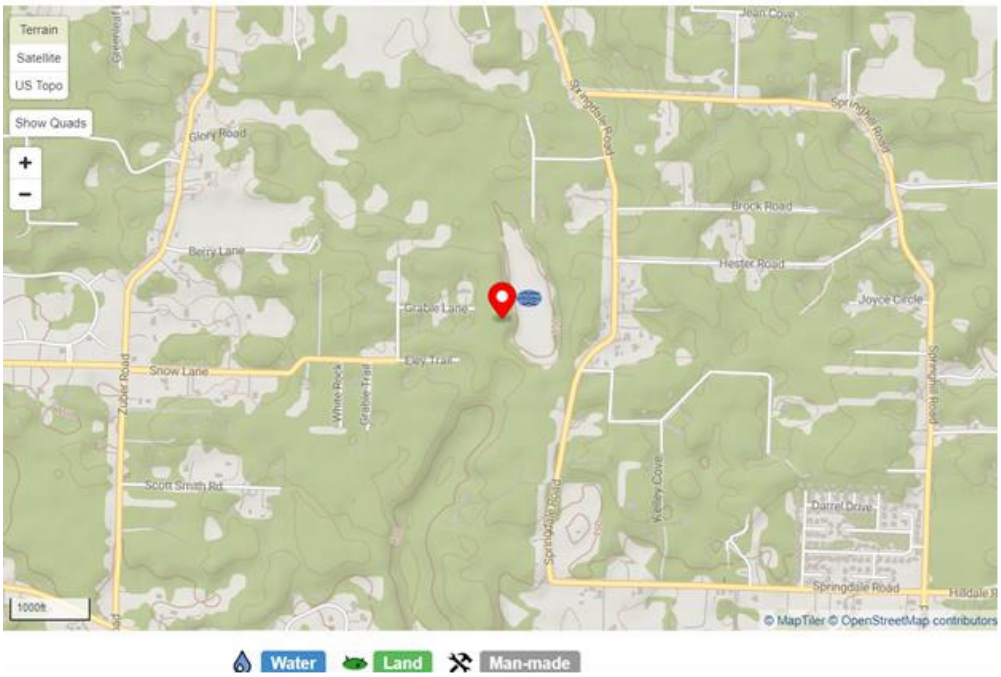
- Latitude: 34.5850934, Longitude: -92.3884877, Elevation: 335 ft.
- **Nearest Cities**
    - Shannon Hills, AR 2.45 miles
    - Iron Springs, AR 3.58 miles
    - East End, AR 3.60 miles
    - Alexander, AR 4.29 miles
    - Landmark, AR 4.31 miles

- Styres Lake Dam
-



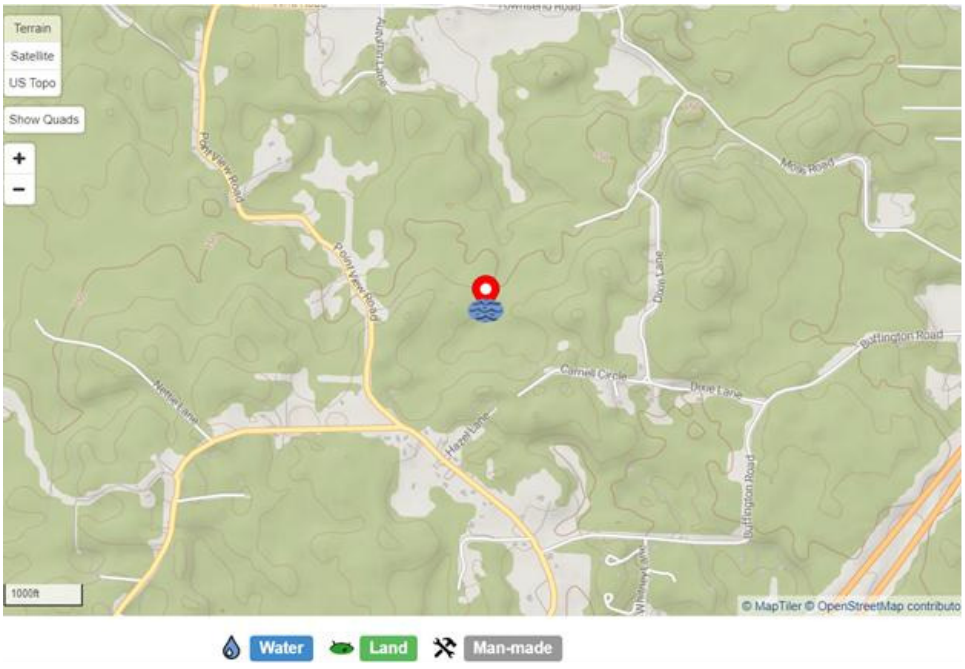
- Latitude: 34.6150932, Longitude: -92.3801541, Elevation: 334 ft.
- **Nearest Cities**
    - Shannon Hills, AR 0.93 miles
    - Landmark, AR 3.45 miles
    - Iron Springs, AR 3.56 miles
    - Alexander, AR 3.62 miles
    - Parkers, AR 3.67 miles

- Hester Lake Dam



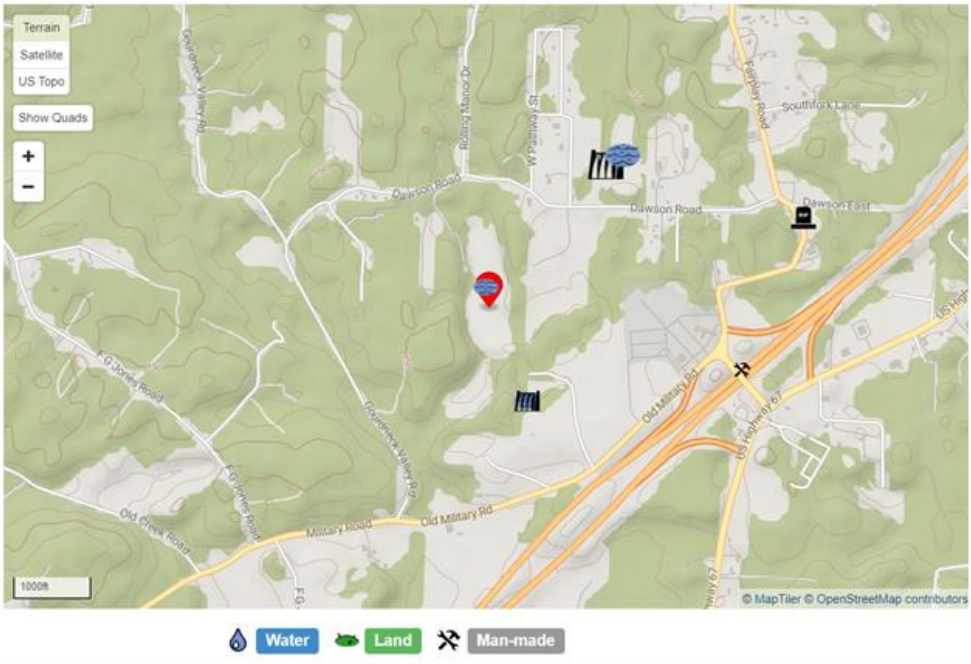
- Latitude: 34.6667591, Longitude -02.5318262, Elevation: 486 ft.
- **Nearest Cities**
  - Salem, AR 3.01 miles
  - Avilla, AR 3.22 miles
  - Bryant, AR 5.47 miles
  - Alexander, AR 5.75 miles
  - Bauxite, AR 7.70 miles

- Buffington Lake Dam



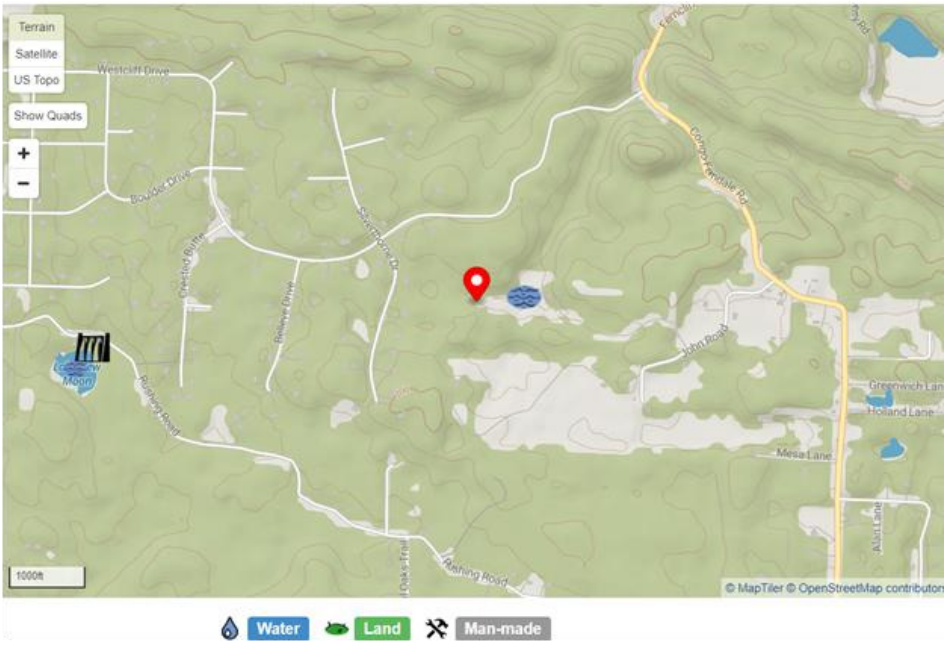
- Latitude: 34.5217588, Longitude: -02.7101656, Elevation: 449 ft.
- **Nearest Cities**
  - Haskell, AR 4.42 miles
  - Lonsdale, AR 5.80 miles
  - Traskwood, AR 5.94 miles
  - Benton, AR 7.62 miles
  - Magnet Cove, AR 8.97 miles

- Dawson Lake Dam



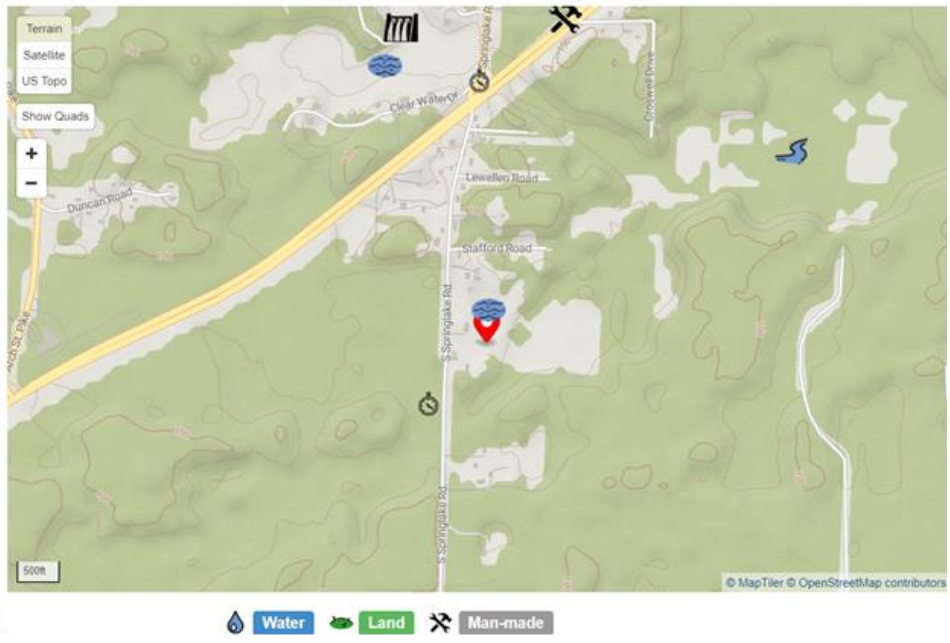
- Latitude: 34.4850921, Longitude: -92.7351664, Elevation: 410 ft.
- **Nearest Cities**
  - Traskwood, AR 5.24 miles
  - Haskell, AR 5.73 miles
  - Lonsdale, AR 5.85 miles
  - Magnet Cove, AR 6.59 miles
  - Rockport, AR 8.48 miles

- Happy Valley Lake Dam



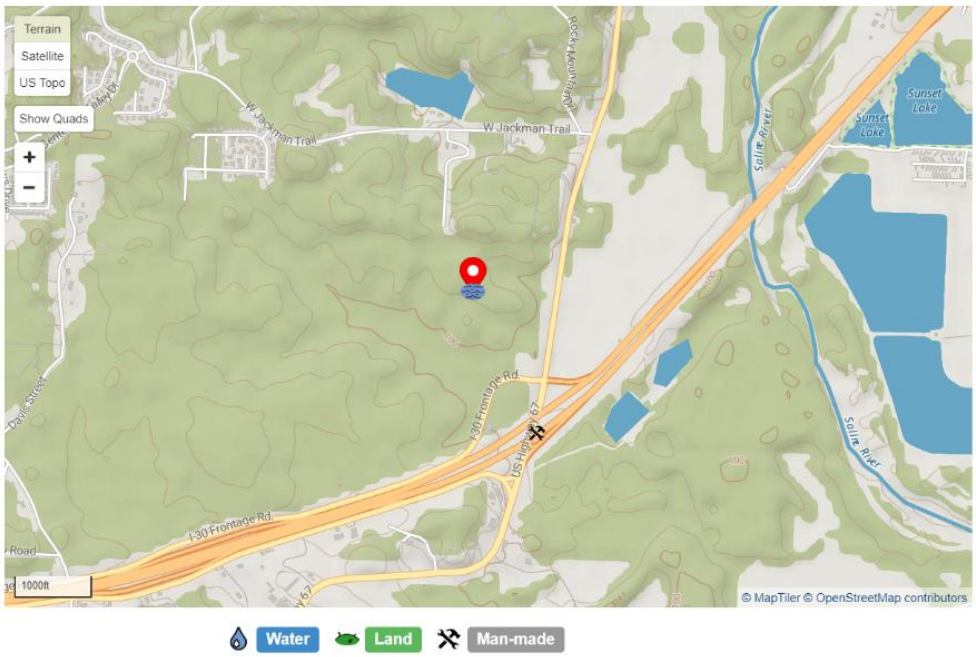
- Latitude: 34.7534249, Longitude: -92.5834945, Elevation 525 ft.
- **Nearest Cities**
  - Avilla, AR 4.90 miles
  - Salem, AR 8.72 miles
  - Natural Steps, AR 9.69 miles
  - Roland, AR 11.26 miles
  - Alexander, AR 11.77 miles

- Mills Lake Dam



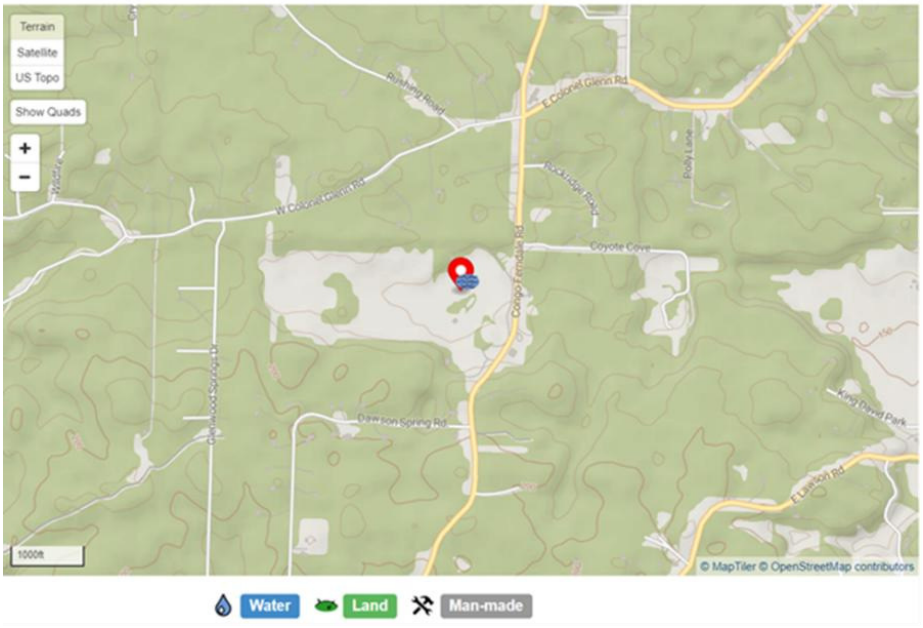
- Latitude: 34.5284274, Longitude: -92.3184854, Elevation 279 ft.
- **Nearest Cities**
  - East End, AR 2.00 miles
  - Iron Springs, AR 4.24 miles
  - Landmark, AR 5.72 miles
  - Woodson, AR 6.12 miles
  - Parkers, AR 6.22 miles

- Wise Lake Dam



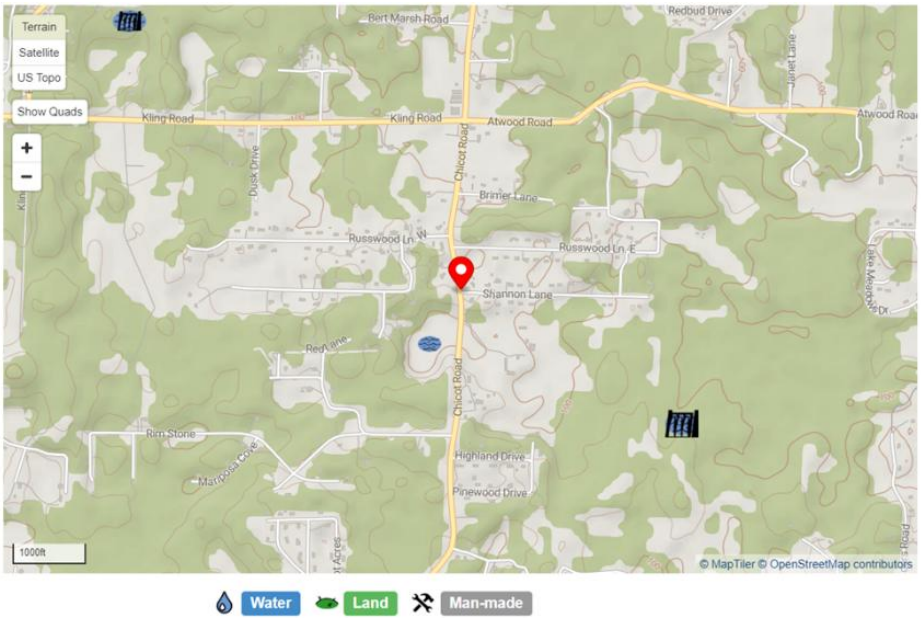
- Latitude: 34.5500925°, Longitude: -92.6334962°, Elevation: 367 ft.
- **Nearest Cities**
  - Benton, AR 2.84 miles
  - Haskell, AR 3.36 miles
  - Bauxite, AR 6.40 miles
  - Salem, AR 6.93 miles
  - Traskwood, AR 7.06 miles

- Inman Lake Number Two Dam



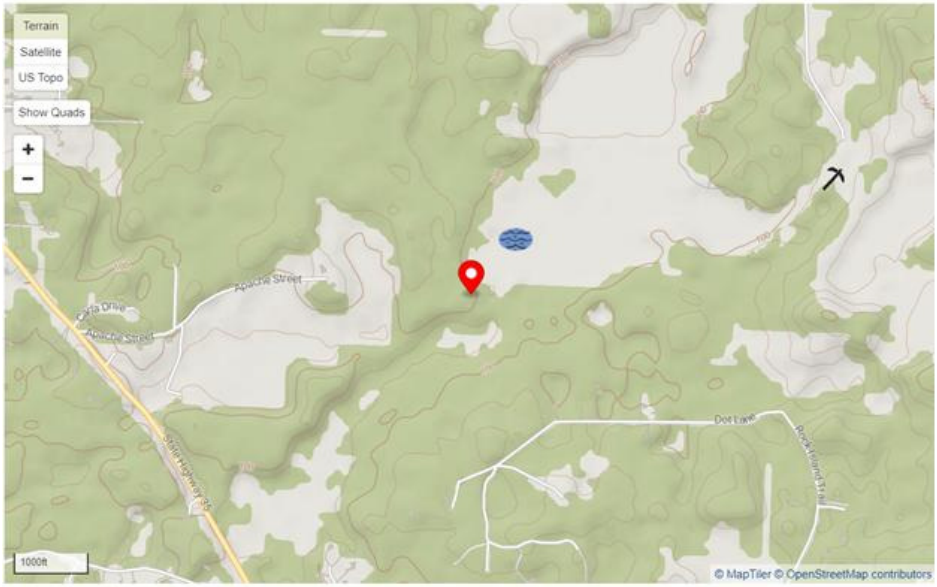
- Latitude: 34.7317585°, Longitude: -92.5718276°, Elevation: 541 ft.
- **Nearest Cities**
  - Avilla, AR 3.48 miles
  - Salem, AR 7.14 miles
  - Alexander, AR 10.24 miles
  - Bryant, AR 10.50 miles
  - Natural Steps, AR 10.53 miles

- Parker Lake Dam



-
- Latitude: 34.6050933, Longitude: -02.3651536, Elevation 312 ft.
- **Nearest Cities**
    - Shannon Hills, AR 2.01 miles
    - Iron Springs, AR 2.49 miles
    - Landmark, AR 2.63 miles
    - Parkers, AR 2.96 miles
    - East End, AR 4.01 miles

- Holding Pond Number 2 Dam



- Latitude: 34.530934, Longitude: -02.5351596, Elevation: 282 ft.
- **Nearest Cities**
    - Bauxite, AR 1.63 miles
    - Benton, AR 3.58 miles
    - Bryant, AR 4.96 miles
    - Haskell, AR 6.22 miles
    - Tull, AR 6.47 miles

Extent:

All dams will be classified or reclassified as required to assure appropriate safety considerations. Hazard classification shall be based on the more stringent of either potential loss of human life or economic loss in accordance with Table 2 of this section. If doubt exists concerning classification, the more hazardous category must be selected. NOTE: The hazard classification does not indicate the physical condition of a dam.

	Hazard Classification	
Category	**Loss of Human Life**	**Economic Loss**
Low	No	Minimal (No significant structures; pastures, woodland, or largely undeveloped land); less than $100,000.
Significant	No	Appreciable (Significant structures, industrial, or commercial development, or cropland); $100,000 to $500,000.
High	Yes	Excessive (Extensive public, industrial, commercial, or agricultural development); over $500,000.
NOTE: Loss of life is based upon presence of habitable structures.		

Name	**Condition**	**Hazard Potential Classification**	**Owner Type**	**Primary Purpose**	**Nearest City/Town (Miles)**	**Max. Storage (Acre-Ft)**	**Height**	**Emergency Action Plan EAP**	**Inundation Map**
Section 20 Treatment Plant Pond 2	Not Rated	Low	Private	Other	NONE (0)	156.0	20	N/A	N/A
Styres Lake Dam	Not Rated	Low	Private	Recreation	EAST END (0)	72.0	None	N/A	N/A
Lake New Moon Dam	Not Rated	Low	Private	Water Supply	NONE (None)	54.0	None	N/A	N/A
Surge Pond	Not Rated	Low	Private	Other	GOODMAN (0)	73.0	19	N/A	N/A
Inman Lake No 2 Dam	Not Rated	Low	Private	Water Supply	NONE (None)	125.0	21	N/A	N/A

Lawson Road Dam #1	Not Rated	Significant	Not Listed			0.0	None	Yes However, Plan was not available to Planning Team	No
Mills Lake Dam	Not Rated	Low	Private	Other	NONE (0)	77.0	None	N/A	N/A
Crystal Lake Dam	Not Rated	Low	Private	Recreation	NONE (0)	122.0	18	N/A	N/A
Parker Lake Dam	Not Rated	Significant	Private	Recreation	NONE (None)	72.0	None	Not Required	No
Dawson Lake Dam	Not Rated	Low	Private	Recreation	GLEN ROSE (None)	152.0	24	N/A	N/A
Spring Lake Dam	Not Rated	Low	Private	Recreation	NONE (None)	200.0	None	N/A	N/A
Mashburn Lake No 1 Dam	Not Rated	Low	Private	Recreation	EAST END (0)	60.0	None	N/A	N/A
Mashburn Lake No 2 Dam	Not Rated	Low	Private	Recreation	EAST END (0)	78.0	18	N/A	N/A
Lawson Road Dam #2	Not Rated	Significant	Not Listed			0.0	None	EAP not required	No
Meyers LakeDam	Not Rated	Low	Private	Recreation	BRYANT (0)	51.0	None	N/A	N/A
Helmich Lake Dam	Not Rated	Low	Private	Fire Protection, Stock, Or Small Fish Pond	BRYANT (None)	52.0	None	N/A	N/A
Happy Valley Lake Dam	Not Rated	Low	Private	Recreation	FERNDALE (0)	92.0	24	N/A	N/A

Cecil Jones Lake Dam	Not Rated	Low	Private	Fire Protection Stock, Or Small Fish Pond	BENTON (None)	110.0	37	N/A	N/A
Big Ridge Properties-Main Dam	Not Rated	Low	Private	Recreation	NONE (0)	464.0	48	N/A	N/A
Maertens Lake Dam	Not Rated	Low	Private	Recreation	BENTON	132.0	33	N/A	N/A
Old Brown Mud Lake Dam	Not Rated	Low	Private	Recreation	SARDIS (0)	3,540.0	58	N/A	N/A
Big Ridge Properties-West Dam	Not Rated	Low	Private	Recreation	NONE (0)	464.0	55	N/A	N/A
Brown Mud Lake No.4	Not Rated	Significant	Private	Other	SARDIS (0)	1,670.0	62	EAP Not Required	NO
Lake Chance Dam	Not Rated	Significant	Private	Recreation	BENTON (None)	138.0	26	EAP Not Required	No
Chenault Reservoir Dam	Not Rated	High	Local Government	Water Supply	BENTON (0)	2,400.0	29	EAP	No
Lake Sophia Dam	Not Rated	Low	Private	Recreation		420.7	26	N/A	N/A
Lake Granada Dam	Not Rated	Low	Private	Recreation		827.0	69	N/A	N/A
Lake Lago Dam	Not Rated	Low	Private	Water Supply	HOT SPRINGS VILLAGE (0)	4,500.0	130	N/A	N/A
Lake Maria Dam	Not Rated	Low	Private	Recreation		328.9	27	N/A	N/A
Lake Norrell Dam	Not Rated	Low	Local Government	Water Supply	BENTON (0)	5.936.0	92	N/A	N/A
Mary Lake Dam	Not Rated	Low	Private	Recreation	NONE (None)	210.0	14	N/A	N/A
Clearlake Dam	Not Rated	Low	Not Listed	Recreation	NONE (0)	64.0	16	N/A	N/A

Lake Bloomfield Dam	Not Rated	High	Private	Recreation	BRYANT (0)	56.0	14		
Ferguson Lake Dam	Not Rated	Low	Private	Recreation	NONE (0)	1,360.0	17	N/A	N/A
Hester Lake Dam	Not Rated	Low	Private	Recreation	NONE (0)	100.0	18	N/A	N/A
Pathway Youth Camp Lake Dam	Not Rated	Low	Private	Recreation	GLEN ROSE (None)	91.0	17	N/A	N/A
Barr Lake Dam	Not Rated	Low	Private	Fire Protection, Stock, Or Small Fish Pond	GLEN ROSE (None)	62.0	None	N/A	N/A
King Lake Dam	Not Rated	Low	Private	Recreation	NONE (None)	150.0	25	N/A	N/A
Lake Pauline Dam	Not Rated	High	Private	Recreation	BENTON (0)	387.0	25	EAP	No
Hurricane Lake Dam	Not Rated	High	Private	Recreation	BRYANT (0)	10,386.0	46	EAP	No
Surge Pond Dam	Not Rated	Low	Private	Other	GOODMAN (0)	110.0	24	N/A	N/A
Hansen Lake Dam	Not Rated	Low	Private	Recreation	PARON (0)	64.0	None	N/A	N/A
Fletcher Lake Dam	Not Rated	Low	Local Government	Recreation	NONE (None)	160.0	18	N/A	N/A
Ledbetter Lake Dam	Not Rated	High	Private	Recreation	BRYANT (0)	51.0	15	EAP	No
Buffington Lake Dam	Not Rated	Significant	Private	Recreation	HASKELL (None)	160.0	18	EAP not required	No
Browns Lake Dam	Not Rated	Significant	Private	Recreation	PARON (0)	72.0	None	EAP not required	No

Source of Information: Inventory of Dams – Only High or Significant has information showing if there is an Emergency Action Plan. None of the dams in Arkansas have Inundation Maps which have been added in the Mitigation Action section of this plan. The Plan that had an EAP, the plan was not available to the Planning Team. This will be added to Mitigation Actions.

History:

There are no documented Dam Failures listed for Saline County.

Probability:

Since there have been no dam failures in Saline County, we will utilize the probability analysis from the State Hazard Mitigation Plan. Historically there have been nine reported dam failure events in Arkansas over an 88-year period. There have been six reported levee failure events in Arkansas over a 15-year period. Using the binomial probability equation, this would give a 10 percent probability for a dam failure each year.

Impact and Vulnerability:

Facilities located within five miles of significant and high hazard dams were determined to be most vulnerable to potential dam failures as they would be within potential failure inundation zones. A failure of the Hurricane Lake dam could potentially affect 23 residential structures, 9 commercial structures, 2 mobile home parks (estimate 70 mobile homes) and 1 water treatment facility. The loss of life and property would vary depending on the severity of the dam breach. Hwy 5, a heavily used thoroughfare, may possibly be closed for a short period of time. A failure of the Pebble Lake dam would affect three businesses, approximately 30 homes, and then flow into Hurricane Creek below the Hurricane Lake Dam. It is possible that Hwy 5 would be closed if Hurricane Creek was already at a high-water level.

Every jurisdiction is listed as having a dam near them.

Name of Area	Number of Dams listed as "nearby"
Alexander	14
Bauxite	14
Benton	15
Bryant	17
Haskell	9
Shannon Hills	12
Traskwood	6
Unincorporated areas	18

Climate Change:

There is a distinction that needs to be made when it comes to the relationship between climate change and extreme environmental events. Climate change has not been proven to directly cause individual extreme environmental events, but it has been shown to make these events more destructive, and likely happen more frequently, than they normally would. This drastic change is due to the increase in greenhouse gas emissions – primarily through the burning of fossil fuels for transportation, heat and electricity – in the past 150 years. Greenhouse gases, such as carbon dioxide, methane, and nitrous oxide, trap heat within Earth's atmosphere, making the planet warmer. A warmer atmosphere affects the water cycle because warmer air can hold more water vapor. In fact, the air's capacity to hold water vapor increases by 7 percent within an increase in temperature of 1 degree Celsius. This, along with warmer

ocean temperatures, leads to heavier precipitation. Heavy precipitation can cause problems like flooding and landslides – where large amounts of soil or rockslide down a slope.

According to the National Climate Assessment, global warming is already causing some regions to become wetter and increasing the frequency of extreme storms. These extreme events have a direct affect on dams.

B1.2 Drought

Description: Drought is generally defined as "a deficiency of precipitation over an extended period of time (usually a season or more), resulting in a water shortage."

Drought is the absence of precipitation, rather than the presence of an event such as a hurricane, tornado, or fire. It's often described as a "creeping phenomenon" because it slowly impacts many sectors of the economy and operates on many different timescales. It is difficult to predict and monitor – particularly when marking the beginning and end of a period of drought. Drought's effects also vary from region to region. Due to climatic differences, what might be considered a drought in one part of the country may not be a drought somewhere else.

*Information obtained from www.drought.gov.

Location: The data obtained for drought covers the entire County of Saline and all the jurisdictions within the county including Cities of Alexander, Bauxite, Benton, Bryant, Haskell, Shannon Hills and Traskwood. It also includes the School Districts of Bauxite, Benton, Bryant, Harmony Grove, and Sheridan.

Extent:

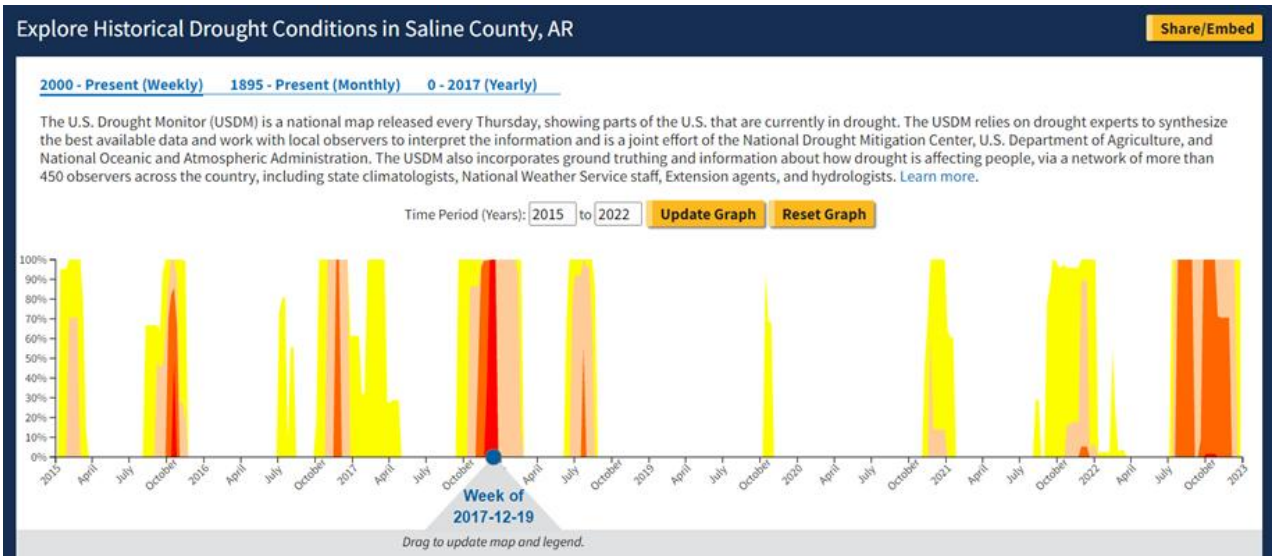
All participating jurisdictions could experience a drought that is rated between a D0 and D3 in any given year.

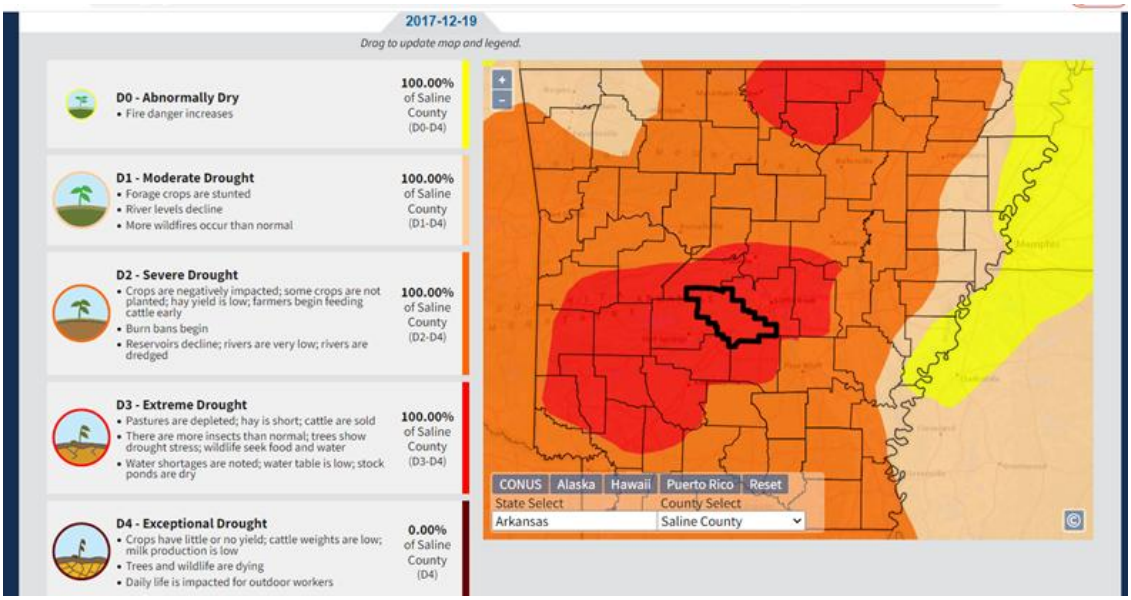
DO-Abnormally Dry	• Fire danger increases
D1-Moderate Drought	• Forage crops are stunted • River levels decline • More wildfires occur than normal
D2-Severe Drought	• Crops are negatively impacted; some crops are not planted; hay yield is low; farmers begin feeding cattle early • Burn bans begin • Reservoirs decline, rivers are very low; rivers are dredged
D3-Extreme Drought	• Pastures are depleted; hay is short; cattle are sold • There are more insects than normal; trees show drought stress; wildlife seeks food and water • Water shortages are noted; water table is low; stock ponds are dry

D4-Exceptional Drought	• Crops have little or no yield; cattle weights are low; milk production is low • Trees and wildlife are dying • Daily life is impacted for outdoor workers

History:

According to the drought conditions noted in www.drought.gov using data from 2015 to 2023; the week of December 18, 2017, was the greatest event of drought which was determined to be a D3.





Probability:

The probability that the county will experience a countywide drought event every year is likely.

Impact & Vulnerability:

The primary and most devastating effect for all jurisdictions would be the lack of water. As a dry period progresses and water supplies dwindle, existing water supplies are overtaxed and dry up. If the drought is long term, it may result in permanent changes in settlement, social and living patterns in the jurisdictions. During a past drought event, the water utility companies serving these jurisdictions instituted mandatory water restrictions. Cascading effects also include major ecological changes such as increased flash flooding and desertification. All populations in these jurisdictions are vulnerable during a drought event; however, children and elderly are the greatest for the communities. They may suffer from dehydration before other populations.

Changes in Land Use:

Livestock and product sales continue to be a significant source of farm income for Saline County farmers. A drought's risk on the livelihood of farmers and the overall economy increases as the dependency and increasing trends grow annually.

Climate change: According to the USGS, climate change has further altered the natural pattern of droughts, making them more frequent, longer and more severe. Since 2000, the western United State is experiencing some of the driest conditions on record. The southwestern U. S. is going through an unprecedented period of extreme drought. This will have lasting impacts on the environment and those who rely on it. Drought is a serious environmental threat across the United States. Climate change exacerbates droughts by making them more frequent, longer and more severe. The USGS works with state and federal partners to study, monitor and help mitigate the drought impacts across the U. S. now and into the future.

B1.3 Earthquake

Description:

An earthquake is what happens when two blocks of the earth suddenly slip past one another. The surface where they slip is called the fault or fault plane. The location below the earth's surface where the earthquake starts is called the hypocenter, and the location directly above it on the surface of the earth is called the epicenter.

Sometimes an earthquake has foreshocks. These are smaller earthquakes that happen in the same place as the larger earthquake that follows. Scientists can't tell that the earthquake is a foreshock until the larger earthquake happens. The largest, main earthquake is called the main shock. Mainshocks always have aftershocks that follow. These are smaller earthquakes that occur afterwards in the same place as the mainshock. Depending on the size of the mainshock, aftershocks can continue for weeks, months and even years after the mainshock.

Location:

Saline County has no recorded earthquake epicenters according to the Arkansas Geological Survey. However, the aftershocks can affect the entire planning area.

Extent:

No earthquake activity has been reported for Saline County. However, it is possible that epicenters in neighboring counties can affect life and property in Saline County. Events ranging from a 1.7-4.2 magnitude have been felt in Saline County. The Planning team cannot rule out that an earthquake could

occur in Saline County. With the epicenter in every neighboring county, Saline may experience an earthquake with a magnitude ranging from 0.0-4.2.

Understanding the Richter Scale:

Richter Magnitude	Feels like KG of TNT	Extra Information
0-1	0.6-20 kilograms of dynamite	We can not feel these
2	600 kilograms of dynamite	Smallest Quake people can normally feel
3	20,000 kilograms of dynamite	People near the epicenter feel this quake
4	60,000 kilograms of dynamite	This will cause damage around the epicenter. It is the same as a small fission bomb
5	20,000,000 kilograms of dynamite	Damage done to weak buildings in the area of the epicenter
6	60,000,000 kilograms of dynamite	Can cause great damage around the epicenter
7	20 bilion kilograms of dynamite	Creates enough energy to heat New York city for one year. Can be detected all over the world. Causes serious damage
8	60 bilion kilograms of dynamite	Causes death and major destruction. Destroyed San Francisco in 1906
9	20 trillion kilograms of dynamite	Rare, but would causes unbelievable damage!

The Richter ratings only give you a rough idea of the actual impact of an earthquake. An earthquake's destructive power varies depending on the composition of the ground in a area and the design and placement of man-made structures. The extent of damage is rated on the Mercalli Intensity Scale.

I. Instrumental	Not felt by many people unless in favourable conditions.
II. Weak	Felt only by a few people at best, especially on the upper floors of buildings. Delicately suspended objects may swing.
III. Slight	Felt quite noticeably by people indoors, especially on the upper floors of buildings. Many to do not recognise it as an earthquake. Standing motor cars may rock slightly. Vibration similar to the passing of a truck. Duration estimated.
IV. Moderate	Felt indoors by many people, outdoors by a few people during the day. At night, some awakened.
V. Rather Strong	Felt outside by most, may not be felt by some people in non-favourable conditions. Dishes and windows may break and large bells will ring. Vibrations like train passing close to house.
VI. Strong	Felt by all; many frightened and run outdoors, walk unsteadily. Windows, dishes, glassware broken; books fall off shelves; some heavy furniture moved or overturned; a few instances of fallen plaster. Damage slight.
VII. Very Strong	Difficult to stand; furniture broken; damage negligible in building of good design and construction; slight to moderate in well-built ordinary structures; considerable damage in poorly built or badly designed structures; some chimneys broken. Noticed by people driving motor cars.
VIII. Destructive	Damage slight in specially designed structures; considerable in ordinary substantial buildings with partial collapse. Damage great in poorly built structures. Fall of chimneys, factory stacks, columns, monuments, walls. Heavy furniture moved.
IX. Violent	General panic; damage considerable in poorly designed structures, well designed frame structures thrown out of plumb. Damage great in substantial buildings, with partial collapse. Buildings shifted off foundations.
X. Intense	Some well build wooden structures destroyed; most masonry and frame structures destroyed with foundation. Rails bent.
XI. Extreme	Few, if any masonry structures remain standing. Bridges destroyed. Rails bent greatly.
XII. Cataclysmic	Total destruction – everything is destroyed. Lines of sight and level distorted. Objects thrown into the air. The ground moves in waves or ripples. Large amounts of rock move position. Landscape altered, or leveled by several meters. In some cases, even the routes of rivers are changed.

History:

As indicated by the Arkansas Geology maps, for south central Arkansas, there have been no earthquakes occurring in the Saline County area.

Probability:

It is unlikely that any jurisdiction will experience an earthquake event in the next year.

Impact and Vulnerability of Earthquake:

The State Mitigation Plan describes the most vulnerable area for earthquakes in the northeast part of the state. Saline is in Zone VII and isn't listed in their Vulnerability Data.

According to the Earthquake Hazard and Emergency Management Course "Nature of Earthquake Disaster Vulnerability". Earthquake vulnerability essentially is a measure of the effect of the potential hazard upon the disaster. Earthquake vulnerability, in its most general sense, stems from Communities being in seismic-prone regionals and Infrastructure that is not designed to resist earthquake shaking. Even though newer buildings may be constructed using updated codes that take earthquakes into account, most of the

buildings and infrastructure in these communities are not designed and constructed at a time when these requirements were in place.

There is an obvious connection between the increase in losses from a disaster and increases in population. If there are more people and structures in a location where an earthquake strikes, there is likely to be more of an impact.

	Sq Mile	Population	people per sq mi	Vulnerable (1 being the greatest	Impact (1 being the greatest)
Saline Co	730.46	125233	171	7	7
Benton	23.4	37214	1590	2	1
Bryant	21.1	20410	967	4	2
Haskell	5.4	4076	755	5	3
Shannon Hills	3.1	3657	1180	3	4
Bauxite Area	2.6	573	220	6	5
Alexander	2.2	3385	1539	1	6

Conclusion: Alexander would be the most vulnerability because of the people per square mile that would be affected and because they have over 51% of their population which are of low to moderate income. Poverty generally makes people more vulnerable to the impact of hazards.

Benton is vulnerable but likely to have the greatest impact because they are a much larger city with more homes, buildings and infrastructure. The schools are included in the data but not tracked separately.

Climate Change: There's no data that has tied climate change to earthquakes

B1.4 Extreme Heat

Description:

Temperatures that hover 10 degrees or more above the average high temperature for the region and last for several weeks are defined as extreme heat. Humid or muggy conditions, which add to the discomfort of high temperatures, occur when a 'dome' of high atmospheric pressure traps hazy, damp air near the ground.

Location:

There is no defined geographic hazard boundary for extreme heat. Extreme heat generally affects people rather than property. All planning areas are equally likely to experience extreme heat events.

Extent:

All areas of the planning area are affected seasonally by summer heat, with summer temperatures averaging 80 degrees and maximum around 92 degrees. However, in late June, early July 2023 the temperatures exceeded the 100-degree mark.

When the summer months arrive in Arkansas, the heat can become unbearable at times. Factoring in high humidity, it feels warmer than it is. More specifically, the body is not able to cool as effectively through sweating.

On a dry day, sweat evaporates into the air, which creates cooling. Adding moisture to the atmosphere cuts down on evaporation. Over time, the body temperature rises and shuts down.

Heat is the number one weather related killer across the country (more than hurricanes, floods, lightning, and tornadoes).

The "heat index" considers the effects of heat and humidity. When these variables combine to make it feel like 105 degrees or greater, it is considered dangerous.

HEAT INDEX °F													
	RELATIVE HUMIDITY (%)												
TEMP (°F)	40	45	50	55	60	65	70	75	80	85	90	95	100
110	136												
108	130	137											
106	124	130	137										
104	119	124	131	137									
102	114	119	124	130	137								
100	109	114	118	124	129	136							
98	105	109	113	117	123	128	134						
96	101	104	108	112	116	121	126	132					
94	97	100	103	106	110	114	119	124	129	135			
92	94	96	99	101	105	108	112	116	121	126	131		
90	91	93	95	97	100	103	106	109	113	117	122	127	132
88	88	89	91	93	95	98	100	103	106	110	113	117	121
86	85	87	88	89	91	93	95	97	100	102	105	108	112
84	83	84	85	86	88	89	90	92	94	96	98	100	103
82	81	82	83	84	84	85	86	88	89	90	91	93	95
80	80	80	81	81	82	82	83	84	84	85	86	86	87

For example, using the chart above, a temperature of 96 degrees with a relative humidity of 50% net a heat index of 108 degrees. Other than the chart, there is a Meteorological Calculator that can be found at this link [NWS Little Rock, AR - Meteorological Calculator (weather.gov)]

When heat index values meet or exceed 105 degrees over a large area (and/or temperatures are 103 degrees or greater), the National Weather Service will usually issue a **Heat Advisory**.

When heat index values reach 110 degrees over a large area (and/or temperatures are 105 degrees or greater), an **Excessive Heat Warning** may be posted. *Information provided from the National Weather Service Website*

History:

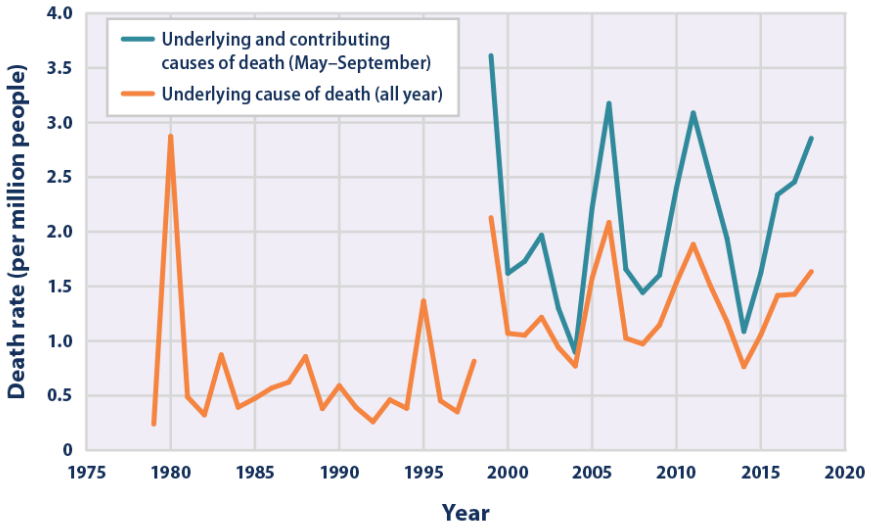
According to the Arkansas State Climate Summary, the temperatures in Arkansas have risen by 0.5 degrees Fahrenheit since the beginning of the 20th century, less than a third of the warming for the contiguous United States, but the warmest consecutive 5-year interval was 2015-2019 Historically unprecedented

warming is project during this century. The National Centers for Environmental Information from the National Oceanic and Atmospheric Administration (NOAA) do not have any "events" for Excessive Heat listed for Saline County, Arkansas.

Probability:

The chance of having a dangerous heat event in the future can be expected. The Environmental Protection Agency conducted a study of Climate Change Indicators: Heat Related Deaths. This indicator presents data on deaths classified as "heat-related" in the United States.

Figure 1. Deaths Classified as "Heat-Related" in the United States, 1979–2018 Line graph showing the rate for heat-related deaths per million U.S. population from 1979 to 2018.



This figure shows the annual rates for deaths classified as "heat-related" by medical professionals in the 50 states and the District of Columbia. The orange line shows deaths for which heat was listed as the main (underlying) cause. * The blue line shows deaths for which heat was listed as either the underlying or contributing cause of death during the months from May to September, based on a broader set of data that became available in 1999.

* Between 1998 and 1999, the World Health Organization revised the international codes used to classify causes of death. As a result, data from earlier than 1999 cannot easily be compared with data from 1999 and later.

Data source: CDC, 202010,11 [Climate Change Indicators: Heat-Related Deaths | US EPA]

Web update: April 2021

Impact & Vulnerability:

In the unincorporated areas of Saline County, cities of Alexander, Bauxite, Bryant, Benton, Haskell, Shannon Hills, Traskwood; School Districts of Bryant, Bauxite, Benton, Harmony Grove and Sheridan all have populations of children under 5 years and elderly over 62 years. Prolonged exposure to temperatures above 100 degrees Fahrenheit can cause significant health – related ailments that include heat stroke and even death.

The unincorporated areas of Saline County and all the cities have areas that can provide shade to buildings and sidewalks. However, populations of children under 5 years and elderly over 62 years remain vulnerable to heat injuries. The school district campuses have limited shade other than covered walkways and shade from buildings. The students, faculty and staff are vulnerable to heat injuries during recess and transition from building to building. Prolonged periods increase the population's risk to heat injury.

Continuing with the unincorporated areas of Saline County, the County is concerned about the agriculture crops, livestock, water supply and timber populations during extreme heat events. As temperatures rise, people and animals need more water to maintain their health. Many important economic activities like raising livestock require plenty of water. This trend remains a vulnerability of the farmers and the economy that relies on product sales during extreme heat events.

Infrastructure is impacted by extreme temperatures, the asphalt will dry and crack during extreme heat and become soft, rain can then seep into the cracks and when the temperature drops, ice will cause the asphalt to crumble.

Climate Change: Climate change affects global temperature and precipitation patterns. These effects, in turn, influence the intensity and in some cases the frequency of extreme environmental events, such as forest fires, hurricanes, heat waves, floods, droughts and storms. Climate change caused by the emission of greenhouse gases from human activities affects global temperature and precipitation. Records from the Intergovernmental Panel on Climate Change indicate that the global average temperature ha increased by at least 0.4 degrees Celsius (0.72 degrees Fahrenheit) since the 1970s, and that by 2100, it could increase to around 4 degrees Celsius (7.2 degrees Fahrenheit) above the preindustrial temperatures. While the global effects of climate change may seem too small to be noticed by people living around the world, we have already experienced the effects of climate change through severe weather events, including forest fires, hurricanes, droughts, heatwaves, floods and storms. Computer modelling of real data has shown that the frequency and intensity of these events are influenced by climate change.

B1.5 Flood

Description:

A flood is an overflow of water that submerges land that is usually dry. In the sense of "flowing water", the word may also be applied to the inflow of the tide. Floods are an area of study of the discipline hydrology and are of significant concern in agriculture, civil engineering, and public health.

Floods are most common in seasons of rain and thunderstorms. Floods that threaten Saline County can be generally classified under two categories:

- Flash Flood: The product of heavy, localized precipitation in short time over a given location.
- Riverine Flood: Occurs when precipitation over a given river basin for a long period causes the overflow of rivers, streams, lakes and drains.

Location:

The Flood Insurance Rate Maps (FIRM) can be located on the FEMA Flood Map Service Center www.fema.gov/portal/home , and they identify the location of flood zones within each jurisdiction. All have a watershed. The watershed is the area of land that drains or sheds water into a specific receiving waterbody, such as a lake or river. The 2 main watershed for Saline County are the Upper Saline Watershed and the Lower Arkansas-Maumelle Watershed.

Extent:

The unincorporated jurisdictions and all cities can expect flash flooding events when receiving 3" or more of rainfall. In six hours, these jurisdictions can expect to receive 2.6 inches of rainfall. All affected jurisdictions can expect to receive a similar amount of rainfall.

History:

According to the NOAA Storm Event Database between the years of 2017 and 2013 there were 5 floods reported (4 in Benton and 1 in Grape) There were a total of 25 flash floods reported (Avilla – 2, New Summit – 2, Traskwood – 2, Brooks – 1, West Bauxite – 1, Benton – 5, Collegeville – 3, Alexander – 1, Bryant – 5, Vimy Ridge – 1, Slocomb – 1, Alum Fork 1)

Probability:

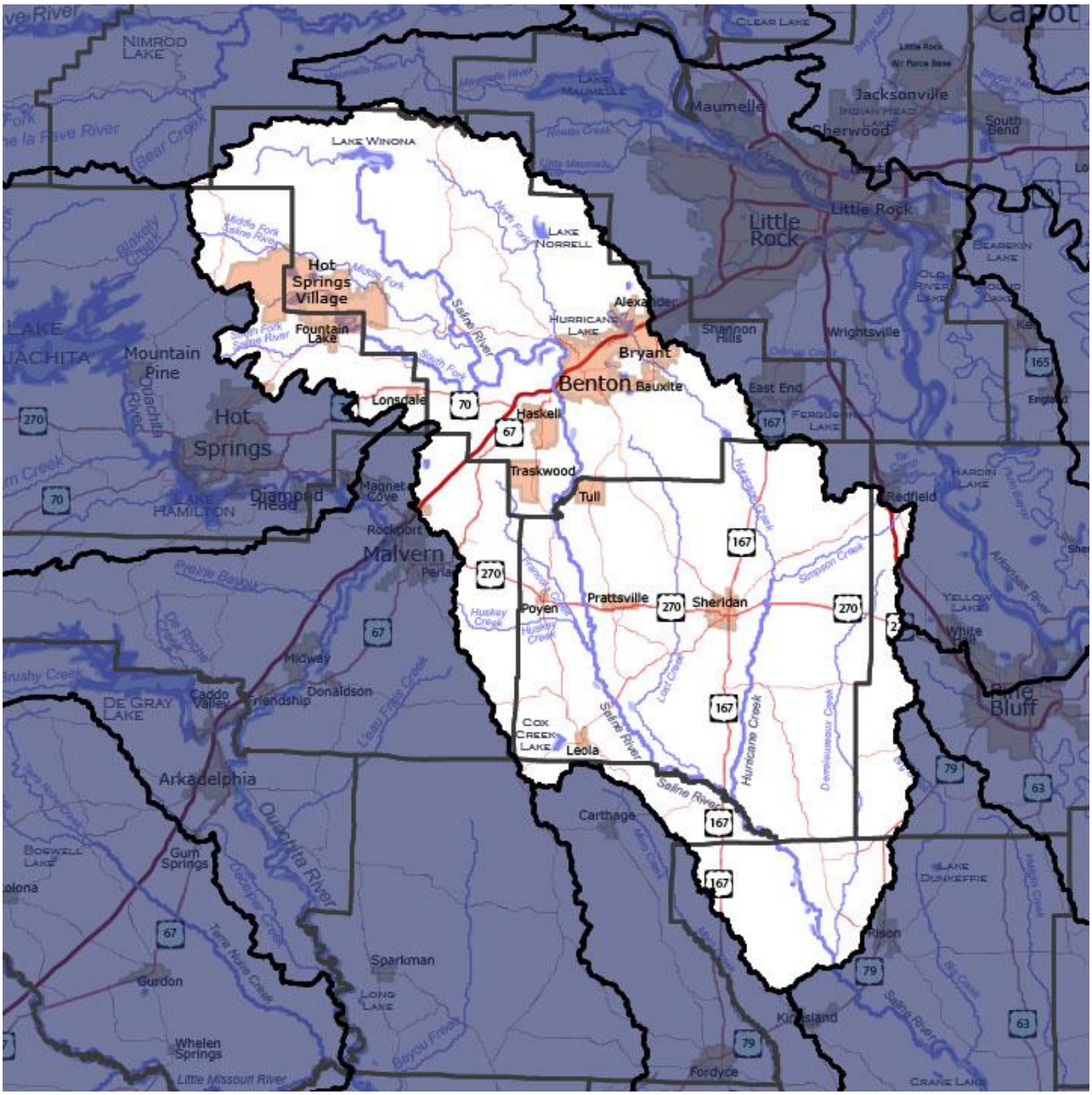
The probability of the jurisdictions identified within the flood hazard areas are likely to experience an occurrence in the next year or a recurrence interval of 1 to 10 years.

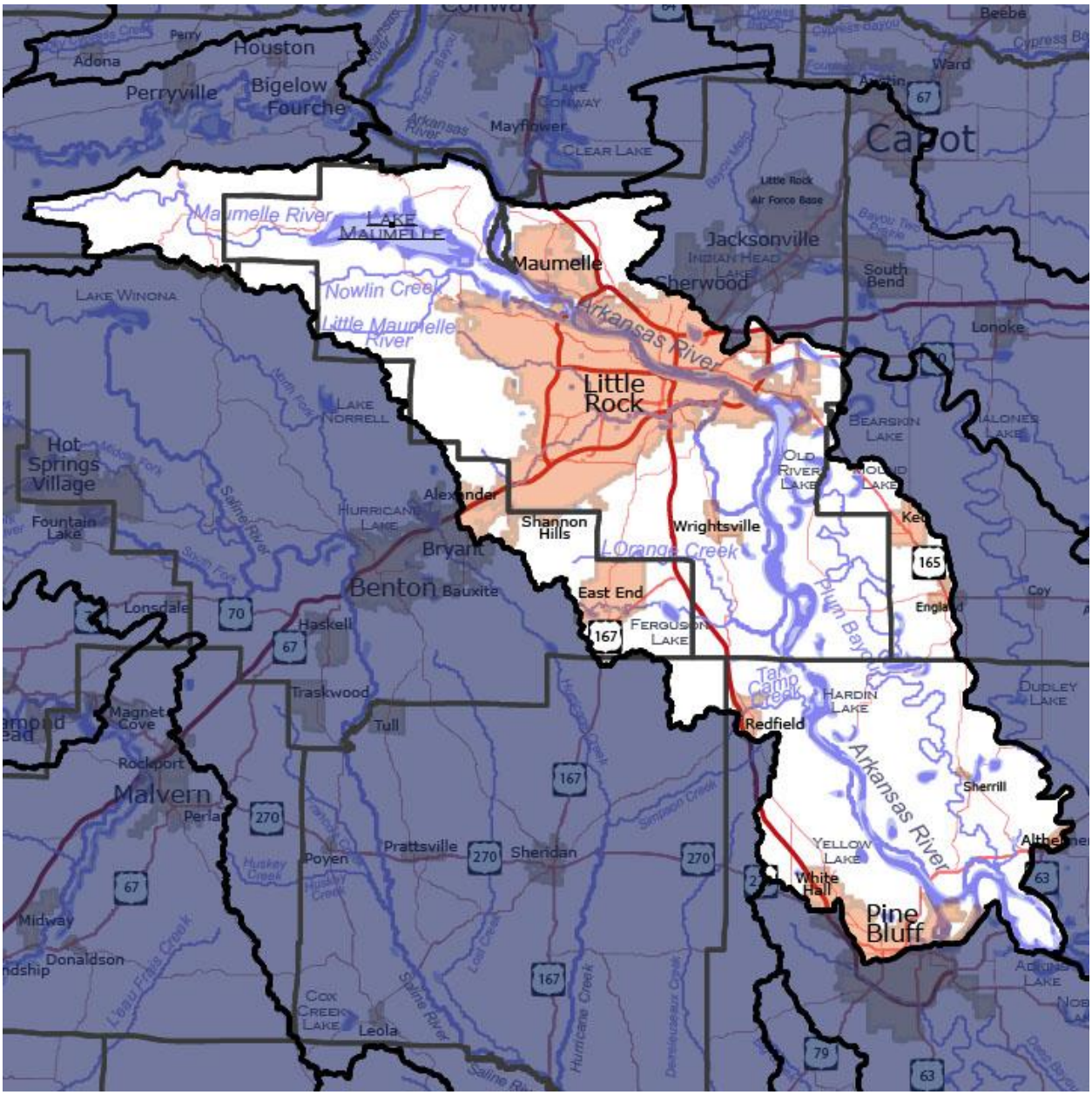
Impact and Vulnerability of Flooding:

Flash floods are most common in this area due to this area exhibiting high to moderate relief, steep to moderate slopes, and bedrock with low permeability. All factors facilitate rapid runoff and the consequent potential for flash floods. Urban development in this part of the county exacerbates the flash flooding problem. Intense rainfall events, often accompanying the large thunderstorms that occur in Saline County, all cities and all school districts, several times a year, may result in water flowing rapidly into lower areas, collecting in, and sometimes overtopping the valley streams. There have also been issues with the maintenance and clearing of drainage channels in this area that have resulted in obstructions restricting the flow of water during a storm.

In all jurisdictions, flood waters will interrupt gas, electricity and water services and contaminate the water supply making drinkable water unavailable. Homes, personal belongings, and businesses can be damaged or lost entirely because of the ravages of flooding. Residents and homeowners who do not have flood insurance are vulnerable. They will suffer great financial hardship from the expenses of cleaning up and rebuilding.

The watersheds provided Estimated Potential Losses for Flood Event Scenarios for the local Jurisdictions. This information came from the Flood Risk Reports for the Upper Saline Watershed and the Lower Arkansas Maumelle Watershed.


Nimrod Lake
Lake Winona
Lake Norrell
Hot Springs Village
Fountain Lake
Mountain Pine
Hot Springs
Lake Hamilton
Diamond Head
Magnet Cove
Rockport
Malvern
Perla
Lonsdale
Haskell
Traskwood
Tull
Bryant
Benton
Bauxite
Alexander
Hurricane Lake
Shannon Hills
Wrightsville
East End
Jacksonville
Sherwood
Little Rock
Maumelle
Lake Maumelle
Clear Lake
Redfield
Prattsville
Poyen
Sheridan
Cox Creek Lake
Leola
Carthage
Arkadelphia
Caddo Valley
Friendship
Donaldson
Midway
De Gray Lake
Gum Springs
Bogwell Lake
Gurdon
Sparkman
Long Lake
Whelen Springs
Little Missouri River
Fordyce
Kingsland
Rison
Lake Dunkeffie
Crane Lake
Bayou Meto
Saline River
Ouachita River
Prairie Bayou
Terre Noire Creek
Caney Creek
Hurricane Creek
Dominiquecus Creek
Simpson Creek
Husky Creek
Trenck Creek
Lost Creek
Middle Fork Saline River
South Fork Saline River
Bear Creek
Blakely Creek
Newton Creek
Little Maumelle
Maumelle River
Arkansas River
Yellow Lake
White Hall
Bearskin Lake
Hardin Lake
Ferguson Lake
Old River Lake
Lake Ouachita
Pine Creek
Brushy Creek
Lake Creek
Bayou Frederic
Big Creek
Little Rock Air Force Base
Indian Head Lake
South Bend
Bluff
165
270
70
67
167
79
63


Houston
Perryville
Bigelow
Fourche
Mayflower
Clear Lake
Cabot
Maumelle River
Lake Maumelle
Maumelle
Jacksonville
Sherwood
South Bend
Nowlin Creek
Little Maumelle River
Arkansas River
Little Rock
Lonoke
Lake Winona
Lake Norrell
Hot Springs Village
Fountain Lake
Alexander
Hurricane Lake
Shannon Hills
Wrightsville
Bryant
Benton
Bauxite
East End
Ferguson Lake
Lonsdale
Haskell
Traskwood
Tull
Magnet Cove
Rockport
Malvern
Perla
Prattsville
Poyen
Sheridan
Midway
Donaldson
Cox Creek Lake
Leola
Redfield
Hardin Lake
Sherrill
Yellow Lake
White Hall
Pine Bluff
Arkansas River
Bearskin Lake
Old River Lake
Coy
England
Dudley Lake
Adkins Lake
Beebe
Ward
Austin
Little Rock Air Force Base
Indian Head Lake
Oloang Creek
Plum Bayou
Tar Camp Creek
Hurricane Creek
Saline River
Lost Creek
Denemeseus Creek
Simpson Creek
Husky Creek
Bayou Meto
Cypress Bayou
Bayou Two Prairie
Lake Conway
Arkansas River
Saline River
Little Rock Air Force Base
67
70
167
270
63
79
165

Upper Saline Watershed
Town of Bauxite

	Total Inventory		Estimated Potential Losses for Flood Event Scenarios									
			10% (10-yr)		2% (50-yr)		1% (100-yr)		0.2% (500-yr)		Annualized ($/yr)	
	Estimated Value	% of Total	Dollar Losses[1]	Loss Ratio[2]	Dollar Losses[1]	Loss Ratio[2]	Dollar Losses[1]	Loss Ratio[2]	Dollar Losses[1]	Loss Ratio[2]	Dollar Losses[1]	Loss Ratio[2]
Residential Building and Contents Losses	$33,300,000	49%	$70,000	< 1%	$100,000	< 1%	$100,000	< 1%	$100,000	< 1%	$10,000	< 1%
Commercial Building and Contents Losses	$6,900,000	10%	$10,000	< 1%	$20,000	< 1%	$20,000	< 1%	$30,000	< 1%	$0	< 1%
Other Building and Contents Losses	$28,100,000	41%	$1,600,000	6%	$2,700,000	10%	$2,800,000	10%	$3,500,000	13%	$200,000	1%
Total Building and Contents Losses	$68,300,000	100%	$1,700,000	3%	$2,800,000	4%	$3,000,000	4%	$3,700,000	5%	$200,000	< 1%
Business Disruption	$0	N/A	$200,000	N/A	$400,000	N/A	$400,000	N/A	$400,000	N/A	$30,000	N/A
TOTAL	$68,300,000	N/A	$1,900,000	3%	$3,200,000	5%	$3,300,000	5%	$4,100,000	6%	$300,000	< 1%

Source: Hazus analysis results stored as the Flood Risk Assessment Dataset in the Flood Risk Database.
[1]Losses shown are rounded to nearest $10,000 for values under $100,000 and to the nearest $100,000 for values over $100,000.
[2]Loss ratio = Dollar Losses ÷ Estimated Value. Loss Ratios are rounded to the nearest integer percent.
[3]Total Building and Contents Losses = Residential Building and Contents Losses + Commercial Building and Contents Losses + Other Building and Contents Losses.
[4]Business Disruption = Inventory Loss + Relocation Cost + Income Loss + Rental Income Loss + Wage Loss + Direct Output Loss.
[5]Total Loss = Total Building and Contents Losses + Business Disruption

Lower Arkansas-Maumelle Watershed
City of Bryant

	Total Inventory		City of Bryant Estimated Potential Losses for Flood Event Scenarios									
			10% (10-yr)		2% (50-yr)		1% (100-yr)		0.2% (500-yr)		Annualized ($/yr)	
	Estimated Value	% of Total	Dollar Losses[5]	Loss Ratio[1,6]	Dollar Losses[5]	Loss Ratio[1,6]	Dollar Losses[5]	Loss Ratio[1,6]	Dollar Losses[5]	Loss Ratio[1,6]	Dollar Losses[5]	Loss Ratio[1,6]
Residential Building/Contents	$565,200,000	75%	$50,000	0.0%	$60,000	0.0%	$60,000	0.0%	$80,000	0.0%	$10,000	0.0%
Commercial Building/Contents	$147,800,000	20%	$30,000	0.0%	$40,000	0.0%	$40,000	0.0%	$50,000	0.0%	$0	0.0%
Other Building/Contents	$43,200,000	6%	$10,000	0.0%	$10,000	0.0%	$10,000	0.0%	$20,000	0.0%	$0	0.0%
Total Building/Contents[2]	$756,200,000	100%	$90,000	0.0%	$100,000	0.0%	$100,000	0.0%	$200,000	0.0%	$10,000	0.0%
Business Disruption[3]	$0	N/A	$0	N/A	$0	N/A	$0	N/A	$0	N/A	$0	N/A
TOTAL[4]	$756,200,000	N/A	$90,000	0.0%	$100,000	0.0%	$100,000	0.0%	$200,000	0.0%	$10,000	0.0%

Source: Hazus analysis results stored as the Flood Risk Assessment Dataset in the Flood Risk Database.
[1]Loss ratio = Dollar Losses / Estimated Value
[2]Total Building/Contents Loss = Residential Building/Contents Loss + Commercial Building/Contents Loss + Other Building/Contents Loss.
[3]Business Disruption = Inventory Loss + Relocation Cost + Income Loss + Rental Income Loss + Wage Loss + Direct Output Loss.
[4]Total Loss = Total Building/Contents + Business Disruption
[5]Losses shown are rounded to nearest $10,000 for values under $100,000 and to the nearest $100,000 for values over $100,000.
[6]Loss Ratios are rounded to nearest tenth for values under 1% and to the nearest percent for values over 1%.

Upper Saline Watershed
City of Benton

	Total Inventory		Estimated Potential Losses for Flood Event Scenarios									
			10% (10-yr)		2% (50-yr)		1% (100-yr)		0.2% (500-yr)		Annualized ($/yr)	
	Estimated Value	% of Total	Dollar Losses[1]	Loss Ratio[2]	Dollar Losses[1]	Loss Ratio[2]	Dollar Losses[1]	Loss Ratio[2]	Dollar Losses[1]	Loss Ratio[2]	Dollar Losses[1]	Loss Ratio[2]
Residential Building and Contents Losses	$2,168,900,000	77%	$23,200,000	1%	$27,000,000	1%	$30,100,000	1%	$33,100,000	2%	$2,600,000	< 1%
Commercial Building and Contents Losses	$428,300,000	15%	$3,100,000	1%	$3,800,000	1%	$4,300,000	1%	$5,100,000	1%	$400,000	< 1%
Other Building and Contents Losses	$207,100,000	7%	$900,000	< 1%	$1,000,000	< 1%	$1,200,000	1%	$1,200,000	1%	$100,000	< 1%
Total Building and Contents Losses	$2,804,200,000	100%	$27,100,000	1%	$31,800,000	1%	$35,600,000	1%	$39,500,000	1%	$3,000,000	< 1%
Business Disruption	$0	N/A	$400,000	N/A	$500,000	N/A	$600,000	N/A	$600,000	N/A	$40,000	N/A
TOTAL	$2,804,200,000	N/A	$27,500,000	1%	$32,300,000	1%	$36,100,000	1%	$40,100,000	1%	$3,100,000	< 1%

Source: Hazus analysis results stored as the Flood Risk Assessment Dataset in the Flood Risk Database.
[1]Losses shown are rounded to nearest $10,000 for values under $100,000 and to the nearest $100,000 for values over $100,000.
[2]Loss ratio = Dollar Losses ÷ Estimated Value. Loss Ratios are rounded to the nearest integer percent.
[3]Total Building and Contents Losses = Residential Building and Contents Losses + Commercial Building and Contents Losses + Other Building and Contents Losses.
[4]Business Disruption = Inventory Loss + Relocation Cost + Income Loss + Rental Income Loss + Wage Loss + Direct Output Loss.
[5]Total Loss = Total Building and Contents Losses + Business Disruption

Upper Saline Watershed
City of Bryant

	Total Inventory		Estimated Potential Losses for Flood Event Scenarios									
			10% (10-yr)		2% (50-yr)		1% (100-yr)		0.2% (500-yr)		Annualized ($/yr)	
	Estimated Value	% of Total	Dollar Losses[1]	Loss Ratio[2]	Dollar Losses[1]	Loss Ratio[2]	Dollar Losses[1]	Loss Ratio[2]	Dollar Losses[1]	Loss Ratio[2]	Dollar Losses[1]	Loss Ratio[2]
Residential Building ÷ Contents	$442,400,000	76%	$1,900,000	< 1%	$2,700,000	1%	$3,100,000	1%	$3,300,000	1%	$200,000	< 1%
Commercial Building ÷ Contents	$65,600,000	11%	$900,000	1%	$1,200,000	2%	$1,300,000	2%	$1,500,000	2%	$100,000	< 1%
Other Building ÷ Contents	$71,800,000	12%	$2,000,000	3%	$2,400,000	3%	$2,600,000	4%	$2,700,000	4%	$200,000	< 1%
Total Building ÷ Contents	$579,800,000	100%	$4,800,000	1%	$6,400,000	1%	$6,900,000	1%	$7,500,000	1%	$600,000	< 1%
Business Disruption	$0	N/A	$500,000	N/A	$600,000	N/A	$700,000	N/A	$700,000	N/A	$50,000	N/A
TOTAL	$579,800,000	N/A	$5,300,000	1%	$7,000,000	1%	$7,600,000	1%	$8,200,000	1%	$600,000	< 1%

Source: Hazus analysis results stored as the Flood Risk Assessment Dataset in the Flood Risk Database.
[1]Losses shown are rounded to nearest $10,000 for values under $100,000 and to the nearest $100,000 for values over $100,000.
[2]Loss ratio = Dollar Losses ÷ Estimated Value. Loss Ratios are rounded to the nearest integer percent.
[3]Total Building ÷ Contents Loss = Residential Building ÷ Contents Loss + Commercial Building ÷ Contents Loss + Other Building ÷ Contents Loss.
[4]Business Disruption = Inventory Loss + Relocation Cost + Income Loss + Rental Income Loss + Wage Loss + Direct Output Loss.
[5]Total Loss = Total Building ÷ Contents + Business Disruption

Upper Saline Watershed
City of Haskell

	Total Inventory		Estimated Potential Losses for Flood Event Scenarios									
			10% (10-yr)		2% (50-yr)		1% (100-yr)		0.2% (500-yr)		Annualized ($/yr)	
	Estimated Value	% of Total	Dollar Losses[1]	Loss Ratio[2]	Dollar Losses[1]	Loss Ratio[2]	Dollar Losses[1]	Loss Ratio[2]	Dollar Losses[1]	Loss Ratio[2]	Dollar Losses[1]	Loss Ratio[2]
Residential Building and Contents Losses	$167,500,000	82%	$0	N/A	$0	N/A	$0	N/A	$0	N/A	$0	< 1%
Commercial Building and Contents Losses	$12,300,000	6%	$0	N/A	$0	N/A	$0	N/A	$0	N/A	$0	< 1%
Other Building and Contents Losses	$23,300,000	11%	$0	N/A	$0	N/A	$0	N/A	$0	N/A	$0	< 1%
Total Building and Contents Losses	$203,000,000	100%	$0	N/A	$0	N/A	$0	N/A	$0	N/A	$0	< 1%
Business Disruption	$0	N/A	$0	N/A	$0	N/A	$0	N/A	$0	N/A	$0	N/A
TOTAL	$203,000,000	N/A	$0	N/A	$0	N/A	$0	N/A	$0	N/A	$0	< 1%

Source: Hazus analysis results stored as the Flood Risk Assessment Dataset in the Flood Risk Database.
[1]Losses shown are rounded to nearest $10,000 for values under $100,000 and to the nearest $100,000 for values over $100,000.
[2]Loss ratio = Dollar Losses ÷ Estimated Value. Loss Ratios are rounded to the nearest integer percent.
[3]Total Building and Contents Losses = Residential Building and Contents Losses + Commercial Building and Contents Losses + Other Building and Contents Losses.
[4]Business Disruption = Inventory Loss + Relocation Cost + Income Loss + Rental Income Loss + Wage Loss + Direct Output Loss.
[5]Total Loss = Total Building and Contents Losses + Business Disruption

Upper Saline Watershed
City of Traskwood

	Total Inventory		Estimated Potential Losses for Flood Event Scenarios									
			10% (10-yr)		2% (50-yr)		1% (100-yr)		0.2% (500-yr)		Annualized ($/yr)	
	Estimated Value	% of Total	Dollar Losses[1]	Loss Ratio[2]	Dollar Losses[1]	Loss Ratio[2]	Dollar Losses[1]	Loss Ratio[2]	Dollar Losses[1]	Loss Ratio[2]	Dollar Losses[1]	Loss Ratio[2]
Residential Building and Contents Losses	$30,200,000	87%	$700,000	2%	$900,000	3%	$1,000,000	3%	$1,200,000	4%	$80,000	< 1%
Commercial Building and Contents Losses	$1,400,000	4%	$20,000	2%	$40,000	2%	$40,000	3%	$50,000	4%	$0	< 1%
Other Building and Contents Losses	$3,000,000	9%	$30,000	1%	$40,000	1%	$50,000	2%	$60,000	2%	$0	< 1%
Total Building and Contents Losses	$34,600,000	100%	$800,000	2%	$900,000	3%	$1,000,000	3%	$1,300,000	4%	$90,000	< 1%
Business Disruption	$0	N/A	$10,000	N/A	$10,000	N/A	$10,000	N/A	$20,000	N/A	$0	N/A
TOTAL	$34,600,000	N/A	$800,000	2%	$1,000,000	3%	$1,100,000	3%	$1,300,000	4%	$90,000	< 1%

Source: Hazus analysis results stored as the Flood Risk Assessment Dataset in the Flood Risk Database.
[1]Losses shown are rounded to nearest $10,000 for values under $100,000 and to the nearest $100,000 for values over $100,000.
[2]Loss ratio = Dollar Losses ÷ Estimated Value. Loss Ratios are rounded to the nearest integer percent.
[3]Total Building and Contents Losses = Residential Building and Contents Losses + Commercial Building and Contents Losses + Other Building and Contents Losses.
[4]Business Disruption = Inventory Loss + Relocation Cost + Income Loss + Rental Income Loss + Wage Loss + Direct Output Loss.
[5]Total Loss = Total Building and Contents Losses + Business Disruption

Upper Saline Watershed
Saline County

	Total Inventory		Estimated Potential Losses for Flood Event Scenarios									
			10% (10-yr)		2% (50-yr)		1% (100-yr)		0.2% (500-yr)		Annualized ($/yr)	
	Estimated Value	% of Total	Dollar Losses[1]	Loss Ratio[2]	Dollar Losses[1]	Loss Ratio[2]	Dollar Losses[1]	Loss Ratio[2]	Dollar Losses[1]	Loss Ratio[2]	Dollar Losses[1]	Loss Ratio[2]
Residential Building and Contents Losses	$2,172,500,000	86%	$35,700,000	2%	$44,500,000	2%	$48,900,000	2%	$56,600,000	3%	$4,100,000	< 1%
Commercial Building and Contents Losses	$196,200,000	8%	$6,000,000	3%	$7,300,000	4%	$7,800,000	4%	$9,000,000	5%	$700,000	< 1%
Other Building and Contents Losses	$145,700,000	6%	$2,900,000	2%	$3,900,000	3%	$4,200,000	3%	$4,900,000	3%	$300,000	< 1%
Total Building and Contents Losses	$2,514,400,000	100%	$44,600,000	2%	$55,700,000	2%	$60,800,000	2%	$70,500,000	3%	$5,100,000	< 1%
Business Disruption	$0	N/A	$900,000	N/A	$1,100,000	N/A	$1,200,000	N/A	$1,300,000	N/A	$70,000	N/A
TOTAL	$2,514,400,000	N/A	$45,500,000	2%	$56,700,000	2%	$62,000,000	2%	$71,900,000	3%	$5,200,000	< 1%

Source: Hazus analysis results stored as the Flood Risk Assessment Dataset in the Flood Risk Database.
[1]Losses shown are rounded to nearest $10,000 for values under $100,000 and to the nearest $100,000 for values over $100,000.
[2]Loss ratio = Dollar Losses ÷ Estimated Value. Loss Ratios are rounded to the nearest integer percent.
[3]Total Building and Contents Losses = Residential Building and Contents Losses + Commercial Building and Contents Losses + Other Building and Contents Losses.
[4]Business Disruption = Inventory Loss + Relocation Cost + Income Loss + Rental Income Loss + Wage Loss + Direct Output Loss.
[5]Total Loss = Total Building and Contents Losses + Business Disruption

Lower Arkansas-Maumelie
Watershed
Saline County

	Total Inventory		Saline County Unincorporated Areas Estimated Potential Losses for Flood Event Scenarios									
			10% (10-yr)		2% (50-yr)		1% (100-yr)		0.2% (500-yr)		Annualized ($/yr)	
	Estimated Value	% of Total	Dollar Losses[5]	Loss Ratio[1,6]	Dollar Losses[5]	Loss Ratio[1,6]	Dollar Losses[5]	Loss Ratio[1,6]	Dollar Losses[5]	Loss Ratio[1,6]	Dollar Losses[5]	Loss Ratio[1,6]
Residential Building/Contents	$960,400,000	86%	$2,500,000	0.3%	$3,600,000	0.4%	$4,300,000	0.4%	$5,800,000	0.6%	$300,000	0.0%
Commercial Building/Contents	$103,100,000	9%	$200,000	0.2%	$300,000	0.3%	$500,000	0.5%	$700,000	0.7%	$30,000	0.0%
Other Building/Contents	$59,500,000	5%	$100,000	0.2%	$200,000	0.3%	$200,000	0.3%	$300,000	0.5%	$10,000	0.0%
Total Building/Contents[2]	$1,123,000,000	100%	$2,800,000	0.2%	$4,100,000	0.4%	$5,000,000	0.4%	$6,800,000	0.6%	$300,000	0.0%
Business Disruption[3]	$0	N/A	$30,000	N/A	$50,000	N/A	$80,000	N/A	$100,000	N/A	$0	N/A
TOTAL[4]	$1,123,000,000	N/A	$2,800,000	0.2%	$4,100,000	0.4%	$5,000,000	0.4%	$6,800,000	0.6%	$300,000	0.0%

Source: Hazus analysis results stored as the Flood Risk Assessment Dataset in the Flood Risk Database.
[1]Loss ratio = Dollar Losses / Estimated Value
[2]Total Building/Contents Loss = Residential Building/Contents Loss + Commercial Building/Contents Loss + Other Building/Contents Loss.
[3]Business Disruption = Inventory Loss + Relocation Cost + Income Loss + Rental Income Loss + Wage Loss + Direct Output Loss.
[4]Total Loss = Total Building/Contents + Business Disruption
[5]Losses shown are rounded to nearest $10,000 for values under $100,000 and to the nearest $100,000 for values over $100,000.
[6]Loss Ratios are rounded to nearest tenth for values under 1% and to the nearest percent for values over 1%.

Land Use and Development Trends:

Along the Saline River in the unincorporated areas, there is minimal housing with mostly pasture or forested land bordering the river. In the town of Benton, most developments have been on the bluff side of the river and has been exposed to the risk of flooding via the Saline River. However, population growth and land development in the cities of Benton, Bryant, Bauxite and Alexander have put more life and properties near areas prone to flooding. Over the course of this plan update, the cities have worked to correct flooding issues in newly developed areas. This has lessened the impact of flash flooding and riverine flooding.

Repetitive Loss Properties:

According to Shawn Jackson, the State NFIP Coordinator. This is the information she could share for Saline County:

	Policies in Force	Insurance in Force	No. of Paid Losses	Total Losses Paid	Sub. Damage Claims since 1978
Alexander	0	0	0	0	0
Bauxite	0	0	0	0	0
Traskwood	suspended 6/20/2012				
Saline County	71	$19,717,400.00	82	$1,938,269.90	4

CAPDD contacted Whiney Montague, Engineer Supervisor at the Arkansas Department of Agriculture in Little for assistance with obtaining the information that was requested In Element B of the RFI. "Requesting the type of structure for the repetitive loss properties identified…". Correspondence with Ms. Montague, she stated that she requested access to PIVOT; however, the information that we had requested will no toad. She is trying to reach someone in PIVOT to determine if it is a system error or if they have erroneously restricted her access. So Unfortunately, we do not have any updated information at this time.

Community Repetitive Loss

COMMUNITY : BENTON, CITY OF

Community | State | Regional | National

	AE, A1-30, AO, AH, A	VE, V1-30, V	B, C, X	TOTAL
RL Buildings (Total)	17	0	6	23
RL Buildings (Insured)	0	0	3	3
RL Losses (Total)	25	0	10	35
RL Losses (Insured)	0	0	7	7
RL Payments (Total)	$602,391.56	$.00	$1,388,075.83	$1,990,467.39
Building	$483,134.72	$.00	$1,116,929.37	$1,600,064.09
Contents	$119,256.84	$.00	$271,146.46	$390,403.30
RL Payments (Insured)	$.00	$.00	$843,864.82	$843,864.82
Building	$.00	$.00	$843,864.82	$843,864.82
Contents	$.00	$.00	$.00	$.00

Post - FIRM SFHA RL Buildings:	0
Insured Buildings with 4 or More Losses:	0
Insured Buildings with 2-3 Losses > Building Value:	3
Total Target RL Buildings:	3

Community Repetitive Loss

COMMUNITY : BRYANT, CITY OF

Community | State | Regional | National

	AE, A1-30, AO, AH, A	VE, V1-30, V	B, C, X	TOTAL
RL Buildings (Total)	2	0	7	9
RL Buildings (Insured)	0	0	2	2
RL Losses (Total)	2	0	11	13
RL Losses (Insured)	0	0	3	3
RL Payments (Total)	$27,734.27	$.00	$273,766.27	$301,500.54
Building	$27,734.27	$.00	$206,841.50	$234,575.77
Contents	$.00	$.00	$66,924.77	$66,924.77
RL Payments (Insured)	$.00	$.00	$54,562.53	$54,562.53
Building	$.00	$.00	$54,479.43	$54,479.43
Contents	$.00	$.00	$83.10	$83.10

Post - FIRM SFHA RL Buildings: 0

Insured Buildings with 4 or More Losses: 0
Insured Buildings with 2-3 Losses > Building Value: 1
Total Target RL Buildings: 1

Haskell

Community | State | Regional | National

	AE, A1-30, AO, AH, A	VE, V1-30, V	B, C, X	TOTAL
RL Buildings (Total)	13	0	9	22
RL Buildings (Insured)	0	0	0	0
RL Losses (Total)	18	0	16	34
RL Losses (Insured)	0	0	0	0
RL Payments (Total)	$142,058.76	$.00	$1,434,857.99	$1,576,916.75
Building	$109,934.26	$.00	$614,116.63	$724,050.89
Contents	$32,124.50	$.00	$820,741.36	$852,865.86
RL Payments (Insured)	$.00	$.00	$.00	$.00
Building	$.00	$.00	$.00	$.00
Contents	$.00	$.00	$.00	$.00

Post - FIRM SFHA RL Buildings: 0

Insured Buildings with 4 or More Losses: 0
Insured Buildings with 2-3 Losses > Building Value: 0
Total Target RL Buildings: 0

Community Repetitive Loss

COMMUNITY : SHANNON HILLS, CITY OF

Community | State | Regional | National

	AE, A1-30, AO, AH, A	VE, V1-30, V	B, C, X	TOTAL
RL Buildings (Total)	21	0	4	25
RL Buildings (Insured)	4	0	0	4
RL Losses (Total)	32	0	5	37
RL Losses (Insured)	6	0	0	6
RL Payments (Total)	$532,124.57	$.00	$63,372.48	$595,497.05
Building	$440,011.54	$.00	$53,783.04	$493,794.58
Contents	$92,113.03	$.00	$9,589.44	$101,702.47
RL Payments (Insured)	$97,127.05	$.00	$.00	$97,127.05
Building	$96,538.54	$.00	$.00	$96,538.54
Contents	$588.51	$.00	$.00	$588.51

Post - FIRM SFHA RL Buildings:	0
Insured Buildings with 4 or More Losses:	0
Insured Buildings with 2-3 Losses > Building Value:	1
Total Target RL Buildings:	1

Climate Change: There is a distinction that needs to be made when it comes to the relationship between climate change and extreme environmental events: Climate change has not been proven to directly cause individual extreme environmental events, but it has been shown to make these events more destructive, and likely happen more frequently, than they normally would be.

An increase in intense precipitation comes with an increase in intense dry periods as well. Essentially, climate change causes wet places to become wetter and dry places to become drier by altering large-scale atmospheric circulation patterns. Warmer temperatures on land lead to reduced snowpack, earlier snow melt and evaporation of water from freshwater bodies. There is little doubt that extreme rainfall events are getting more frequent., The fourth National Climate Assessment, issued in 2018, showed that the number of heavy precipitation two-day events has increased in all regions except the southwest since the early 1900s. And since 1950, extreme events increased by more than 50 percent in the Midwest.

B1.6 Severe Thunderstorm/High Winds

Description:

A thunderstorm, also known as an electrical storm, a lightning storm, thunder shower or simply a storm, is a form of turbulent weather characterized by the presence of lightning and its acoustic effect on the Earth's atmosphere known as thunder. The meteorologically assigned cloud type associated with the thunderstorm is the cumulonimbus. Thunderstorms are usually accompanied by strong winds, heavy rain and sometimes snow, sleet, hail or no precipitation at all. Those that cause hail to fall is called hailstorms. Thunderstorms may line up in a series or rain bands, known as a squall line. Strong or severe thunderstorms may rotate, known as supercells. While most thunderstorms move with the mean wind flow through the layer of the troposphere that they occupy, vertical wind shear causes a deviation in their course at a right angle to the wind shear direction.

Location:

All areas covered by this Plan experience thunderstorms, lightning, strong winds and hail events and are equally at risk.

Extent:

All jurisdictions are equally subject to thunderstorms ranging from weak to extreme that includes up to 4 inches of rainfall. Weather Madness Thunderstorm Criteria from https://weathermadness.com/weather-madness-thunderstorm-criteria/

Thunderstorm Criteria

THUNDERSTORM TYPES	RAINFALL RATE/HR	MAX WIND GUST	HAIL SIZE	PEAK TORNADO POSSIBILITY	LIGHTNING FREQUENCY (5 min Intervals)	DARKNESS FACTOR	STORM IMPACT
TS1 – Weak thunderstorms or Thundershowers	.03"-.10"	< 25 MPH	None	None	Only a few strikes during the storm.	Slightly Dark. Sunlight may be seen under the storm.	1. No damage. 2. Gusty winds at times.
TS2 – Moderate Thunderstorms.	.10"-.25"	25-40 MPH	None	None	Occasional 1-10	Moderately Dark. Heavy downpours may cause the need for car lights.	1. Heavy downpours. 2. Occasional lightning. 3. Gusty winds. 4. Very little damage. 5. Small tree branches may break 6. Lawn furniture moved around
TS3 – Heavy Thunderstorms 1. Singular or lines of storms.	.25"-.55"	41-57 MPH	1/4 " to ¾"	EF0	Occasional to Frequent 10-20	Dark. Car lights used. Visibility low in heavy rains. Cars may pull off the road.	1. Minor Damage. 2. Downpours that produce some flooding on streets. 3. Frequent lightning could cause house fires. 4. Hail occurs within the downpours. 5. Small branches are broken. 6. Shingles are blown off roofs.
TS4 – Intense Thunderstorms 1. Weaker supercells 2. Bow Echos or lines of Storms	.55" – 1.25"	58 to 70 MPH	1" to 1.5"	EF1 to EF2	Frequent 20-30	Very Dark. Car lights used. Some street lights come on..	1. Moderate Damage. 2. Heavy rains can cause flooding to streams and creeks. Roadway flooding. 3. Hail can cause dents on cars and cause crop damage. 3. Wind damage to trees and buildings. 4. Tornado damage. 5. Power outages
TS5 – Extreme Thunderstorms 1. Supercells with family of tornadoes. 2. Derecho Windstorms	1.25" – 4"	Over 70 Mph	Over 1.5" to 4"	EF3 to EF5	Frequent to Continuous. > 30	Pitch Black, Street Lights come on. House lights maybe used	1. Severe Damage to Trees and Property. Damage is widespread. 2. Flooding rains. 3. Damaging hail. 4. Tornadoes EF3-EF5 or family of tornadoes can occur. Tornadoes can cause total devastation. 5. Widespread power outages.

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History:

According to ncdc.noaa.gov there were 25 Thunderstorm Wind events that occurred since 2018 and 5 of those events noted property damages.

Probability:

The probability of future thunderstorm events is highly likely. There is a 90-100 percent probability of occurrence in the next year or a recurrence interval of 1 year.

Impact & Vulnerability of Thunderstorm Events:

The threat of thunderstorms, strong winds, lightning, and hailstorms affect all the participating jurisdictions including the unincorporated areas of Saline County, cities of Alexander, Bauxite, Benton and Bryant and school districts of Benton, Bauxite, Harmony Grove, and Sheridan.

In all participating jurisdictions, structures and their contents are vulnerable to damage by thunderstorm winds. Strong winds can down trees onto power lines, damage mobile homes that are not anchored, and rip off roofing. Winds can cause death and injuries by lifting unanchored objects. Lightning strikes can cause structural, timberland, and grass fires. It can cause damage to the communication towers throughout the jurisdictions and disrupt service. Hailstorms will cause damage to all structures, mainly roof shingles which can lead to roof leaks and further damage

to the structure interiors. All types of real estate and personal property are vulnerable to hail, such as cars, trailers, boats, and crops. Hailstorms can cause bodily injury if caught outside without protection.

Climate change: Some studies predict that climate change could provide the opportunity for more severe thunderstorms to form. However, this does not necessarily mean that more tornados will occur, especially in light of the fact that only about 20 precent of supercell thunderstorms produce tornadoes.

B1.7 Tornado

Description:

A tornado is a rapidly rotating vortex or funnel of air extending to the ground ward from a cumulonimbus cloud. Most of the time, vortices remain suspended in the atmosphere (Golden and Snow, 1991). When the lower tip of the vortex touches earth, the tornado becomes a force of destruction. Approximately 1,000 tornadoes are spawned by severe thunderstorms each year.

Tornadoes are related to larger vortex formations and therefore often form in convective cells such as thunderstorms or in the right forward quadrant of a hurricane, far from the hurricane eye. The strength and number of tornadoes are not related to the strength of the hurricane that generates them. Often, the weakest of hurricanes produce the most tornadoes. In addition to hurricanes, events such as earthquake induced fire and fires from atomic bombs or wildfires may produce tornadoes.

The path of a single tornado generally is less than 0.6 miles (1 km). The path length of a single tornado can range from a few hundred meters to dozens of kilometers. A tornado typically moves at speeds between 30 and 125 mph (50 and 200 km/h) and can generate internal winds exceeding 300 mph (500 km/h) However, the lifespan of a tornado rarely is longer than 30 minutes.

Location:

Because there is no defined geographic hazard boundary, all people and property in Saline County are exposed to the risk of damage from tornadoes.

Extent:

The Enhanced Fujita Scale or EF Scale, which became operational on February 1, 2007, is used to assign a tornado a 'rating' based on estimated wind speeds and related damage. When tornado-related damage is surveyed, it is compared to a list of Damage Indicators (DIs) and Degrees of Damage (DoD) which help estimate better the range of wind speeds the tornado likely produced. From that, a rating (from EF0 to EF5) is assigned.

The EF Scale was revised from the **original Fujita Scale** to reflect better examinations of tornado damage surveys so as to align wind speeds more closely with associated storm damage. The new scale has to do with how most structures are designed.

EF SCALE	
EF Rating	**3 Second Gust (mph)**
0	65-85
1	86-110

2	111-135
3	136-165
4	166-200
5	Over 200

***** IMPORTANT NOTE ABOUT EF SCALE WINDS**: The EF scale still is a set of wind estimates (not measurements) based on damage. Its uses three-second gusts estimated at the point of damage based on a judgment of 8 levels of damage to the 28 indicators listed below. These estimates vary with height and exposure. Important: The 3 second gust is not the same wind as in standard surface observations. Standard measurements are taken by weather stations in open exposures, using a directly measured, "one minute mile" speed.

History:

In Saline County there have been 3 tornadoes between 1/1/2017 and 5/31/2023. There was one EF1 tornado in the Nance community. There were two EF2 tornadoes, one in the Glen Rose Community and one in Sardis, which is low, compared to the previous Mitigation Plan update that showed eleven events.

Probability:

The probability of future events is highly likely. There is a 90 to 100 percent probability of tornado occurrence in the next 5 years.

Impact & Vulnerability:

All areas, residents, structures, and critical facilities in the planning area are of high risk of tornado events. Because there is no defined geographic hazard boundary, all people and property in Saline County are exposed to the risk of damage from tornadoes. All structures in Saline County are vulnerable to tornadoes.

The most vulnerable to tornadoes are wood frame structures and manufactured homes. Damage to residential structures could cause hundreds to be without shelter or try to live in unsafe conditions.

Input from local communities:

Unincorporated areas of Saline County:

Populations housed in unreinforced masonry homes or without safe rooms are at risk to injury or death during thunderstorms, especially the elderly and children. Travelers and campers also without shelter or safe rooms nearby are extremely vulnerable to death and injury. Timberland is at risk of lightning, which can cause fires and destroy several acres.

Bauxite School District:

The buildings on campus are vulnerable to the elements of a thunderstorm. They could be damaged or destroyed, including the contents instead such as computers, gym equipment, desks, chairs, and records. FEMA funds were received to construct a safe room on campus that reduces or eliminates death and injury to all populations located on the campus. The local population is welcome to use the safe room after school hours.

All other school districts. Benton, Bryant, Harmony Grove, and Sheridan School Districts: The buildings on campus are vulnerable to the elements of a thunderstorm. They could be damaged or destroyed, including the contents instead such as computers, gym equipment, desks, chairs, and records.

City of Benton:

In the City of Benton, commercial buildings located downtown are vulnerable to destruction or damage. The county fairgrounds are vulnerable to damage to the concession stand, exhibition building, restrooms, and sports fields. Populations located on the county fairgrounds during fairs and other activities are vulnerable to injury or death during thunderstorms. Approximately 1,500 structures are vulnerable to damage or destruction due to the construction materials. If there are any disruptions to the power generation facilities that support them, there can be a loss of services they provide to those injured from the elements. Saline Memorial Hospital is a critical facility that could be affected during a severe weather event. The City Hall, Police Station, Main Fire Station, and OEM office are in the same areas, as well as the courthouse, and County offices. A significant event in this area could disrupt normal business activities.

City of Alexander:

Real and private property will receive damage from the elements of a thunderstorm. Resident and commercial property that are constructed with unreinforced masonry will be damaged or destroyed. Populations residing or working in these buildings without saferooms nearby high-wind shelters are vulnerable to injury or death, especially the elderly and children. There or no critical facilities that would receive major impact that would impede their abilities to respond and provide support during a thunderstorm event.

City of Bauxite:

In the past, the city of Bauxite has received thousands of dollars of property damage due to hail. Resident homes are mostly unreinforced masonry (17) or manufactured homes (70) which is over half of the structures located in Bauxite. These structures will be damaged or destroyed from the elements of a thunderstorm and will pose serious risk of death or injury to occupants inside. There are few homes with safe rooms or high wind shelters that reduce the risk of injury or death. There are no major commercial properties or critical facilities located in the rural City of Benton.

City of Bryant:

In the City of Bryant, there are several businesses located along Interstate 30, Hwy 5, and Reynolds Road. A tornado safe room was recently constructed near the Civitan Center to provide shelter during severe weather threats. Real and private property will receive damage from the elements of a thunderstorm. Resident and commercial property that are constructed with unreinforced masonry will be damaged or destroyed. Populations residing or working in these buildings without safe rooms nearby high-wind shelters are vulnerable to injury or death, especially the elderly and children. There or no critical facilities that would receive major impact that would impede their abilities to respond and provide support during a thunderstorm event.

County Structural Vulnerability Data for Tornadoes

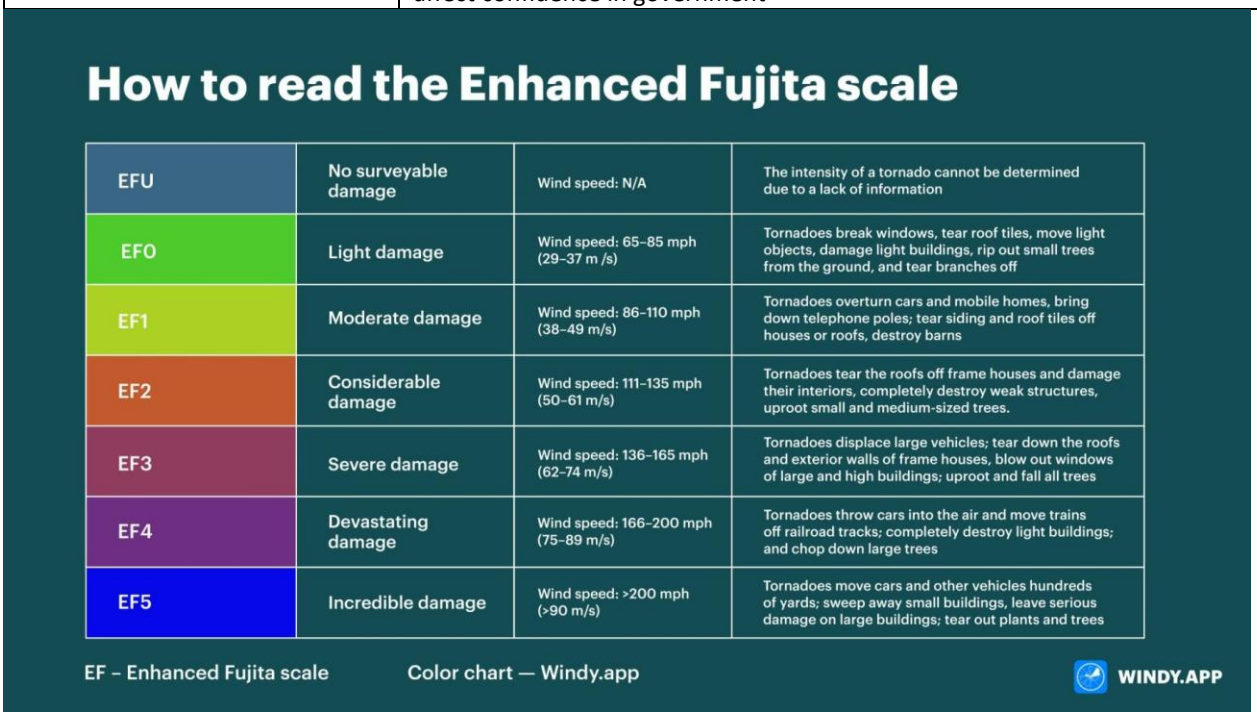
COUNTY	HAZU BUILDING VALUATION	NCDC STRUCTURE DAMAGE, TORNADOES, 2013-2017	PERCENTAGE OF BUILDING VALUATION DAMAGED BY TORNADOES
Saline	$10,250,000	$1,225,000	11.951%

Saline County has 25% of housing stock as mobile homes which may increase vulnerability to tornado events.

Tornado Consequence Analysis {Data Source: State Mitigation Plan}

Subject	Impacts of Tornado

Health and Safety of the Public	Impact of the immediate area could be severe depending on whether individuals were able to seek shelter and get out of the trajectory of the tornado. Casualties are dependent on warning systems and warning times
Health and Safety of Responders	Impact to responders is expected to be minimal unless responders live within the affected area.
Continuity of Operations	Temporary to permanent relocation may be necessary if government facilities experience damage
Property, Facilities, and Infrastructure	Localized impact could be severe in the trajectory path. Roads, buildings, and communications could be adversely affected. Damage could be severe.
Environment	Impact will be severe for the immediate impacted area. Impact will lessen as distance increases from the immediate incident area
Economic Conditions	Impacts to the economy will greatly depend on the trajectory of the tornado. If a jurisdiction takes a direct hit, then the economic conditions will be severe. With an indirect hit the impact could be low to severe.
Public Confidence in the Jurisdiction's Governance	Public confidence could be eroded if response and recovery are not timely and effective. Warning systems in place and the timeliness of those warnings could affect confidence in government



The table below describes the impact of tornados to residential homes in the participating jurisdictions:

RESIDENTAL HOME DAMAGE CLASSES		
Degree of Damage (DOD)		Expected Wind Speed Value (mph)
1	Threshold of visible damage	65
2	Loss of roof covering material (<20%), gutters, and/or awning: loss of vinyl or metal siding	79
3	Broken glass in doors and windows	90
4	Uplift of roof deck and loss of significant roof covering material (>20%); collapse of chimney, garage doors; collapse inward, failure of porch or carport.	97
5	Entire house shifts off foundation	121
6	Large sections of roof structure removed; most walls remain standing	122
7	Exterior walls collapsed	132

8	Most walls collapsed, except small interior rooms	152
9	All walls collapsed	170
10	Destruction of engineered and/or well-constructed residence; slab swept clean	200

Source: FEMA.GOV

The following losses have resulted from 3 tornadoes in Saline County based on the Enhanced Fujita Scale:

Year	Number	Magnitude F/EF2	Magnitude F/EF1	Deaths	Injuries	Property Damages
2017	1	1		0	0	400.00K
2017	1		1	0	0	300.00K
2022	1	1		0	0	0.00K
TOTALs						700.00K

Utilities most vulnerable to tornado winds are electrical power lines and communication structures. Most transportation systems such as highways and railways are not highly vulnerable to tornadoes, but downed power lines and trees and limbs can delay travel until roads are cleared. This would not only affect the day-to-day traffic but also critical services such as emergency police, fire, and ambulance. All jurisdictions would be affected due to the lost power, water sewer, gas, and communications. Power and water outages would cause food spoilage and sanitation problems for communities. Hospitals, grocery stores and other critical need and economically important facilities can be damaged and closed for extended periods.

Residential homes constructed with unreinforced masonry will be damaged or destroyed during a tornado event and will pose serious risk of death or injury to occupants inside. There are few homes with safe rooms or high wind shelters that reduce the risk of injury or death. It is reasonable to assess that communities listed below with the less population would have less vulnerability due to fewer structures.

Location	Population
City of Alexander	3,385
City of Bauxite	629
City of Benton	35,014
City of Bryant	20,663
City of Haskell	3,956
City of Shannon Hills	4,490
City of Traskwood	495

Bauxite Middle School received funding on January 27, 2016, to construct a safe room. A community safe room was constructed next to the Civitan Non-profit using FEMA Funds on May 10, 2016. Harmony Grove Schools in Haskell received funding for a safe room in 2022. These structures are open to the public when a tornado warning is sounded for their area. Bryant School and Benton Schools have retrofitted and/or free-standing safe rooms as well.

Climate Change: National Geographic has performed specific studies on the changing climate and their relationship to tornadoes. Tornadoes have been recorded all over the world, but the United States experiences around a thousand of them each year, which is far more than anywhere else on the planet.

Most of these occur in "Tornado Alley," an area of the Great Plains region, where the atmospheric conditions are just right for massive, tornado-spawning thunderstorms. The resulting tornadoes leave a trail of destruction in their wake, often with deadly consequences. There have been changes in tornado patterns in recent years. Research has shown that there are fewer days with at least one tornado but more days with over thirty, even as the total number of tornadoes per year has remained relatively stable. In other words, tornado events are becoming more clusters.

B1.8 Wildfire

Description:

A wildfire is any outdoor fire that is not controlled, supervised, or arranged which spreads through vegetative fuels, exposing and possibly consuming structures. Naturally occurring and non-native species of grasses, brush, and trees fuel wildfires. There are essentially two types of fires. They are known as wildland fires and Wildland-Urban Interface (WUI) fires. A wildland fire is a force of nature that can be nearly as impossible to prevent, and as difficult to control, as hurricanes, tornadoes and floods. The WUI is the zone of transition between unoccupied land and human development. Areas with a large amount of wooded, brush and grassy areas are at the highest risk of wildfires. Additionally, areas anywhere that have experienced prolonged droughts or are excessively dry are also at risk of wildfires.

Location:

Any jurisdiction located in zones that inhibit the primary factors of fuel, topography, and weather are susceptible to wildfire. These three factors can predict wildfire behavior in WUI areas and wildland areas. Large amounts of wood, brush, and grassy areas are considered fuel that promotes the spread of wildfires. Topography affects the movement of air over the ground surface, and the slopes of terrain will change the rate of speed that the fire spreads. Lastly, areas that have experienced prolonged droughts or excessive dry spells can predict wildfires. For WUI fires, any location that has experienced prolonged droughts or excessive dry spells can predict wildfires. For WUI fires, any location that intermixes with wildland fuel and human development along with topography and weather are at risk to wildfire. For the entire Saline County, including the unincorporated areas, and the cities of Bauxite, Alexander, Bryant, Benton, and the school districts of Bauxite, Benton and Bryant, Southern Wildfire Risk Assessment (SWRA) estimates that 95 percent of the area population live within the WUI.

The Fire Intensity Scale for Saline County, the cities of Bauxite, Alexander, Benton and Bryant, including the campus of the Bauxite, Benton, Bryant School Districts, Harmony Grove and Sheridan shows the locations of wildfire.

Extent:

The "Characteristic Fire Intensity Scale" is retrieved from the Arkansas Advanced Viewer https://wrap.southernwildfirerisk.com/Map/Public/#whats-your-risk is included for each individual jurisdiction depicting the location and extent of a wildfire. This section is included to identify location, severity and extent.

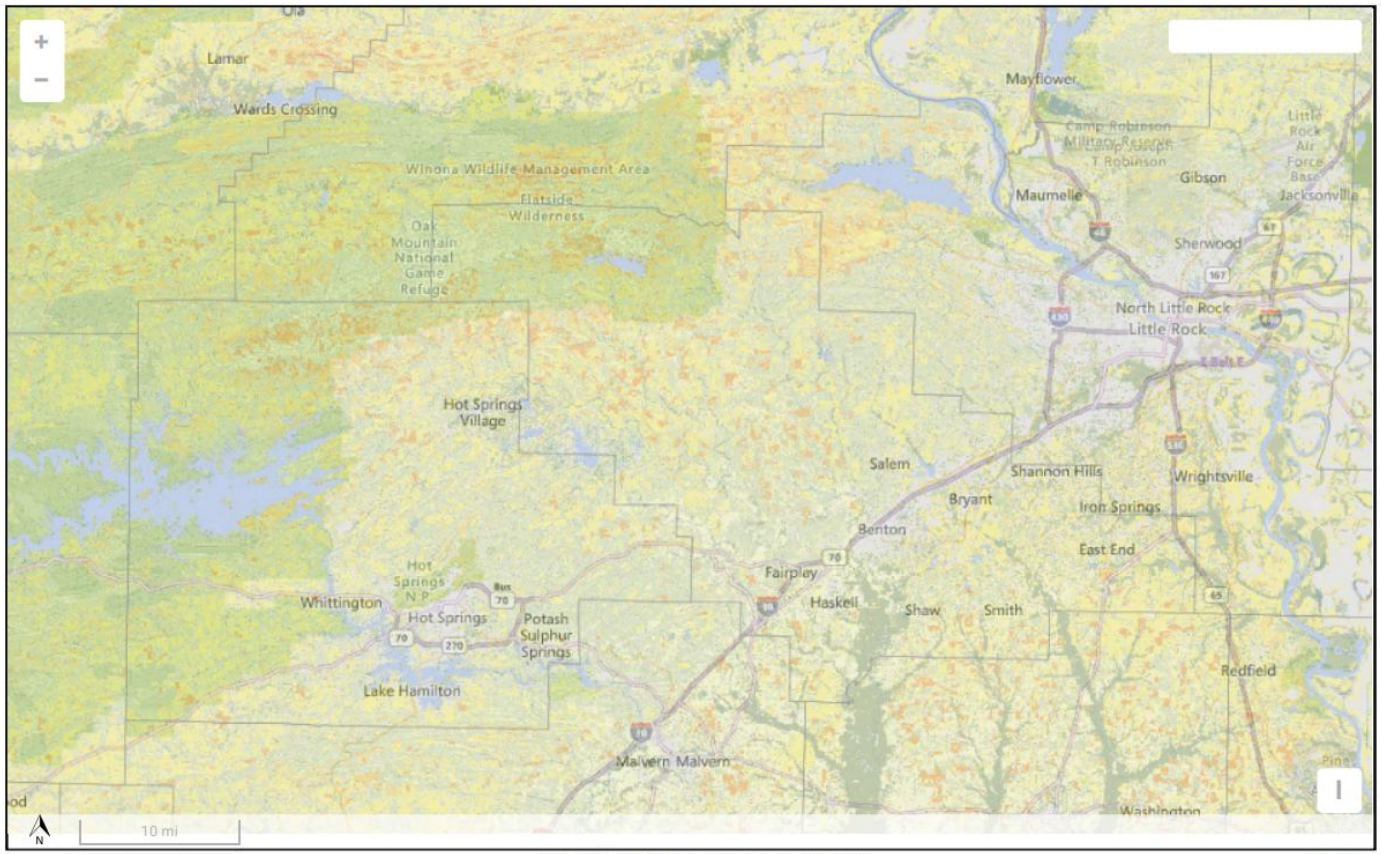
The chart below indicates the intensity of the probable wildfires for each map. Some of the maps will show a number at the bottom of the page of the overall intensity rate for the area.

A low to Moderate Fire Intensity. Short-range spotting is possible. Flames will be up to 8 feet in length. Trained firefighters will find these fires difficult to suppress without support from aircraft or engines, bulldozers and plows are generally effective.



Saline County

Characteristic fire Intensity Scale



Report Created:
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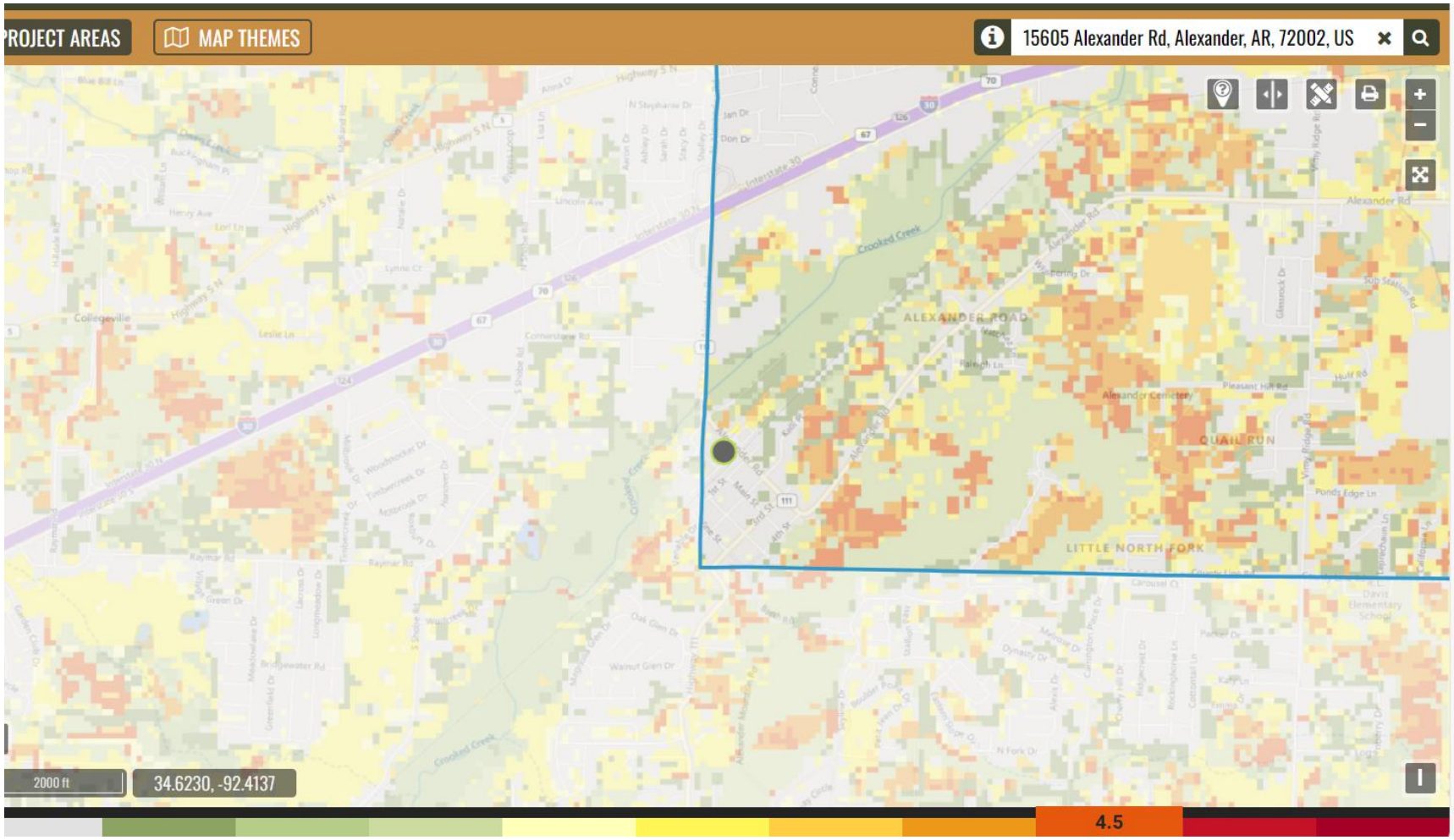
SGSF Wildfire Risk Assessment Portal
https://wrap.southernwildfirerisk.com

The user assumes the entire risk related to their use of the SGSF Wildfire Risk Assessment Portal and either the published or derived products from these data. Southern Group of State Foresters is providing these data "as is" and disclaims any and all warranties, whether expressed or implied, including (without limitation) any implied warranties of merchantability or fitness for a particular purpose. In no event will Southern Group of State Foresters be liable to you or to any third party for any direct, indirect, incidental, consequential, special or exemplary damages or lost profit resulting from any use or misuse of these data.

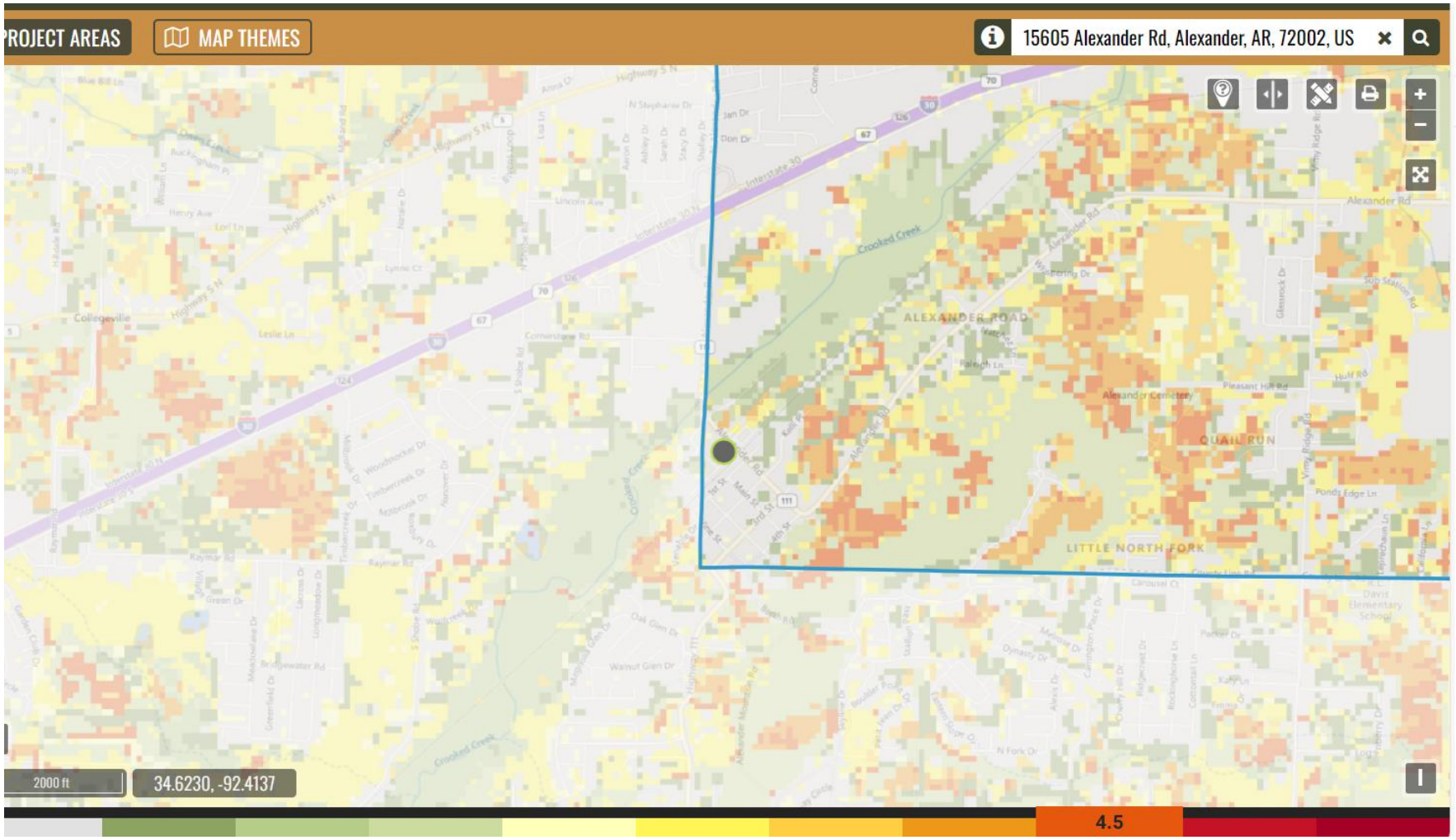
Unincorporated Areas of Saline County:

The unincorporated areas of Saline County have a High Fire Intensity. These areas will experience some short-range spotting, and medium range spotting is possible. The flames are large, up to 300 feet in length. Direct attacks by trained firefighters, engines, and dozers are generally ineffective, indirect attacks may be effective.

City of Alexander:



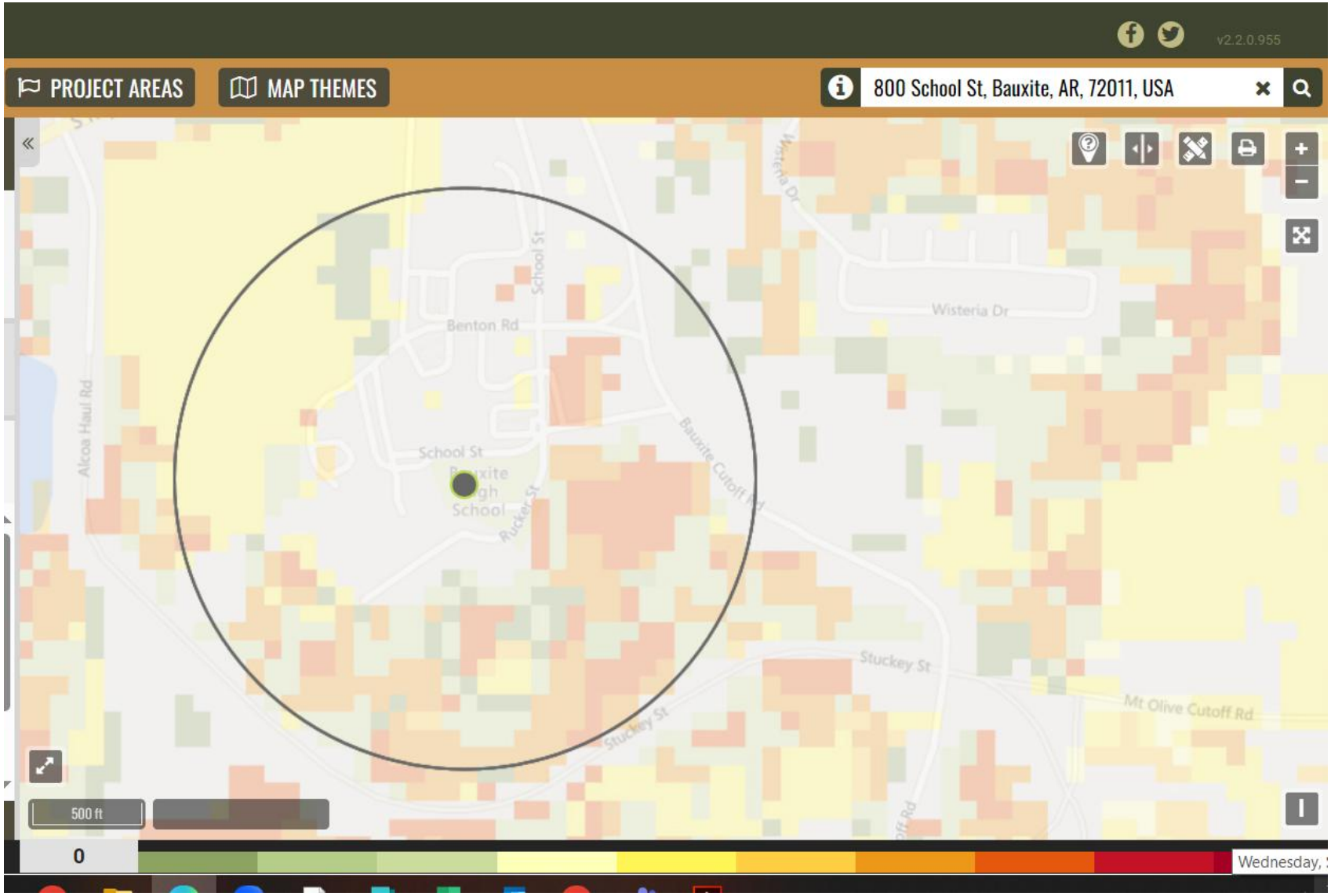
City of Bauxite:



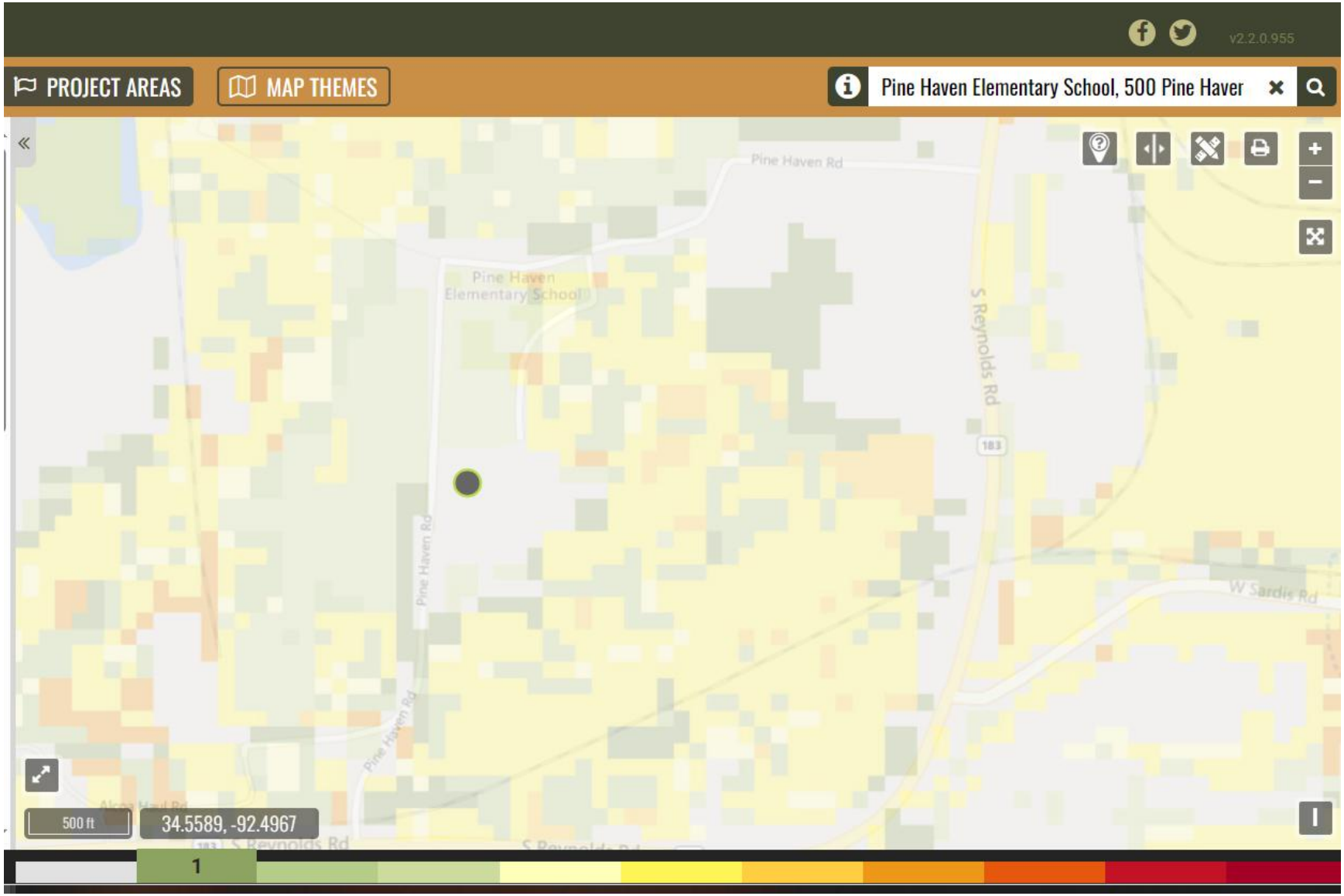
The city of Bauxite is mostly a forested area bordering vast amounts of timberland. Being directly impacted by a wildfire.

Bauxite School District:

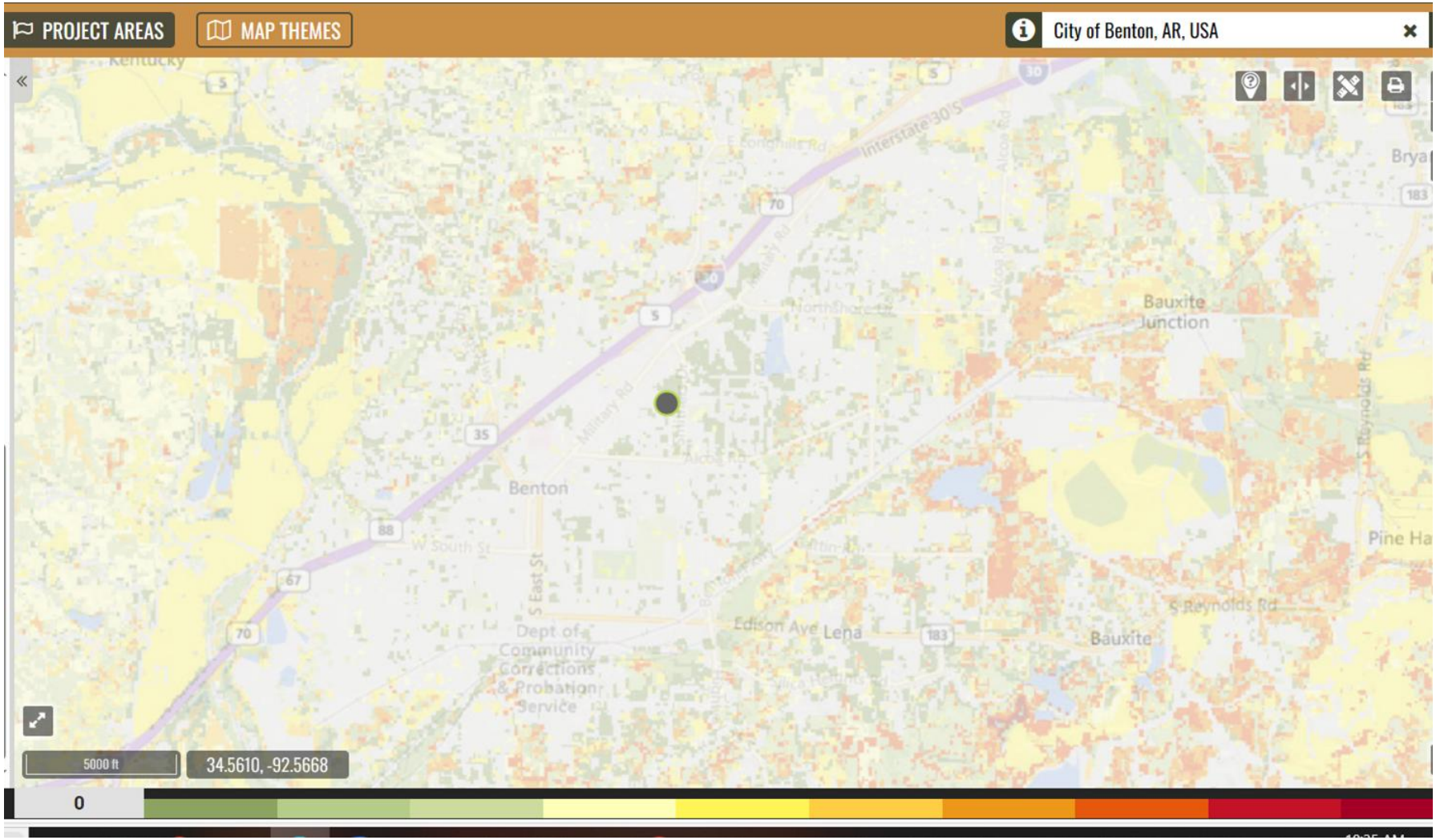
Middle School, Miner Academy, High School



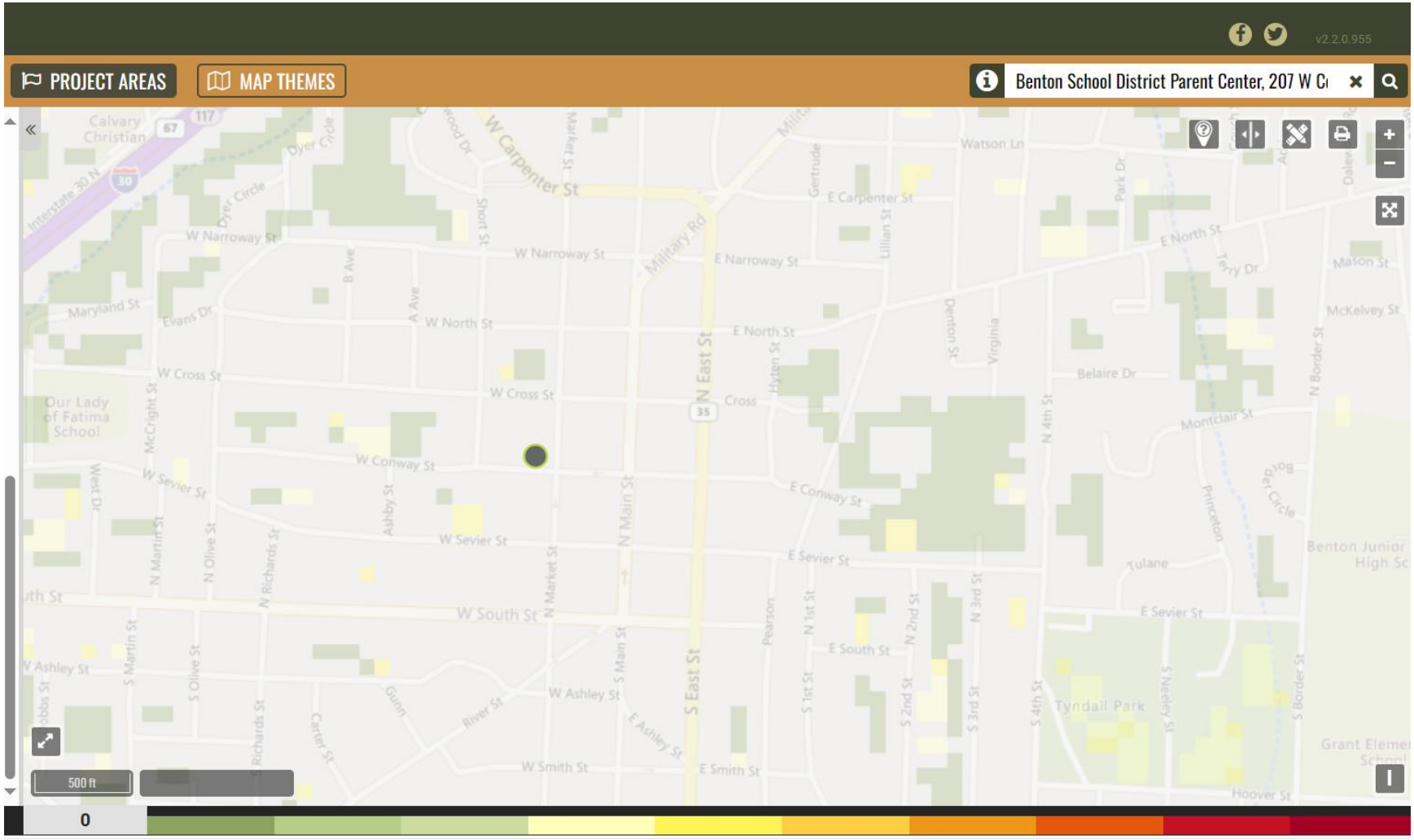
Pine Haven Elementary School – Bauxite School District

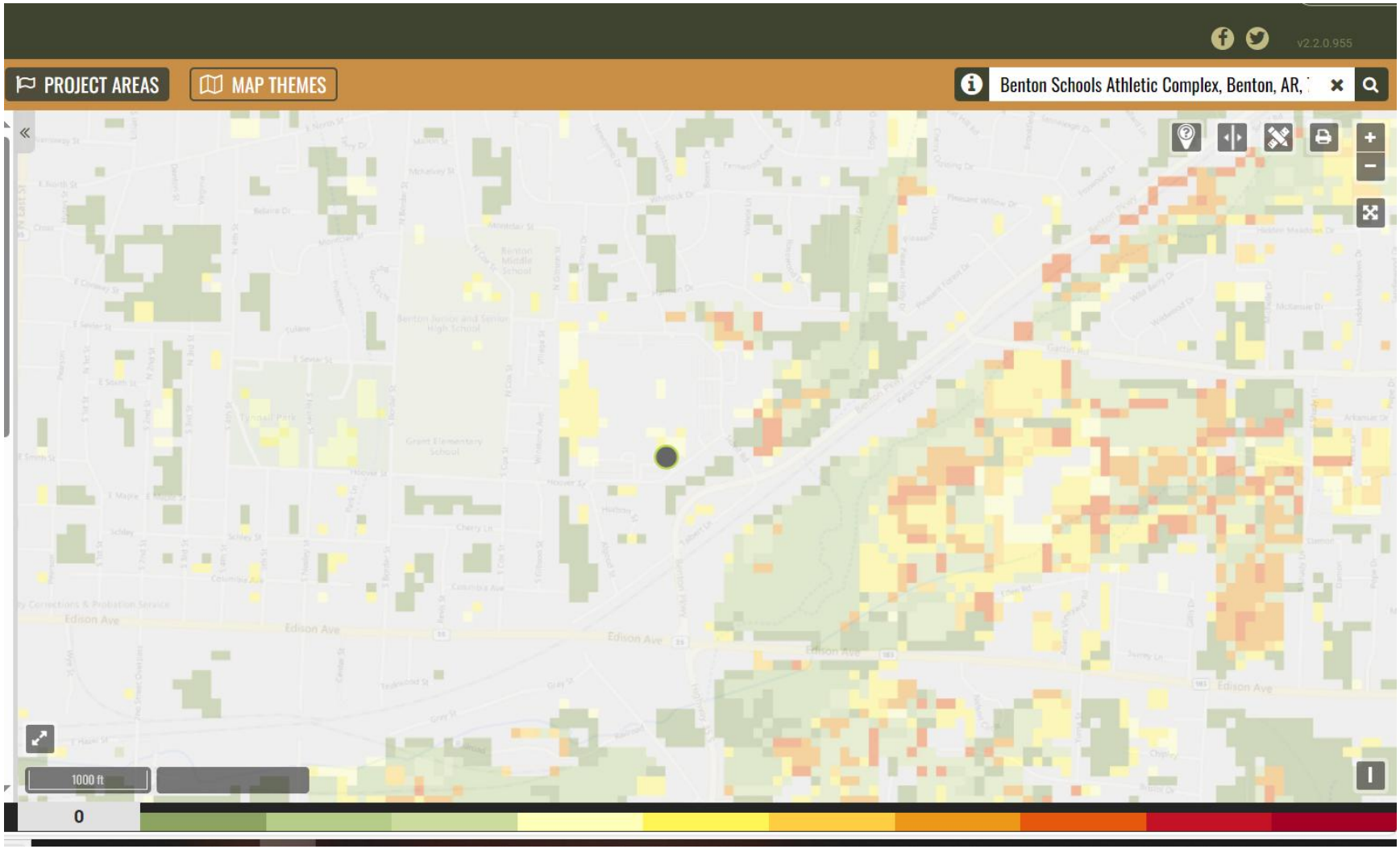

v2.2.0.955
PROJECT AREAS
MAP THEMES
Pine Haven Elementary School, 500 Pine Haver
Pine Haven Rd
Pine Haven Elementary School
S Reynolds Rd
183
Pine Haven Rd
W Sardis Rd
500 ft
34.5589, -92.4967
1

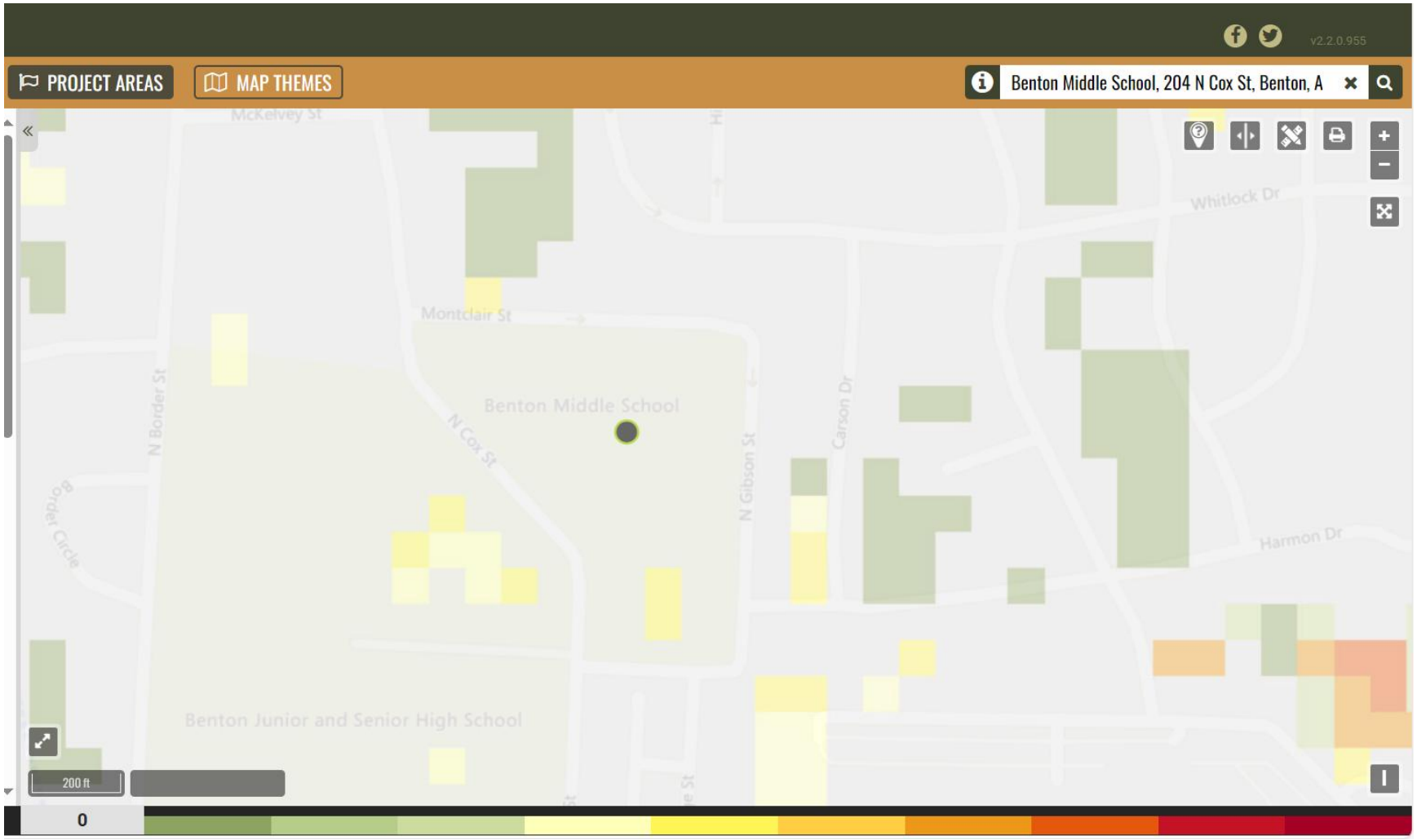
City of Benton:

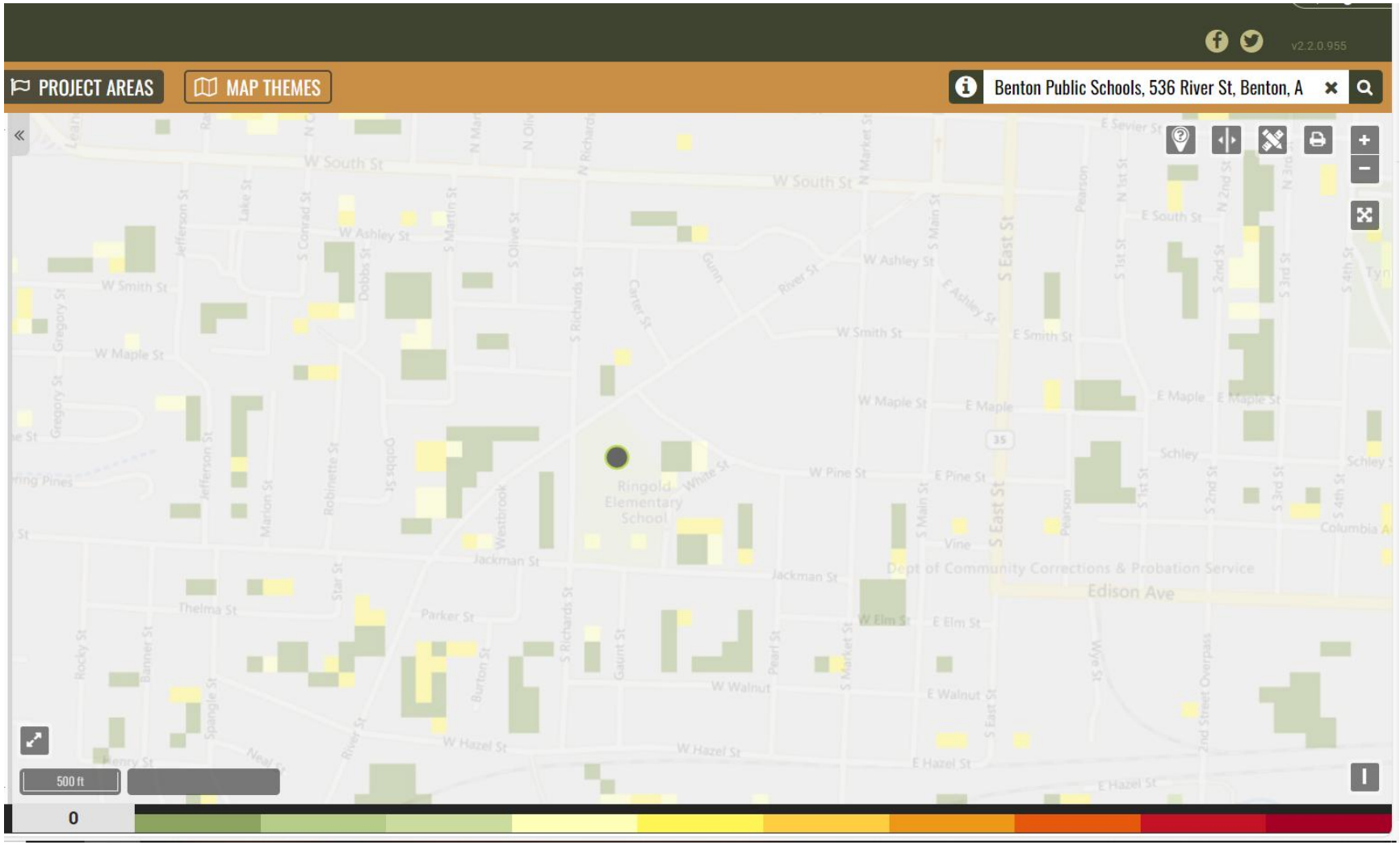


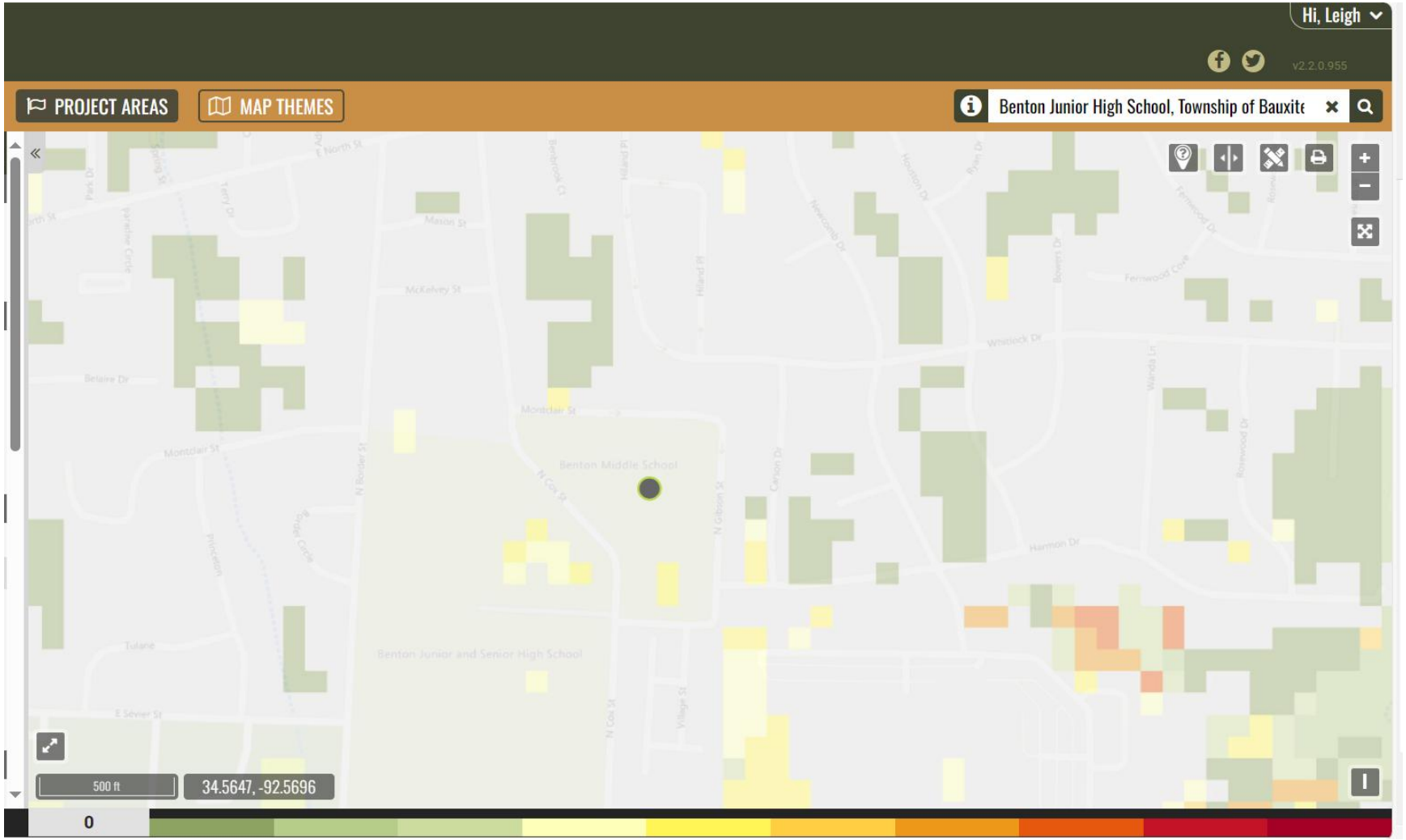
The city of Benton has a Low to Moderate Fire Intensity. Short range spotting is possible, and flames will be up to 8 feet in length.

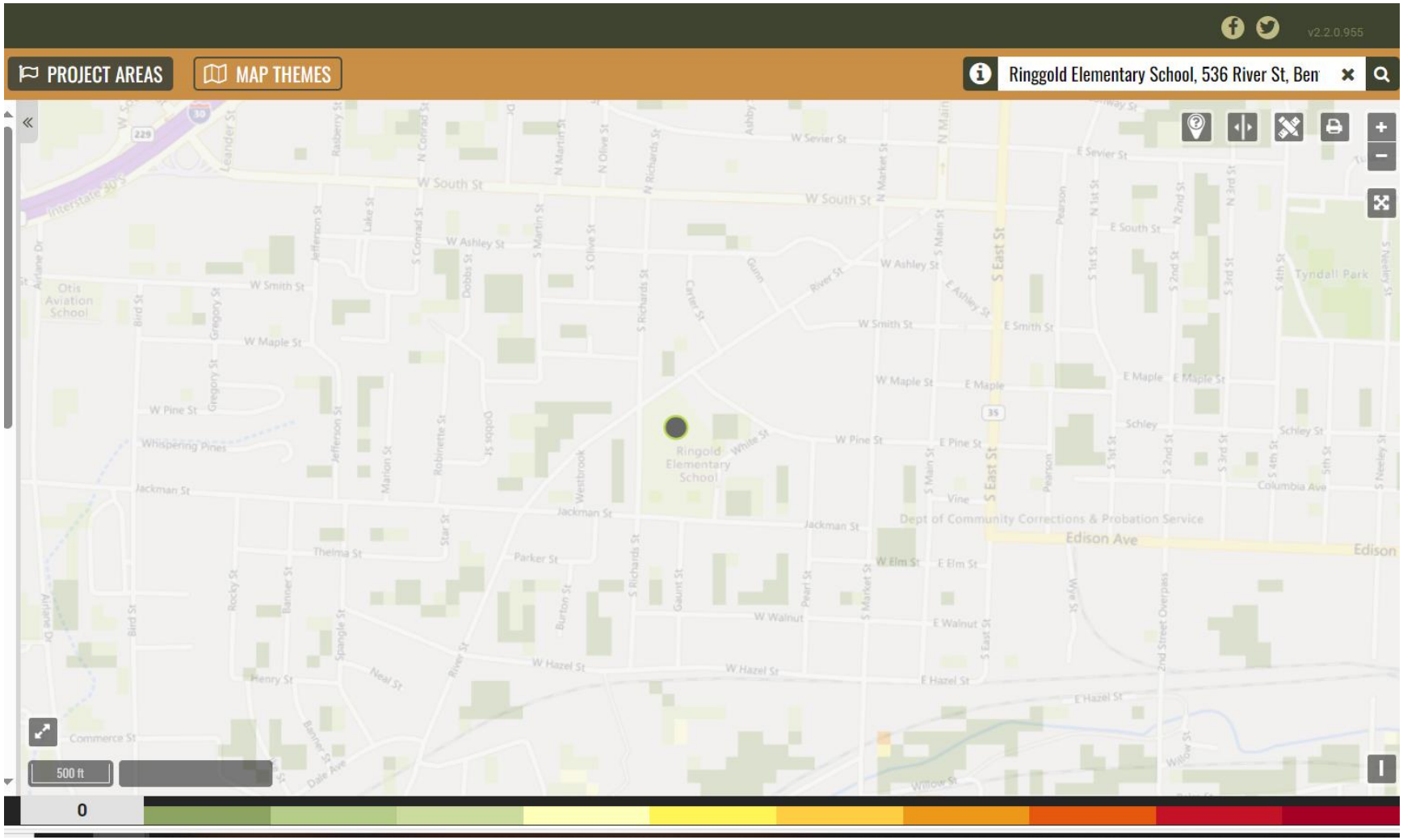

PROJECT AREAS
MAP THEMES
Benton School District Parent Center, 207 W C
v2.2.0.955
W Carpenter St
E Carpenter St
W Narroway St
E Narroway St
W North St
E North St
W Cross St
E Cross St
W Conway St
E Conway St
W Sevier St
E Sevier St
W South St
E South St
W Ashley St
E Ashley St
W Smith St
E Smith St
N East St
S East St
N Main St
S Main St
Military Rd
Watson Ln
Belaire Dr
Montclair St
Tulane
Tyndall Park
Benton Junior High Sc
Grant Eleme School
Hoover St
Our Lady of Fatima School
Calvary Christian
Interstate 30 N
500 ft
0

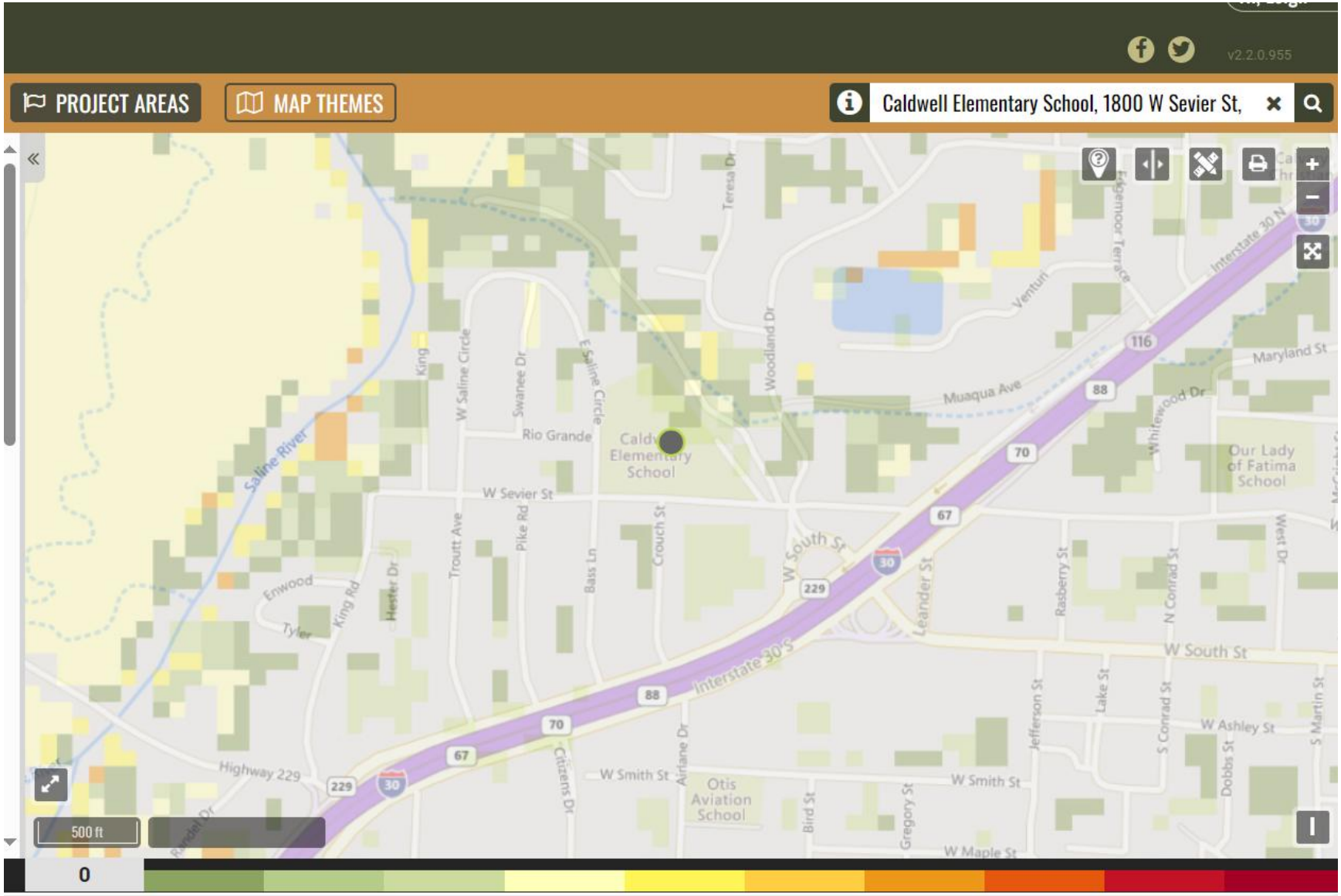

PROJECT AREAS
MAP THEMES
Benton Schools Athletic Complex, Benton, AR,
v2.2.0.955
Edison Ave
1000 ft
0

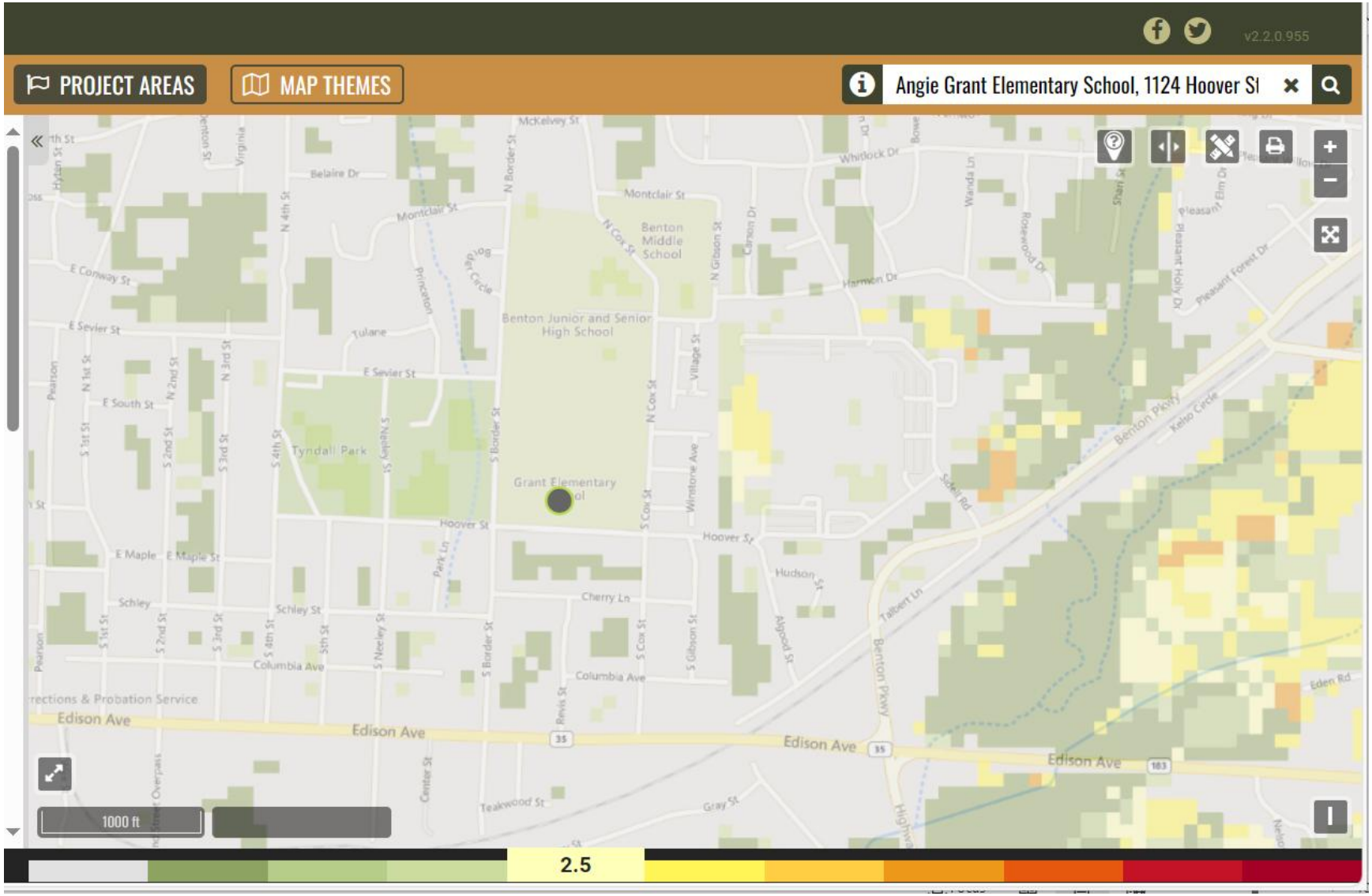

PROJECT AREAS
MAP THEMES
Benton Middle School, 204 N Cox St, Benton, A
v2.2.0.955
McKelvey St
Montclair St
Whitlock Dr
Harmon Dr
N Border St
N Cox St
N Gibson St
Carson Dr
Benton Middle School
Benton Junior and Senior High School
200 ft
0

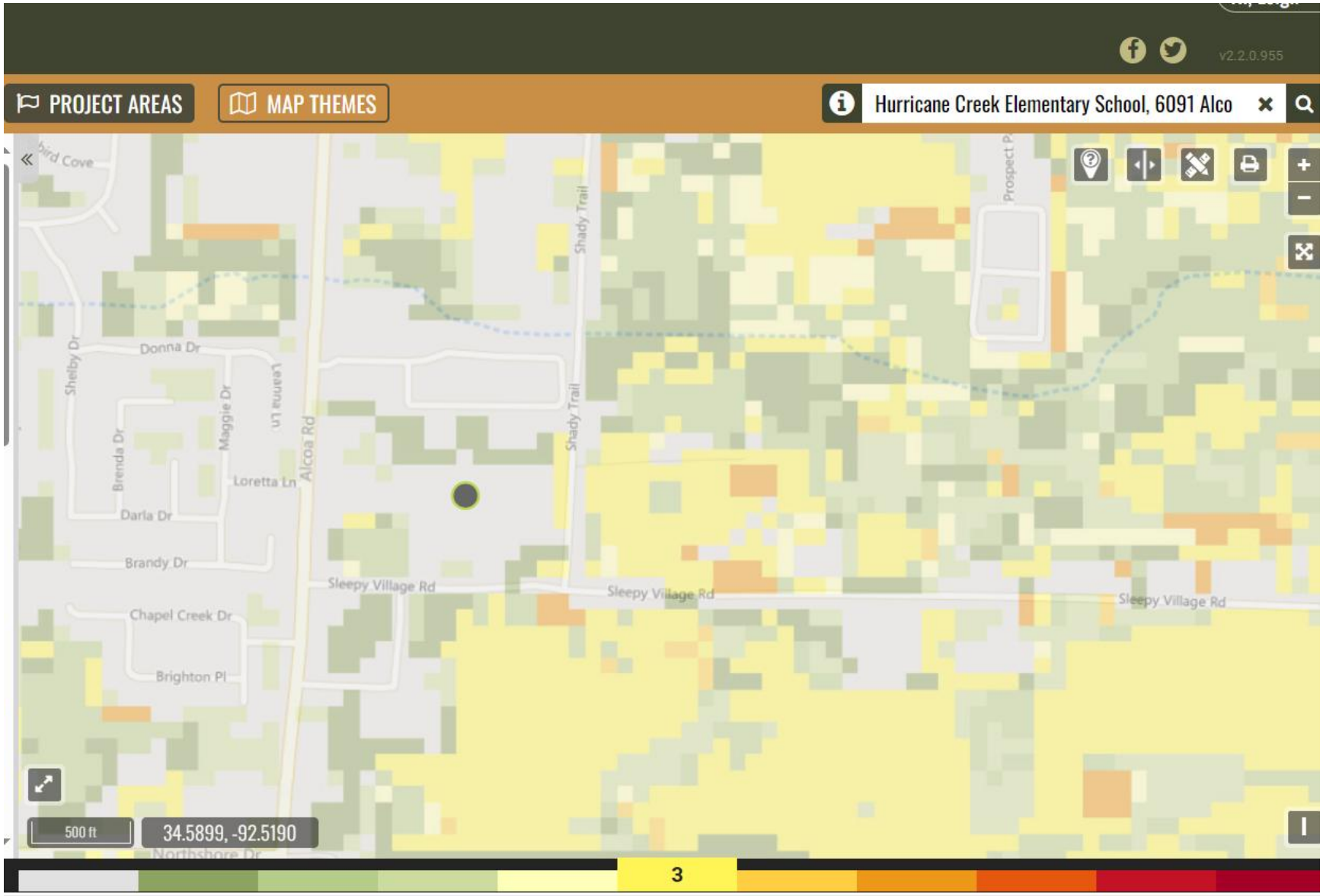

PROJECT AREAS
MAP THEMES
Benton Public Schools, 536 River St, Benton, A
v2.2.0.955
W South St
W Ashley St
W Smith St
W Maple St
W Pine St
Ringold Elementary School
Jackman St
Parker St
W Walnut
W Hazel St
E Maple
E Pine St
E Elm St
E Walnut
E Hazel St
E South St
E Smith St
S East St
Edison Ave
Dept of Community Corrections & Probation Service
500 ft
0


Hi, Leigh
v2.2.0.955
PROJECT AREAS
MAP THEMES
Benton Junior High School, Township of Bauxite
Benton Middle School
Benton Junior and Senior High School
500 ft
34.5647, -92.5696
0

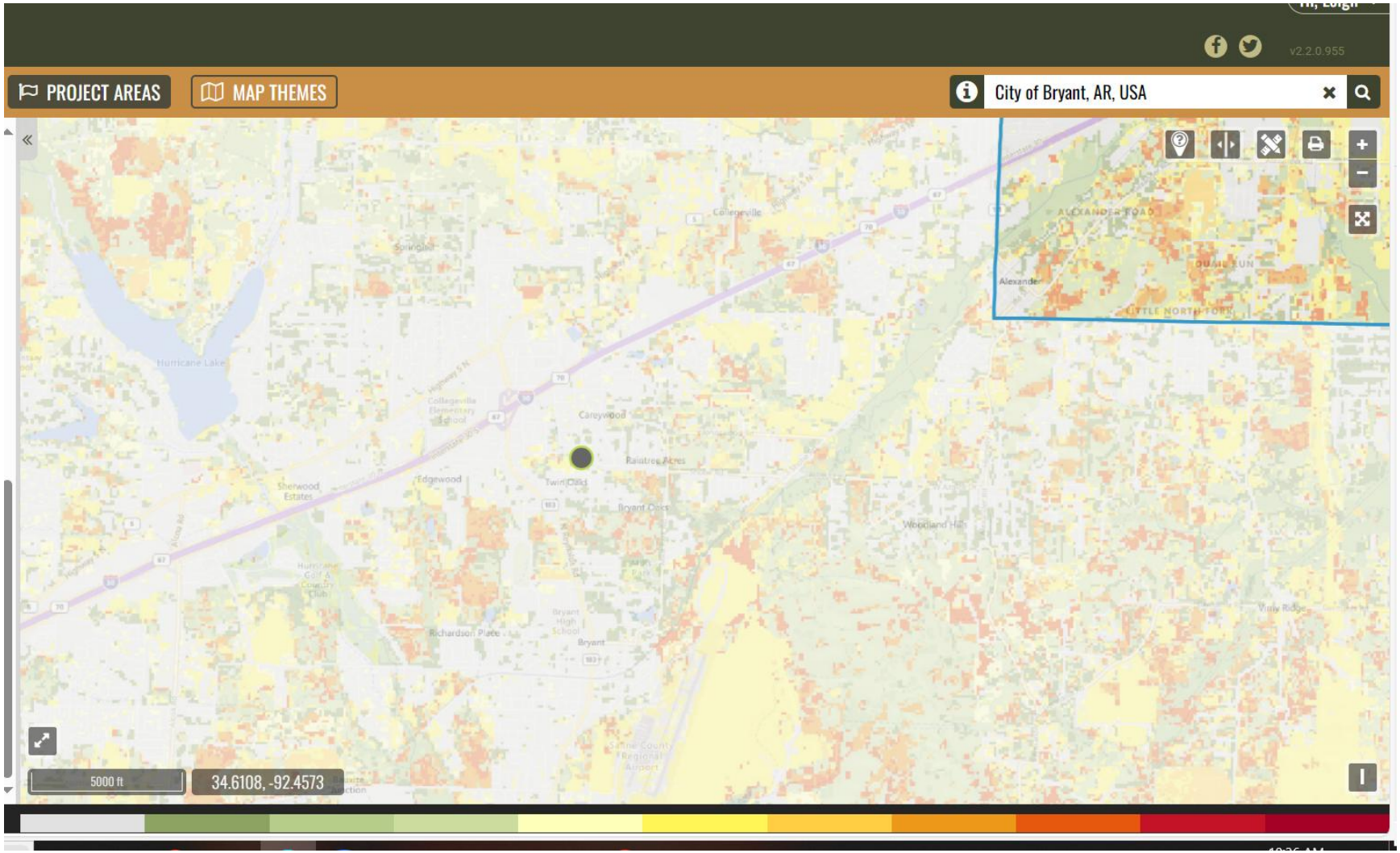

PROJECT AREAS
MAP THEMES
Ringgold Elementary School, 536 River St, Ben
v2.2.0.955
Ringgold Elementary School
Otis Aviation School
Tyndall Park
Dept of Community Corrections & Probation Service
Edison Ave
W South St
W Ashley St
W Smith St
W Maple St
W Pine St
Jackman St
W Walnut
W Hazel St
E Hazel St
S East St
Parker St
Thelma St
Whispering Pines
Commerce St
500 ft
0


PROJECT AREAS
MAP THEMES
Caldwell Elementary School, 1800 W Sevier St,
v2.2.0.955
Saline River
Rio Grande
Caldwell Elementary School
W Sevier St
Muaqua Ave
Our Lady of Fatima School
Otis Aviation School
W South St
W Smith St
W Ashley St
W Maple St
Highway 229
Interstate 30 S
Interstate 30 N
Enwood
Tyler
King Rd
Hester Dr
Troutt Ave
Pike Rd
Bass Ln
Crouch St
Citizens Dr
Airlane Dr
Bird St
Gregory St
Leander St
Rasberry St
Jefferson St
Lake St
S Conrad St
N Conrad St
Dobbs St
S Martin St
West Dr
Whitewood Dr
Maryland St
Woodland Dr
Venturi
Edgemoor Terrace
Teresa Dr
E Saline Circle
Swanee Dr
W Saline Circle
King
Rendel Dr
500 ft
0


v2.2.0.955
PROJECT AREAS
MAP THEMES
Angie Grant Elementary School, 1124 Hoover St
Benton Middle School
Benton Junior and Senior High School
Tyndall Park
Grant Elementary
Hoover St
Edison Ave
Columbia Ave
Schley
E Maple
E Sevier St
E South St
Cherry Ln
Benton Pkwy
Eden Rd
1000 ft
2.5

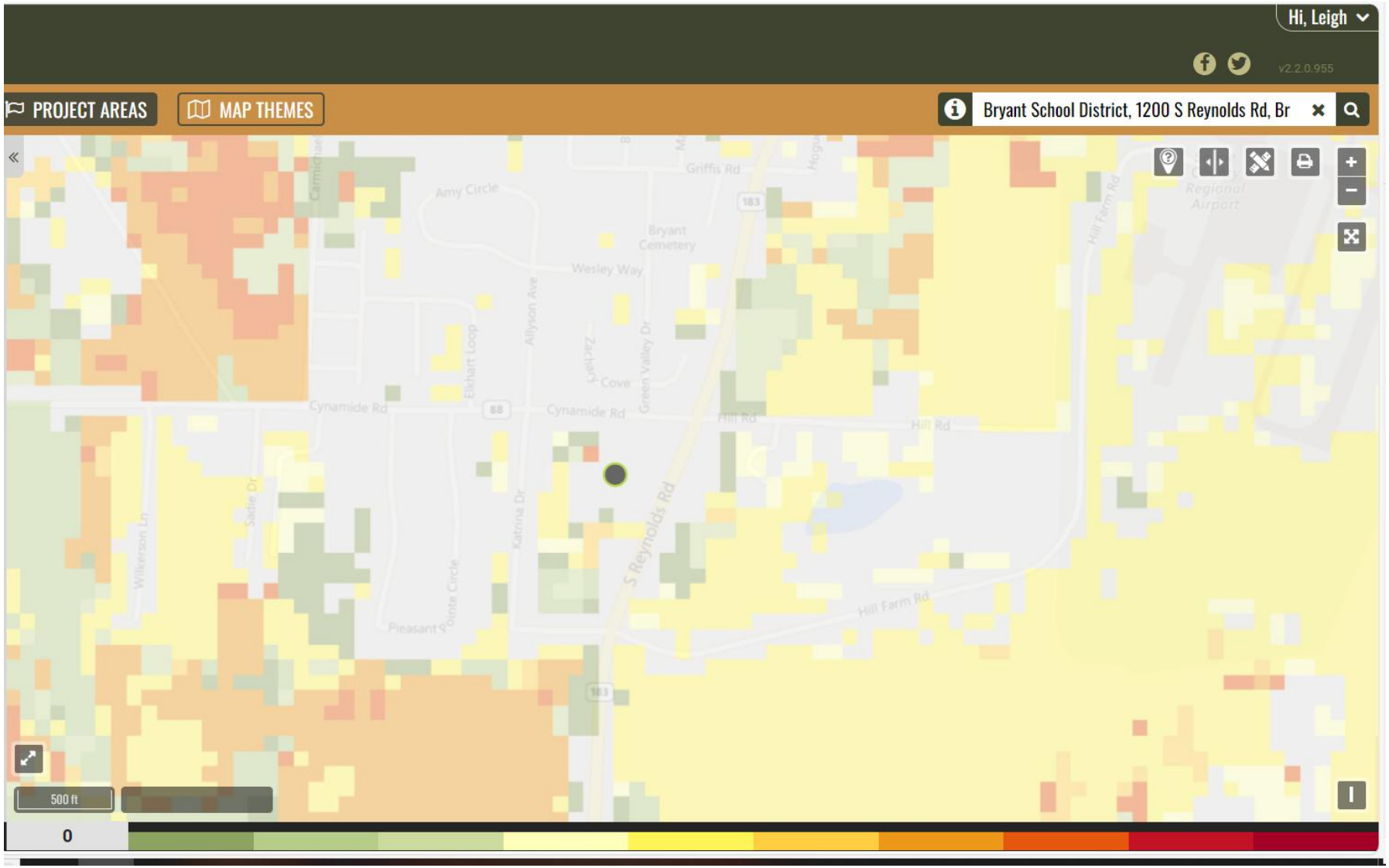

v2.2.0.955
PROJECT AREAS
MAP THEMES
Hurricane Creek Elementary School, 6091 Alco
Donna Dr
Shelby Dr
Maggie Dr
Brenda Dr
Loretta Ln
Alcoa Rd
Shady Trail
Darla Dr
Brandy Dr
Sleepy Village Rd
Chapel Creek Dr
Brighton Pl
Northshore Dr
500 ft
34.5899, -92.5190
3

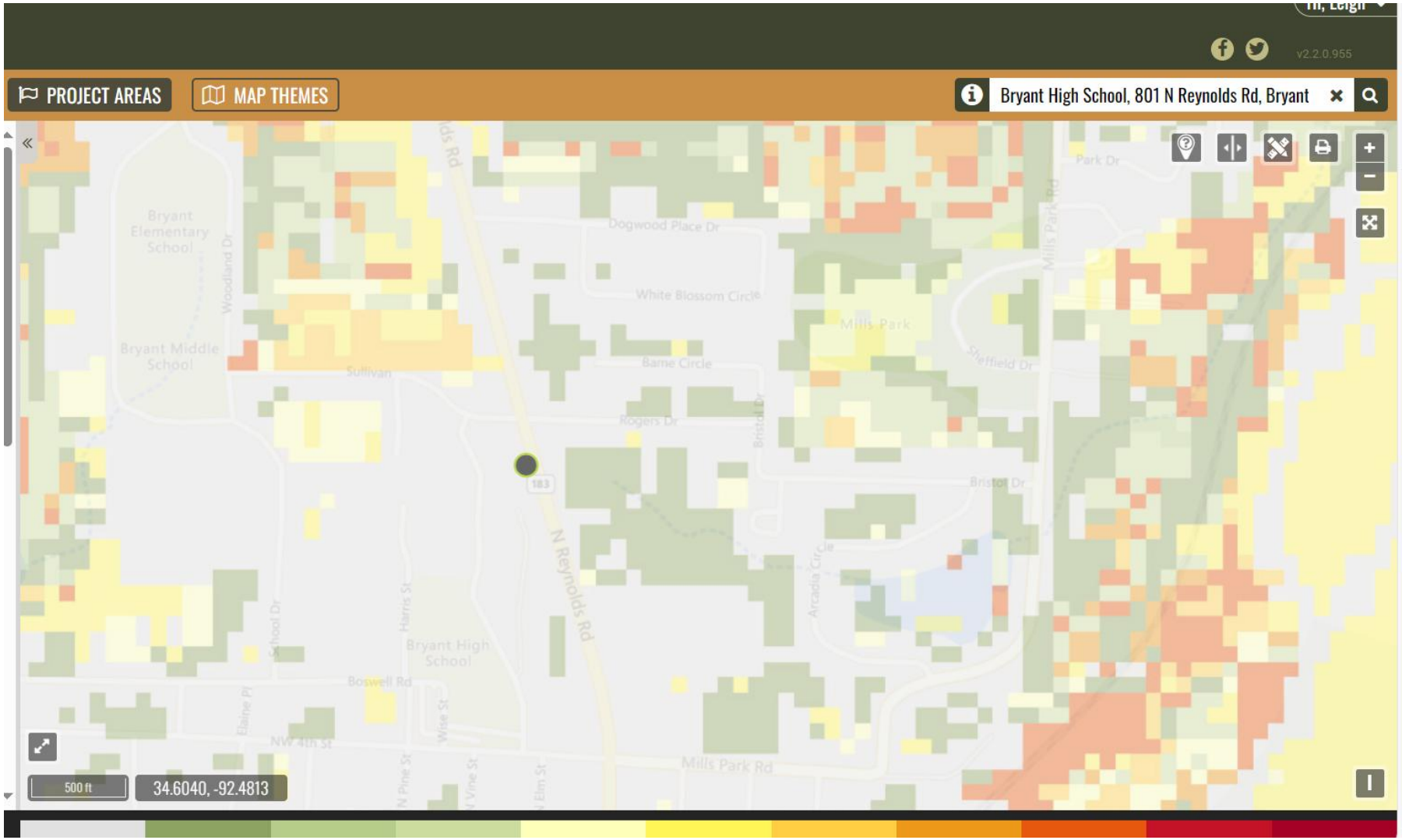
City of Bryant:

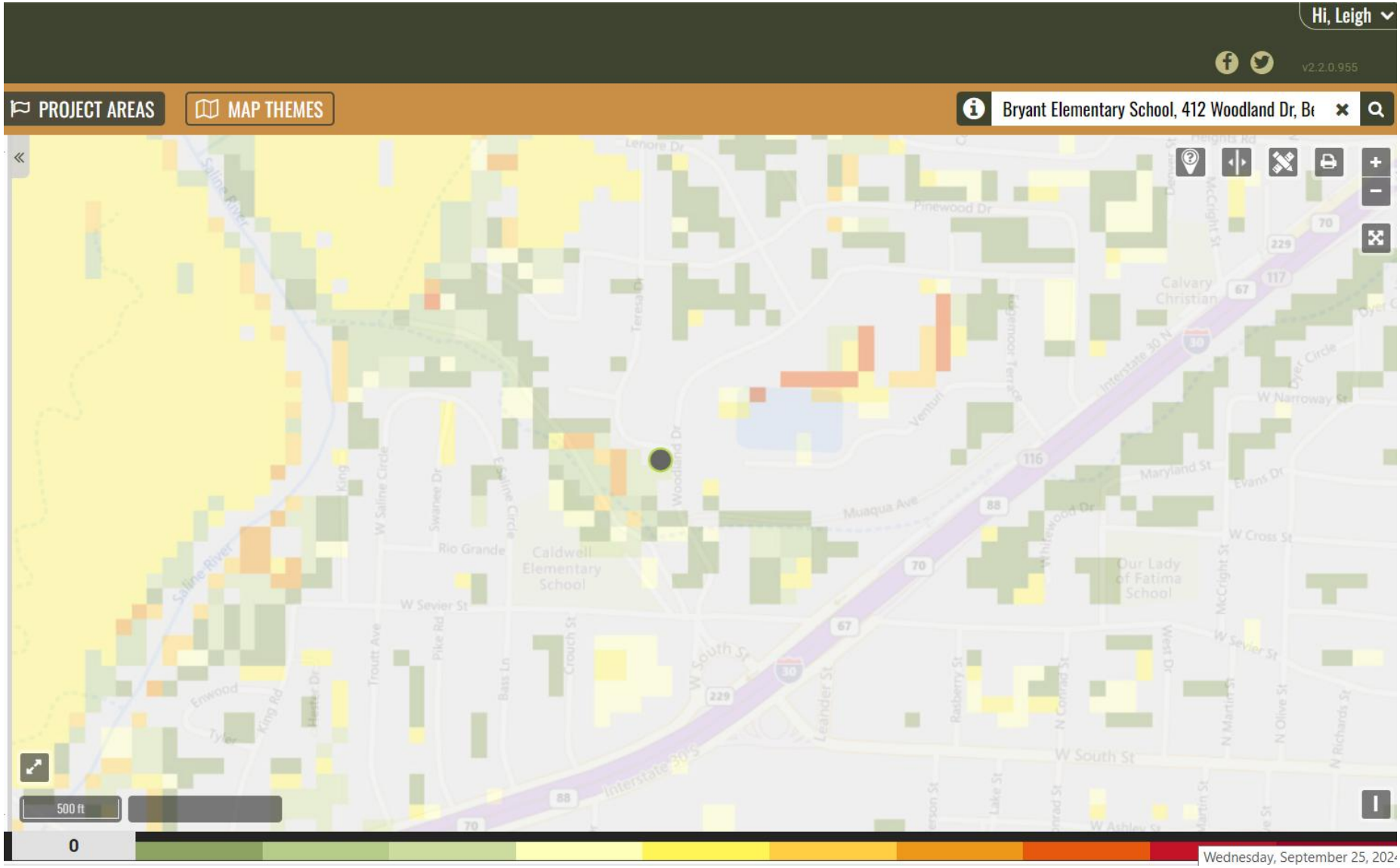


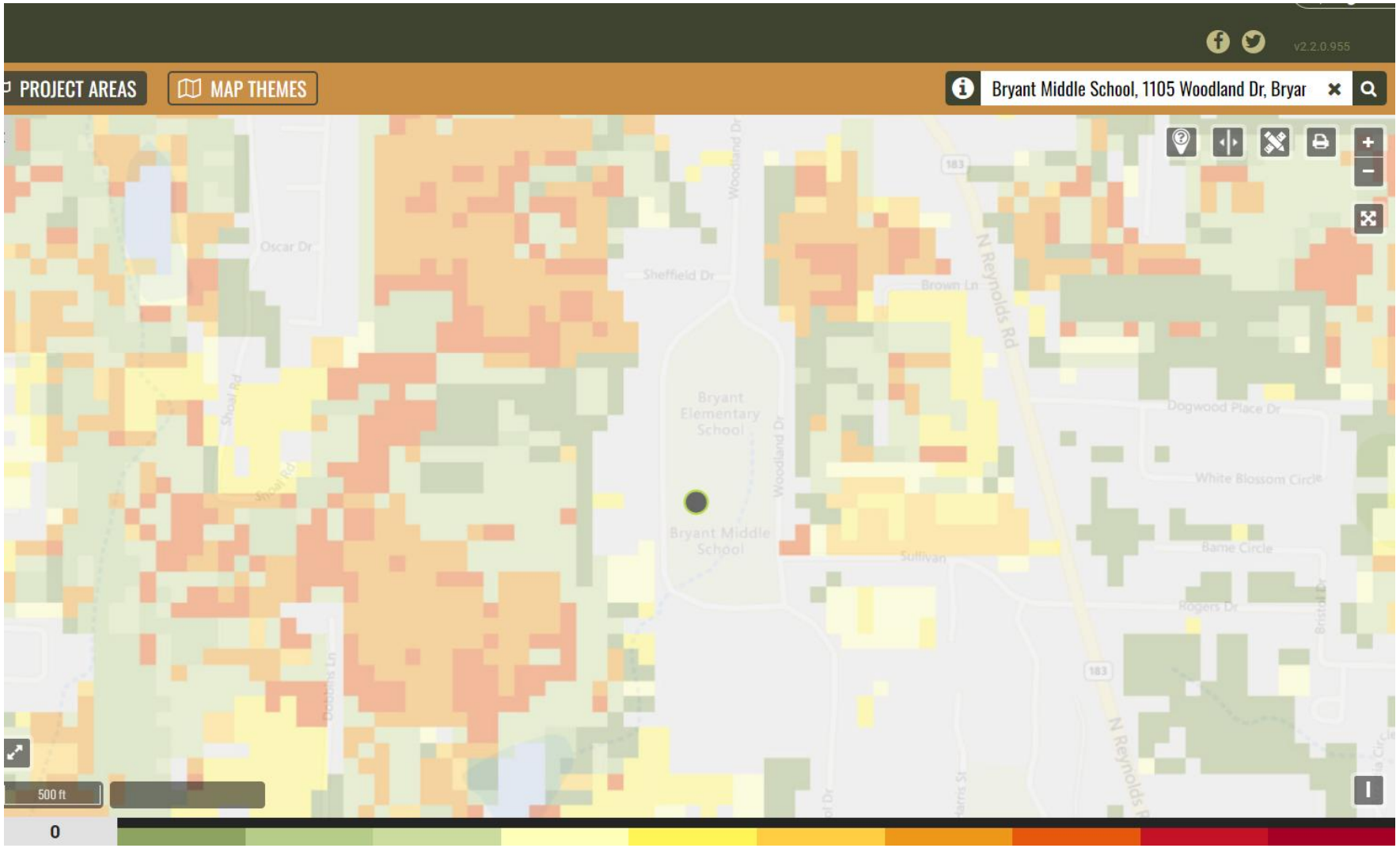
The City of Bryant has a Low Fire Intensity. Flames will be small and less than two feet long. It is possible for a small amount of very short-range spotting. Fire is easy to suppress by trained firefighters with protective equipment and specialized tools.

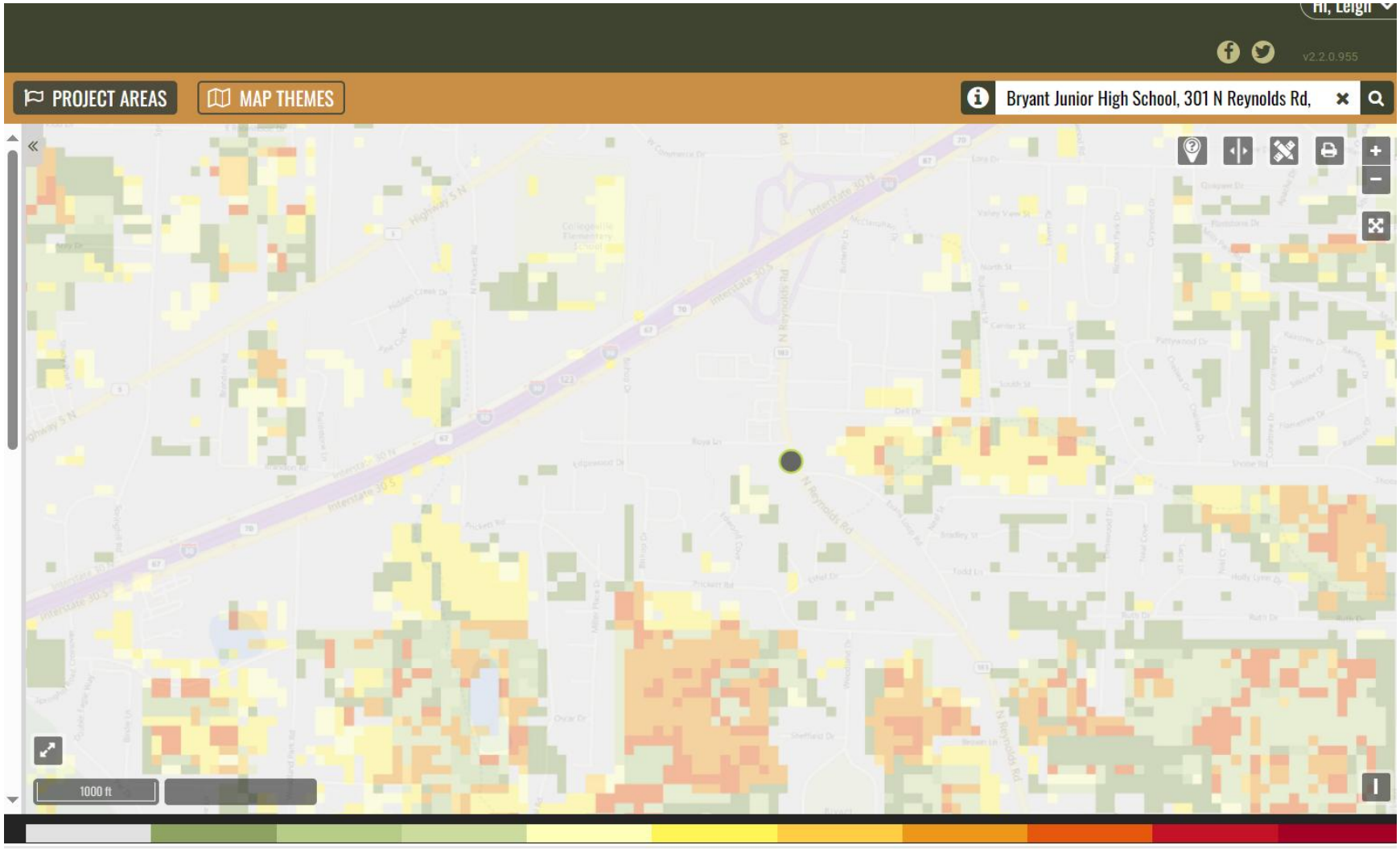
Bryant School District Campuses:

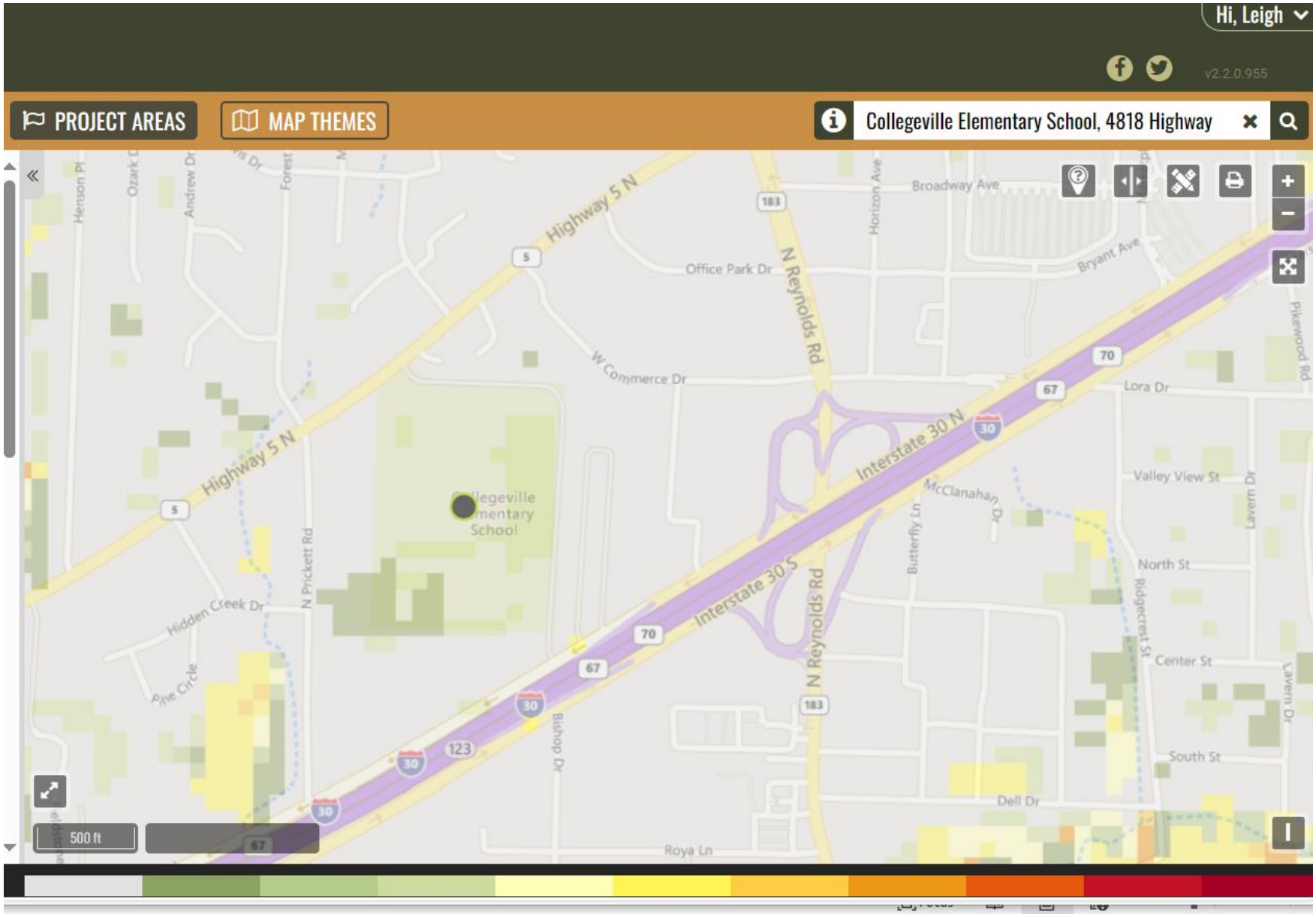

Hi, Leigh
v2.2.0.955
PROJECT AREAS
MAP THEMES
Bryant School District, 1200 S Reynolds Rd, Br
Amy Circle
Griffis Rd
Bryant Cemetery
Wesley Way
Allyson Ave
Elkhart Loop
Green Valley Dr
Cynamide Rd
Hill Rd
Hill Farm Rd
S Reynolds Rd
Katrina Dr
Pleasant Pointe Circle
Wilkerson Ln
Sadie Dr
Regional Airport
183
88
500 ft
0

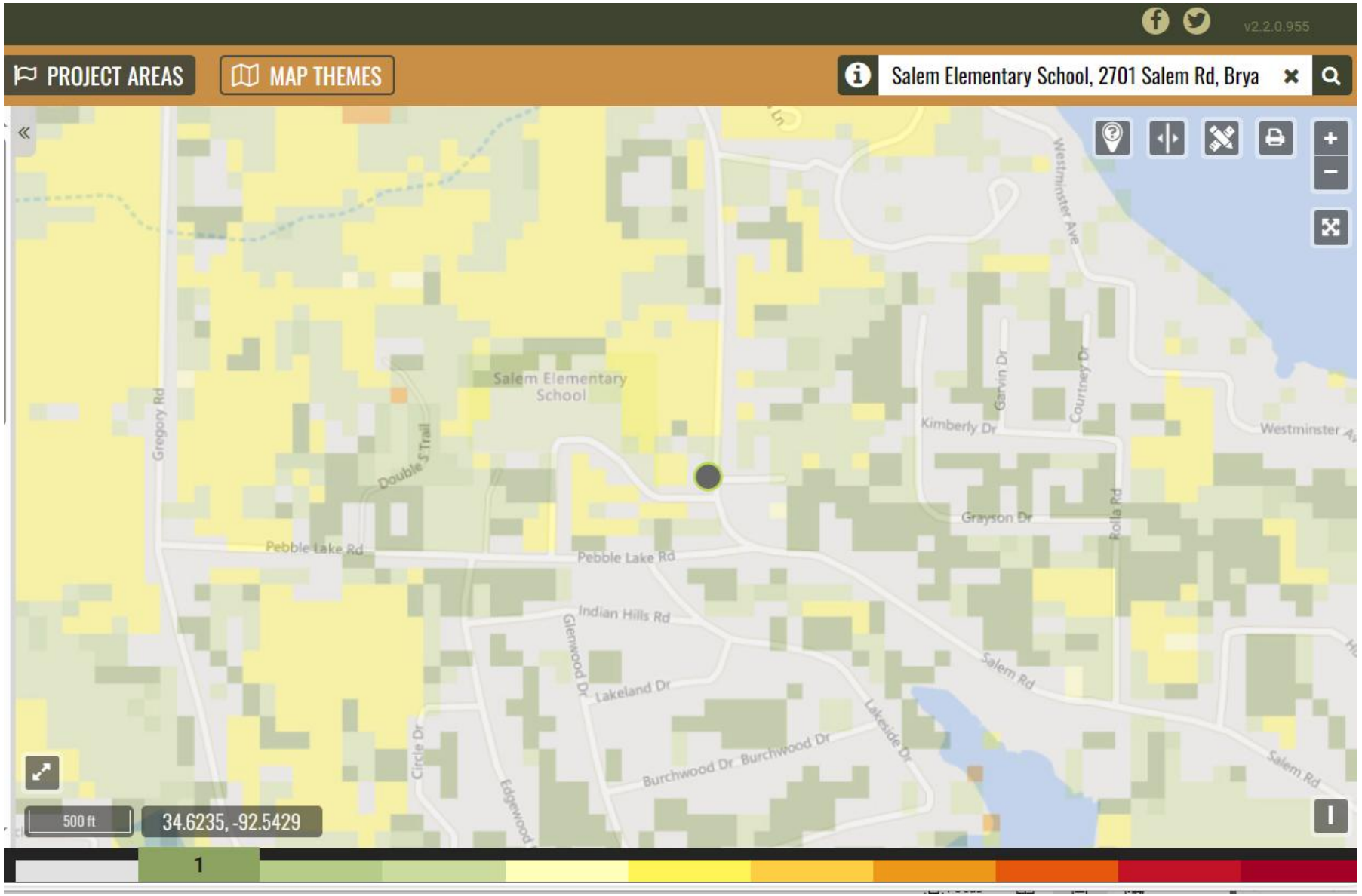

PROJECT AREAS
MAP THEMES
Bryant High School, 801 N Reynolds Rd, Bryant
v2.2.0.955
Bryant Elementary School
Bryant Middle School
Bryant High School
Dogwood Place Dr
White Blossom Circle
Barne Circle
Rogers Dr
Sullivan
Mills Park
Sheffield Dr
Park Dr
Mills Park Rd
Bristol Dr
Arcadia Circle
N Reynolds Rd
Boswell Rd
Mills Park Rd
Harris St
Wise St
Elaine Pl
NW 4th St
183
500 ft
34.6040, -92.4813

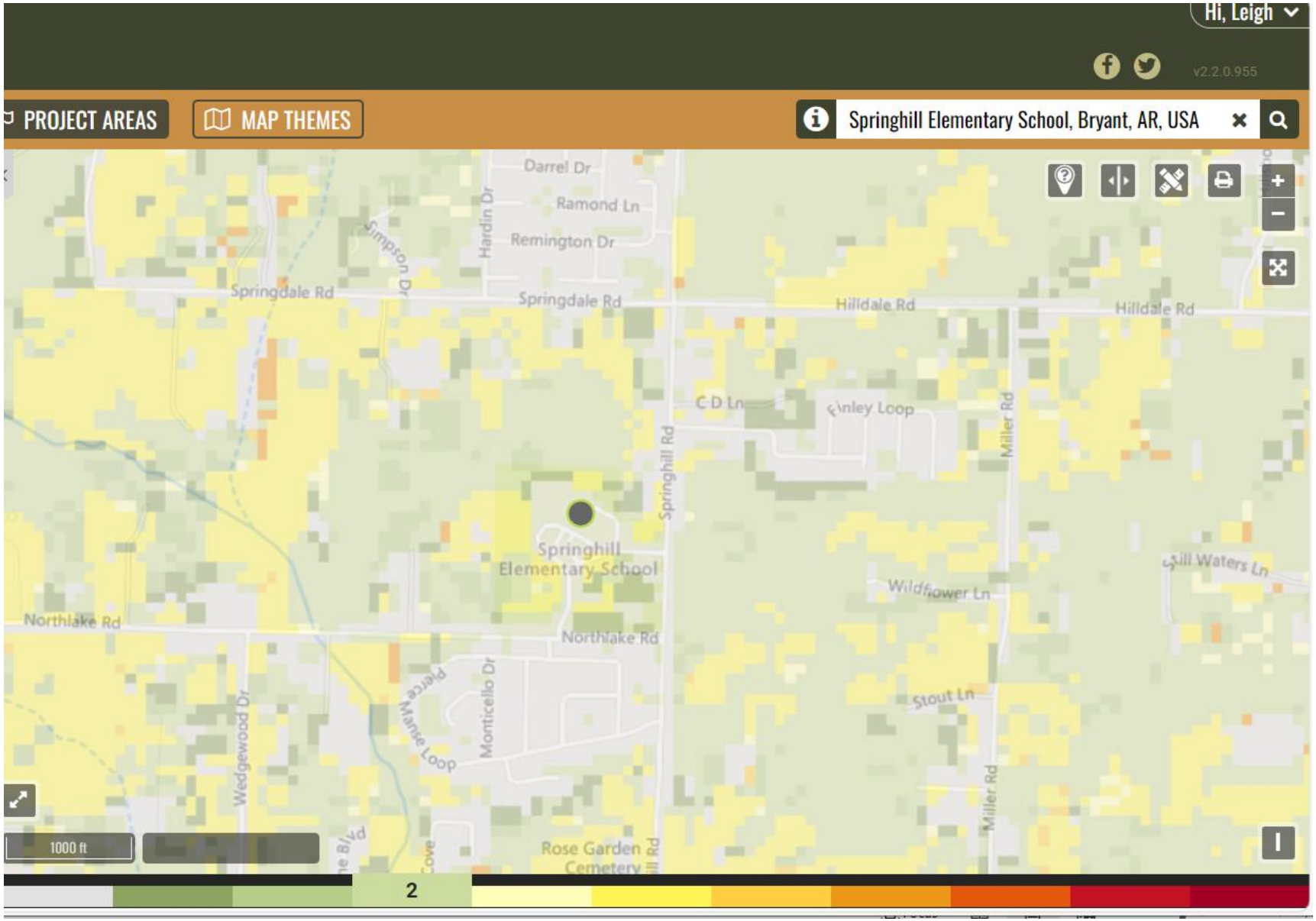

Hi, Leigh
v2.2.0.955
PROJECT AREAS
MAP THEMES
Bryant Elementary School, 412 Woodland Dr, Be
Lenore Dr
Pinewood Dr
Calvary Christian
Interstate 30 N
W Narroway St
Maryland St
Evans Dr
Musqua Ave
W Cross St
Our Lady of Fatima School
Saline River
W Saline Circle
Swanee Dr
Woodland Dr
Rio Grande
Caldwell Elementary School
W Sevier St
Trout Ave
Pike Rd
Bass Ln
Crouch St
W South St
Interstate 30 S
Leander St
Rasberry St
N Olive St
N Richards St
Enwood
King Rd
500 ft
0
Wednesday, September 25, 202

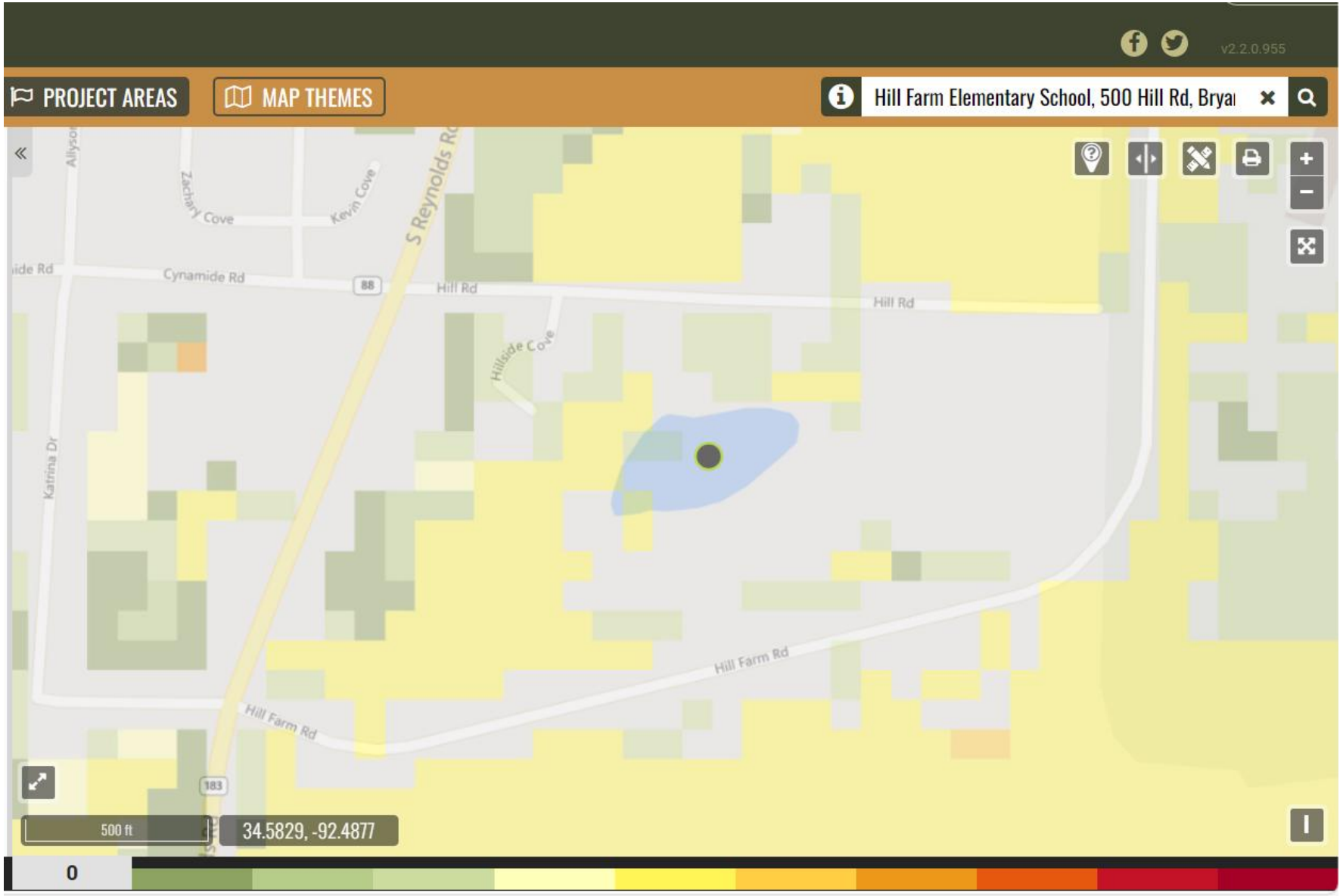

PROJECT AREAS
MAP THEMES
Bryant Middle School, 1105 Woodland Dr, Bryar
v2.2.0.955
Oscar Dr
Sheffield Dr
Woodland Dr
Brown Ln
N Reynolds Rd
Bryant Elementary School
Dogwood Place Dr
White Blossom Circle
Bryant Middle School
Sullivan
Bame Circle
Rogers Dr
183
500 ft
0

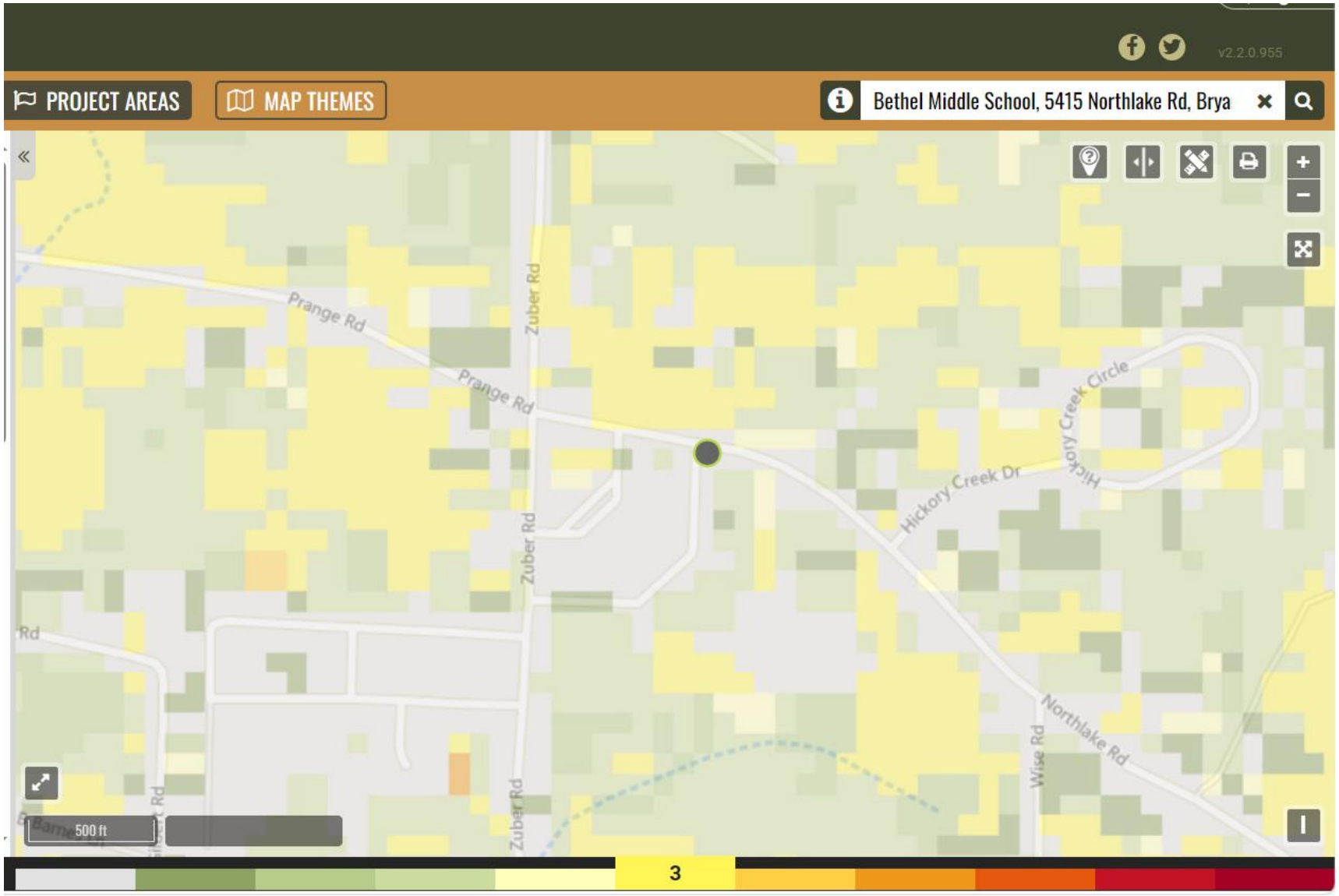

PROJECT AREAS
MAP THEMES
Bryant Junior High School, 301 N Reynolds Rd,
v2.2.0.955
1000 ft


Hi, Leigh
v2.2.0.955
PROJECT AREAS
MAP THEMES
Collegeville Elementary School, 4818 Highway
Highway 5 N
Office Park Dr
N Reynolds Rd
Broadway Ave
Horizon Ave
Bryant Ave
W Commerce Dr
Lora Dr
Interstate 30 N
Interstate 30 S
McClanahan Dr
Valley View St
Butterfly Ln
North St
Ridgecrest St
Center St
South St
Dell Dr
Roya Ln
Bishop Dr
N Prickett Rd
Hidden Creek Dr
Pine Circle
Pikewood Rd
Lavern Dr
Henson Pl
Ozark Dr
Andrew Dr
Forest Dr
500 ft

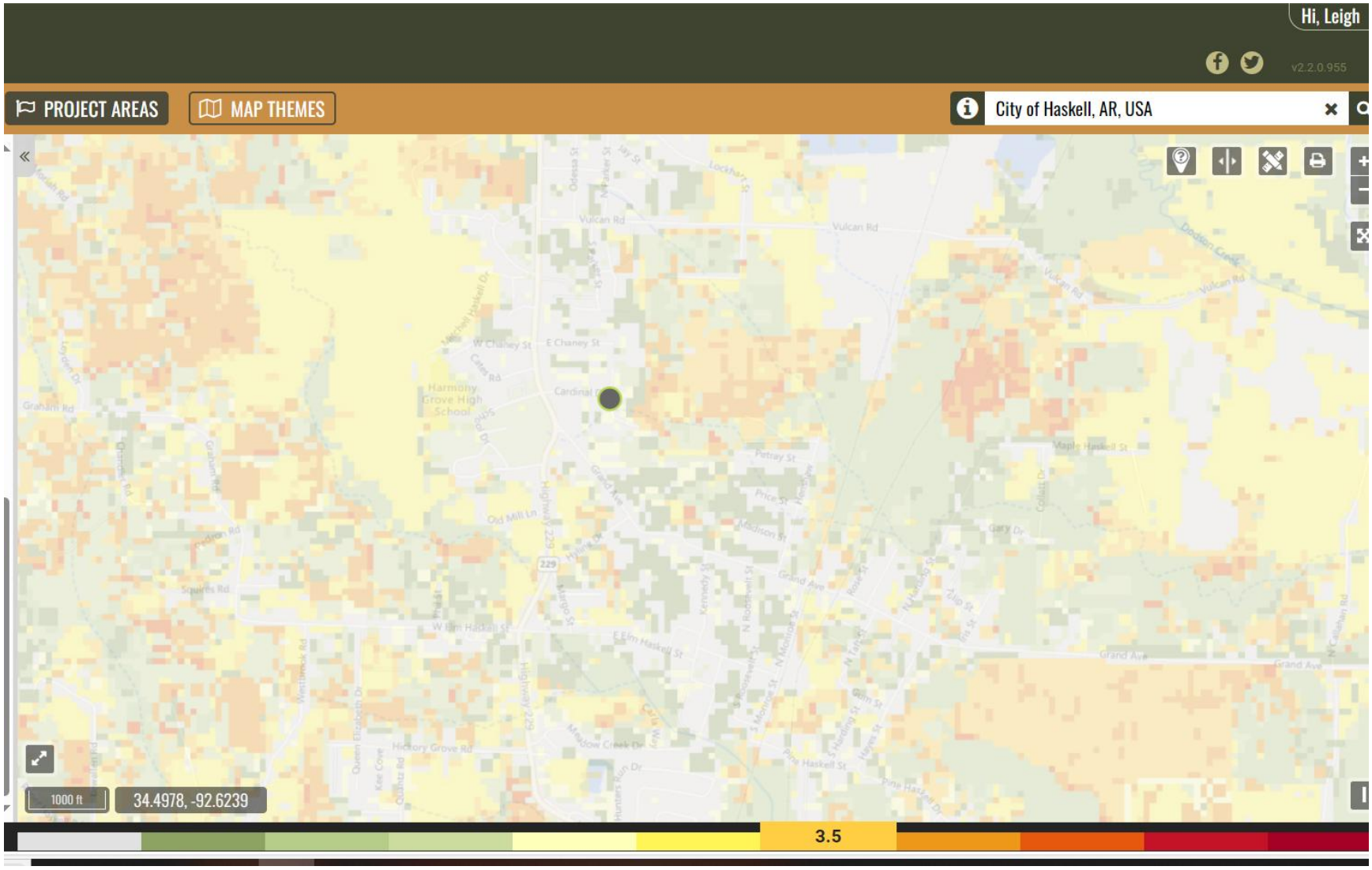

v2.2.0.955
PROJECT AREAS
MAP THEMES
Salem Elementary School, 2701 Salem Rd, Brya
Salem Elementary School
Gregory Rd
Double S Trail
Pebble Lake Rd
Pebble Lake Rd
Indian Hills Rd
Glenwood Dr
Lakeland Dr
Circle Dr
Edgewood
Burchwood Dr
Burchwood Dr
Lakeside Dr
Salem Rd
Salem Rd
Kimberly Dr
Garvin Dr
Courtney Dr
Westminster Ave
Westminster A
Grayson Dr
Rolla Rd
500 ft
34.6235, -92.5429
1


Hi, Leigh
v2.2.0.955
PROJECT AREAS
MAP THEMES
Springhill Elementary School, Bryant, AR, USA
Darrel Dr
Ramond Ln
Remington Dr
Springdale Rd
Springdale Rd
Hilldale Rd
Hilldale Rd
Simpson Dr
Hardin Dr
C D Ln
Springhill Rd
Miller Rd
Springhill Elementary School
Wildflower Ln
Still Waters Ln
Northlake Rd
Northlake Rd
Stout Ln
Monticello Dr
Wedgewood Dr
Miller Rd
Rose Garden Cemetery
1000 ft
2


PROJECT AREAS
MAP THEMES
Hill Farm Elementary School, 500 Hill Rd, Bryar
v2.2.0.955
Zachary Cove
Kevin Cove
S Reynolds Rd
Cynamide Rd
88
Hill Rd
Hill Rd
Hillside Cove
Katrina Dr
Hill Farm Rd
Hill Farm Rd
183
500 ft
34.5829, -92.4877
0

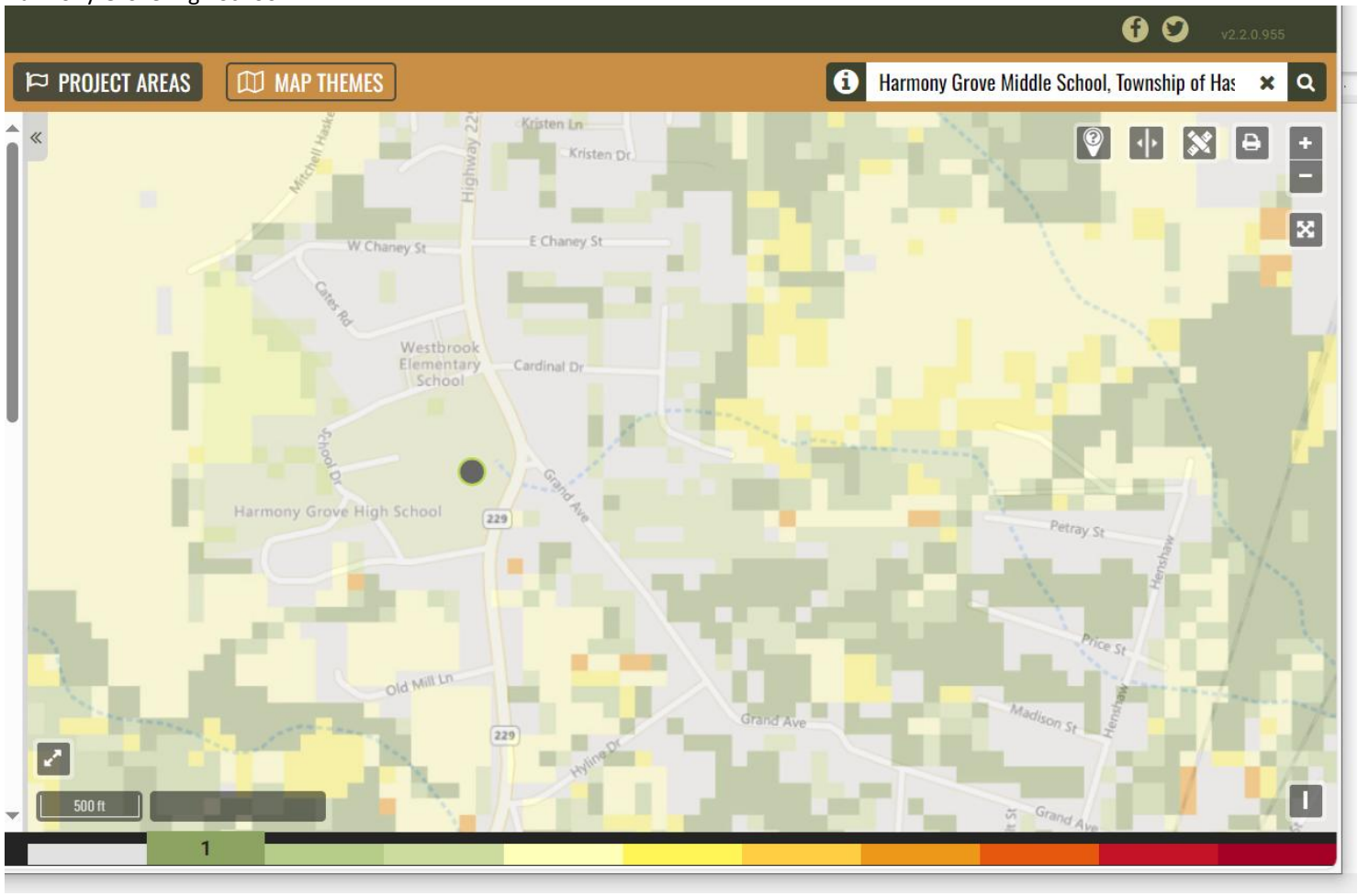

v2.2.0.955
PROJECT AREAS
MAP THEMES
Bethel Middle School, 5415 Northlake Rd, Brya
Prange Rd
Prange Rd
Zuber Rd
Zuber Rd
Zuber Rd
Hickory Creek Dr
Hickory Creek Circle
Northlake Rd
Wise Rd
Rd
500 ft
3

City of Haskell:



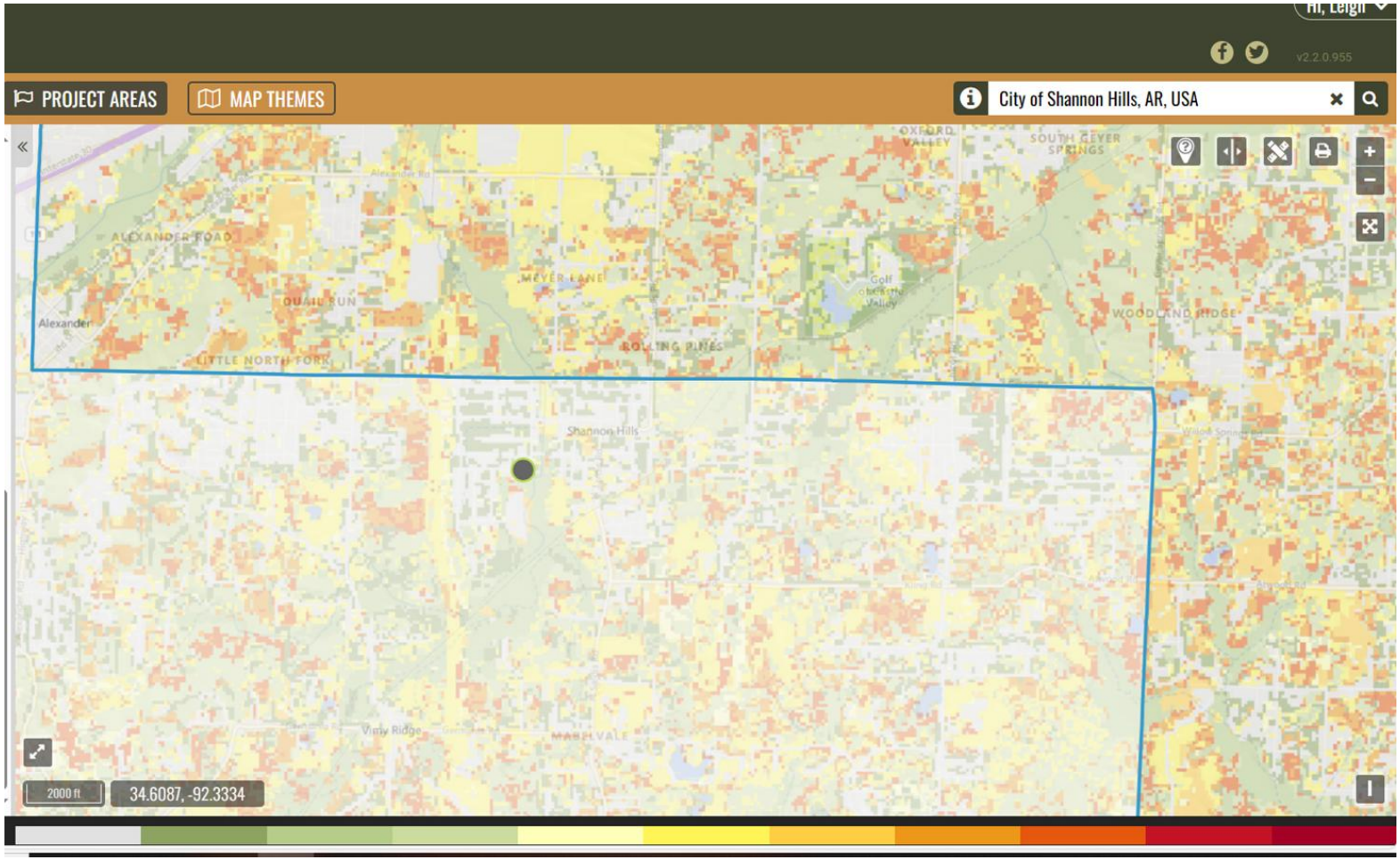
The city of Haskell has a Low Fire Intensity. Flames will be small and less than two feet long. It is possible for a small amount of very short-range spotting. Fire is easy to suppress by trained firefighters with protective equipment and specialized tools.

Haskell School District Campuses: (Same Map)
Harmony Grove Middle.
Westbrook Elementary School
Harmony Grove High School

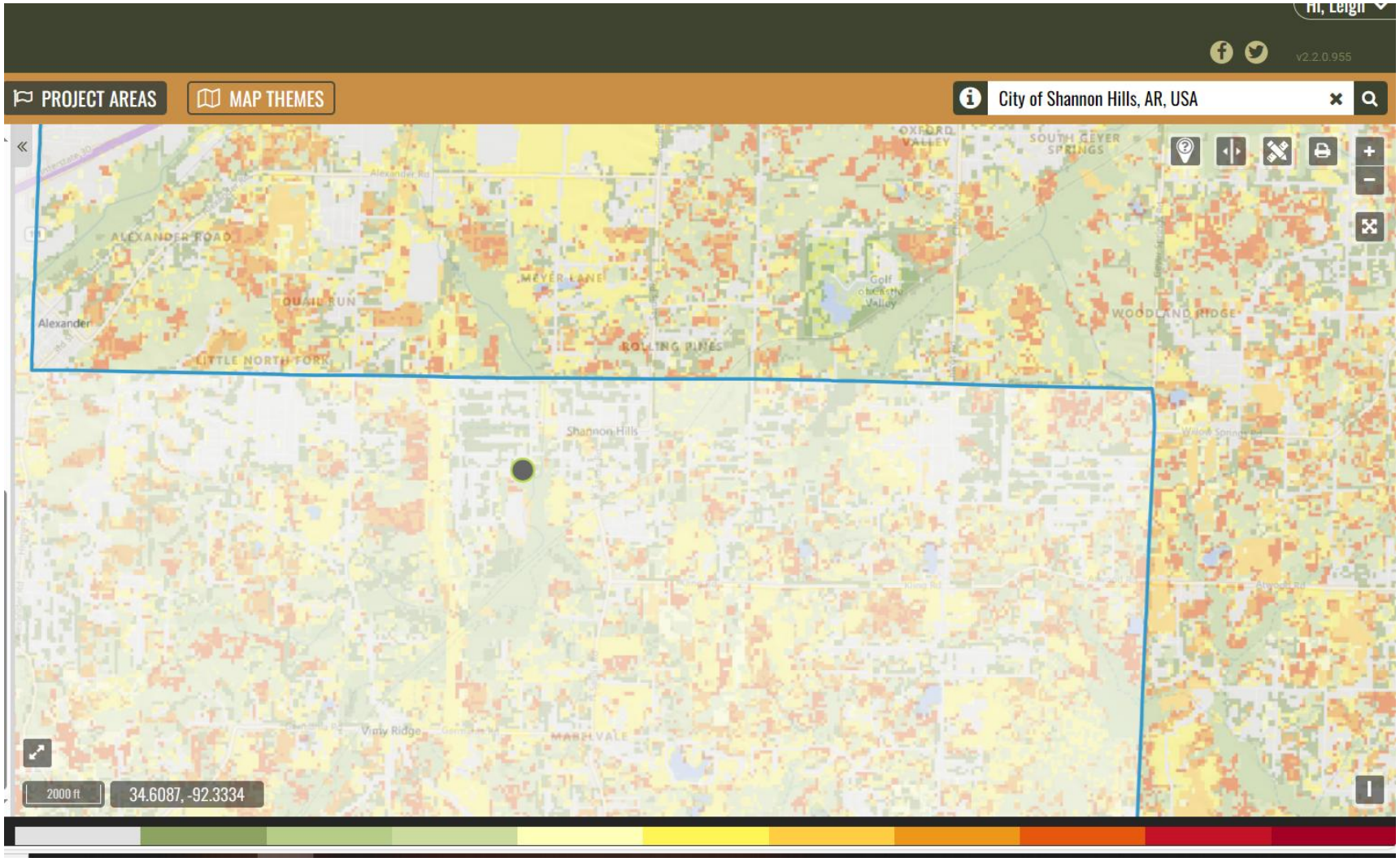


City of Shannon Hills:

The city of Shannon Hills has a Low Fire Intensity. Flames will be small and less than two feet long. It is possible for a small amount of very short-range spotting. Fire is easy to suppress by trained firefighters with protective equipment and specialized tools. **Location of Bryant School District campus:** 17. Robert L. Davis Elementary School.



City of Traskwood:



The city of Traskwood has a High Fire Intensity. These areas will experience some short-range spotting, and medium range spotting is possible. The flames are large, up to 300 feet in length. Direct attacks by trained firefighters, engines, and dozers are generally ineffective, indirect attacks may be effective.

Bauxite School Campuses:
The campus has Low to Moderate Fire Intensity. Short range spotting is possible with flames up to 8 feet in length.

Benton School Campuses:
The campus has Low Fire Intensity. Short range spotting is possible with flames up to 8 feet in length.

Bryant School Campuses:
The campus has Low Fire Intensity. Flames will be small and less than two feet long. It is possible for a small amount of very short-range spotting. Fire is easy to suppress by trained firefighters with protective equipment and specialized tools.

Harmony Grove:
The campus of Harmony Grove has Low to Moderate Fire Intensity. Short range spotting is possible with flames up to 8 feet in length.

History:

Five major wildfire events. There have been no recorded fire events in the last 5 years.:

- 1/17/2009- A wildfire burned 140 acres in timberlands of extreme eastern Saline County. The fire occurred between Brown's Trail and Hensley Mail Route Road. Most of the fire burned low to the ground. The fire threatened five residences but was stopped by local fire departments and the Arkansas Forestry Commission.
- 10/10/2010- A wildfire began about a mile south of Traskwood during the morning hours of the 10th. The fire escaped containment lines during the afternoon and spread considerably, eventually burning 486 acres. At least 21 fire departments fought the fire, along with the Arkansas Forestry Commission. Equipment deployed by the Forestry Commission included eight bulldozers and four air tankers. Two additional bulldozers were provided by a timber company. As the fire grew and threatened structures, Saline County declared a disaster and requested the assistance of the Arkansas National Guard. Arkansas Governor Mike Beebe approved the use of the Guard, and a helicopter was deployed to drop water on the fire. As the fire threatened residences, approximately 575 people were evacuated from the Traskwood, Martin Cutoff, and Holly Creek townships.
- 6/28/2012- An attempt to burn a pile of bamboo led to a 5-acre wildfire at East End in Saline County on the 28th. Seven fire departments fought the blaze. Two firefighters suffered heat exhaustion. Because a burn ban was in effect at the time of the fire, the landowner was issued a citation with a fine of $1100.
- 6/30/2012- The Spring Lake Road fire 4 miles east of East End in Saline County burned 100 acres on the 30th. Sixty people were evacuated at the height of the fire, but the fire was stopped before any structures burned. Five fire departments and the Arkansas Forestry Commission fought the fire. The fire was ruled to be arson.
- 11/24/2012- The Round Mountain fire began on the 24th about 3 miles southeast of Williams Junction in Perry County and burned into Saline County before being controlled on the 25th. Altogether, 330 acres burned.

Probability:

The probability of future events is Likely. There is a 10 to 90 percent probability of occurrence in the next year or a recurrence interval of 1 to 10.

Impact & Vulnerability:

Cause	Most At-risk	Past Events
What causes events in Saline County? Human, natural, technological	• Population – See WUI Map • Locations – See WUI Map	Number of Occurrences – 5 Presidential Declared Disasters - 0

The chart below outlines the number of structures, their value, acre and percentage in each level of wildland fire risk. The structures are a combination of all participating jurisdictions. Please note that this report concerns all fires located within the planning area.

Fire Fighters are the most vulnerable populations during wildfires. Saline County has experienced three deaths of firefighters in one wildfire due to heat exhaustion. Other vulnerable populations are those that live in a High Intensity area, and those that reside in wood frame structures or manufactured homes, especially the elderly and children.

All personal and real property are vulnerable to wildfire, as well as all human lives. The most vulnerable structures in Wildfire occurrences are wood frame structures and manufactured homes. Jurisdiction	Wood/Frame Structures	Manufactured Homes
Entire County	24,143	8,198
Unincorporated Areas	10,067	5,499
Alexander	249	698
Bauxite	78	70
Benton	7,853	733
Bryant	4,460	699
Shannon Hills	736	113
Haskell	698	386

Potential Effects of Climate Change	
Changes in Temperature	Warmer periods can increase the possibility of a wildfire especially during a dry period
Changes in Precipitation	Decrease in rainfall or drought conditions as a result can lead to increased risk of wildfire
Extreme Weather	Extreme weather such as thunderstorms with lightning can cause wildfires to occur. Especially if the storm occurs after prolonged warm dry period with limited precipitation

Key Sectors Vulnerability and Exposure: Populations will be limited to those that live in forested areas or communities that have large areas of forest. Government Impact would be limited since most facilities are not located in forested areas. (page 146 in State Plan)

Climate Change: Studies from the USGS have shown that while they are working to improve fire management, they are also dealing with the compounding issue of climate change. Many regions of the United States are now experiencing prolonged periods of drought and record temperatures. These areas often also have an excessive buildup of fallen leaves and understory brush. Conditions remain ripe to drive intense wildfires that damage natural areas and sadly, nearby communities.

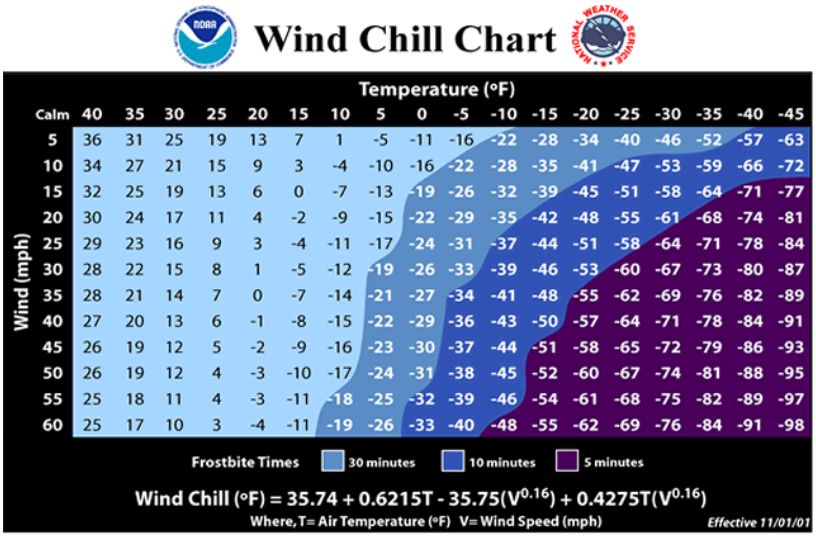
B1.9 Winter/Ice Storms

Description:

Severe winter storms, which may include heavy snowfall, sleet, freezing rain, or a mix of these wintery forms of participation. Severe winter weather can down trees, cause widespread power outages, damage property, and cause fatalities and injuries.

Location:

All areas of Saline County are equally susceptible to severe winter storm events.



WIND CHILL INDEX °F								
	WIND SPEED (MPH)							
TEMP (°F)	5	10	15	20	25	30	35	40
-25	-40	-47	-51	-55	-58	-60	-62	-64
-20	-34	-41	-45	-48	-51	-53	-55	-57
-15	-28	-35	-39	-42	-44	-46	-48	-50
-10	-22	-28	-32	-35	-37	-39	-41	-43
-5	-16	-22	-26	-29	-31	-33	-34	-36
0	-11	-16	-19	-22	-24	-26	-27	-29
5	-5	-10	-13	-15	-17	-19	-21	-22
10	1	-4	-7	-9	-11	-12	-14	-15
15	7	3	0	-2	-4	-5	-7	-8
20	13	9	6	4	3	1	0	-1
25	19	15	13	11	9	8	7	6
30	25	21	19	17	16	15	14	13
35	31	27	25	24	23	22	21	20

The "wind chill index" is considered dangerous when temperature and wind speed combine to make it feel like 0 degrees or lower. For example, using the chart above, a temperature of 15 degrees with a wind speed of 25 mph net a wind chill index of -4 degrees.

Extent:

Comparative Climatic Data and National Weather Service Data, snow accumulations in Saline County during heavy snow and winter storm events ranges from 1 inch to 8 inches. Typical ice storm accumulation rages from 1/10 of one inch to ½ of an inch. Saline County and all participating jurisdictions typically see between 1" to 2" of snow and 1/10 to ¼ inch of ice accumulation. When severe winter storm events do occur (the worse typically associated with ice), they are usually wide-spread over the area and impede the movement of vehicles – limiting regular movement of traffic, causing accidents, and limiting responsiveness of emergency services, and can down power and communications lines and seriously damage some structures, thus creating potentially critical conditions for the entire area.

Students may be kept inside by the determination of the building principles if there are extreme cold temperatures. Wind chill would be the determining factor in keeping students inside. Some districts initiate monitoring for wind chills below 32 degrees, some 40 degrees.

History:

Winter Storms NCDC Data

Hail

Number of County/Zone areas affected:	1
Number of Days with Event:	20
Number of Days with Event and Death:	0
Number of Days with Event and Death or Injury:	0
Number of Days with Event and Property Damage:	1

Number of Days with Event and Crop Damage:	0
Number of Event Types reported:	1
Estimated Property Damages	5.00K
Estimated Crop Damages	0.00K

Heavy Snow

Number of County/Zone areas affected:	1
Number of Days with Event:	2
Number of Days with Event and Death:	0
Number of Days with Event and Death or Injury:	0
Number of Days with Event and Property Damage:	0
Number of Days with Event and Crop Damage:	0
Number of Event Types reported:	1
Estimated Property Damage	0.00K
Estimated Crop Damage	0.00K

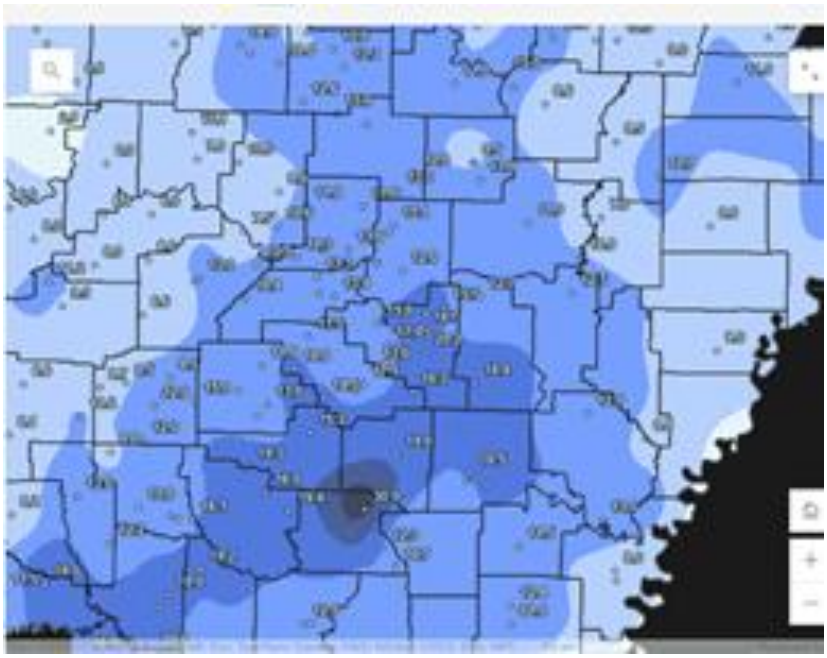
Winter Weather

Number of County/Zone areas affected:	1
Number of Days with Event:	8
Number of Days with Event and Death:	0
Number of Days with Event and Death or Injury:	0
Number of Days with Event and Property Damage:	0
Number of Days with Event and Crop Damage:	0
Number of Event Types reported:	1
Estimated Property Damage	0.00K
Estimated Crop Damage	0.00K

The following information was provided by the Arkansas Winter Storm Database

February 14-18, 2021

Within the span of five days, beginning on February 14th and lasting through the 18th, two significant winter storms affected Arkansas in a back-to-back fashion. The storms produced record snowfall and snow depths across the state. Additionally, record Arctic cold set in, with low temperatures below zero around most of the state. Note that the web map in this pane displays the storm total observed snow totals from both winter storms that struck the area in the five-day period.



Winter Storm 1

Very cold Arctic air moved in behind the system, with widespread below zero temperatures in much of the state. In the Little Rock metro area, temperatures were the coldest recorded since 1989. Most places recorded their coldest readings on the morning of the 16th.
The morning of the 16th brought the coldest temperatures of the Arctic Snap, however a prolonged period of high temperatures below freezing also preceded and accompanied the cold snap. Little Rock (Adams Field) did not record a high temperature above freezing for eight days in a row (2/11 - 2/18). The Little Rock WFO (North Little Rock Airport) did not record a high temperature above freezing for nine days in a row (2/10 - 2/18).

Winter Storm 2

The next round of heavy snow came primarily during the 17th-18th, with amounts of 10"-15" or more common from southwest into central Arkansas. In a few places, more than 20" fell.
Heavy and blinding snow fell across portions of I-30 and I-530 on the afternoon of the 17th, resulting in dangerous driving conditions. The Pine Bluff and Arkadelphia automated weather stations reported heavy snow and extremely reduced visibilities down to a half mile between 3-4 PM CST on the 17th.

February 3-4, 2022

On February 3-4, 2022, a winter storm brought heavy snowfall to portions of northern and northwestern Arkansas, and sleet and freezing rain to portions of central, eastern, and southern Arkansas.
Snow & Sleet (Left) / Freezing Rain (Right)
The greatest snow totals were seen over northwestern Arkansas, with totals of 4-8" of snow common, and a few locations recording 10" or more, including 11" near Norfork (Baxter County), Flippin (Marion County), and Viola (Fulton County), and 13" near Lead Hill (Boone County). Sleet was much more common in central, eastern, and southern Arkansas, with accumulations of 1-3" common around the region.

Sleet and freezing rain were the more predominant precipitation type in central and southern Arkansas with this winter storm. Ice accumulations of one-tenth to a half-inch were common, with the greatest accumulations noted over eastern and southeastern Arkansas. Damage from ice accumulation was also the most predominant in this area as well, as just over 20,000 power outages were reported on the afternoon of February 3rd.

February 24-25, 2022

On February 24-25, 2022, a setup that was like the events from just earlier that month impacted the state, however the primary differences were overall, much less snow, and greater coverage of primarily sleet and freezing rain, driving widespread travel impacts.

Snow and Sleet Accumulation

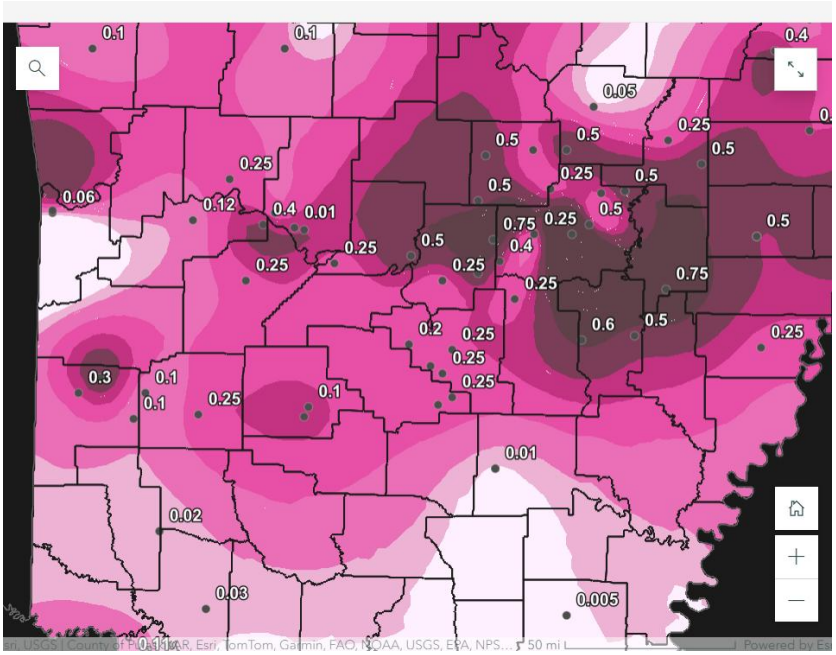
Mostly sleet fell over central Arkansas, with some snow accumulations noted in far northern Arkansas, and the higher terrain of the Ozarks.

Freezing Rain Accumulation

Of more significant impact was the coverage of freezing rain. The greatest ice accumulations were observed over central and eastern Arkansas, with ice accruals as thick as one-half inch to three-quarters of an inch common, and over one inch of ice reported near Searcy (White County), and a light glazing of ice more common elsewhere in the state.

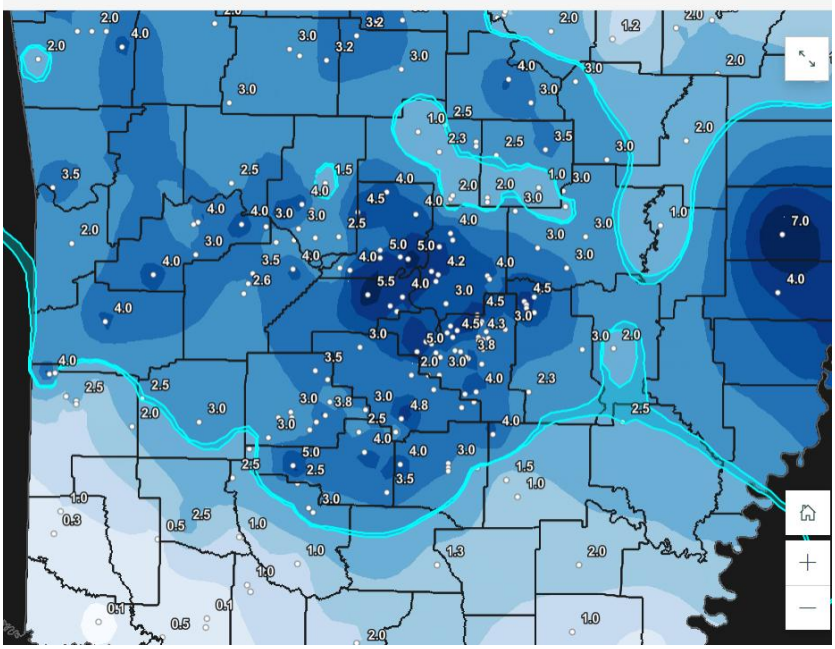
Significant travel impacts were noted along U.S. Highway 67 near Newport, as well as most of the thruway in Jackson and White Counties. Portions of the highway eventually had to be shut down due to hazardous road conditions.

In addition to travel impacts, over 30,000 power outages were reported over eastern Arkansas where ice accumulations were the most significant.



March 11, 2022

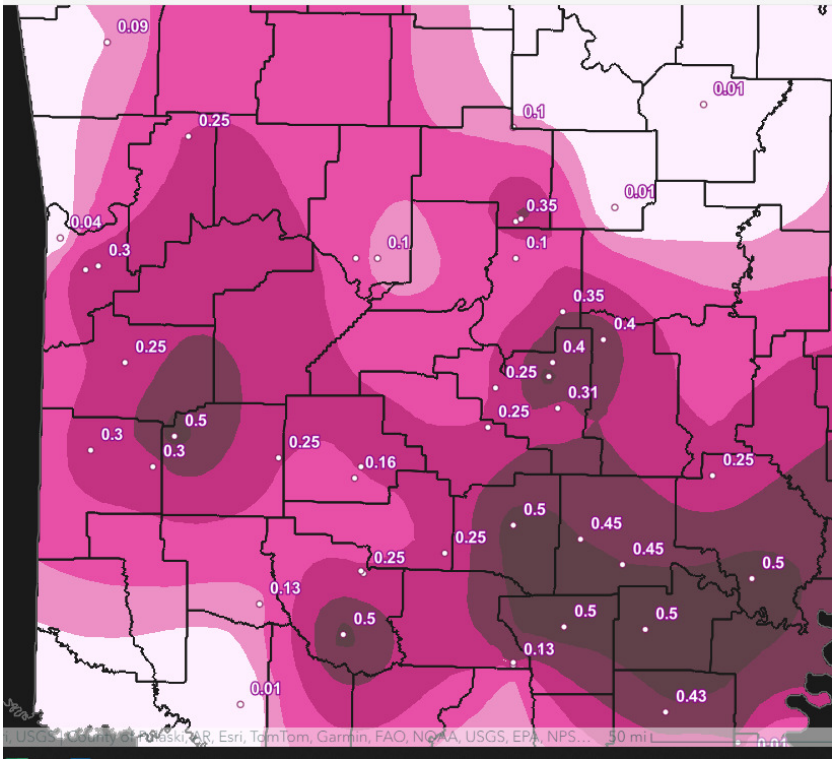
On March 11, 2022, a late-season winter weather event impacted much of the state, with the greatest snow totals observed over much of central Arkansas, and eastern portions of the state near the Mississippi River. Snow totals of 3 to 5 inches were common around the Little Rock and Conway metro areas, with most other locations receiving 2 to 3 inches of snow.



January 30 - February 3, 2023

Freezing Rain Accumulation in Southern Central Arkansas

A multi-day freezing rain event struck southern central Arkansas in late January/early February of 2023. Freezing rain continued to fall for 4 days consistently, though accumulation rates were not high, the persistent freezing rain brought significant damage to trees and infrastructure over portions of Grant, Jefferson, Dallas, Cleveland, and Lincoln Counties as there was no real break in precipitation and ice accumulation through the event.



Probability:

The probability of future events is likely. There is a 10 to 90 percent probability of occurrence in the next year or a recurrence interval of 1 to 10 years.

Vulnerability & Impact:

The unincorporated areas of Saline County, cities of Alexander, Bauxite, Benton, Bryant and school districts of Bauxite, Benton and Bryant and the campus of Harmony Grove are equally affected by winter storms. Winter storms are unique to particular areas of the County.

The Unincorporated areas of Saline County:

> These areas can be somewhat isolated further away from the cities, and without adequate supply of fuel, equipment, and food. Also, when utilities and communication are disrupted during a winter storm event, these areas are the last to receive support or returned power because these areas are less populated than the cities. That means these populations will go a week or more without heat and fresh food. During very icy conditions, residents in these areas are extremely vulnerable. They can be trapped at home without utilities or other services. The elderly are the most vulnerable and account for the largest percentage of hypothermia victims. House fires in these areas are common during winter storms from using alternate heating sources without caution. The rural areas also account for many farms and livestock. The cold will damage vegetation and kill livestock. Poultry houses are vulnerable to loss of poultry products. As for structures, past experience proves that an estimated twenty or thirty structures will be impacted by winter storm events, resulting in only minor damage due to limbs breaking and falling on roofs. County roads will be impassable. The fire districts belonging to these jurisdictions are not

equipped with plows or other equipment for clearing roads and sidewalks. In these areas, water supplies may freeze, and impede firefighting efforts.

The cities of Alexander, Benton, Bauxite, Bryant, Haskell, Shannon Hills, & Traskwood:

Winter storms will immobilize the greater part of the cities. The highways will be impassable for one or two days. The County Road Department has access to equipment for clearing roads and has mutual aid agreements with private services and other counties for support. When major roads are affected, it affects the travel flow and the availability of essential services throughout all participating jurisdictions.

Trees can be brought down by the weight of wet snow, snap power lines and damage buildings and houses when they fall. Houses that are poorly insulated will have pipes that freeze and burst inside these homes. Winter storms can cut off heat, power, and communications for several days. This city will have priority to restore utilities due to the more populated area and more critical facilities. The elderly account for the most percentage of hypothermia victims. Water supplies may freeze and impede firefighting efforts. Even small accumulations of ice may cause extreme hazards to motorists and pedestrians.

Climate Change: Although winters are becoming warmer and somewhat milder overall, extreme weather events have also been on the increase, and especially in the Northeastern United States as pointed out in the journal Nature Climate Change. From the winter of 2008-9 until 2017-18, there were 72 major Northeast winter storms, three to four times the total s for each of the previous five decades.

One of factors potentially feeding storms is a warmer atmosphere, which can hold more water vapor; not only can that mean more precipitation, but when the vapor forms clouds, “It releases heat into the air, which provides fuels for storms” (as noted by Jennifer Francis, a senior scientist at the Wood well Climate Research Center.)

C: MITIAGATION STRATEGY

C1: Existing authorities, policies, programs, and resources

The Saline County Hazard Mitigation plan includes a mitigation strategy that provides the Saline County’s blueprint for reducing the potential losses identified in the risk assessment, based on existing authorities, policies, programs and resources, and its ability to expand on and improve these existing tools by funding through county, city and school district taxes, yearly budgets and passing ordinances.

The following capabilities describe what the County, Cities and School District may or may not have to implement and maintain mitigation efforts, are addressed in the existing authorities, policies, programs and resources available to accomplish hazard mitigation.

Cities of Alexander, Bauxite, Benton, Bryant, Haskell, Shannon Hills, and Traskwood each are different in terms of staffing, funding, policies and programs giving them the ability to carry out their local hazard

mitigation goals. Each city has the capability to be an active member in the NFIP, to pass mitigation ordinances for their local government, regulate and limit the development in wildfire hazard areas and flood prone areas through land use planning implement retrofit construction plans, brace equipment, and provide emergency preparedness information to area residents through FEMA brochures.

Saline County, all cities, and school districts would be dependent upon grant funding to assist with larger mitigation projects, such as safe rooms and heavy-duty generators to back up and maintain electrical power for critical facilities. The Cities would need assistance in financing drought communication and early warning systems, heating and cooling centers. Saline County would need funding assistance in correcting structural weaknesses in dams.

Funds would also be needed for flood inundation studies and conduct inspections, maintenance and enforcement programs on high-risk dams in the County.

C2: Jurisdiction's participation in the NFIP

Saline County and the Cities of Alexander, Benton, Bryant, Haskell, and Shannon Hills participate in the NFIP, and are in good standing. Information is addressed under Community Capabilities and NFIP in Section 2.3.1.

The School Districts of Bauxite, Benton and Bryant and Harmony Grove are not required to participate in the NFIP, but they are included with participating cities or county.

C3: Goals to reduce/avoid long-term vulnerabilities to hazards.

Based upon the results of the local and State risk assessments, the Saline County Hazard Mitigation Planning Team, with input from local jurisdictions and officials, developed hazard mitigation goals and objectives and selected those that were determined to be of greatest benefit. These goals and objectives represent what Saline County believes is a long-term vision for reduction and enhancement of mitigation capabilities:

Goal 1. Reduce the potential for loss of life, injury and economic damage created by exposure to natural hazard for residents of Saline County due to natural disasters.

Objective 1: Enhance and maintain county capability to implement a comprehensive countywide hazard loss reduction strategy

> Objective 1.1 Integrate overall mitigation strategies into the community's current and future capital improvements program and planning efforts to ensure that new projects have a minimal associated risk.
>
> Objective 1.2 Formulate strategies using state of the art knowledge to reduce vulnerability to natural hazards

Objective 1.3 Identify Mitigation grant opportunities for Saline County and city governments, non-profit agencies, and the public, and provide effective technical support in pursuit of grants for hazard mitigation Measures.

Objective 2: Implement public education initiatives to improve understanding of natural hazards and hazard mitigation.

Objective 2.1 Design mitigation website for Saline County with link to public view of the Saline County Mitigation Plan and mitigation strategies.

Objective 2.2 Saline County and all jurisdictions included in the mitigation plan should participate in the National Flood Insurance Program (NFIP), the Community Rating System (CRS), the Firewise Communities/USA program, the National Weather Service StormReady Program, Disaster Resistant Community Council and FEMA's Cooperating Technical Partners (CTP) program (participation in the above programs is part of the State ranking criteria for funding mitigation proposals).

Objective 2.3 Educate the public about the risks associated with natural hazards and the steps they can take to be prepared.

Objective 2.4 Initiate programs to promote on-going partnerships within the community to address mitigation and emergency management.

Objective 3: Implement public works projects that improve the protection of important developed areas in the community.

Objective 3.1 Implement voluntary and regulated programs to ensure the continued improvement to building structures, locations and on-going emergency planning initiatives that improve the protection of critical infrastructure and county emergency management facilities.

Objective 3.2 Create a Community Assets Database of all County properties and all properties owned or managed by communities in the multi-jurisdictional mitigation plan.

Objective 3.3 Continually assess and evaluate the requirements for new structural projects that aid in the reduction of risk to the community.

C4: Prioritization of Mitigation Actions

The mitigation actions are prioritized based upon their effect on the overall risk to life and property. Ease of implementation, community and agency support and ease of obtaining funding. The County and participating jurisdictions have used the STAPLEE method to prioritize mitigation actions. This method has the benefit that the mitigation actions are considered in discrete categories of Social, Technical, Administrative, Political, Economic and Environmental. Prioritization can therefore be made taking each of these categories into account, so that nothing is overlooked when considering which actions may be best for each jurisdiction to consider.

Criteria used for prioritization and review of mitigation actions based on STAPLEE

Evaluation Category	Sources of Information
Social	Members of Local governments and the County Government were members of the Hazard Mitigation Planning Team and had input throughout the planning process. It must be noted that many small-town political leaders are also business or professional people. They are also members of the LEPC. Existing community plans were and will be relied upon wherever possible. Members of the media were contacted and invited to attend all HMPT meetings.
Technical	The following persons/agencies were consulted as to the technical feasibility of the various projects: Arkansas Geological Commission, University of Arkansas Extension Service, Arkansas Soil and Water Conservation Commission, Arkansas Health Department, Arkansas Highway and Transportation Department, Arkansas Department of Environmental Quality, Arkansas Governor's Pre-Disaster Advisory Council, Arkansas Governor's Earthquake Advisory Council, and Arkansas Forestry Service. Arkansas Division of Emergency Management. All of these had their comments and suggestions incorporated.
Administrative	Staffing for proper implementation of the plan currently will rely largely on existing members of the various agencies involved. Technical assistance is available from various local and state agencies. Some local jurisdictions have incorporated Hazard Mitigation efforts into their Capital Improvement Plans. Operations costs are under discussion by the appropriate agency or department heads.
Political	The County Quorum Court has passed resolutions in support of mitigation activities involving floodplain ordinances, mitigation planning, and fire districts, among others. The Governor of Arkansas issued an Executive Order in August of 2004 (EO 04-02) instructing all state agencies to assist ADEM in mitigation planning and implementation of mitigation goals.
Legal	Members of the HMPT discussed legal issues, and it was their opinion that no significant legal issues were involved in the projects that were selected by the HMPT. However, where legalities may be an issue, this is noted.
Economic	Economic and benefit cost issues were the predominant topics discussed by all concerned. Each entity felt that the projects selected would have positive effects, yet realized that actions often have costs, sometimes hidden, imposed on the community, residents and businesses. Funding for the various activities was a major concern as local budgets are always under pressure with existing and competing projects and activities. Where necessary, particularly for costly capital projects, outside grants would be relied on heavily.
Environmental	The Arkansas Geological Survey, Arkansas Department of Environmental Quality, Arkansas Forestry Commission, and Arkansas Soil and Water Conservation Commission were all consulted as to the environmental impact of the various projects, and it was felt that there would be no negative impact. Local environmental issues and concerns were also taken into consideration.

There were no changes to priorities on this update.

The Saline County Office of Emergency Management (SCOEM) will be responsible for evaluating actions among competing actions. The Planning Team prioritized the list of mitigation actions by conducting a cost-benefit review. This review was conducted by; first considering the number of people who would be affected by a chosen project, determining the area the project would cover, considering how critical the structures were within the project area, and which structures were most critical, and finally how it would

benefit the entire community. The SCOEM shall evaluate actions based on funding availability, comparative value to mitigation objectives, and consideration of economic benefits and environmental concerns of the communities. Actions are prioritized in three different categories: High need for immediate action, Medium need for action, Low lacking in urgency.

All Saline County actions are the responsibility of the director of Saline County Office of Emergency Management. The Cities of Alexander, Bauxite, Benton, Bryant, Haskell, Shannon Hills, and Traskwood 's actions are the responsibility of their Mayors. The School Districts of Bauxite, Benton and Bryant and Harmony Grove will be the responsibility of their Board Administration.

The Responsible Agency for each mitigation action will identify resources. Their responsibility will be to examine resources from all levels of government. The responsible parties will integrate the requirements of the mitigation plan into other plans when appropriate. This also includes funding and support for enacting and enforcing building codes and zoning ordinances, and developing public education programs to alert residents to risks and how they can reduce hazard losses. Plans will be made to earmark resources for implementing these actions.

Each jurisdiction and school district within the County that participated in the planning process has at least two actions that will benefit the jurisdiction.

For developing the Saline County Hazard Mitigation Plan, mitigation actions are categorized into six groups.

- Actions that will keep problems from getting worse (Prevention).
- Actions that address individual buildings (Property protection)
- Actions that will inform the public (Public education and awareness)
- Actions that will protect natural resources (Natural resource protection)
- Actions that will protect emergency services before, during, and immediately after an occurrence (Emergency services protection)
- Actions that will control the hazard (Structural projects)

Saline County Mitigation Actions (Previous Plan Update)

Mark as follows:

C-Completed, PC-Partially Complete, D-Deferred, OG-On-going, N/A- No longer Applicable.

Action #	Actions	Associated Hazard	Contribution to Mitigation Objective	Priority	Rationale of Priority	Addresses New or Existing buildings	Projected Timeline	Projected Resources	Responsible Party	Current Status
M-1	Construct safe rooms within new and existing public buildings, such as schools, libraries and community centers.	Thunderstorm Winds, Tornado	Prevent the loss of life by providing shelter during pre/post disasters	High	Prevents the loss of life during storms and also minimizes the effects post hazard events. Ranked high due to past storm events	New and Existing	18 Months	HMGP, PDM funding	All participating jurisdictions	OG, Bauxite - C
M-2	Acquire generators for all Saline County shelters, city halls, emergency operations centers, and other critical facilities that do not presently have them to maintain power and water during disasters (protect against further damage)	Earthquake, Flood, Dam Failure, Severe Thunderstorm, Hail, Lightning, Tornado, Winter Storm, Wild-fire, Drought, High Winds, Extreme Heat	Prevent loss of critical functions	High	Provides necessary facility and equipment capabilities for administrators, first responders, and life-saving facilities.	New and Existing	24 Months	HMGP, State grant funds, local resources	All participating jurisdictions	OG

W-1	Adopt codes to require homeowners to clear dead vegetation which can fuel wildfires, ensuring that structures are surrounded by defensible space buffer zones.	Wildfire	Protect against loss of life and property.	High	Reduce structures' vulnerability to wildfires.	New and Existing	One Month	Existing County and Local Resources	Saline County & participating cities	OG
M-3	Adopt manufactured home regulations to ensure use of tie-downs and anchoring in new buildings and existing mobile structures.	Tornado, High Winds, Earthquake	Protect against loss of life and property.	High	Lessen or eliminate damage from earthquakes and tornadoes to new and existing buildings	New and Existing	One Month	Existing County and Local Resources	Saline County & participating cities	OG Alexander C
M-4	Study efficacy of tornado warning sirens while continually monitoring siren status.	Earthquake, Flood, Dam Failure, Severe Thunderstorm, Hail, Lightning, Tornado, Winter Storm, Wild-fire, Drought, High Winds, Extreme Heat	Protect against loss of life and property.	High	GIS best technology for risk identification and assessment (NFIP consideration: CRS 610 Flood warning Program)	New and Existing	12 Months	Existing County and Local Resources	Saline County & participating	OG
M-5	Acquire all-hazard radios for all schools, city halls, large businesses, churches, and other locations where large numbers of people congregate and how to obtain them.	Tornado, Flood Severe Winter Weather, Wildland Fire, Thunderstorms, Dam Failure, Earthquake Dam Failure,	Protect against loss of life and property.	High	Lessen or eliminate damage from earthquakes and tornadoes to new and existing buildings	New and Existing	Ongoing	Existing County and Local Resources	Saline County & participating cities	OG

		High Winds. Extreme Heat								
M-6	Ensure proposed mitigation projects are in conformance with the State of Arkansas Hazard Mitigation Plan and State mitigation priorities.	Tornado, Flood Dam Failure, Severe Winter Weather, High Winds, Wildland Fire, Thunderstorms , Drought, Earthquake	Public Education and Awareness	High	Provides legal justification for mitigation activities.	New and Existing	Ongoing	Existing County and local Resources	All participating jurisdictions	OG
F-1	Complete a study to determine inundation locations, extent, vulnerability, and losses due to dam failure.	Dam Failure, Flood	Protect against loss of life and property.	High	Lessen or eliminate damage to new and existing buildings.	New and Existing	12 Months	Existing County and Local Resources	All participating jurisdictions	OG
F-2	Acquire, elevate, or relocate structures that have or may potentially experience flooding in the future from flooding or dam failure.	Flood, Dam Failure	Protect against loss of life and property.	High	Lessen or eliminate damage from flooding.	New and Existing	24 Months	Existing County and Local Resources	Saline County & participating Cities for flooding	OG
F-3	Conduct structural and non-structural mitigation measures for properties in the floodplain, and those located outside as well that are vulnerable to flooding.	Flood	Protect against loss of life and property.	High	Lessen or eliminate damage from flooding	New and Existing	12 Months	Existing County and Local Resources	Saline County & participating cities.	OG
F-4	Mitigate flooding along Old Hwy 291 and the Saline River. Water overflows the	Flood	Protect against loss of life and property.	High	Lessen or eliminate damage from flooding.	New and Existing	6 Months	Existing County and Local Resources	Saline County	OG

	road before the bridge. Flooding can be eliminated by elevating the roadway before the bridge									
F-5	Mitigate Flooding along South Sardis and Hurricane Creek. Creek overflows the road before the bridge. Roadway needs to be elevated.	Flood	Protect against loss of life and property.	High	Lessen or eliminate damage from flooding.	New and Existing	6 Months	Existing County and Local Resources	Saline County & participating cities.	OG
M-7	Make sure the current version of the Saline County Hazard Mitigation Plan is easily accessible to the general public (e.g., online, in local libraries) for Public Input on Plan Update.	Tornado, Flood, Dam Failure, Severe Winter Weather, High Winds, Wildland Fire, Thunderstorms, Drought, Earthquake	Involves Ongoing efforts on mitigation.	High	Lessen or eliminate damage from earthquakes and tornadoes to new and existing buildings	New and Existing	Ongoing	Existing County and Local Resources	Saline County & participating	OG
F-6	Mitigate flooding along Westbrook Road and Alum Fork Creek. Creek overflows the bridge. Must install larger bridge and raise elevation of bridge and road.	Flood	Protect against loss of life and property.	High	Lessen or eliminate damage from flooding.	New and Existing	6 Months	Existing County and Local Resources	Saline County	OG
F-8	Mitigate flooding along Goosepond Road and Middle Fork. Water overflows road obstructing access. Must raise roadway	Flood	Provides access for response and for mitigation activities.	High	Lessen or eliminate damage from flooding.	New and Existing	6 Months	Existing County and Local Resources	Saline County	OG

	before bridge.									
F-9	Mitigate flooding at Mt. Ida Road and Slum Fork. Creek overflow roadway flooding before bridge. Bridge needs elevated, increase opening of bridge and raise roadway.	Flood	Protect against loss of life and property.	High	Lessen or eliminate damage from flooding.	New and Existing	6 Months	Existing County and Local Resources	Saline County	OG
F-10	Mitigate flooding at Sulphur Springs Road along wet weather branch. Water overflows roadway at culvert. Upgraded culver needed as well as elevation of roadway.	Flood	Protect against loss of life and property.	High	Lessen or eliminate damage from flooding.	New and Existing	6 Months	Existing County and Local Resources	Saline County	OG
F-11	Flood-proof any outdoor recreational facilities that are on the eastern edge of the district's property near the football field.	Flood	Protect against loss of life and property.	Low	Lessen or eliminate damage from flooding	New and Existing	1 Year	Existing Resources	Benton Schools	OG
W-2	Improve risk assessment by determining losses due to wildland fires in the County.	Wildfire	Protect against loss of life and property.	High	Lessen or eliminate damage from wildfires.	New and Existing	2 Years	Existing County and Local Resources	Saline County & participating cities	OG
W-3	Join Fire Wise program.	Wildfire	Protect against loss of life and property.	High	Lessen or eliminate damage from wildfire.	New and Existing	18 Months	Existing County and Local Resources	Saline County & participating cities.	OG

F-12	Mitigate Flooding in The City of Benton along Salt Creek in the Valley Subdivision. The Saline river backs up into Salt Creek causing it to overflow its banks. At this time the only solution to the flooding would be to relocate the houses out of the area.	Flood	Protect against loss of life and property.	High	Lessen or eliminate damage from flooding.	New and Existing	6 Months	Existing County and Local Resources, HMGP, PDM, FMA	City of Benton	OG Saline PC-
M-8	Bury or otherwise protect electric and other utility lines.	Tornado, Severe Winter Weather, High Winds, Wildfire, Thunderstorms	Protect against loss of life and property.	Mediu m	Lessen or eliminate damage from flooding.	New and Existing	10 Years	Existing County and Local Resources	All participating jurisdictions	OG
D-1	Complete a study to determine losses in Saline County due to drought.	Drought	Protect against loss of life and property.	Mediu m	Lessen or eliminate damage from flooding.	New and Existing	24 Months	Existing County and Local Resources	Saline County & all participating cities	
W-4	Regulate development in wildfire hazard areas through land use planning to address density and quantity of development as well as emergency access, landscaping, and water supply to better mitigate wildfire vulnerability. School districts can choose to conduct the same type	Wildfire	Protect against loss of life and property.	Mediu m	Lessen or eliminate damage from wildfire	New and Existing	Ongoing	Existing County and Local Resources	All participating jurisdictions	OG

	of mitigation efforts.									
W-5	Develop neighborhood wildfire safety coalitions.	Wildfire	Protect against loss of life and property.	Medium	Lessen or eliminate damage from flooding	N/A	3 Years	Existing County and Local Resources	All participating jurisdictions	OG
M-9	Develop brochures, a website, educational programs, and public services announcements to increase public awareness of hazards to which Saline County residents are exposed and potential mitigation measures that may be undertaken.	Tornado, Flood, Dam Failure, Severe Winter Weather, High \Winds, Wildland Fire, Thunderstorms, Drought, Earthquake, Extreme Heat	Protect against loss of life and property.	Medium	Links mitigation with preparedness	New and Existing	Ongoing	Existing County and Local Resources	All participating jurisdictions	OG
F-13	Mitigate flooding at Vimey Ridge and West weather branch. Water overflows roadway. Upgrade existing pipe.	Flood	Protect against loss of life and property.	Medium	Lessen or eliminate damage from flooding.	New and Existing	6 Months	Exiting County and Local Resources	Saline County	OG
F-14	Mitigate flooding on Hensley Mail Route and Wet weather Branch. Water overflows roadway. Upgrade existing pipe.	Flood	Protect against loss of life and property.	Medium	Lessen of eliminate damage from flooding.	New and Existing	6 Months	Existing County and Local Resources	Saline County	OG
M-10	Identify and maintain alternative water resources in neighborhoods (small ponds, cisterns, wells, pools, hydrants, etc.) Thus, relieving impacts	Drought, Wildfire, Dam Failure	Protect against loss of life and property.	Medium	Lessen or eliminate damage from flooding.	N/A	1 Year	Existing County and Local Resources	Saline County & participating cities	OG Saline - PC

	on agriculture and livestock.									
M-11	Include mitigation awareness efforts in all SCLEPC and Inter-governmental Council meetings.	Tornado, Flood, Dam Failure, Severe Winter Weather, High Winds, Wildland Fire, Thunderstorms, Drought, Earthquake, Extreme Heat	Protect against loss of life and property.	Low	Lessen or eliminate damage from flooding.	New and Existing	Ongoing	Existing County and Local Resources	All participating jurisdictions	OG
F-15	Mitigate flooding at South Sardis Road and West weather branch. Roadway needs to be elevated and culvert needs upgraded to a larger size.	Flood	Protect against loss of life and property.	Low	Lessen or eliminate damage from flooding.	New and Existing	6 Months	Existing County and Local Resources	Saline County	OG
F-16	Mitigate flooding at Shaw Bridge Road and the Saline River. Elevating the roadway would eliminate the problem.	Flood	Protect against loss of life and property	Low	Lessen or eliminate damage from flooding.	New and Existing	6 Months	Existing County and Local Resources	Saline County	OG
F-17	Mitigate flooding at Samples Road and Hurricane Creek. The creek overflows its banks and floods the road obstructing access to the bridge. Road and Bridge needs to be elevated.	Flood	Protect against loss of life and property.	Low	Lessen or eliminate damage from flooding.	New and Existing	6 Months	Existing County and Local Resources	Saline County	OG

F-18	Mitigate flooding at Shimrod Road and Dry Creek. During large rain events, the creek will overflow the banks and flood the roadway. Roadway needs to be elevated as well as the opening of the bridge needs increased.	Flood	Protect against loss of life and property.	Low	Lessen or eliminate damage from flooding.	New and Existing	6 Months	Existing County and Local Resources	Saline County	OG
F-19	Mitigate flooding at East Avilla and Hurricane Creek. Creek overflows roadway. Roadway needs elevated and culverts need upgraded to a larger size.	Flood	Protect against loss of life and property.	Low	Lessen or eliminate damage from flooding.	New and Existing	6 Months	Existing County and Local Resources. Possible grant funds.	Saline County	OG
F-20	Adopt zoning laws and floodplain development regulations that, at a minimum, meet the State and federal requirements.	Flood, Dam Failure	Protect against loss of life and property.	Low	Lessen or eliminate damage from flooding.	New and Existing	Two Months	Existing County and Local Resources	City of Bauxite & Traskwood	Alexander-C, Saline-D
F-21	Design and implement in-stream erosion reduction program.	Flood	Protect against loss of life and property.	Low	Lessen or eliminate damage from flooding.	New and Existing	12 Months	Existing County and Local Resources	Saline County participating cities.	OG
F-22	Mitigate flooding along Depot Creek at Market Street, Hwy 35 and Edison Ave. The creek needs to be	Flood	Protect against loss of life and property.	Low	Lessen or eliminate damage from flooding.	New and Existing	6 Months	Existing County and Local Resources. Possible grant funds.	Saline County	OG

	cleaned out from one end to the other. The state is looking at upgrading the existing culverts.									
F-23	Mitigate flooding along Brook Rd. in Alexander. Crooked Creek overflows its banks. Road needs to be Raised.	Flood	Protect against loss of life and property.	Low	Lessen or eliminate damage from flooding.	New and Existing	6 Months	Existing County and Local Resources	Saline County	OG
F-24	Mitigate flooding along Peeler Bend Rd. Flooding occurs 1.5 miles of Hwy. 290. Existing culverts need upgraded.	Flood	Protect against loss of life and property.	Low	Lessen or eliminate damage from flooding.	New and Existing	6 Months	Existing County and Local Resources. Possible grant funds.	Saline County	OG
F-25	Acquire/demolition, acquire/relocate, elevate, or flood-proof homes on Clayton Drive.	Flood	Protect against loss of life and property.	Low	Lessen or eliminate damage from flooding.	New and Existing	2 Years	Existing County and Local Resources. Possible grant funds.	City of Shannon Hills	OG
F-26	Conduct drainage improvements at Stillman Loop, Union Pacific, and Hidden Creek.	Flood	Protect against loss of life and property.	Low	Lessen or eliminate damage from flooding.	New and Existing	12 Months	Existing County and Local Resources. Possible grant funds.	City of Bryant	OG
F-27	Conduct drainage projects in areas inside and outside the floodplain that require large drainage improvements, elevation of roadway, or any other type of flood mitigation	Flood	Protect against loss of life and property.	Low	Lessen or eliminate damage from flooding.	New and Existing	2 Years	Existing County and Local Resources. Possible grant funds.	All Participating jurisdictions	OG, Saline-PC

	project.									
D-2	Implement xeriscaping on public facilities.	Drought	Protect against loss of resource.	Low	Lessen or eliminate impacts of drought.	N/A	1 Years	Existing County and Local Resources	All participating jurisdictions	D
M-12	Remove/trim trees and tree limbs around power lines to help prevent power outages.	Severe Winter Weather, Tornado, High Winds, Severe Thunderstorm	Protect against loss of power.	Low	Lessen or eliminate impacts of severe winter weather.	New and Existing	12 Months	Existing County and Local Resources	All participating jurisdictions	N/A for utility co.
D-3	Adopt water conservation measures for localized drought conditions (Irrigation, fixture retrofits, etc.).	Drought	Protect against loss of resources.	Low	Lessen or eliminate impacts of drought	N/A	6 Months	Existing County and Local Resources	All participating jurisdictions	OG N/A for schools
D-4	Adopt water rationing codes to conserve water during times of extreme drought.	Drought	Protect against loss of resources.	Low	Lessen or eliminate impacts of drought	N/A	6 Months	Existing County and Local Resources	All participating jurisdictions	OG – N/A for schools
D-5	Enact measures that require public facilities to install low-flow faucets and fixtures.	Drought	Protect against loss of life and property.	Mediu m	Lessen or eliminate damage from flooding	New and Existing	Two Months	Existing County and Local Resources	All participating jurisdictions	OG Saline - PC
EH-1	Establish accessible cooling centers/shelters for vulnerable, special-needs and at-risk populations.	Extreme Heat	Protect against extreme heat.	Low	Lessen or eliminate impacts of the hazard	N/A	12 Months	Existing County and Local Resources	All participating jurisdictions	*add warming shelters OG
EQ-1	Adopt codes/measures that require new construction to evaluate and build	Earthquake	Protect against earthquakes.	Low	Lessen or eliminate impacts of the hazard	Both	12 Months	Existing County and Local Resources	All participating jurisdictions	D

	structures to better withstand effects of an earthquake.									
EQ-2	Conduct non-structural mitigation of public facilities (window film, bracing of cabinets, emergency gas shut offs, etc.)	Earthquake	Protect against earthquakes.	Low	Lessen or eliminate impacts of the hazard	N/A	1 Year	Existing County and Local Resources	All participating jurisdictions	OG

Saline County Mitigation Actions (Current Plan)									
Action #	**Actions**	**Associated Hazard**	**Type**	**Priority**	**Addresses New or Existing buildings**	**Projected Timeline**	**Projected Resources**	**Responsible Party**	**Jurisdiction**
D-01	Complete a study to determine losses in Saline County due to drought.	Drought	Local Plans & Regulations	Medium	New and Existing	2024-2029	Existing County and Local Resources	Local OEM, HMPT	Saline County & all participating cities
D-02	Implement xeriscaping on public facilities to reduce the need for irrigation.	Drought	Education & Awareness Programs	Low	New and Existing	2024-2029	Existing County and Local Resources	HMPT/Local Water Conservation/ Coop. Extension Offices	All participating jurisdictions
D-03	Adopt water conservation measures for localized drought conditions (Irrigation, fixture retrofits, etc.).	Drought	Local Plans & Regulations	Low	New and Existing	2024-2029	Existing County and Local Resources	Public Utilities	All participating jurisdictions
D-04	Adopt water rationing codes to conserve water during times of extreme drought.	Drought	Local Plans & Regulations	Low	N/A	2024-2029	Existing County and Local Resources	Public Utilities	All participating jurisdictions
D-05	Enact measures that require public facilities to install low-flow faucets and fixtures.	Drought	Local Plans & Regulations	Medium	New and Existing	2024-2029	Existing County and Local Resources	Building Mgr, construction Mgr.	All participating jurisdictions
EQ-01	Adopt codes/measures that require new construction to evaluate and build structures to better withstand effects of an earthquake.	Earthquake	Local Plans & Regulations	Low	New and Existing	2024-2029	Existing County and Local Resources	Planning Commission/ City Council, Quorum Court, School Board	All participating jurisdictions
EQ-02	Conduct non-structural mitigation of public facilities (window film,	Earthquake	Other	Low	New and Existing	2024-2029	Existing County and Local Resources	Road Dept	All participating jurisdictions

	bracing of cabinets, emergency gas shut-offs, etc.)								
F-01	Complete a study to determine inundation locations, extent, vulnerability, and losses due to Dam failure.	Dam failure, Flood	Local Plans & Regulations	High	New and Existing	2024-2029	Existing County and Local Resources, HMGP, BRIC FMA	City Street Dept, County Road Dept	Dam Board, City & Counties
F-02	Acquire, elevate, or relocate structures that have or may potentially experience flooding in the future from flooding or Dam failure.	Flood, Dam Failure	Structure & Infrastructure Projects	High	Existing	2024-2029	Existing County and Local Resources	Quorum Court & City Council	Saline County & participating Cities for flooding
F-03	Conduct structural and non-structural mitigation measures for properties in the floodplain, and those located outside as well that are vulnerable to flooding.	Flood	Structure & Infrastructure Projects	High	New and Existing	2024-2029	Private Resources (private property) or Existing County and Local Resources	homeowners or city/county construction managers	Saline County & participating cities.
F-04	Mitigate flooding along Old Hwy 291 and the Saline River. Water overflows the road before the bridge. Flooding can be eliminated by elevating the roadway before the bridge	Flood	Structure & Infrastructure Projects	High	New and Existing	2024-2029	Existing County and Local Resources	Road Dept	Saline County
F-05	Mitigate Flooding along South Sardis and Hurricane Creek. Creek overflows the road before the bridge. Roadway needs to be elevated.	Flood	Structure & Infrastructure Projects	High	New and Existing	2024-2029	Existing County and Local Resources	Road Dept	Saline County & participating cities.
F-06	Mitigate flooding along Westbrook Road and Alum Fork Creek. Creek overflows the bridge. Must install	Flood	Structure & Infrastructure Projects	High	New and Existing	2024-2029	Existing County and Local Resources	Road Dept	Saline County

	larger bridge and raise elevation of bridge and road.								
F-07	Upsize Culverts and wooden bridges as well as widening channel to mitigate repetitive flooding of the city/county infrastructure	Flood	Structure & Infrastructure Projects	high	New and Existing	2024-2029	Existing County and Local Resources, HMGP, BRIC FMA	City Street Dept, County Road Dept	Cities & County
F-08	Mitigate flooding along Goosepond Road and Middle Fork. Water overflows road obstructing access. Must raise roadway before bridge.	Flood	Structure & Infrastructure Projects	High	New and Existing	2024-2029	Existing County and Local Resources	Road Dept	Saline County
F-09	Mitigate flooding at Mt. Ida Road and Slum Fork. Creek overflow roadway flooding before bridge. Bridge needs elevated, increase opening of bridge and raise roadway.	Flood	Structure & Infrastructure Projects	High	New and Existing	2024-2029	Existing County and Local Resources	Road Dept	Saline County
F-10	Mitigate flooding at Sulphur Springs Road along wet weather branch. Water overflows roadway at culvert. Upgraded culvert needed as well as elevation of roadway.	Flood	Structure & Infrastructure Projects	High	N/A	2024-2029	Existing County and Local Resources, HMGP, BRIC FMA	City Street Dept, County Road Dept	Saline County
F-11	Flood-proof any outdoor recreational facilities that are on the eastern edge of the district's property near the football field.	Flood	Structure & Infrastructure Projects	Low	New and Existing	2024-2029	Existing Resources	School Construction Manager	Benton Schools
F-12	Mitigate Flooding in The City of Benton along Salt Creek in the Valley Subdivision. The Saline river backs up into Salt Creek causing it to overflow its banks. At this time the only solution to the flooding would	Flood	Structure & Infrastructure Projects	High	Existing	2024-2029	Existing County and Local Resources, HMGP, BRIC FMA	City Council	City of Benton

	be to relocate the houses out of the area.								
F-13	Mitigate flooding at Vimey Ridge and West weather branch. Water overflows roadway. Upgrade existing pipe.	Flood	Structure & Infrastructure Projects	Medium	New and Existing	2024-2029	Exiting County and Local Resources	County Road Dept	Saline County
F-14	Mitigate flooding on Hensley Mail Route and Wet weather Branch. Water overflows roadway. Upgrade existing pipe.	Flood	Structure & Infrastructure Projects	Medium	New and Existing	2024-2029	Existing County and Local Resources	County Road Dept	Saline County
F-15	Mitigate flooding at South Sardis Road and West weather branch. Roadway needs to be elevated and culvert needs upgraded to a larger size.	Flood	Structure & Infrastructure Projects	Low	New and Existing	2024-2029	Existing County and Local Resources	County Road Dept	Saline County
F-16	Mitigate flooding at Shaw Bridge Road and the Saline River. Elevating the roadway would eliminate the problem.	Flood	Structure & Infrastructure Projects	Low	New and Existing	2024-2029	Existing County and Local Resources	County Road Dept	Saline County
F-17	Mitigate flooding at Samples Road and Hurricane Creek. The creek overflows its banks and floods the road obstructing access to the bridge. Road and Bridge needs to be elevated.	Flood	Structure & Infrastructure Projects	Low	New and Existing	2024-2029	Existing County and Local Resources	County Road Dept	Saline County
F-18	Mitigate flooding at Shimrod Road and Dry Creek. During large rain events, the creek will overflow the banks and flood the roadway. Roadway needs to be elevated as well as the opening of the bridge needs increased.	Flood	Structure & Infrastructure Projects	Low	New and Existing	2024-2029	Existing County and Local Resources	County Road Dept	Saline County

F-19	Mitigate flooding at East Avilla and Hurricane Creek. Creek overflows roadway. Roadway needs elevated and culverts need upgraded to a larger size.	Flood	Structure & Infrastructure Projects	Low	New and Existing	2024-2029	Existing County and Local Resources. Possible grant funds.	County Road Dept	Saline County
F-20	Adopt zoning laws and floodplain development regulations that, at a minimum, meet the State and federal requirements.	Flood, Dam Failure	Local Plans & Regulations	Low	New	2024-2029	Existing County and Local Resources	Quorum Court & City Council	City of Bauxite & Traskwood
F-21	Design and implement in-stream erosion reduction program.	Flood	Local Plans & Regulations	Low	N/A	2024-2029	Existing County and Local Resources	Quorum Court & City Council	Saline County participating cities.
F-22	Mitigate flooding along Depot Creek at Market Street, Hwy 35 and Edison Ave. Drainage Improvement needed. The state is looking at upgrading the existing culverts.	Flood	Structure & Infrastructure Projects	Low	New and Existing	2024-2029	Existing County and Local Resources. Possible grant funds.	County Road Dept	Saline County
F-23	Mitigate flooding along Brookwood Rd. in Alexander. Crooked Creek overflows its banks. Road needs to be Raised.	Flood	Structure & Infrastructure Projects	Low	New and Existing	2024-2029	Existing County and Local Resources	County Road Dept	Saline County
F-24	Mitigate flooding along Peeler Bend Rd. Flooding occurs 1.5 miles of Hwy. 290. Existing culverts needs upgraded.	Flood	Structure & Infrastructure Projects	Low	New and Existing	2024-2029	Existing County and Local Resources. Possible grant funds.	County Road Dept	Saline County
F-25	Acquire/demolition, acquire/relocate, elevate, or flood-proof homes on Clayton Drive.	Flood	Structure & Infrastructure Projects	Low	Existing	2024-2029	Existing County and Local Resources. Possible grant funds.	City Council	City of Shannon Hills

F-26	Conduct drainage improvements at Stillman Loop, Union Pacific, and Hidden Creek.	Flood	Structure & Infrastructure Projects	Low	New and Existing	2024-2029	Existing County and Local Resources. Possible grant funds.	City Council/ Union Pacific RR	City of Bryant
F-27	Conduct drainage projects in areas inside and outside the floodplain that require large drainage improvements, elevation of roadway, or any other type of flood mitigation project.	Flood	Structure & Infrastructure Projects	Low	New and Existing	2024-2029	Existing County and Local Resources. Possible grant funds.	City Street Dept, County Road Dept	All Participating jurisdictions
F-28	Mitigate flooding at Nature Land on back side of Phillis Drive	Flood	Structure & Infrastructure Projects	Low	New and Existing	2024-2029	Existing County and Local Resources, HMGP, BRIC FMA	Road Dept	Saline County
F-29	Mitigate flooding at South Spring Lake Road just before Deerwood Road near bridge	Flood	Structure & Infrastructure Projects	Low	New and Existing	2024-2029	Existing County and Local Resources, HMGP, BRIC FMA	Road Dept	Saline County
F-30	Mitigate flooding at Hensley Mail Route road at big culverts	Flood	Structure & Infrastructure Projects	Low	New and Existing	2024-2029	Existing County and Local Resources, HMGP, BRIC FMA	Road Dept	Saline County
F-31	Mitigate flooding at Block Road at the lake	Flood	Structure & Infrastructure Projects	Low	New and Existing	2024-2029	Existing County and Local Resources, HMGP, BRIC FMA	Road Dept	Saline County
F-32	Mitigate flooding at S. Alexander Rd and Evergreen	Flood	Structure & Infrastructure Projects	Low	New and Existing	2024-2029	Existing County and Local Resources,	Street Dept	City of Alexander

							HMGP, BRIC FMA		
F-33	Mitigate erosion Issues on creek banks	Flood, Dam failure	Structure & Infrastructure Projects	Low	New and Existing	2024-2029	Existing County and Local Resources, HMGP, BRIC FMA	Street & Road Dept	Saline County & participating cities
F-34	Construct Retention/Retention Ponds for flooding mitigation	Flood	Structure & Infrastructure Projects	Low	New and Existing	2024-2029	Existing County and Local Resources, HMGP, BRIC FMA	Planning Commission/ City Council, Quorum Court, School Board	All participating jurisdictions
F-35	Mitigate drainage issues at Benton Schools	Flood	Structure & Infrastructure Projects	Low	New and Existing	2024-2029	Existing County and Local Resources, HMGP, BRIC FMA	City Street Dept, County Road Dept	Benton Schools, Saline County and City of Benton
F-36	Flood proof and mitigate flooding of Saline River at Lyndale Parks	Flood	Natural System Protection	Low	New and Existing	2024-2029	Existing County and Local Resources, HMGP, BRIC FMA	Street Dept	Benton
M-01	Construct safe rooms within new and existing public buildings, such as schools, libraries and community centers.	Thunderstorm Winds, Tornado	Local Plans & Regulations	High	New and Existing	2024-2029	HMGP, PDM funding	city/county/school construction managers	All participating jurisdictions
M-02	Acquire generators for all Saline County shelters, city halls, emergency operations centers, and other critical facilities that do not presently have them to maintain power and water during disasters (protect against further damage)	Earthquake, Flood, Dam Failure, Severe Thunderstorm, Hail, Lightning, Tornado, Winter Storm, Wild-fire, Drought, High Winds, Extreme Heat	Local Plans & Regulations	High	New and Existing	2024-2029	HMGP, State grant funds, local resources	County/City/School Critical Facility Department Heads	All participating jurisdictions

M-03	Adopt manufactured home regulations to ensure use of tie-downs and anchoring in new buildings and existing mobile structures.	Tornado, High Winds, Earthquake	Local Plans & Regulations	High	New and Existing	2024-2029	Existing County and Local Resources	Planning Commission/ City Council, Quorum Court	Saline County & participating cities
M-04	Study efficacy of tornado warning sirens while continually monitoring siren status.	Earthquake, Flood, Dam Failure, Severe Thunderstorm, Hail, Lightning, Tornado, Winter Storm, Wild-fire, Drought, High Winds, Extreme Heat	Local Plans & Regulations	High	N/A	2024-2029	Existing County and Local Resources	OEM Department	Saline County & participating
M-05	Acquire all-hazard radios for all schools, city halls, large businesses, churches, and other locations where large numbers of people congregate and how to obtain them. An alternative is to subscribe to the local weather station alert systems.	Tornado, Flood Severe Winter Weather, Wildland Fire, Thunderstorms, Dam Failure, Earthquake, High Winds. Extreme Heat	Local Plans & Regulations/ Education & Awareness	High	N/A	2024-2029	Existing County and Local Resources	Fire & OEM	Saline County & participating cities
M-06	Ensure proposed mitigation projects are in conformance with the State of Arkansas Hazard Mitigation Plan and State mitigation priorities.	Tornado, Flood Dam Failure, Severe Winter Weather, High Winds, Wildland Fire, Thunderstorms, Drought, Earthquake	Local Plans & Regulations	High	N/A	2024-2029	Existing County and local Resources	LPT, OEM Office	All participating jurisdictions
M-07	Make sure the current version of the Saline County Hazard Mitigation Plan is easily accessible to the general public (e.g., online, in local	Tornado, Flood, Dam Failure, Severe Winter Weather, High Winds, Wildland Fire, Thunderstorms,	Education & Awareness Programs	High	N/A	2024-2029	Existing County and Local Resources	LPT, OEM Office	Saline County & participating

	libraries) for Public Input on Plan Update.	Drought, Earthquake							
M-08	Bury or otherwise protect electric and other utility lines.	Tornado, Severe Winter Weather, High Winds, Wildfire, Thunderstorms	Structure & Infrastructure Projects	Medium	New and Existing	2024-2029	Existing County and Local Resources	Utility Companies	All participating jurisdictions
M-09	Develop brochures, a website, educational programs, and public services announcements to increase public awareness of hazards to which Saline County residents are exposed and potential mitigation measures that may be undertaken.	Tornado, Flood, Dam Failure, Severe Winter Weather, High \Winds, Wildland Fire, Thunderstorms, Drought, Earthquake, Extreme Heat	Education & Awareness Programs	Medium	N/A	2024-2029	Existing County and Local Resources	LPT, OEM Office	All participating jurisdictions
M-10	Identify and maintain alternative water resources in neighborhoods (small ponds, cisterns, wells, pools, hydrants, etc.) Thus, relieving impacts on agriculture and livestock.	Drought, Wildfire, Dam Failure	Education & Awareness Programs	Medium	N/A	2024-2029	Existing County and Local Resources	State Conservation & Local Farmers	Fed/State entities
M-11	Include mitigation awareness efforts in all SCLEPC and Intergovernmental Council meetings.	Tornado, Flood, Dam Failure, Severe Winter Weather, High Winds, Wildland Fire, Thunderstorms, Drought, Earthquake, Extreme Heat	Education & Awareness Programs	Low	N/A	2024-2029	Existing County and Local Resources	LPT, OEM Office	All participating jurisdictions

M-12	Remove/trim trees and tree limbs around power lines to help prevent power outages.	Severe Winter Weather, Tornado, High Winds, Severe Thunderstorm	Other	Low	New and Existing	2024-2029	Existing County and Local Resources	Utility Companies	All participating jurisdictions
MH-13	Establish accessible cooling and warming centers/shelters for vulnerable, special-needs and at-risk populations.	Extreme Heat, Severe Winter Weather	Structure & Infrastructure Projects	high	New and Existing	2024-2029	Existing County and Local Resources	Local OEM	All participating jurisdictions
W-01	Adopt codes to require homeowners to clear dead vegetation which can fuel wildfires, ensuring that structures are surrounded by defensible space buffer zones.	Wildfire	Local Plans & Regulations	High	New and Existing	2024-2029	Existing County and Local Resources	Quorum Court & City Council	Saline County & participating cities
W-02	Improve risk assessment by determining losses due to wildland fires in the County.	Wildfire	Local Plans & Regulations	High	New and Existing	2024-2029	Existing County and Local Resources	Federal/State Agencies with local Fire Dept	Saline County & participating cities
W-03	Join FireWise program or other Fire Protection/Mitigation Programs	Wildfire	Education & Awareness Programs	High	N/A	2024-2029	Existing County and Local Resources	Fire Dept	Saline County & participating cities.
W-04	Regulate development in wildfire hazard areas through land use planning to address density and quantity of development as well as emergency access, landscaping, and water supply to better mitigate wildfire vulnerability. School districts can choose to conduct the same type of mitigation efforts.	Wildfire	Structure & Infrastructure Projects	Medium	New and Existing	2024-2029	Existing County and Local Resources	Quorum Court & City Council	Saline County & participating cities.
W-05	Develop neighborhood wildfire safety coalitions.	Wildfire	Education & Awareness Programs	Medium	N/A	2024-2029	Existing County and Local Resources	Fire Dept	All participating jurisdictions

DF-01	Work with state and Local officials to provide Dam Failure Inundation maps For High & Significant Dams	Dam Failure	Local Plans & Regulations	High	New & Existing	2024-2029	State and Local Resources	Local Officials and	
DF-02	Some Dams have Emergency Action Plan but were not available to Planning Team. Will work to see if they can be made available in the future	Dam Failure	Local Plans & Regulations	High	New & Existing	2024-2029	State and Local Resources	Local Officials and	

D: PLAN MAINTENANCE & UPDATE

D1: Monitoring, Evaluation and Updating the Plan

Although FEMA regulations suggest a plan update within five years, Saline County has developed a method to ensure that monitoring, evaluation, and updating of the Saline County Hazard Mitigation Plan occurs annually or as needed. The plan will be submitted to FEMA within five years for review. The County will form a Hazard Mitigation Plan Evaluation Sub-Committee of the existing Saline County Local Emergency Planning Committee (LEPC). The LEPC consists of members from fire service, health officials, emergency management, law enforcement, community groups, transportation, hospital personnel, school administration and emergency medical personnel, elected officials, and owners and operators of covered facilities. The Director of the Saline County Office of Emergency Management will be the initial Chair of the sub-committee or Planning Team Leader. The Planning Team Leader will contact the planning team committee, set up meeting dates, and ensure that each community will maintain a representative on the team.

The responsible party for overseeing and assuring plan updates is the Saline County Office of Emergency Management. At this time, the maintenance procedures for the Mitigation Plan will be conducted at the LEPC meeting, which are held quarterly. Each community's representative will be responsible for monitoring and evaluating the progress of the mitigation strategies in the plan. The team members will monitor the plan by providing a mitigation planning update at each quarterly meeting.

During the last LEPC meeting of each year, the sub-committee will meet to review and evaluate each goal and objective to determine their relevance to changing situations in Saline County, as well as changes in State or Federal policy, and to ensure that they are addressing current and expected conditions. The Sub-committee will also review and evaluate the risk assessment portion of the plan to determine if this information should be updated or modified. The parties or agencies responsible for the various implementation actions (identified in Section 4) will report on the status of their projects and will evaluate which implementation processes worked well, any difficulties encountered, how coordination efforts were proceeding, and which strategies should be revised.

The Saline County Office of Emergency Management will then have three months to update and make changes to the plan before submitting it to the Sub-Committee members and the State Hazard Mitigation Officer. If no changes are necessary, the State Hazard Mitigation Officer will be given justification for this determination. Comments and recommendations offered by Sub-Committee members and the State Hazard Mitigation Officer will be incorporated into the plan update.

The Hazard Mitigation Plan will consider any changes to these plans and incorporate the information accordingly in its next update.

The Planning Committee will make every attempt to ensure the public will be able to directly comment on and provide feedback about the Plan by posting the agenda and submitting meeting notice to the local media through newspaper articles, County website and postings in public locations. This process will inform the County citizens of any changes or revisions of the Saline County Hazard Mitigation Plan.

Since future plans and government regulations might need to be adopted into the Hazard Mitigation Plan, Saline County Quorum Court will be informed of any necessary changes to the plan by the Team Leader, to be adopted into the Plan by County resolution. The Arkansas Department of Emergency Management will be contacted as necessary for professional and technical advice as needed.

D2: Continuous Public Involvement

Saline County is dedicated to involving the public directly in the continual reshaping and updating of the Saline County Hazard Mitigation Plan. The Hazard Mitigation Plan Evaluation Sub-Committee members are responsible for the annual monitoring, evaluation, and update of the plan. Although they represent the public to some extent, the public will be able to directly comment on and provide feedback about the plan.

Copies of the FEMA approved Saline County Hazard Mitigation Plan will be available at http://www.capdd.org/index.php/fema-hazard-mitigation-plans.html . Contained in the plan are the address, phone number, and e-mail of the Director of the Saline County Office of Emergency Management, the primary point of contact for the plan.

A public announcement inviting all interested parties will be made prior to each quarterly LEPC meeting, including the December LEPC meeting during which the Hazard Mitigation Planning Sub-Committee reviews and evaluates the plan in its entirety. This meeting will provide the public with a forum for which the general public can express concerns, opinions, or ideas about the plan. The Saline County Office of Emergency Management and the Saline County LEPC will publicize and host this meeting. Following the meeting, the evaluation committee will review the comments and

E: PLAN ADOPTION

Attached are the approved resolutions the County, Cities and School District adopted after FEMA approved the Saline County Hazard Mitigation Plan Update.

Sample Resolution can be found in Appendix A

APPENDIX A: SAMPLE ADOPTION RESOLUTION

Participating Jurisdictions Resolutions

RESOLUTION #_____

A RESOLUTION ADOPTING THE SALINE COUNTY MULTI-JURISDICTIONAL HAZARD MITIGATION PLAN FOR (name of jurisdication) , SALINE COUNTY ARKANSAS.

WHEREAS, certain areas of Saline County are subject to periodic flooding and other natural and man-caused hazards with the potential to cause damages to people's properties with the area; and

WHEREAS, the (name of jurisdication) desires to prepare and mitigate for such circumstances; and

WHEREAS, under the Disaster Mitigation Act of 2000, the United States Federal Emergency Management Agency (FEMA) required that local jurisdictions have in place a FEMA-approved Hazard Mitigation Action Plan as a condition of receipt of certain future Federal mitigation funding after November 1, 2004; and

WHEREAS, to assist cities and counties in meeting this requirement, Saline County, with the assistance of Central Arkansas Planning and Development District, has initiated development of a County-wide, multi-jurisdiction Hazard Mitigation Plan the County and all jurisdictions in the County, specifically the cities and school districts;

NOW, THEREFORE, BE IT RESOLVED BY THE BOARD OF DIRECTORS

That the (name of jurisdication), Arkansas adopts those portions of the Plan relating to and protecting its jurisdictional area against all hazards and

Appoints the Emergency Management Director to assure that the Hazard Mitigation Plan be reviewed at least annually and that any needed adjustment to the Hazard Mitigation Plan be developed and presented to the governing board for consideration; and

Agrees to take such other official action as may be reasonably necessary to carry out the objectives of the Hazard Mitigation Plan.

APPROVED and ADOPTED on this _____ day of _____, 2024

APPROVED:

_____
(authorized representative)

ATTEST:

_____
Secretary/Clerk

APPENDIX B: ACRONYMS AND DEFINITIONS

ADA	Average Daily Attendance
ADEM	Arkansas Department of Emergency Management
BCA	Benefit-Cost Analysis
BMPs	Best Management Practices
CFR	Code of Regulations
CRS	Community Rating System
DMA 2000	Disaster Mitigation Act of 2000
FEMA	Federal Emergency Management Agency
FIRM	Flood Insurance Rate Map
FIS	Flood Insurance Study
GIS	Geographic Information System
HMC	Hazard Mitigation Committee
HMGP	Hazard Mitigation Grant Program
IBC	Internal Building Code
FR	Final Rule
LEPC	Local Emergency Planning Committee
MOU	Memorandum of Understanding
NFIP	National Flood Insurance Program
PDM	Pre-Disaster Mitigation Program
PGA	Peak Ground Acceleration
SHMO	State Hazard Mitigation Officer
STAPLEE	Social, Technical, Administrative, Political, Legal, Economic
UCC	Uniform Construction Code
WUI	Wildland Urban Interface
SCOEM	SALINE County Office of Emergency Management
SCOES	SALINE County Office of Emergency Services

APPENDIX C: SALINE CO NATURAL HAZARDS QUESTIONNAIRE RESPONSES